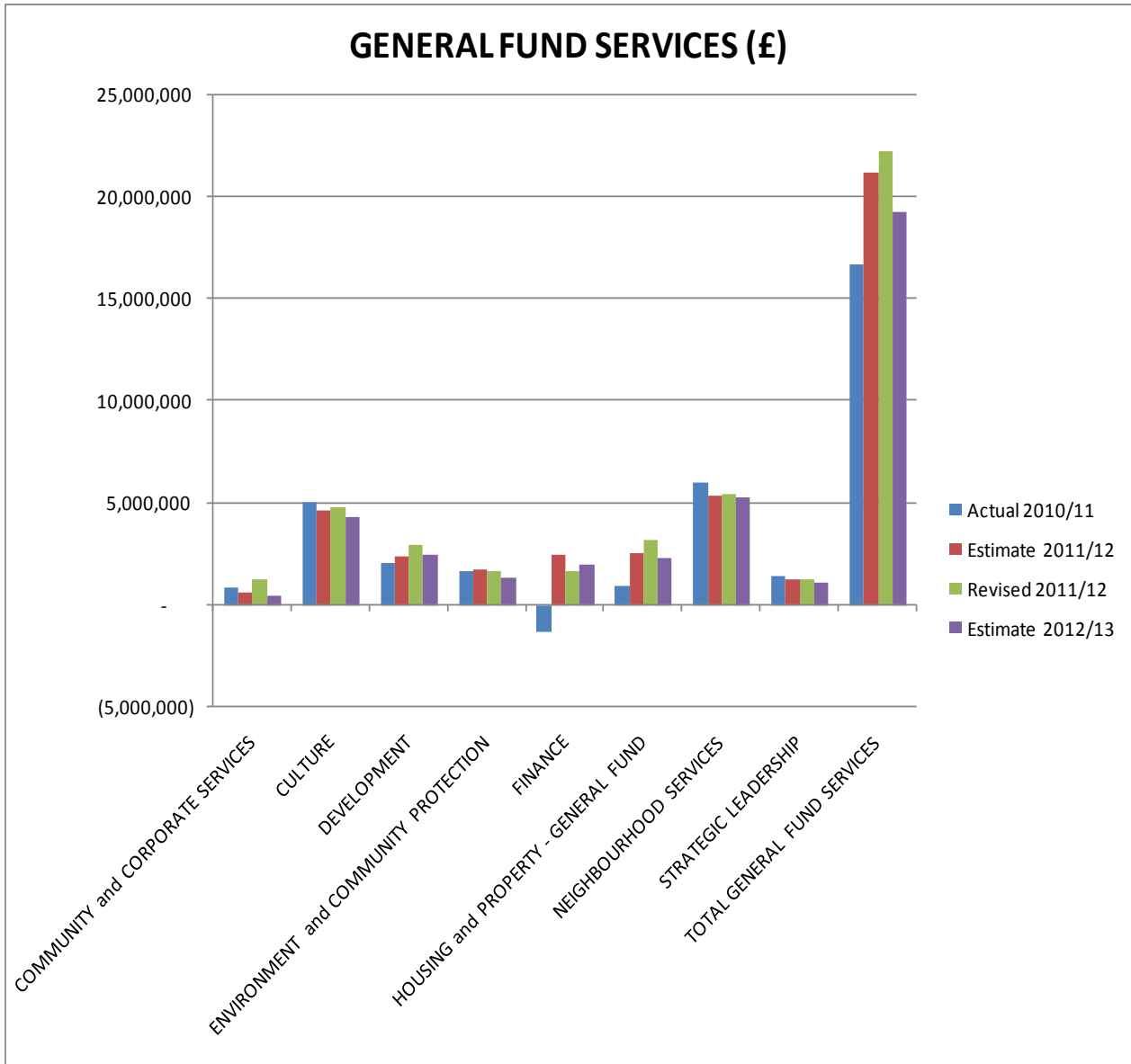
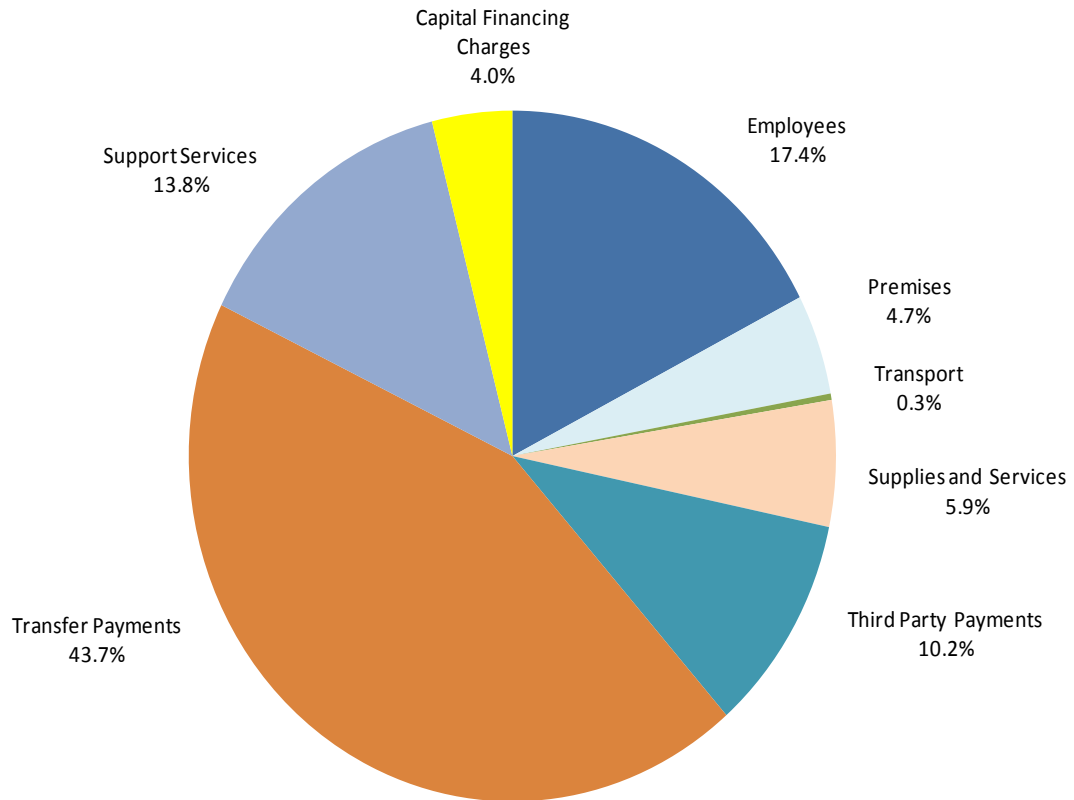


	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
COMMUNITY and CORPORATE SERVICES	835,961	665,611	1,237,700	493,267	6
CULTURE	5,085,280	4,662,900	4,791,600	4,307,800	24
DEVELOPMENT	2,054,934	2,420,300	2,938,600	2,446,500	44
ENVIRONMENT and COMMUNITY PROTECTION	1,646,126	1,743,600	1,675,800	1,384,400	62
FINANCE	(1,329,030)	2,517,500	1,685,000	1,971,200	79
HOUSING and PROPERTY - GENERAL FUND	978,652	2,598,000	3,185,500	2,287,400	93
HOUSING REVENUE ACCOUNT	-	-	-	-	105
NEIGHBOURHOOD SERVICES	6,050,442	5,343,000	5,434,700	5,258,300	119
STRATEGIC LEADERSHIP	1,420,706	1,282,300	1,279,900	1,124,400	132
TOTAL GENERAL FUND SERVICES	16,743,071	21,233,211	22,228,800	19,273,267	
Replacement of Notional with Actual Cost of Capital					
- Deduct Notional Capital Financing Charges in Estimate	(6,571,137)	(4,047,100)	(5,592,200)	(3,633,000)	
- Add Cost of Loan Repayments, Revenue Contributions and Interest Paid	(44,037)	1,581	31,300	31,300	
Revenue Contributions to Capital	1,091,960	59,600	923,400	408,600	
Contributions to / (from) Reserves	3,842,725	(356,101)	(807,300)	473,900	
Net External Investment Interest Received	(362,309)	(316,184)	(355,700)	(321,100)	
IAS19 Adjustments	5,882,014	(623,700)	(101,900)	(101,900)	
Accumulated Absences Account	(47,365)	-	-	-	
Contributions to / (from) General Fund Balance	(2,302,357)	(100,000)	(100,000)	(28,000)	
Surplus / (Deficit)	-	-	5,132	-	
NET EXPENDITURE FOR DISTRICT PURPOSES	18,232,565	15,851,307	16,231,532	16,103,067	
Less: Revenue Support Grant / NNDR Redistribution	(10,462,240)	(7,836,202)	(7,836,202)	(6,984,518)	
Less: General Grants:					
Council Tax Freeze Grant	-	(193,236)	(195,547)	(391,828)	
New Homes Bonus	-	-	(292,450)	(818,000)	
Area Based Grant	(40,853)	-	-	-	
Local Services Support Grant - Homelessness	-	-	(85,464)	(85,464)	
Collection Fund (Surplus) / Deficit	-	-	-	28,000	
EXPENDITURE BORNE BY COUNCIL TAX - WARWICK DISTRICT COUNCIL	7,729,472	7,821,869	7,821,869	7,851,257	
Band D	146.86	146.86	146.86	146.86	
Tax Base	52,631.57	53,260.72	53,260.72	53,460.83	

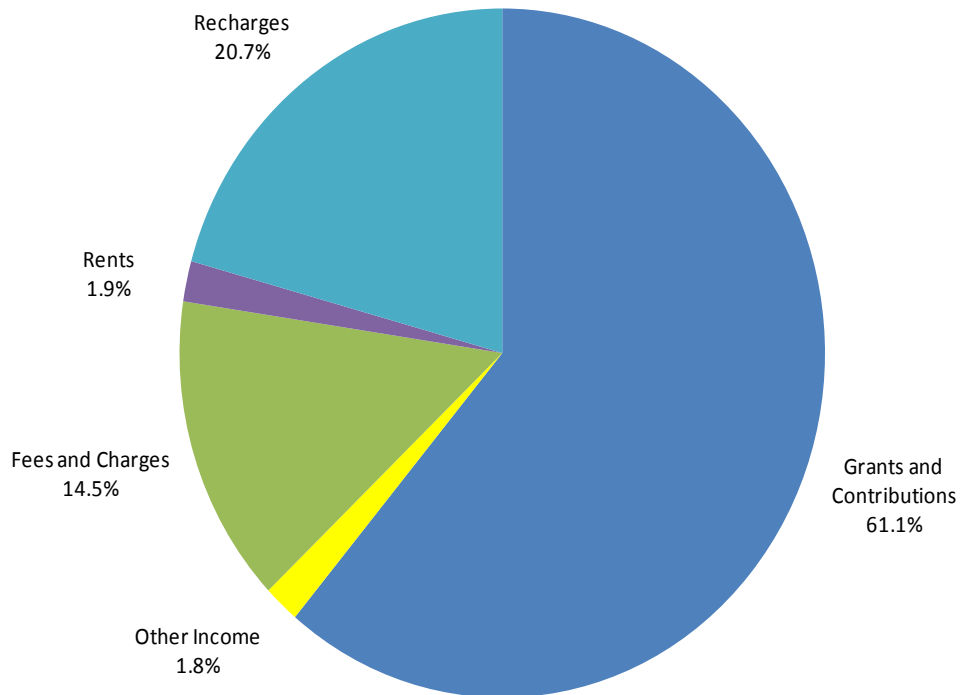


GENERAL FUND SERVICES SUBJECTIVE ANALYSIS	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
Employees	15,743,349	16,562,800	15,585,400	15,622,700
Premises	3,829,642	4,569,300	4,768,600	4,241,500
Transport	264,720	310,400	310,200	301,200
Supplies and Services	6,324,919	6,303,211	6,407,500	5,293,767
Third Party Payments	11,999,248	9,584,400	9,796,300	9,196,900
Transfer Payments	37,707,774	38,231,300	38,492,000	39,189,900
Support Services	14,391,317	12,524,600	12,679,800	12,449,200
Capital Financing Charges	6,899,792	4,047,000	5,592,200	3,633,000
TOTAL EXPENDITURE	97,160,761	92,133,011	93,632,000	89,928,167
INCOME				
Grants and Contributions	(44,238,271)	(42,274,300)	(43,273,900)	(43,127,600)
Other Income	(1,282,829)	(1,578,200)	(1,603,900)	(1,304,100)
Fees and Charges	(10,288,667)	(10,442,900)	(9,963,400)	(10,248,500)
Rents	(1,213,810)	(1,474,500)	(1,228,800)	(1,363,400)
Recharges	(17,328,113)	(15,129,900)	(15,333,200)	(14,611,300)
TOTAL INCOME	(74,351,690)	(70,899,800)	(71,403,200)	(70,654,900)
NET (INCOME) / EXPENDITURE BEFORE EXTRAORDINARY I'	22,809,071	21,233,211	22,228,800	19,273,267
Extraordinary Item: IAS19 Actuary Adjustment	(6,066,000)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	16,743,071	21,233,211	22,228,800	19,273,267

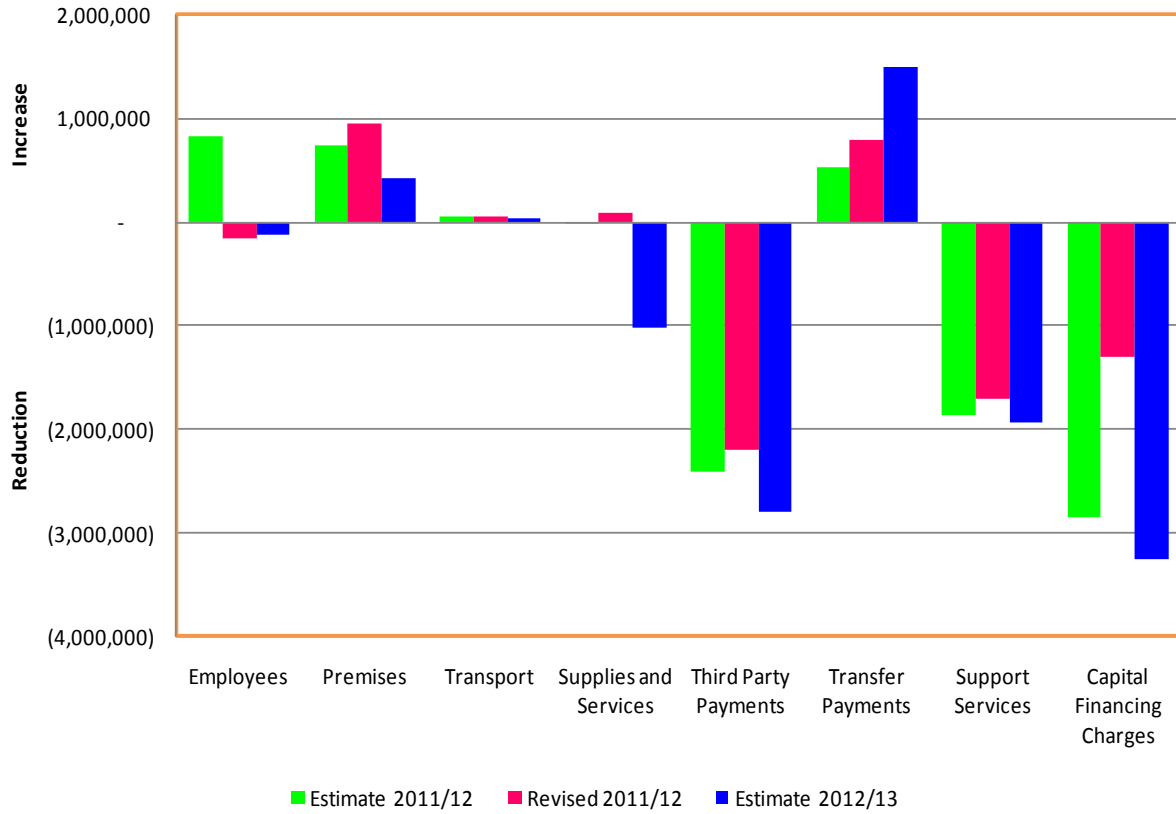
EXPENDITURE 2012/13 ESTIMATES



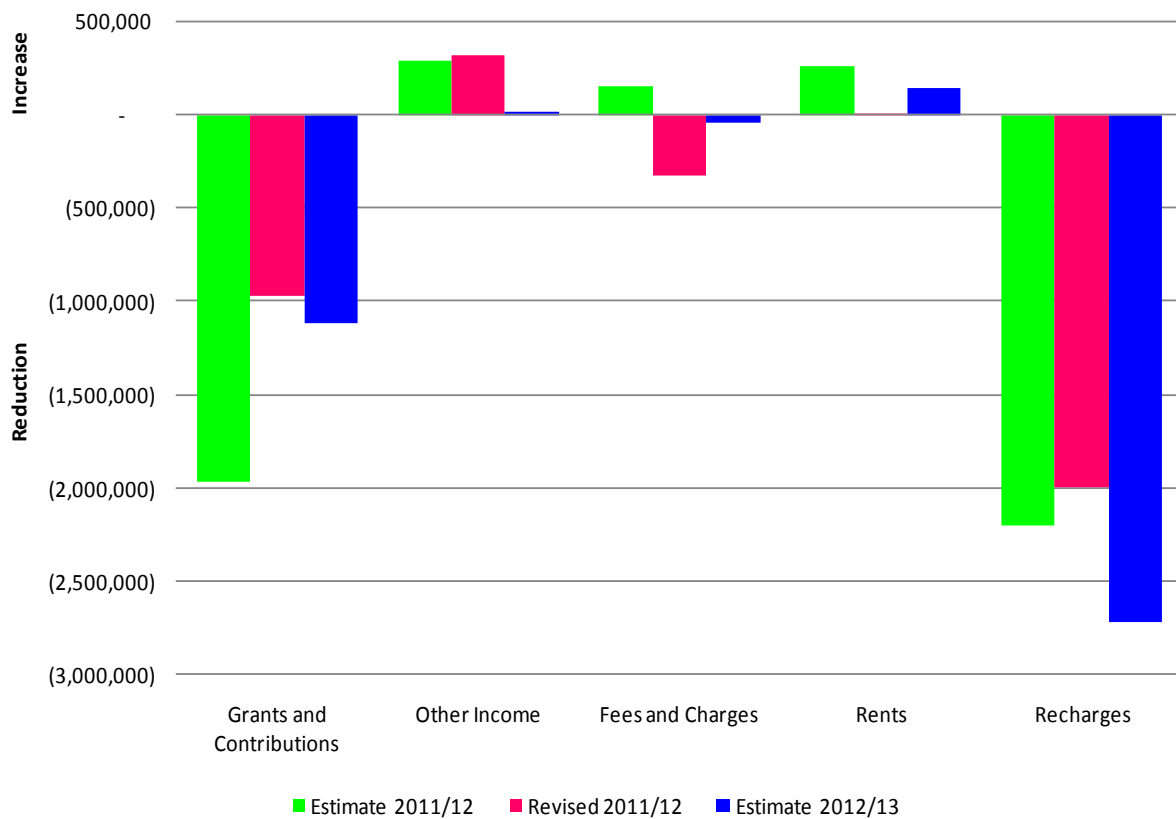
INCOME 2012/13 ESTIMATES



EXPENDITURE: CHANGE FROM 2010/11 ACTUAL (£)

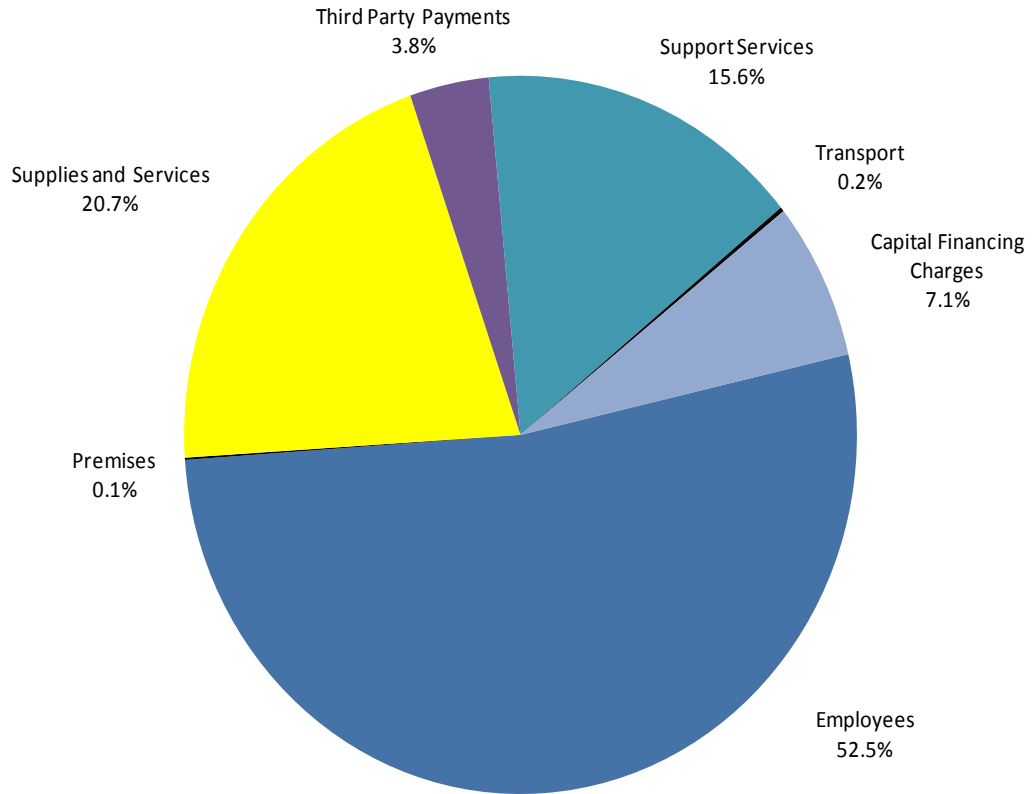


INCOME: CHANGE FROM 2010/11 ACTUAL (£)

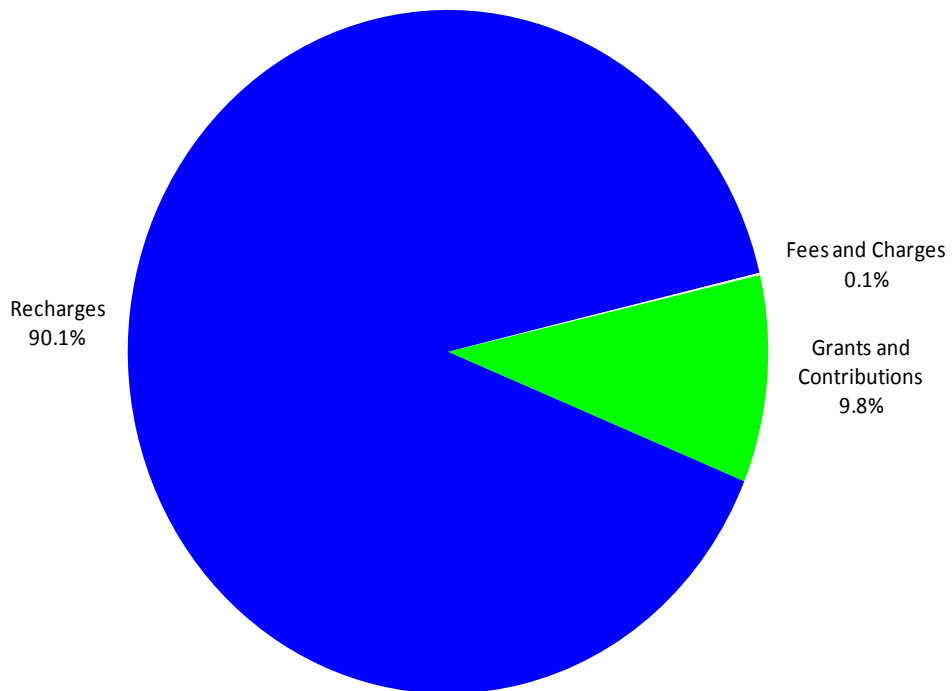


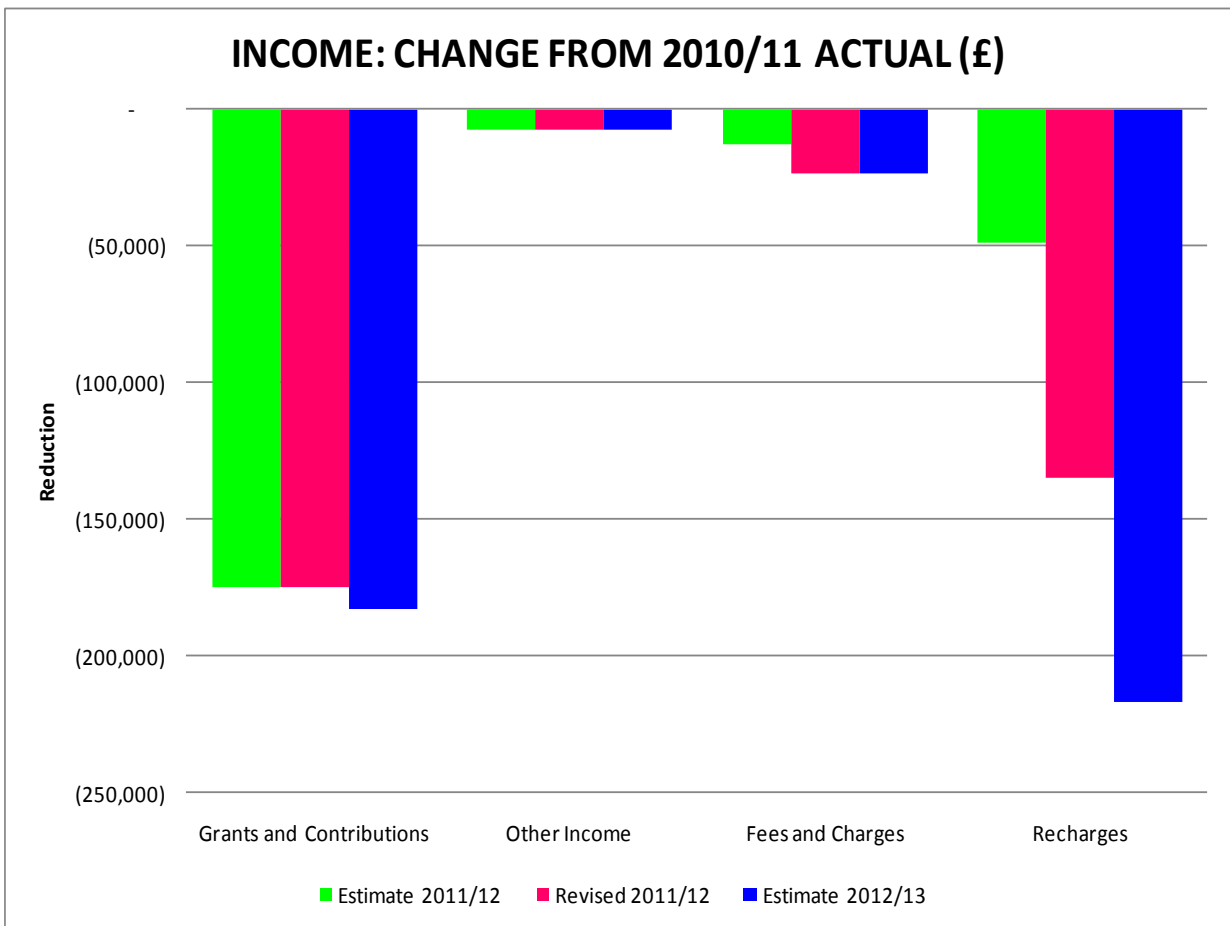
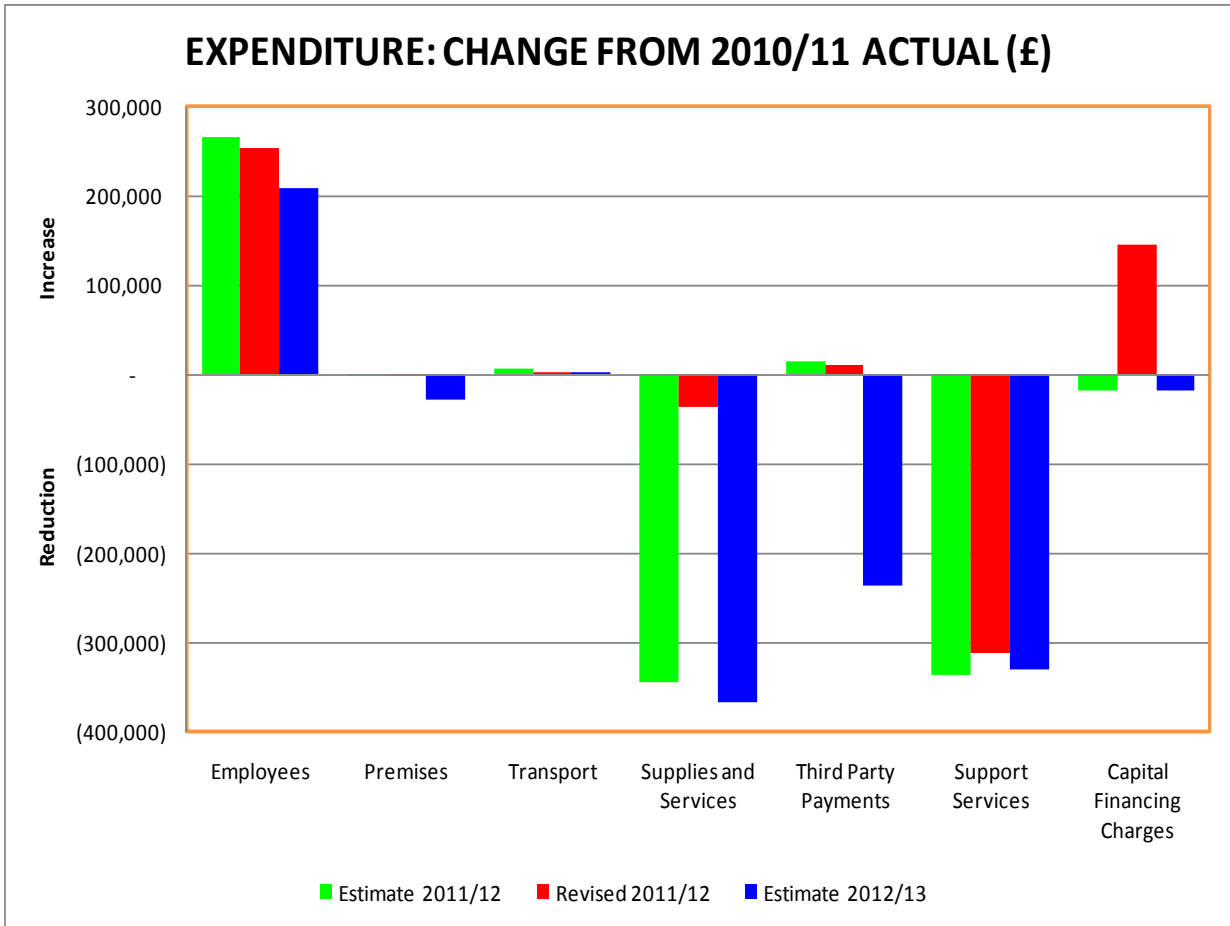
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
COMMUNITY and CORPORATE SERVICES					
S1001 COMMUNITY DEVELOPMENT	501,290	484,000	705,200	532,600	9
S1640 GRANTS TO VOLUNTARY BODIES	29,065	33,300	34,000	29,800	9
S2060 HUMAN RESOURCES	1,412	15,600	4,400	(31,600)	10
S2080 MEMBER TRAINING	16,494	13,900	12,100	4,700	11
S2100 IMPROVEMENT & PERFORMANCE	80,770	(110,789)	65,600	(292,033)	12
S2102 COMMUNITY FORUMS	66,020	40,000	71,200	40,000	13
S2110 COMMUNITY PARTNERSHIP	31,574	146,100	289,800	154,500	14
S2340 MEDIA ROOM	78,226	-	-	-	15
S3100 ONE STOP SHOPS	980	-	-	-	16
S3200 RECEPTION FACILITIES & LEAMINGTON ONE-ST	-	-	-	-	17
S3210 ASSIST TRAVEL-TRANSPORT TOKENS	30,130	43,200	64,400	60,300	18
S3350 DOCUMENT MANAGEMENT CENTRE	-	-	-	-	19
S3400 PAYMENT CHANNELS	-	-	-	-	20
S3450 CUSTOMER SERVICE CENTRE	-	300	(5,000)	(1,500)	21
S3460 COMMUNITY & CORPORATE SERVICES	-	-	-	-	22
S3470 WEB SERVICES	-	-	(500)	-	22
S3500 ICT SERVICES	-	-	(3,500)	(3,500)	23
TOTAL COMMUNITY and CORPORATE SERVICES	835,961	665,611	1,237,700	493,267	
SUBJECTIVE ANALYSIS					
Employees	2,641,793	2,907,200	2,894,800	2,849,100	
Premises	32,687	32,500	32,500	3,300	
Transport	11,089	16,300	13,400	13,400	
Supplies and Services	1,493,387	1,148,811	1,456,700	1,126,367	
Third Party Payments	443,519	458,200	452,800	206,900	
Support Services	1,179,335	843,600	867,600	848,400	
Capital Financing Charges	403,875	385,300	549,400	385,200	
TOTAL EXPENDITURE	6,205,685	5,791,911	6,267,200	5,432,667	
INCOME					
Grants and Contributions	(669,059)	(494,500)	(494,400)	(486,500)	
Other Income	(9,137)	(1,700)	(1,700)	(1,700)	
Fees and Charges	(29,577)	(17,000)	(6,000)	(6,000)	
Recharges	(4,661,951)	(4,613,100)	(4,527,400)	(4,445,200)	
TOTAL INCOME	(5,369,724)	(5,126,300)	(5,029,500)	(4,939,400)	
TOTAL COMMUNITY and CORPORATE SERVICES	835,961	665,611	1,237,700	493,267	

EXPENDITURE 2012/13 ESTIMATES



INCOME 2012/13 ESTIMATES





COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1001 COMMUNITY DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Premises	28,600	29,200	29,200	-
Supplies and Services	66,032	68,000	102,300	344,500
Third Party Payments	238,100	243,300	249,300	-
TOTAL DIRECT EXPENDITURE	332,732	340,500	380,800	344,500
Support Services	43,383	43,500	38,000	38,100
Capital Financing Charges	125,175	100,000	286,400	150,000
NET (INCOME) / EXPENDITURE TO SUMMARY	501,290	484,000	705,200	532,600

The crucial role that the voluntary and community sector and its infrastructure organisations play in delivering essential services is widely recognised and acknowledged by Warwick Partnership. Engaging and strengthening communities, including community cohesion, is one of the cross cutting themes of Warwick District's Sustainable Community Strategy.

The figures shown represent the Council's financial contributions to the support and development of strong community infrastructure and activities that will enable Warwick District residents to achieve their potential, and participate fully in the community. The majority of the estimated provision is devoted to voluntary organisations on the basis of 3 year contracts (awarded following a commissioning exercise in Autumn 2011), guided by the Compact with the voluntary sector. The remainder is used to support initiatives that help to build upon community engagement arrangements and opportunities, focussing on the many different communities within the district.

S1640 GRANTS TO VOLUNTARY BODIES

DIRECT EXPENDITURE				
Supplies and Services	10,965	11,500	11,800	11,500
TOTAL DIRECT EXPENDITURE	10,965	11,500	11,800	11,500
Support Services	18,100	21,800	22,200	18,300
NET (INCOME) / EXPENDITURE TO SUMMARY	29,065	33,300	34,000	29,800

The figures shown above represent the Council's financial contributions to various voluntary and community organisations through the Small Grants Scheme. Grants to sporting and cultural organisations are shown under their respective services.

The small grants scheme is available to all community and voluntary groups in Warwick district. Grants are available to community based projects that meet the following criteria:

- improve / enhance the physical
- promote health and well being
- make neighbourhoods feel safe
- build up the strength of communities / neighbourhoods
- to encourage vulnerable / excluded individuals and groups to participate in community life.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2060 HUMAN RESOURCES</u>				
DIRECT EXPENDITURE				
Employees	268,879	305,900	277,700	252,900
Transport	1,010	1,200	1,200	1,200
Supplies and Services	19,996	34,700	11,500	17,900
Third Party Payments	15,712	17,000	12,800	14,800
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	305,597	358,800	303,200	286,800
Support Services	125,717	80,800	76,500	81,300
Recharges	(429,902)	(424,000)	(375,300)	(399,700)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	1,412	15,600	4,400	(31,600)
	=====	=====	=====	=====

Human Resources provides services to all units within the Council to support people management activities; these include:

- Support for organisational development and improvement
- Corporate training and management development programmes
- Corporate human resources policy development and implementation
- Union negotiations and consultation
- Advice on terms and conditions
- Full recruitment service to all service areas
- Job evaluation system
- Maintenance of corporate human resources procedures

There are eight established posts (6.2 whole time equivalents):

- HR Manager
- Senior HR Officer x3
- Learning and Development Officer
- HR Administrator x 3

The "Employees" estimates include an amount available to General Fund services in respect of additional recruitment costs and maternity / sickness cover (£16,000 in 2011/12) and a Corporate Training budget (£37,400 in 2012/13).

EQUALITIES

There are a number of legislative responsibilities for the Council in relation to duty to positively promote equalities. The responsibility in relation to the Council's Community Leadership role is key in ensuring equal access to services to all aspects of our community through the understanding and development of the provision of these services by our staff.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2080 MEMBER TRAINING</u>				
DIRECT EXPENDITURE				
Employees	16,494	13,900	12,100	4,700
	_____	_____	_____	_____
NET (INCOME) / EXPENDITURE TO SUMMARY	16,494	13,900	12,100	4,700
	=====	=====	=====	=====

The Council provides a training programme for elected members. A programme of shared learning events is also planned in partnership with neighbouring authorities including the County Council.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2100 IMPROVEMENT & PERFORMANCE</u>				
DIRECT EXPENDITURE				
Employees	256,465	365,500	251,700	255,900
Transport	1,535	3,100	1,200	1,200
Supplies and Services	21,006	(247,789)	2,800	(329,333)
Third Party Payments	64,914	46,800	46,800	20,200
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	343,920	167,611	302,500	(52,033)
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(256)	(200)	(200)	(200)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(256)	(200)	(200)	(200)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	343,664	167,411	302,300	(52,233)
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	107,360	88,700	62,300	63,900
Recharges	(370,254)	(366,900)	(299,000)	(303,700)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	80,770	(110,789)	65,600	(292,033)
	<hr/>	<hr/>	<hr/>	<hr/>

Purpose is to :

Help the organisation learn and improve to deliver its purpose and what matters to its customers. In particular it is involved with the following areas of work :

- Supporting corporate and service improvement interventions
- Supporting corporate programme and projects
- Advising on and supporting organisation design and learning
- Co-ordinating corporate consultation and customer insight

Underpinning this work are a number of operating principles:

- Support others to learn
- Learn from what we do
- Strive for sustainable and continuous improvement
- Challenge constructively
- Ensure the Council's customers are at the heart of what we do
- Base our work and learning on evidence rather than opinion
- Adapt the way we work so that we support people according to their need
- Think about social and technical aspects of the systems we work with

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2102 COMMUNITY FORUMS</u>				
DIRECT EXPENDITURE				
Supplies and Services	103,020	40,000	71,200	40,000
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TOTAL DIRECT EXPENDITURE	103,020	40,000	71,200	40,000
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(37,000)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(37,000)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	66,020	40,000	71,200	40,000
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Since 2009/10 the Council has provided an annual allocation of £40,000 to support locality working through the establishment of Community Forums to determine local priorities and allocate funding to help address those priorities. Warwickshire County Council also makes an equivalent sum available. There are seven community forums:

- Warwick Community Forum
- Kenilworth Community Forum
- North Leamington Community Forum
- South Leamington Community Forum
- Whitnash Community Forum
- Rural East Community Forum, and
- Rural West Community Forum

The funding is allocated equally between these seven forums and the Leamington Town Centre Community Safety Forum.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2110 COMMUNITY PARTNERSHIP</u>				
DIRECT EXPENDITURE				
Employees	146,664	152,700	141,300	141,500
Premises	4,087	3,300	3,300	3,300
Transport	1,018	1,900	1,900	1,900
Supplies and Services	15,028	9,000	146,800	6,700
Third Party Payments	6,110	12,900	12,400	12,400
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	172,907	179,800	305,700	165,800
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(163,312)	(27,000)	(27,300)	(27,000)
Rents	(320)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(163,632)	(27,000)	(27,300)	(27,000)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	9,275	152,800	278,400	138,800
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	66,799	38,300	56,400	60,700
Recharges	(44,500)	(45,000)	(45,000)	(45,000)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	31,574	146,100	289,800	154,500
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The Community Partnership Team is a district wide team. The role of the Community Partnership Team includes: implementing Locality Working and the Big Society in Warwick District; promoting inclusive community engagement; promoting and administering County and District Council grants; co-ordinating Warwick Partnership and the Sustainable Community Strategy; community development activity; and supporting County and District Councillors.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2340 MEDIA ROOM</u>				
DIRECT EXPENDITURE				
Employees	203,270	181,700	181,700	174,800
Transport	239	900	900	900
Supplies and Services	373,981	286,800	111,600	101,300
Third Party Payments	-	-	2,200	1,100
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	577,490	469,400	296,400	278,100
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	(29,577)	(17,000)	(6,000)	(6,000)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(29,577)	(17,000)	(6,000)	(6,000)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	547,913	452,400	290,400	272,100
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	123,691	85,800	90,900	89,500
Capital Financing Charges	-	-	26,700	27,600
Recharges	(593,378)	(538,200)	(408,000)	(389,200)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	78,226	-	-	-
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The Council operates a Creative Communications internal design, print, marketing, communications, copying and advertising unit through which all of the Council's above requirements are sourced. The introduction of new processes has enabled more work to be carried out internally which has resulted in cost savings. When demand exceeds capacity, work will be placed with external printers on a competitive basis. The department is also responsible for writing of the Home News and management of the Focus magazine, co-ordinating WDC's Media Network Group of key communicators and advising on Brand guidelines, Equality & Diversity accessibility issues on documents, Plain English and ensuring that all publications abide by the Government's Code of Publicity.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S3100 ONE STOP SHOPS</u>				
DIRECT EXPENDITURE				
Employees	156,746	170,000	183,200	186,500
Transport	779	2,200	1,200	1,200
Supplies and Services	4,680	5,300	3,000	2,900
Third Party Payments	1,287	400	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	163,492	177,900	187,400	190,600
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(702)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(702)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	162,790	177,900	187,400	190,600
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	38,678	28,500	10,900	10,800
Recharges	(200,488)	(206,400)	(198,300)	(201,400)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	980	-	-	-
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Warwickshire Direct is an innovative joint venture between Warwick District Council and Warwickshire County Council. We work in partnership with various Town and Parish Councils and other partners. Our teams are based within libraries at Kenilworth, Lillington and Whitnash, and provide a wide range of advice and information at a single point of contact. Warwickshire Direct - Warwick is based within Shire Hall, Warwick. Police services are currently available at Warwick, Whitnash and Kenilworth.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S3200 RECEPTION FACILITIES & LEAMINGTON ONE-STOP SHOP				
DIRECT EXPENDITURE				
Employees	44,367	48,900	191,200	170,900
Transport	126	600	300	600
Supplies and Services	2,604	1,500	700	700
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	47,097	51,000	192,200	172,200
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	(149)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(149)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	46,948	51,000	192,200	172,200
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	156,236	81,400	90,200	87,500
Recharges	(203,184)	(132,400)	(282,400)	(259,700)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
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This budget is in respect of the main reception services provided at Riverside House. Reception staff provide a wide variety of information from Planning to Bus Passes.

The Council also operates One Stop Shops in Kenilworth, Warwick, Lillington and Whitnash where advice and information is provided for all council services.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S3210 ASSIST TRAVEL-TRANSPORT TOKENS</u>				
DIRECT EXPENDITURE				
Supplies and Services	103	-	-	-
Third Party Payments	34,025	43,900	43,900	43,900
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	34,128	43,900	43,900	43,900
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(4,782)	(1,500)	(1,500)	(1,500)
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TOTAL DIRECT INCOME	(4,782)	(1,500)	(1,500)	(1,500)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE				
Support Services	784	800	22,000	17,900
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	30,130	43,200	64,400	60,300
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Under the provisions of the Transport Acts 1985, 2000 and 2007 Warwick District Council provided an assisted travel scheme for eligible residents enabling free travel throughout England on participating bus services. The Concessionary Fares Scheme became a function of Warwickshire County Council at 1 April 2011.

As part of the Concessionary Fares Scheme, the Council offered residents in rural areas and those who have mobility problems transport tokens in addition to a free travel pass. The current entitlement is £50 or £25 of tokens per annum depending on which parish the resident resides in. Eligible residents comprise those who reside permanently within the District Council's area and who are aged at least 60 or are disabled as defined in the legislation. The Council has decided to continue to offer travel tokens to eligible residents.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S3350 DOCUMENT MANAGEMENT CENTRE				
DIRECT EXPENDITURE				
Employees	170,510	169,600	150,600	159,700
Transport	124	100	100	100
Supplies and Services	(4,144)	12,100	11,300	11,100
Third Party Payments	1,242	1,400	100	100
	<u>167,732</u>	<u>183,200</u>	<u>162,100</u>	<u>171,000</u>
DIRECT INCOME				
Other Income	(2,825)	-	-	-
Fees and Charges	(103)	-	-	-
	<u>(2,928)</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET DIRECT (INCOME) / EXPENDITURE	164,804	183,200	162,100	171,000
Support Services	107,743	65,300	71,400	76,000
Capital Financing Charges	2,461	1,900	1,900	1,900
Recharges	(275,008)	(250,400)	(235,400)	(248,900)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

The Document Management Centre is at the heart of the council's change programme. On a service by service basis functions such as post opening and leaflet dispatch have moved to the centre. The way the work is undertaken is gradually being transformed as documents are electronically scanned and held in a central records system.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S3400 PAYMENT CHANNELS</u>				
DIRECT EXPENDITURE				
Supplies and Services	22,983	22,000	22,100	22,100
Third Party Payments	77,817	88,000	81,000	81,000
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TOTAL DIRECT EXPENDITURE	100,800	110,000	103,100	103,100
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Support Services	47,429	39,700	20,300	14,700
Capital Financing Charges	365	-	-	-
Recharges	(148,594)	(149,700)	(123,400)	(117,800)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
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Customers have a range of options for paying Council charges:

- Direct Debit;
- Allpay cards and barcodes;
- Touchtone;
- Internet;
- Cheque.

Expenditure shown in this budget head relates to the processing costs.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S3450 CUSTOMER SERVICE CENTRE</u>				
DIRECT EXPENDITURE				
Employees	497,607	586,600	556,800	542,000
Transport	945	1,700	1,700	1,700
Supplies and Services	507,848	496,300	508,500	525,600
Third Party Payments	868	3,100	3,300	32,400
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TOTAL DIRECT EXPENDITURE	1,007,268	1,087,700	1,070,300	1,101,700
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(468,747)	(467,500)	(467,100)	(459,500)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(468,747)	(467,500)	(467,100)	(459,500)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	538,521	620,200	603,200	642,200
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Support Services	87,182	117,400	115,800	103,400
Capital Financing Charges	38,986	38,500	38,500	23,700
Recharges	(664,689)	(775,800)	(762,500)	(770,800)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	300	(5,000)	(1,500)
	<hr/>	<hr/>	<hr/>	<hr/>

The Council's Customer Service Centre is co-located with the County Council team at Shire Hall in Warwick .
The centre deals with all the council's incoming customer telephone calls.

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S3460 COMMUNITY & CORPORATE SERVICES</u>				
DIRECT EXPENDITURE				
Employees	-	-	72,000	72,100
Transport	-	-	300	-
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	-	-	72,300	72,100
Support Services	-	-	6,000	6,000
Recharges	-	-	(78,300)	(78,100)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	=====	=====	=====	=====

The Head of Community and Corporate Services provides the strategic management for many of the Council's customer and community based services.

S3470 WEB SERVICES

DIRECT EXPENDITURE				
Employees	42,877	42,700	40,700	41,300
Transport	264	100	100	100
Supplies and Services	17,949	18,300	18,300	18,300
Third Party Payments	900	1,000	1,000	1,000
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	61,990	62,100	60,100	60,700
Support Services	24,628	26,900	20,300	20,200
Recharges	(86,618)	(89,000)	(80,900)	(80,900)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(500)	-
	=====	=====	=====	=====

The website provides information and services for customers 24 hours a day and seven days a week. As well as finding information about this council, this area and other government services customers can:

- make payments;
- search and submit planning applications;
- book leisure facilities;
- bid for council housing;
- check council tax and benefit details; and
- report problems and make requests directly.

The website address is www.warwickdc.gov.uk

COMMUNITY and CORPORATE SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S3500 ICT SERVICES</u>				
DIRECT EXPENDITURE				
Employees	837,914	869,700	835,800	846,800
Transport	5,049	4,500	4,500	4,500
Supplies and Services	331,336	391,100	434,800	353,100
Third Party Payments	2,544	400	-	-
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	1,176,843	1,265,700	1,275,100	1,204,400
Support Services	231,605	124,700	164,400	160,100
Capital Financing Charges	236,888	244,900	195,900	182,000
Recharges	(1,645,336)	(1,635,300)	(1,638,900)	(1,550,000)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(3,500)	(3,500)
	=====	=====	=====	=====

The Information and Communications Technology Services (ICT) is an internal support service for staff and councillors.

ICT Services provide the following services:

Desktop Support:

- To provide ICT helpdesk support
- To help and support users with personal productivity tools such as Word, Excel and Outlook
- To maintain the physical PC on the Desktop

Application Support including Infrastructure and GIS:

- To assist service areas in the definition of their business requirements
- To provide project management
- To write bespoke programmes
- To provide application support for third party products
- To provide and configure the servers that the council applications run on
- To maintain the voice and data networks
- To perform database administration
- To develop the use of the council's corporate mapping solution
- To develop and manage the use of the LLPG
- To provide corporate access to the Internet and e-mail services
- To provide security services to maintain the integrity of data

Training:

- To provide training in the MS Office suite
- To provide training in corporate IT systems

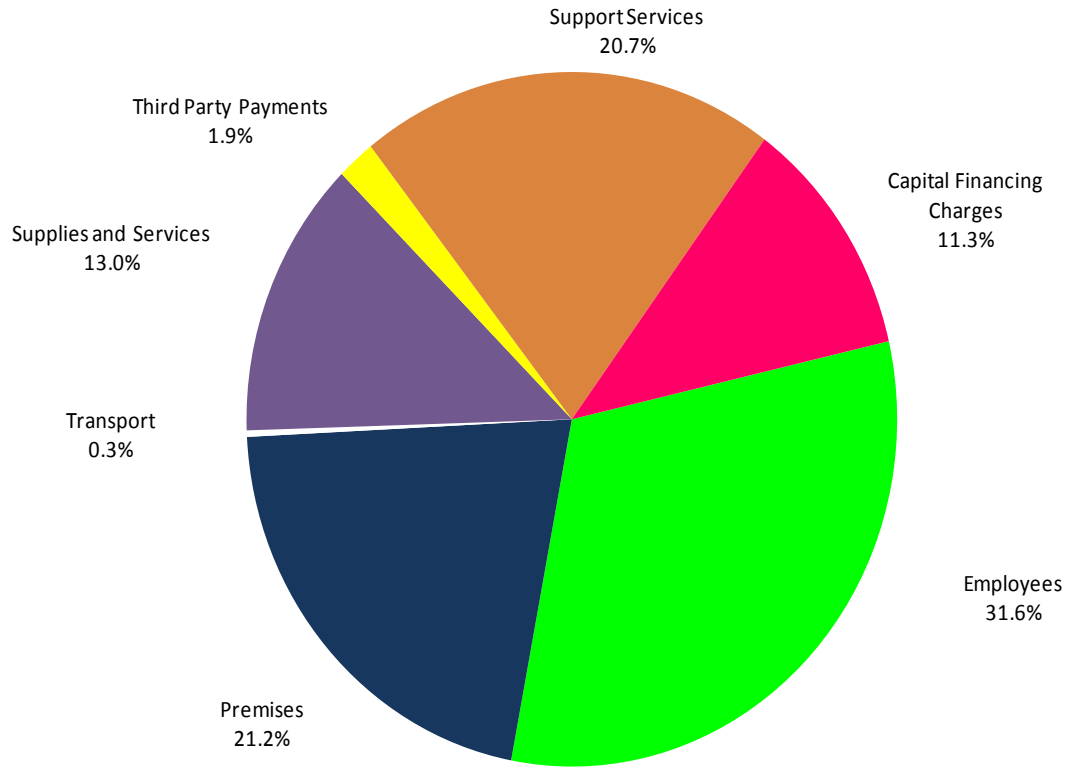
Strategy:

- To identify, analyse and define the ICT services required to support the Council's business functions.

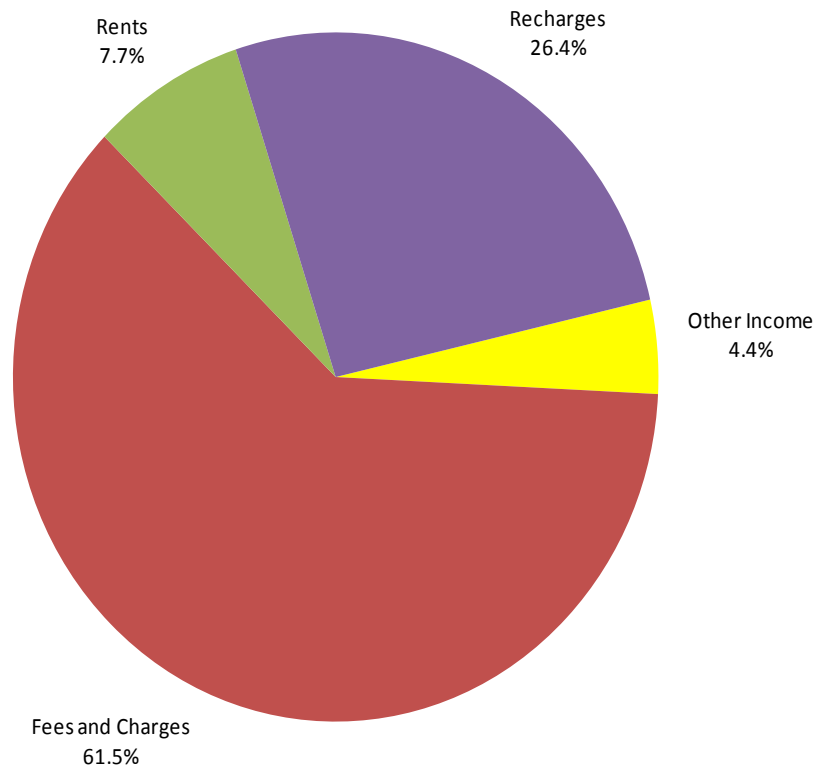
The budgets above also include the costs of operating the Council's main switchboard.

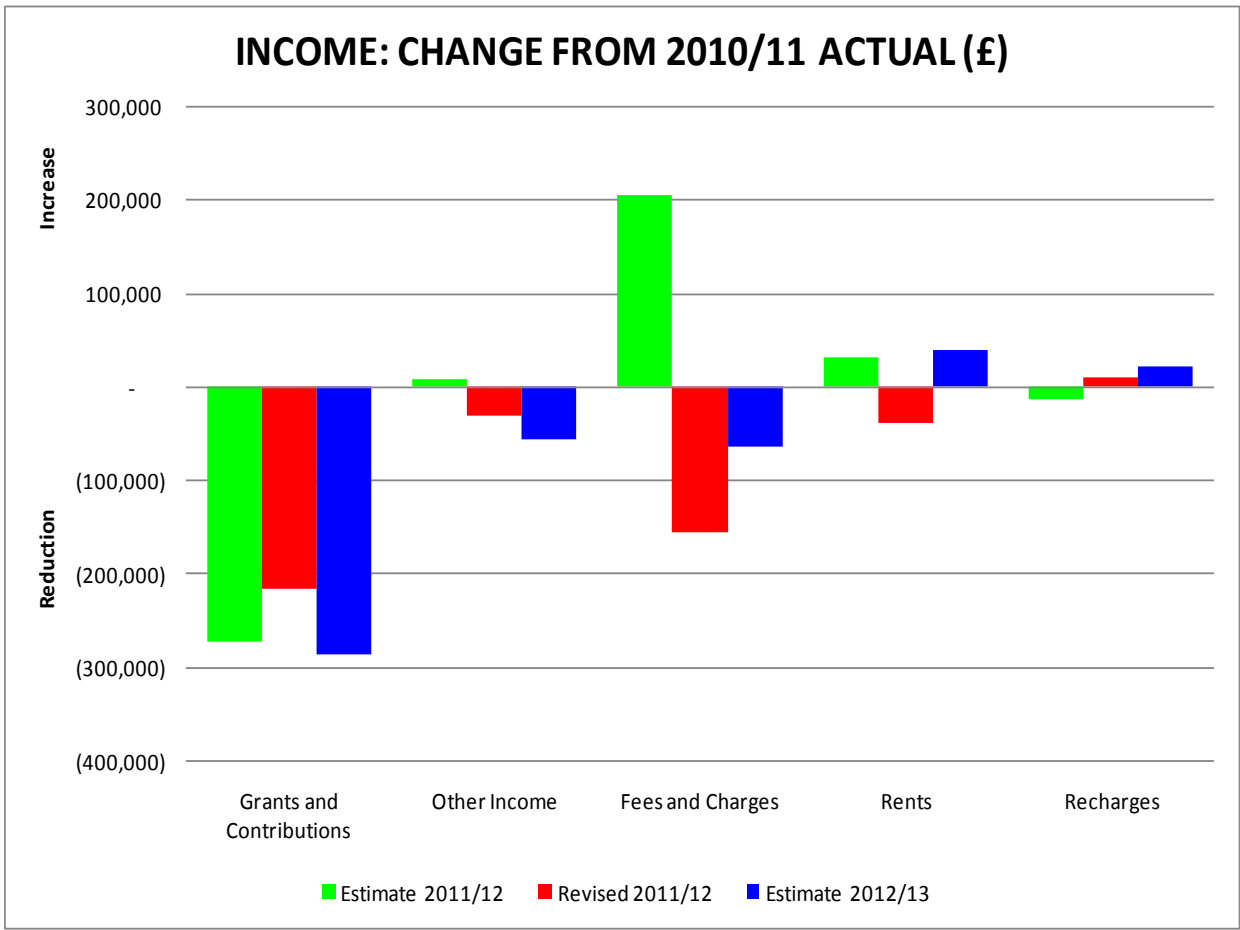
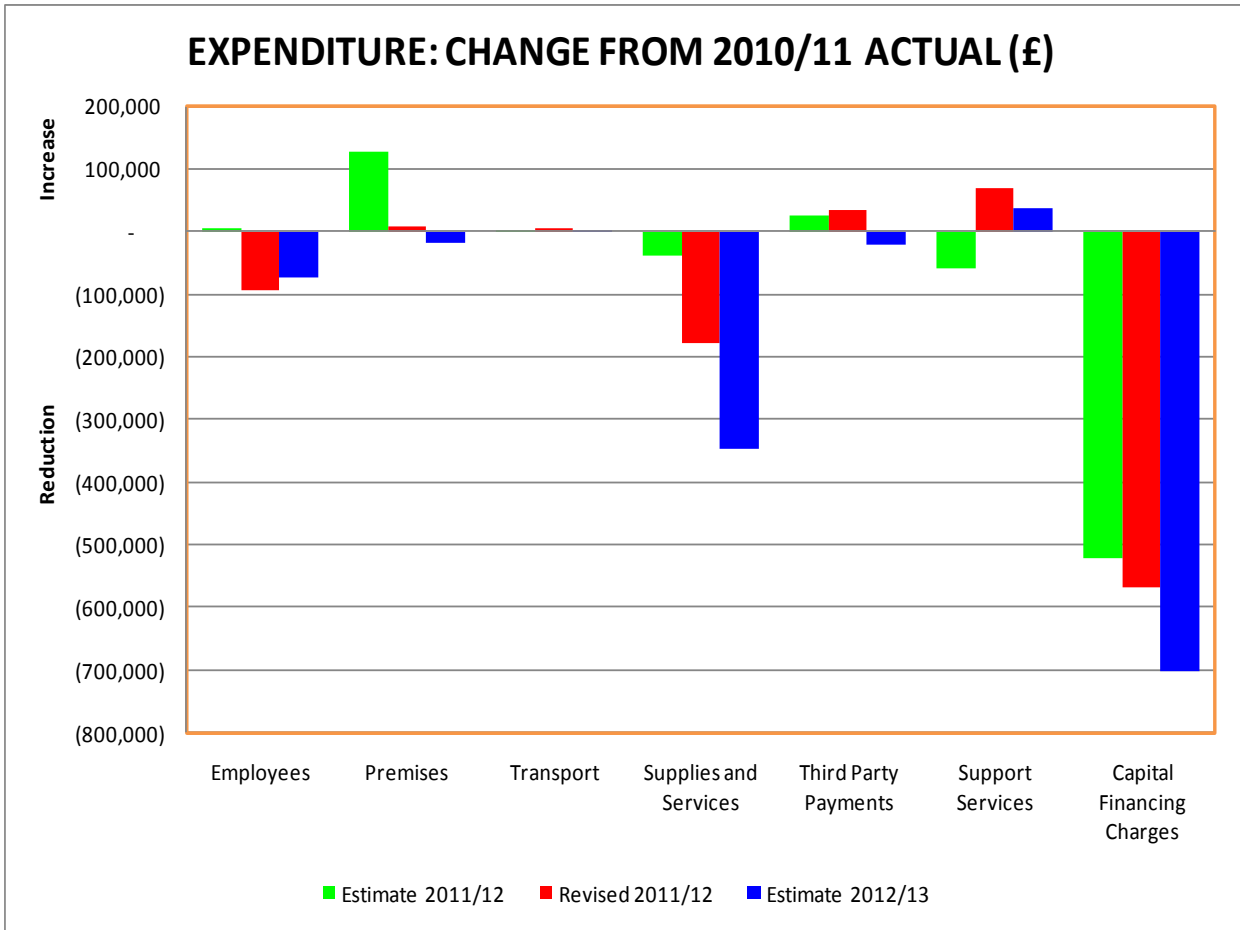
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
CULTURE					
S1270 GREEN SPACE DEVELOPMENT	994,983	1,006,300	1,135,300	861,800	27
S1275 GOLF COURSE	775,324	134,600	135,500	81,800	28
S1280 EDMONDSCOTE SPORTS TRACK	90,470	108,600	94,700	97,600	29
S1295 LILLINGTON COMMUNITY CENTRE	11,647	12,400	9,500	11,200	30
S1305 YOUTH SPORT DEVELOPMENT	123,452	136,200	150,100	188,000	31
S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM	-	35,000	25,000	-	32
S1330 TOWN HALL FACILITIES	-	-	-	-	33
S1335 ROYAL SPA CENTRE	711,280	535,600	743,000	705,900	34
S1356 CATERING CONTRACT	-	-	(11,000)	(44,700)	35
S1365 SPORTS FACILITIES ADMIN	-	-	-	(2,200)	36
S1370 ST. NICHOLAS PARK	425,033	450,500	390,400	397,800	37
S1375 ABBEY FIELDS	445,285	581,700	448,100	415,100	38
S1380 NEWBOLD COMYN	483,481	454,100	455,400	475,000	39
S1385 CASTLE FARM	162,450	135,400	135,300	139,400	40
S1390 MYTON SCHOOL DUAL USE	35,501	35,100	33,600	34,300	41
S1395 SYDENHAM SCHOOL DUAL USE	37,340	141,700	16,500	-	41
S1400 MEADOW COMMUNITY SPORTS CENTRE	71,919	73,700	84,600	79,800	42
S1405 ROYAL PUMP ROOMS	717,115	822,000	945,600	867,000	43
TOTAL CULTURE	5,085,280	4,662,900	4,791,600	4,307,800	
SUBJECTIVE ANALYSIS					
Employees	2,764,270	2,770,100	2,670,600	2,689,600	
Premises	1,823,619	1,951,000	1,830,800	1,806,000	
Transport	20,594	21,800	25,000	21,800	
Supplies and Services	1,464,553	1,425,300	1,286,500	1,119,200	
Third Party Payments	179,718	204,800	214,500	159,500	
Support Services	1,721,897	1,664,000	1,791,900	1,759,400	
Capital Financing Charges	1,662,671	1,141,800	1,095,500	961,700	
TOTAL EXPENDITURE	9,637,322	9,178,800	8,914,800	8,517,200	
INCOME					
Grants and Contributions	(287,933)	(16,000)	(72,500)	(1,400)	
Other Income	(241,639)	(250,800)	(211,000)	(186,400)	
Fees and Charges	(2,650,987)	(2,856,800)	(2,494,800)	(2,586,500)	
Rents	(285,548)	(318,500)	(247,800)	(326,000)	
Recharges	(1,085,935)	(1,073,800)	(1,097,100)	(1,109,100)	
TOTAL INCOME	(4,552,042)	(4,515,900)	(4,123,200)	(4,209,400)	
TOTAL CULTURE	5,085,280	4,662,900	4,791,600	4,307,800	

EXPENDITURE 2012/13 ESTIMATES



INCOME 2012/13 ESTIMATES





CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1270 GREEN SPACE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	145,046	153,700	147,300	147,900
Premises	449,901	454,500	460,100	431,800
Transport	8,278	8,100	7,500	8,100
Supplies and Services	160,175	114,700	169,300	112,600
Third Party Payments	162,964	144,900	156,600	135,400
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TOTAL DIRECT EXPENDITURE	926,364	875,900	940,800	835,800
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DIRECT INCOME				
Grants and Contributions	(153,497)	(16,000)	(38,200)	(1,400)
Other Income	(35,070)	(15,900)	(43,300)	(23,400)
Fees and Charges	(70,691)	(71,900)	(70,000)	(69,400)
Rents	(173,792)	(212,800)	(127,800)	(164,600)
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TOTAL DIRECT INCOME	(433,050)	(316,600)	(279,300)	(258,800)
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NET DIRECT (INCOME) / EXPENDITURE	493,314	559,300	661,500	577,000
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Support Services	263,152	249,900	237,300	190,100
Capital Financing Charges	373,770	347,800	383,800	246,500
Recharges	(135,253)	(150,700)	(147,300)	(151,800)
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NET (INCOME) / EXPENDITURE TO SUMMARY	994,983	1,006,300	1,135,300	861,800
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The green space infrastructure team have a wide scope to ensure a healthy, safe, sustainable green infrastructure and an attractive living and working environment within the district and to work to improve service delivery, service efficiency and customer satisfaction.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1275 GOLF COURSE</u>				
DIRECT EXPENDITURE				
Premises	(5,078)	-	14,000	15,300
Supplies and Services	153,250	100,000	100,000	50,000
Third Party Payments	1,083	1,600	800	800
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TOTAL DIRECT EXPENDITURE	149,255	101,600	114,800	66,100
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	5,812	-	-	-
Fees and Charges	(397)	-	-	-
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TOTAL DIRECT INCOME	5,415	-	-	-
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NET DIRECT (INCOME) / EXPENDITURE	154,670	101,600	114,800	66,100
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Support Services	27,451	14,700	18,800	13,800
Capital Financing Charges	593,203	18,300	1,900	1,900
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NET (INCOME) / EXPENDITURE TO SUMMARY	775,324	134,600	135,500	81,800
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The Golf Course is within the bounds of the Newbold Comyn Park but is a separate aspect of the Park's facilities. It comprises an 18 hole golf course and golf tuition area. The Course is a mature and challenging one suitable for all players from beginners to seasoned professionals. A par 70 round it is one of the country's finest municipal courses. From April 2010 the course was leased to Mack Trading to operate as part of a 50 year lease.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1280 EDMONDSCOTE SPORTS TRACK				
DIRECT EXPENDITURE				
Premises	7,158	16,700	12,700	12,900
Supplies and Services	296	2,100	2,100	2,100
Third Party Payments	12,590	19,100	19,100	19,900
TOTAL DIRECT EXPENDITURE	20,044	37,900	33,900	34,900
DIRECT INCOME				
Fees and Charges	(10,067)	(11,000)	(11,600)	(11,800)
Rents	(211)	-	(200)	(200)
TOTAL DIRECT INCOME	(10,278)	(11,000)	(11,800)	(12,000)
NET DIRECT (INCOME) / EXPENDITURE	9,766	26,900	22,100	22,900
Support Services	26,093	27,100	18,400	20,500
Capital Financing Charges	54,611	54,600	54,200	54,200
NET (INCOME) / EXPENDITURE TO SUMMARY	90,470	108,600	94,700	97,600

This facility was upgraded to a 10 lane straight and 8 lane circuit, and a renovated changing accommodation including club area during 2003/04. The costs were just over £400,000 and a grant of £65,000 was received from UK Athletics. The new facilities became fully operational for the start of the 2004 track season.

These renovations have ensured this highly valued and attractive facility continues to cater for events up to a Regional level. It was the first all-weather track in Warwickshire, although now both Nuneaton and Bedworth and Rugby have similar facilities.

There is a good working relationship with the resident club (Leamington Cycling and Athletic Club) who actively promote the sport and the facilities through their excellent development work and coaching at all levels, indeed it is the high level of qualified officials at the clubs which help attract events such as the Warwickshire Championships.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1295 LILLINGTON COMMUNITY CENTRE				
DIRECT EXPENDITURE				
Employees	3,409	3,500	3,500	3,500
Premises	2,611	2,800	3,000	3,500
Supplies and Services	502	500	200	500
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TOTAL DIRECT EXPENDITURE	6,522	6,800	6,700	7,500
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DIRECT INCOME				
Rents	(5,211)	(5,300)	(4,800)	(5,000)
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TOTAL DIRECT INCOME	(5,211)	(5,300)	(4,800)	(5,000)
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NET DIRECT (INCOME) / EXPENDITURE	1,311	1,500	1,900	2,500
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Support Services	8,892	9,500	6,200	7,300
Capital Financing Charges	1,444	1,400	1,400	1,400
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NET (INCOME) / EXPENDITURE TO SUMMARY	11,647	12,400	9,500	11,200
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These premises are mainly used for religious meetings, playgroups, table tennis, etc. and are a popular local facility.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1305 YOUTH SPORT DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	72,180	74,800	71,900	73,200
Transport	3,406	3,600	3,600	3,600
Supplies and Services	31,527	37,000	46,100	83,500
Third Party Payments	1,806	1,200	500	500
TOTAL DIRECT EXPENDITURE	108,919	116,600	122,100	160,800
DIRECT INCOME				
Fees and Charges	(9,043)	(10,800)	(6,300)	(6,300)
TOTAL DIRECT INCOME	(9,043)	(10,800)	(6,300)	(6,300)
NET DIRECT (INCOME) / EXPENDITURE	99,876	105,800	115,800	154,500
Support Services	23,576	30,400	34,300	33,500
NET (INCOME) / EXPENDITURE TO SUMMARY	123,452	136,200	150,100	188,000

Two posts, initially jointly funded by the Council and Sport England (previously English Sports Council), commenced in December 1996 (Youth Sport Development Officer) and March 1997 (Assistant Youth Sport Development Officer), and are seen as a tremendous boost for the Council. Since April 2000 the Council has funded these positions and their programme of activities continues to benefit all areas, including the rural, to increase participation in sport by young people.

Get Active Summer Schemes, Rural Mobile Sports Schemes and Holiday Courses:

Get Active schemes are operated in the District during most school holidays. The schemes offer sports play and multi-sport activities for 4 to 12 year olds - morning sessions for the younger age group (4 to 7 years) and afternoons for the older age group (8 to 12 years).

During the Summer and various holiday times rural sports activities take place (sports play, multi-sports and some rural transport schemes for 8 to 16yr olds).

Schemes are advertised locally, in rural villages and in schools to promote participation.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM</u>				
DIRECT EXPENDITURE				
Employees	144,384	151,400	147,500	147,900
Premises	-	-	10,500	7,500
Transport	1,304	1,200	1,200	1,200
Supplies and Services	24,789	31,400	21,000	20,700
Third Party Payments	33	35,100	35,000	-
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TOTAL DIRECT EXPENDITURE	170,510	219,100	215,200	177,300
Support Services	115,431	77,300	84,900	87,000
Recharges	(285,941)	(261,400)	(275,100)	(264,300)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	35,000	25,000	-
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The Head of Cultural Services and her management team are responsible for the management of a diverse range of services, encompassing all the Council's cultural and some development responsibilities.

The Unit comprises a small core of staff based at Riverside House, with many staff sited across the district at other operational facilities. Most staff expenditure appears under the specific section pages. As a result of Building on Excellence, the technical support team based at Riverside House comprises 3 members of staff, and the Head of Cultural Services.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1330 TOWN HALL FACILITIES</u>				
DIRECT EXPENDITURE				
Employees	69,130	76,600	74,800	74,600
Transport	4	-	-	-
Supplies and Services	5,459	7,200	7,000	7,000
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	74,593	83,800	81,800	81,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Fees and Charges	(46,956)	(51,000)	(51,000)	(51,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(46,956)	(51,000)	(51,000)	(51,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET DIRECT (INCOME) / EXPENDITURE	27,637	32,800	30,800	30,600
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Support Services	40,520	34,900	29,100	31,200
Recharges	(68,157)	(67,700)	(59,900)	(61,800)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

The Town Hall provides the main accommodation for meetings of the Council and its committees and sub committees. The building also provides office accommodation for the political groups represented on the Council.

The Council's major civic events are held in the Town Hall and the facilities are available for external hire for the holding of functions such as craft fairs, seminars, receptions and dinners.

The budgets above reflect the day to day running costs in respect of room hire and meetings. The operational building costs are shown under Office Accommodation.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1335 ROYAL SPA CENTRE				
DIRECT EXPENDITURE				
Employees	482,169	466,200	455,900	439,700
Premises	197,731	151,400	187,100	178,600
Transport	1,245	1,900	2,200	1,900
Supplies and Services	707,765	831,100	581,800	570,900
Third Party Payments	-	100	100	100
TOTAL DIRECT EXPENDITURE	1,388,910	1,450,700	1,227,100	1,191,200
DIRECT INCOME				
Grants and Contributions	-	-	(10,700)	-
Other Income	(164,462)	(196,100)	(126,700)	(126,700)
Fees and Charges	(729,333)	(936,700)	(635,300)	(633,500)
TOTAL DIRECT INCOME	(893,795)	(1,132,800)	(772,700)	(760,200)
NET DIRECT (INCOME) / EXPENDITURE	495,115	317,900	454,400	431,000
Support Services	137,501	143,700	205,300	187,000
Capital Financing Charges	103,364	103,400	109,800	117,900
Recharges	(24,700)	(29,400)	(26,500)	(30,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	711,280	535,600	743,000	705,900

The Royal Spa Centre is a multi-purpose entertainment and leisure facility, which serves the needs of the local community. The venue underwent a significant refurbishment in the Summer of 2010 to provide a new look and a new feel as well as upgrading many of the existing facilities. It has a very mixed programme and is used extensively for a wide range of activities:

Stage Shows	Chess Tournaments
Pantomime	Film Shows
Concerts	Dinners
Conferences	Meetings
Exhibitions	Children's Parties
Demonstrations	Training Courses
Stamp Fairs	Art Exhibitions
Wrestling	Sales
Dances	Dancing Competitions
Presentation Evenings	Senior Citizens Activities Groups
Wedding Receptions	Competitive Festivals
Fashion Shows	Martial Arts
Blood Donor Services	Religious Services

The venue includes the Avon Hall, with a seating capacity of 794, the Newbold Hall which is a purpose built Lecture and Cinema that can accommodate 192 persons in tiered seating and the Jephson Room which is a meeting room situated on the lower ground floor of the Centre. Since February 1991, the Newbold Hall has operated as a cinema. Large conferences can be successfully accommodated.

The Centre is used by local organisations alongside an extensive programme of entertainment promoted by the Council. Artists who have appeared at the venue during the past year include Jimmy Carr, Elkie Brookes and Ken Dodd.

Professional traditional Pantomime was presented for Christmas 2011, with the staging of 'Sleeping Beauty'.

The full-time permanent staff employed within the complex are supplemented with casual staff who are employed as required on a variety of jobs, e.g. stage-hands, licensed bar and catering assistants, stewards, etc. There are 14 permanent staff, headed by the Entertainments Manager.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1356 CATERING CONTRACT</u>				
DIRECT EXPENDITURE				
Premises	-	-	12,600	50,800
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	-	-	12,600	50,800
	-----	-----	-----	-----
DIRECT INCOME				
Service Charges	-	-	(12,700)	(51,200)
Catering Establishment Rents	-	-	(11,000)	(44,700)
	-----	-----	-----	-----
TOTAL DIRECT INCOME	-	-	(23,700)	(95,900)
	-----	-----	-----	-----
NET DIRECT (INCOME) / EXPENDITURE	-	-	(11,100)	(45,100)
	-----	-----	-----	-----
Support Services	-	-	100	400
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(11,000)	(44,700)
	=====	=====	=====	=====

Kudos Cafes has secured a prestigious contract with Warwick District Council to provide food and venue management services at four of Royal Leamington Spa's most well-known venues. Kudos Cafes is a sub-brand of Kudos, the award winning food and venue management company, and will be relocating its headquarters to the Royal Leamington Spa area.

As part of the contract, the food experts will be refurbishing and revitalising both "restaurant in the Park" (now to be called Jephson's Brasserie) and the Royal Pump Rooms; reinstating a modern 'pod' food outlet at the Newbold Comyn Leisure Centre, as well as introducing new food offers at the Aviary Cafe in Jephson Gardens.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1365 SPORTS FACILITIES ADMIN</u>				
DIRECT EXPENDITURE				
Employees	90,188	68,800	64,600	69,200
Premises	43,996	39,700	48,800	48,800
Transport	5,036	5,200	5,700	5,200
Supplies and Services	65,034	48,400	37,700	36,200
Third Party Payments	41	100	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	204,295	162,200	156,800	159,400
DIRECT INCOME				
Grants and Contributions	(18,361)	-	-	-
Fees and Charges	(3,649)	-	-	-
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TOTAL DIRECT INCOME	(22,010)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	182,285	162,200	156,800	159,400
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Support Services	341,651	354,400	384,200	400,200
Capital Financing Charges	26,948	26,800	26,800	22,200
Recharges	(550,884)	(543,400)	(567,800)	(584,000)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	(2,200)
	<hr/>	<hr/>	<hr/>	<hr/>

As a result of the 1988 Local Government Act the Council's Sports and Leisure Facilities were put out to tender with effect from 1st January 1992. The Sports Facilities Unit ran this contract from 1992 and in the face of stiff competition won the tender to operate the facilities for a further six years from 1st January 1998. The Sports Facilities Unit rejoined the Leisure and Amenities Unit (now known as Cultural Services) as a section in its own right in April 2000 as part of the corporate re-organisation, and continued this arrangement following the end of the CCT contract in December 2003.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1370 ST. NICHOLAS PARK</u>				
DIRECT EXPENDITURE				
Employees	407,912	400,600	390,200	395,800
Premises	238,307	261,400	228,200	239,500
Transport	(109)	-	-	-
Supplies and Services	30,296	29,000	30,100	30,100
Third Party Payments	-	1,100	-	-
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TOTAL DIRECT EXPENDITURE	676,406	692,100	648,500	665,400
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(318)	-	-	-
Other Income	(4,612)	(7,200)	(7,200)	(7,200)
Fees and Charges	(511,111)	(496,200)	(514,300)	(544,500)
Rents	(2,371)	(1,000)	(4,500)	(1,500)
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TOTAL DIRECT INCOME	(518,412)	(504,400)	(526,000)	(553,200)
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NET DIRECT (INCOME) / EXPENDITURE	157,994	187,700	122,500	112,200
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Support Services	144,873	139,300	145,600	162,500
Capital Financing Charges	132,466	133,900	132,500	132,500
Recharges	(10,300)	(10,400)	(10,200)	(9,400)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	425,033	450,500	390,400	397,800
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The Centre has a 25m x 13m indoor pool alongside the King Henry VIII all-weather pitch.

A major refurbishment of the pitch was completed in July 2003 which included a new playing surface and improved ancillary facilities. A sports hall and a health and a gym (Pyramids) were added in 1992/93 with further improvements in 1995.

The centre caters for basketball, badminton, five-a-side football, indoor hockey, short mat bowls, aerobics and volleyball. It has hosted table tennis and National League Volleyball events.

The Centre operates a popular GP referral scheme as part of the Warwickshire PACE exercise referral project. Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

The original 1983 pool changing facilities were refurbished in December 2007 and a thermal pool cover was installed as an energy saving measure at the same time.

All of the cardio vascular equipment was replaced in December 2010.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1375 ABBEY FIELDS</u>				
DIRECT EXPENDITURE				
Employees	282,337	286,600	255,800	283,400
Premises	228,625	352,200	158,100	172,400
Supplies and Services	23,650	22,700	23,500	22,700
Third Party Payments	-	400	-	400
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	534,612	661,900	437,400	478,900
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(3,882)	(6,300)	(6,300)	(6,300)
Fees and Charges	(247,651)	(224,500)	(162,200)	(221,400)
Rents	(1,438)	(1,500)	(1,400)	(1,500)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(252,971)	(232,300)	(169,900)	(229,200)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	281,641	429,600	267,500	249,700
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Support Services	91,097	85,000	108,200	93,000
Capital Financing Charges	77,647	72,300	77,600	77,600
Recharges	(5,100)	(5,200)	(5,200)	(5,200)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	445,285	581,700	448,100	415,100
	<hr/>	<hr/>	<hr/>	<hr/>

Situated at Abbey Fields in Kenilworth, this facility incorporates a 25m x 10m indoor pool, which is open throughout the year, and a free form outdoor pool, which is open from May to September. A poolside sauna was added in August 1998. The pool hall roof was refurbished in 2006/07 along with general redecoration in the pool hall and changing rooms in December 2006. A thermal pool cover was installed as an energy saving measure during the closure.

The pool underwent extensive refurbishment in October 2011. This included new and improved changing facilities, lockers and reception desk area.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1380 NEWBOLD COMYN</u>				
DIRECT EXPENDITURE				
Employees	513,619	538,700	525,000	522,500
Premises	317,206	315,900	317,000	333,200
Supplies and Services	48,225	38,500	38,500	38,500
Third Party Payments	180	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	879,230	893,100	880,500	894,200
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(734)	-	-	-
Other Income	(11,487)	(12,400)	(12,400)	(12,400)
Fees and Charges	(731,605)	(765,700)	(774,200)	(791,700)
Rents	(241)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(744,067)	(778,100)	(786,600)	(804,100)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	135,163	115,000	93,900	90,100
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	195,481	195,200	197,800	221,200
Capital Financing Charges	158,037	149,100	163,700	163,700
Recharges	(5,200)	(5,200)	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	483,481	454,100	455,400	475,000
	<hr/>	<hr/>	<hr/>	<hr/>

The Centre, which opened on 1st July 1990, (partially refurbished in December 1995) has been very successful. The Centre comprises a 25m x 13m swimming pool with adjacent free form leisure pool incorporating a 41m flume (refurbished in December 1998), a spa pool, beach effect and a volcano. Other facilities include a sauna, redesigned in Autumn 1998, a gym (Pyramids) and café.

The centre operates a popular GP referral scheme as part of the Warwickshire PACE exercise referral project. Refurbishment of the pool changing rooms (January 2000) and entrance / reception (December 2001), and toilets / washroom facilities (December 2002) have enhanced the facility and made it more customer friendly.

Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

Essential maintenance work took place in the pool hall during a 2 month closedown in November/December 2005. A thermal pool cover was installed on the main pool in December 2007 as an energy saving measure.

Most of the cardio-vascular equipment was replaced in December 2009 as part of a capital replacement project and the gym changing rooms were completely refurbished at the same time, as well as the floor of the café.

The café facility was reopened in January 2012 in partnership with Kudos Cafes.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1385 CASTLE FARM</u>				
DIRECT EXPENDITURE				
Employees	144,468	133,000	129,500	131,300
Premises	62,443	55,100	57,600	60,300
Supplies and Services	10,464	8,600	8,700	8,800
Third Party Payments	-	200	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	217,375	196,900	195,800	200,400
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(8)	(100)	(100)	(100)
Fees and Charges	(147,079)	(146,000)	(153,000)	(155,400)
Rents	(923)	(700)	(700)	(700)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(148,010)	(146,800)	(153,800)	(156,200)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	69,365	50,100	42,000	44,200
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	44,458	39,700	44,400	46,300
Capital Financing Charges	48,627	45,600	48,900	48,900
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	162,450	135,400	135,300	139,400
	<hr/>	<hr/>	<hr/>	<hr/>

This multi-purpose facility was opened in 1985 and refurbished and extended in 1994/95, reopening in June 1995 with the inclusion of 'Pyramids' gym, extended in Summer 2001 to accommodate increased demand. The centre also caters for basketball, badminton, five-a-side football, indoor hockey, short mat bowls, keep fit, aerobics, volleyball and table tennis.

Refurbishment of the original indoor changing rooms in summer 2002 has been welcomed by customers who had identified this as being an area for improvement in the previous annual surveys.

Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

The local scouts have a long lease for the exclusive use of the first floor of the building.

All of the cardio vascular equipment was replaced in December 2010.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1390 MYTON SCHOOL DUAL USE</u>				
DIRECT EXPENDITURE				
Supplies and Services	55,477	56,200	56,000	56,900
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	55,477	56,200	56,000	56,900
	-----	-----	-----	-----
DIRECT INCOME				
Fees and Charges	(61,088)	(61,600)	(59,700)	(61,600)
	-----	-----	-----	-----
TOTAL DIRECT INCOME	(61,088)	(61,600)	(59,700)	(61,600)
	-----	-----	-----	-----
NET DIRECT (INCOME) / EXPENDITURE	(5,611)	(5,400)	(3,700)	(4,700)
	-----	-----	-----	-----
Support Services	41,112	40,500	37,300	39,000
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	35,501	35,100	33,600	34,300
	=====	=====	=====	=====

This dual use facility offers an indoor sports hall and all weather pitch. The Council entered into a partnership agreement with the school to run the facilities for the community at evenings and weekends from Jan 2006. Now 4 years into the partnership, the facility is exceeding expectations in terms of usage and has become recognised as an excellent facility in particular for badminton.

S1395 SYDENHAM SCHOOL DUAL USE

DIRECT EXPENDITURE				
Employees	8,244	7,000	4,900	-
Premises	22,292	30,200	5,200	-
Supplies and Services	3,083	4,000	800	-
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	33,619	41,200	10,900	-
	-----	-----	-----	-----
DIRECT INCOME				
Fees and Charges	(12,011)	(11,600)	(3,900)	-
	-----	-----	-----	-----
TOTAL DIRECT INCOME	(12,011)	(11,600)	(3,900)	-
	-----	-----	-----	-----
NET DIRECT (INCOME) / EXPENDITURE	21,608	29,600	7,000	-
	-----	-----	-----	-----
Support Services	15,732	16,100	9,500	-
Capital Financing Charges	-	96,000	-	-
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	37,340	141,700	16,500	-
	=====	=====	=====	=====

This is a dual use facility attached to Campion School and Community College which was opened in 1975. The multi-purpose facility comprises a sports hall and floodlit training area. It operates outside school hours for activities such as gymnastics, badminton, cricket, tennis, five-a-side football, table tennis, and also community usage. This service ceased in September 2011.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1400 MEADOW COMMUNITY SPORTS CENTRE</u>				
DIRECT EXPENDITURE				
Employees	59,399	58,400	56,100	56,300
Premises	19,605	25,700	30,600	25,700
Supplies and Services	5,791	5,800	5,600	5,600
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TOTAL DIRECT EXPENDITURE	84,795	89,900	92,300	87,600
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	(49,997)	(53,700)	(45,500)	(47,200)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(49,997)	(53,700)	(45,500)	(47,200)
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NET DIRECT (INCOME) / EXPENDITURE	34,798	36,200	46,800	40,400
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Support Services	37,121	37,500	37,800	39,400
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NET (INCOME) / EXPENDITURE TO SUMMARY	71,919	73,700	84,600	79,800
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The successful lottery bid for joint provision of facilities at Kenilworth School and Sports College meant that work commenced on this project in June 2000 and was completed during the Summer of 2001. The facility became fully operational from 1st September 2001 and is known as the Meadow Community Sports Centre. This dual use facility offers an indoor sport hall, fitness suite, all weather pitch and tennis facilities for the community.

CULTURE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1405 ROYAL PUMP ROOMS</u>				
DIRECT EXPENDITURE				
Employees	297,739	307,100	300,000	300,500
Premises	230,853	237,800	277,100	217,200
Transport	1,430	1,800	4,800	1,800
Supplies and Services	190,785	139,400	209,900	125,400
Third Party Payments	1,021	1,000	2,400	2,400
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TOTAL DIRECT EXPENDITURE	721,828	687,100	794,200	647,300
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DIRECT INCOME				
Grants and Contributions	(115,023)	-	(23,600)	-
Other Income	(23,351)	(3,400)	(3,600)	(2,900)
Fees and Charges	(24,888)	(25,500)	(19,200)	(100)
Rents	(101,361)	(97,200)	(84,700)	(56,600)
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TOTAL DIRECT INCOME	(264,623)	(126,100)	(131,100)	(59,600)
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NET DIRECT (INCOME) / EXPENDITURE	457,205	561,000	663,100	587,700
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Support Services	167,756	168,800	192,700	187,000
Capital Financing Charges	92,554	92,600	94,900	94,900
Recharges	(400)	(400)	(5,100)	(2,600)
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NET (INCOME) / EXPENDITURE TO SUMMARY	717,115	822,000	945,600	867,000
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The historic Royal Pump Rooms re-opened in the summer of 1999, following a 20 months rebuilding programme. The re-developed Royal Pump Rooms houses a cultural complex comprising Leamington Spa Art Gallery and Museum, Tea Rooms, Assembly Rooms, Leamington Public Library, a Visitor Information Centre and Shop. The facilities are operated by:

Warwick District Council	-	Art Gallery and Museum
Kudos Catering	-	Tea Rooms and Assembly Rooms
Warwickshire County Council	-	Public Library
Warwick District Council	-	Visitor Information Centre and Shop

The Heritage and Arts Section of Warwick District Council operates the Art Gallery and Museum and leads on the overall management of the Royal Pump Rooms.

Leamington Spa Art Gallery and Museum, which is open six days per week, provides exhibitions of works by artists dating from the 17th century to the present day; displays on the history of Royal Leamington Spa; a children's gallery; a programme of changing visual arts, history and local interest exhibitions; and linked educational and family-friendly activities.

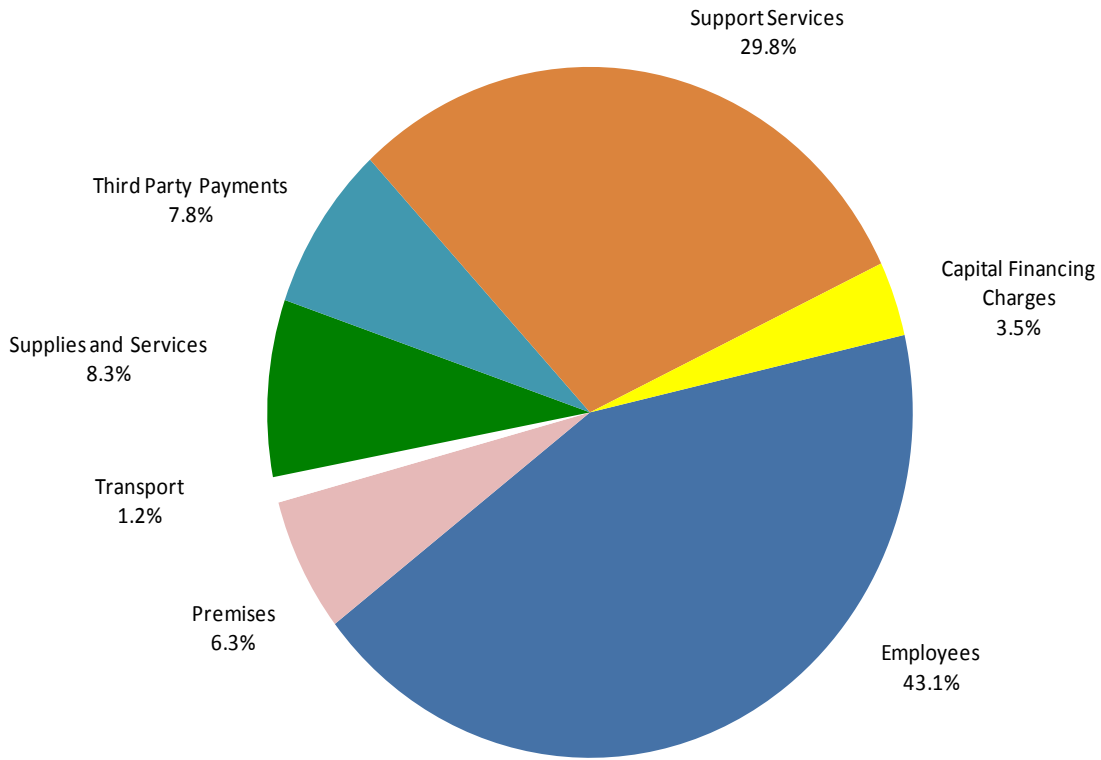
The Assembly Rooms, which are managed by Kudos Catering on behalf of the Council, have been refurbished in the original Regency style. They are available for hire seven days per week for meetings, conferences, receptions, concerts and other events.

The Heritage and Arts Section also provides an arts development service, which supports arts and heritage activities across the Warwick district.

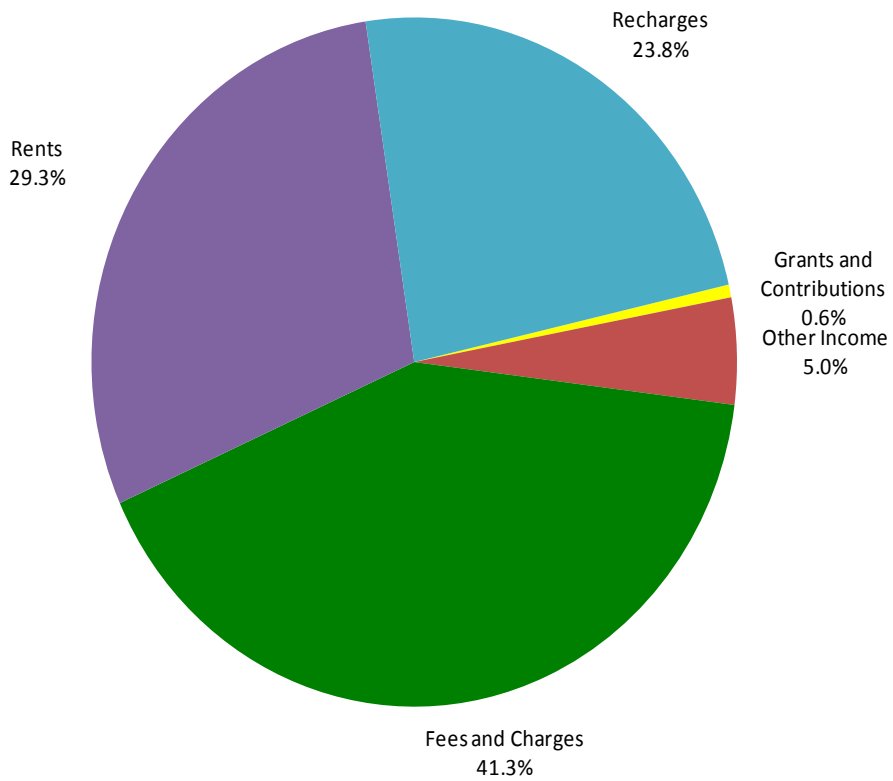
The Section comprises 12.5 full time equivalent staff headed by the Heritage and Arts Manager.

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
DEVELOPMENT					
S1025 TCM - LEAMINGTON	69,024	60,200	61,900	61,400	47
S1030 TCM - KENILWORTH	49,446	41,100	37,200	42,900	48
S1035 CHRISTMAS ILLUMINATIONS	51,884	43,400	41,800	41,800	49
S1040 TCM - WARWICK	53,631	37,500	35,400	36,200	50
S1240 MARKETS + MOPS	(21,675)	(22,000)	(21,600)	(17,500)	51
S1650 ESTATE MANAGEMENT	(200,716)	(285,400)	(247,900)	(268,900)	52
S3170 KENILWORTH PUBLIC SERVICE CENTRE	20,902	10,200	85,500	115,200	53
S3550 TOURISM	194,505	301,600	250,800	241,000	54
S3600 ECONOMIC DEVELOPMENT	118,774	112,200	160,700	73,300	55
S3650 ECONOMIC REGENERATION	198,649	184,200	173,200	155,000	55
S3660 ENTERPRISE DEVELOPMENT	206,527	102,000	209,600	152,700	56
S4510 DEVELOPMENT SERVICES MGT	-	-	(2,500)	(2,500)	57
S4540 DEVELOPMENT CONTROL	553,611	868,200	943,600	1,018,500	58
S4570 POLICY, PROJECTS & CONSERVATION	616,198	744,000	1,103,400	641,500	59
S4600 BUILDING CONTROL	152,361	226,800	149,300	200,600	60
S4840 LOCAL LAND CHARGES	(8,187)	(3,700)	(41,800)	(44,700)	61
TOTAL DEVELOPMENT	2,054,934	2,420,300	2,938,600	2,446,500	
SUBJECTIVE ANALYSIS					
Employees	2,096,637	2,163,400	2,125,500	2,245,100	
Premises	234,698	209,900	289,400	326,600	
Transport	56,866	58,900	62,900	62,500	
Supplies and Services	458,608	535,500	524,800	431,200	
Third Party Payments	419,442	552,700	483,200	405,700	
Support Services	2,007,499	1,652,600	1,632,700	1,551,300	
Capital Financing Charges	159,895	229,800	531,100	182,700	
TOTAL EXPENDITURE	5,433,645	5,402,800	5,649,600	5,205,100	
INCOME					
Grants and Contributions	(577,975)	(154,800)	(36,700)	(15,200)	
Other Income	(93,444)	(117,100)	(142,000)	(139,200)	
Fees and Charges	(1,216,276)	(1,137,900)	(1,133,000)	(1,140,300)	
Rents	(713,956)	(853,500)	(745,600)	(807,000)	
Recharges	(777,060)	(719,200)	(653,700)	(656,900)	
TOTAL INCOME	(3,378,711)	(2,982,500)	(2,711,000)	(2,758,600)	
TOTAL DEVELOPMENT	2,054,934	2,420,300	2,938,600	2,446,500	

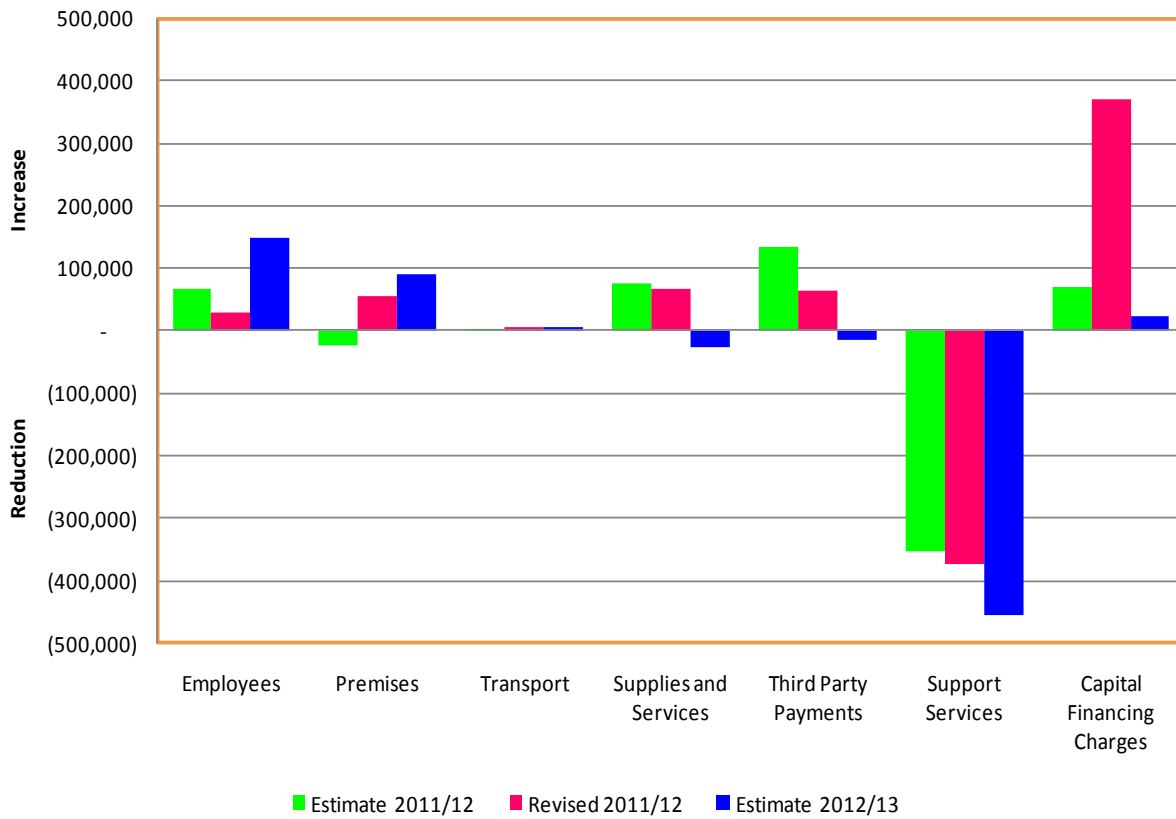
EXPENDITURE 2012/13 ESTIMATES



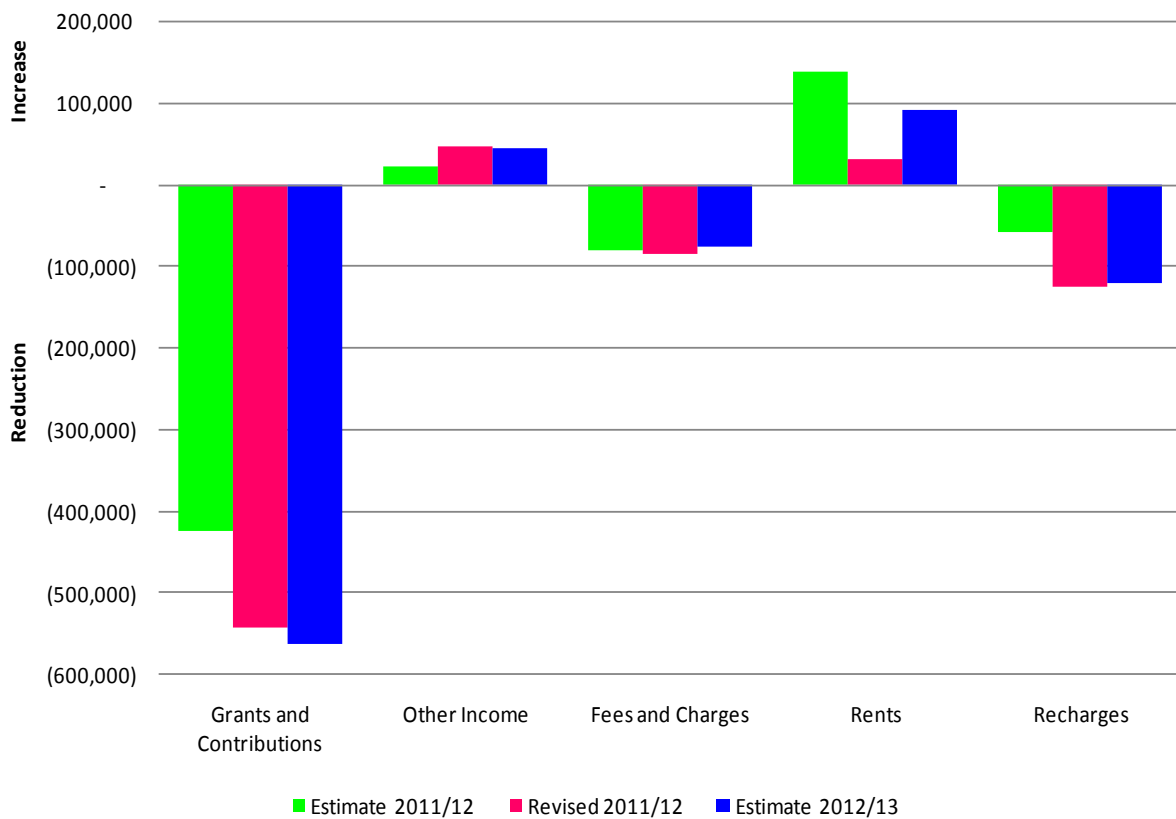
INCOME 2012/13 ESTIMATES



EXPENDITURE: CHANGE FROM 2010/11 ACTUAL (£)



INCOME: CHANGE FROM 2010/11 ACTUAL (£)



DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1025 TCM - LEAMINGTON				
DIRECT EXPENDITURE				
Employees	36,984	37,100	36,100	36,100
Transport	301	1,000	700	700
Supplies and Services	27,697	24,400	23,600	20,500
Third Party Payments	857	100	300	300
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TOTAL DIRECT EXPENDITURE	65,839	62,600	60,700	57,600
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DIRECT INCOME				
Other Income	(14,781)	(15,700)	(18,800)	(15,700)
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TOTAL DIRECT INCOME	(14,781)	(15,700)	(18,800)	(15,700)
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NET DIRECT (INCOME) / EXPENDITURE	51,058	46,900	41,900	41,900
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Support Services	33,866	29,300	35,900	35,400
Recharges	(15,900)	(16,000)	(15,900)	(15,900)
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NET (INCOME) / EXPENDITURE TO SUMMARY	69,024	60,200	61,900	61,400
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A key objective of the Corporate Strategy (2009-2011) is to create thriving town centres. Town Centre Management Partnerships have been established in Warwick, Kenilworth and Royal Leamington Spa to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans have been agreed by stakeholders to be co-ordinated and delivered by the Town Centre Managers.

The budgets above reflect the costs of employing a Town Centre Manager for Leamington Spa. There is also a small budget for promotions and special events.

The costs of Leamington Spa's Town Centre Management function are part funded by contributions from Leamington Town Council and the private sector.

With the introduction of BID Leamington (Business Improvement District) in July 2008, the Town Centre Management function was restored as a four days a week post. The Town Centre Manager leads on projects as well as supporting the BID programme.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1030 TCM - KENILWORTH				
DIRECT EXPENDITURE				
Employees	23,536	41,200	33,900	34,900
Transport	29	1,600	1,200	1,600
Supplies and Services	16,686	36,200	34,300	34,300
TOTAL DIRECT EXPENDITURE	40,251	79,000	69,400	70,800
DIRECT INCOME				
Contribution and Grants	5,000	(10,100)	(10,100)	(5,100)
Other Income	(13,441)	(31,400)	(31,400)	(31,400)
TOTAL DIRECT INCOME	(8,441)	(41,500)	(41,500)	(36,500)
NET DIRECT (INCOME) / EXPENDITURE	31,810	37,500	27,900	34,300
Support Services	28,936	24,300	26,600	26,400
Recharges	(11,300)	(20,700)	(17,300)	(17,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	49,446	41,100	37,200	42,900

A key objective of the Corporate Strategy (2009-2011) is to create thriving town centres. Town Centre Management Partnerships have been established in Warwick, Kenilworth and Royal Leamington Spa to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans have been agreed by stakeholders to be co-ordinated and delivered by the Town Centre Managers.

The budgets above reflect the costs of employing a Town Centre Manager for Kenilworth. There is also a small budget for promotions and special events.

The costs of Kenilworth's Town Centre Management function are part-funded by a contribution from the Kenilworth Town Council.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1035 CHRISTMAS ILLUMINATIONS</u>				
DIRECT EXPENDITURE				
Supplies and Services	72,225	66,400	66,400	66,400
TOTAL DIRECT EXPENDITURE	72,225	66,400	66,400	66,400
DIRECT INCOME				
Other Income	(32,095)	(36,400)	(36,400)	(36,400)
TOTAL DIRECT INCOME	(32,095)	(36,400)	(36,400)	(36,400)
NET DIRECT (INCOME) / EXPENDITURE	40,130	30,000	30,000	30,000
Support Services	11,754	13,400	11,800	11,800
NET (INCOME) / EXPENDITURE TO SUMMARY	51,884	43,400	41,800	41,800

Christmas lights displays have been developed in the three town centres of Leamington, Warwick and Kenilworth. A small budget is now included for Whitnash.

Warwick District Council contributes about one third to the cost of the schemes in Warwick and Kenilworth and 25% to the Leamington scheme. The rest of the funding comes from the Town Councils and the private sector. BID Leamington (Business Improvement District) holds the contract to erect the lights throughout Leamington town centre, both in and outside of the BID area.

The Town Centre Managers work with their town's Christmas lights committees to organise the switch-on events, promote Christmas activities and secure private sector contributions.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1040 TCM - WARWICK				
DIRECT EXPENDITURE				
Employees	41,358	41,500	36,100	38,100
Transport	1,368	1,200	1,200	1,200
Supplies and Services	17,898	13,600	8,300	8,300
TOTAL DIRECT EXPENDITURE	60,624	56,300	45,600	47,600
DIRECT INCOME				
Contributions and Grants	(4,375)	(10,100)	(10,100)	(10,100)
Other Income	(7,170)	(7,800)	(7,800)	(7,800)
TOTAL DIRECT INCOME	(11,545)	(17,900)	(17,900)	(17,900)
NET DIRECT (INCOME) / EXPENDITURE	49,079	38,400	27,700	29,700
Support Services	29,052	24,300	30,000	29,800
Recharges	(24,500)	(25,200)	(22,300)	(23,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	53,631	37,500	35,400	36,200

A key objective of the Corporate Strategy (2009-2011) is to create thriving town centres. Town Centre Management Partnerships have been established in Warwick, Kenilworth and Royal Leamington Spa to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans have been agreed by stakeholders to be co-ordinated and delivered by the Town Centre Managers.

The budgets above reflect the costs of employing a Town Centre Manager for Warwick. There is also a small budget for promotions and special events.

The costs of Warwick's Town Centre Management function are part-funded by a contribution from the Warwick Town Council.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1240 MARKETS + MOPS				
DIRECT EXPENDITURE				
Employees	52	-	-	-
Premises	4,827	6,100	4,900	4,900
Supplies and Services	636	1,000	1,500	1,500
Third Party Payments	10,578	11,000	10,800	11,000
TOTAL DIRECT EXPENDITURE	16,093	18,100	17,200	17,400
DIRECT INCOME				
Fees and Charges	(10,367)	(12,500)	(11,000)	(11,000)
Rents	(36,933)	(38,800)	(38,000)	(38,000)
TOTAL DIRECT INCOME	(47,300)	(51,300)	(49,000)	(49,000)
NET DIRECT (INCOME) / EXPENDITURE	(31,207)	(33,200)	(31,800)	(31,600)
Support Services	9,532	11,200	10,200	14,100
NET (INCOME) / EXPENDITURE TO SUMMARY	(21,675)	(22,000)	(21,600)	(17,500)

The Town Centre Management team is responsible for managing and developing markets in Warwick District.

The Council licences the operation of the following open-air markets:

Kenilworth	- held every Thursday at Abbey End
Warwick Charter Market	- held every Saturday at Warwick Market Place

The market contractor pays a rent to the Council based on the number of stalls at each market.

The market contractor also operates monthly Farmers' Markets in Leamington Spa and Warwick.

Annual Mop Fairs are held in Warwick over two weekends in October. The Showmen's Guild operate the fairs under a licence from the Council which outlines the responsibilities of both parties and the costs associated with the fairs to be recharged to the Showmen's Guild. A new licence was agreed in 2005 which runs for 10 years.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1650 ESTATE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Premises	146,193	150,900	157,700	141,200
Supplies and Services	18,169	19,400	17,600	12,300
Third Party Payments	82,466	58,600	58,000	56,700
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TOTAL DIRECT EXPENDITURE	246,828	228,900	233,300	210,200
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DIRECT INCOME				
Other Income	(11,235)	(16,600)	(11,600)	(11,600)
Rents	(594,170)	(646,600)	(589,900)	(584,000)
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TOTAL DIRECT INCOME	(605,405)	(663,200)	(601,500)	(595,600)
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NET DIRECT (INCOME) / EXPENDITURE	(358,577)	(434,300)	(368,200)	(385,400)
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Support Services	153,198	144,200	115,600	111,800
Capital Financing Charges	4,663	4,700	4,700	4,700
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NET (INCOME) / EXPENDITURE TO SUMMARY	(200,716)	(285,400)	(247,900)	(268,900)
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The Estate Management Budget concerns the costs and incomes from properties which are non-operational assets - these are fixed assets held by the Council but not occupied directly or used in the delivery of the Council's services. It includes land acquired in advance for specific purposes, such as extinguishing inappropriate uses, improving conservation policies or in advance of redevelopment proposals; land and property held as an investment by the Council; and property surplus to requirements but held pending allocation or disposal.

The costs of support services affecting this budget concern the expenses of managing these non-operational assets. These property management costs are governed by the Council's duties under residential, commercial and industrial property lease arrangements, particularly the legal and financial matters, which include negotiating new leases, lease renewals, rent reviews and the assignment of leases.

The Council has approximately 160 non-operational assets, ranging from the general retail, office and industrial units to a boat house at St. Nicholas Park and numerous sporting clubhouses.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S3170 KENILWORTH PUBLIC SERVICE CENTRE				
DIRECT EXPENDITURE				
Premises	-	-	20,900	66,600
Supplies and Services	5,920	-	26,900	17,700
Third Party Payments	4,602	-	1,400	3,800
TOTAL DIRECT EXPENDITURE	10,522	-	49,200	88,100
DIRECT INCOME				
Rents	-	-	(11,800)	(45,200)
TOTAL DIRECT INCOME	-	-	(11,800)	(45,200)
NET DIRECT (INCOME) / EXPENDITURE	10,522	-	37,400	42,900
Support Services	10,380	10,200	48,100	46,900
Capital Financing Charges	-	-	-	25,400
NET (INCOME) / EXPENDITURE TO SUMMARY	20,902	10,200	85,500	115,200

A feasibility study is examining the concept of an expanded public sector facility covering Town, District and County Council services, plus Primary Care Trust (health) and Police activities. This has been joined by the inclusion of a local theatre and arts organisation.

The concept revolves around creating a single point of access for the public to provide a seamless service for the local community at an effective cost. It has also tried to address the changing needs of the local public services in terms of building requirements as well as the need to upgrade public service building provision.

The proposal would allow lands to be freed up to both generate capital resources to pay for the new facility and to create opportunities that will assist the broader regeneration of Kenilworth Town Centre.

The Public Service Centre in particular by containing a new theatre and arts facility would in itself directly contribute to town centre regeneration.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S3550 TOURISM				
DIRECT EXPENDITURE				
Employees	54,071	-	81,100	82,000
Premises	12,468	-	15,000	15,400
Supplies and Services	74,106	82,600	75,800	59,600
Third Party Payments	20,031	175,300	59,600	62,000
TOTAL DIRECT EXPENDITURE	160,676	257,900	231,500	219,000
DIRECT INCOME				
Other Income	(12,469)	-	(22,100)	(22,100)
TOTAL DIRECT INCOME	(12,469)	-	(22,100)	(22,100)
NET DIRECT (INCOME) / EXPENDITURE	148,207	257,900	209,400	196,900
Support Services	46,298	43,700	41,400	44,100
NET (INCOME) / EXPENDITURE TO SUMMARY	194,505	301,600	250,800	241,000

The tourism industry is an important sector of the economy in Warwick District and is an important element of the Corporate Strategy (2009-2011) vision: "...a great place to live, work and visit."

Part of the tourism service in the District was managed under the "Shakespeare Country" brand by the South Warwickshire Tourism Partnership (SWTP). SWTP managed, for example, the Leamington Tourist Information Centre, engaged in marketing campaigns, strategies and visitor management. Following SWTP's decision to cease operating at the end of March 2010 the Council has established its own Visitor Information Centre at the Royal Pump Rooms in Leamington Spa.

Warwick District Council supports the operation of the Warwick Town Council's Warwick Tourist Information Centre through a grant funding agreement.

The budget sets out the financial commitment to the Council's Visitor Information Centre and Warwick Tourist Information Centre.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S3600 ECONOMIC DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	137,033	137,900	135,500	135,900
Transport	3,755	3,500	3,500	3,500
Supplies and Services	33,308	42,400	47,900	40,000
Third Party Payments	10,453	5,900	2,100	2,100
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TOTAL DIRECT EXPENDITURE	184,549	189,700	189,000	181,500
Support Services	101,225	94,100	82,800	63,000
Capital Financing Charges	-	-	60,000	-
Recharges	(167,000)	(171,600)	(171,100)	(171,200)
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NET (INCOME) / EXPENDITURE TO SUMMARY	118,774	112,200	160,700	73,300
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The Council's Economic Development and Regeneration (ED&R) Team are leading on a number of 'Enterprise' focused regeneration activities, as part of the Council's Creative Uplift Programme (CUP), with capital funding from the Regional Development Agency Advantage West Midlands. These projects include Althorpe Enterprise Hub, Brunswick Enterprise Zone and Court Street Creative Arches.

ED&R also manage the existing Spencer Yard facilities opened in 2006 and led on the Phase 2 Spencer Yard scheme.

S3650 ECONOMIC REGENERATION

DIRECT EXPENDITURE				
Supplies and Services	25,000	27,600	27,600	22,600
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TOTAL DIRECT EXPENDITURE	25,000	27,600	27,600	22,600
Support Services	173,649	156,600	145,600	132,400
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NET (INCOME) / EXPENDITURE TO SUMMARY	198,649	184,200	173,200	155,000
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The Economic Development and Regeneration Team manage various regeneration projects:

- Spencer Yard facilities
- Althorpe Enterprise Hub
- Brunswick Enterprise Zone
- Court Street Creative Arches

A grant is also made to support the work at Hill Close Gardens.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S3660 ENTERPRISE DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	95,351	100,900	106,400	69,100
Premises	71,210	52,900	90,900	98,500
Transport	498	600	1,700	1,200
Supplies and Services	41,038	37,800	31,700	32,400
Third Party Payments	31,197	24,100	21,800	17,800
TOTAL DIRECT EXPENDITURE	239,294	216,300	252,500	219,000
DIRECT INCOME				
Grants and Contributions	(49,070)	(16,500)	(16,500)	-
Other Income	(1,667)	-	-	-
Fees and Charges	(14,509)	(29,500)	(12,100)	(12,900)
Rents	(82,853)	(168,100)	(105,900)	(139,800)
TOTAL DIRECT INCOME	(148,099)	(214,100)	(134,500)	(152,700)
NET DIRECT (INCOME) / EXPENDITURE	91,195	2,200	118,000	66,300
Support Services	44,050	28,200	36,000	35,800
Capital Financing Charges	71,282	71,600	55,600	50,600
NET (INCOME) / EXPENDITURE TO SUMMARY	206,527	102,000	209,600	152,700

Spencer Yard: The Phase 1 development of the North Hall and West Wing buildings was completed in May 2006 and has been fully occupied by a number of creative businesses and organisations since that date. Motionhouse Dance Theatre occupy the West Wing where they have office and dance studio facilities. Hybrid Arts, Heartbreak Productions, Sez U Theatre and Leamington Studio Artists are all situated in North Hall. Heartbreak Productions manage the letting of the first floor which is available for hire for dance , rehearsal, performance, exhibition or similar purposes.

Althorpe Enterprise Hub: Funded mainly by capital grant from Advantage West Midlands this new Centre targets new and early stage businesses in the high technology, ITC and creative industries sectors. This job creation project was developed during the period of the Regeneration project to regenerate Leamington Old Town and responded to an identified need to provide small offices and desk space for new businesses. The Centre which opened officially in September 2009 is the hub of the Council's activity to co-ordinate business support to businesses of all types in Warwick District.

Brunswick Enterprise and Employment Zone: Funded by capital grant from Advantage West Midlands an extension to Brunswick Healthy Living Centre provides space for a small community enterprise centre know as Brunswick Enterprise and Employment Zone. The Council has a lease of the new extension and will deliver enterprise and employment activities such as support for social enterprise, general business advice through our partner organisations such as Business Link and the Chamber of Commerce as well as working with Job Centre Plus and local employment clubs to tackle unemployment in our most deprived wards.

Court Street Creative Arches: The Arches officially opened in September 2009 and were developed by the Council with match funding from Advantage West Midlands and is part of the Council's CUP programme designed to uplift one of the most run down areas in the District. The accommodation of single or double arches is designed to provide space for creative industries.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S4510 DEVELOPMENT SERVICES MGT				
DIRECT EXPENDITURE				
Employees	98,132	98,000	96,600	98,300
Transport	-	200	200	200
Supplies and Services	33,201	49,200	29,200	28,800
TOTAL DIRECT EXPENDITURE	131,333	147,400	126,000	127,300
Support Services	180,118	101,400	97,600	93,400
Capital Financing Charges	1,315	900	800	800
Recharges	(312,766)	(249,700)	(226,900)	(224,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(2,500)	(2,500)

The Development Services Provision Groups are:

- Development Control
- Policy, Projects and Conservation
- Building Control
- Economic Development and Regeneration
- Estate Management
- Local Land Charges

The management of the Planning element of the Business Unit involves the provision of support services to enable each of the service provision groups to undertake their professional duties. Certain budgets are held in this account on a provisional basis until such time as the Business Planning approach has evolved to allow greater autonomy to individual Group Leaders providing individual services. At present, certain resources are also retained in this account where they cannot readily be redistributed in total to individual service delivery units.

The 2011/12 budget reflects a staffing level of 2 persons.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4540 DEVELOPMENT CONTROL</u>				
DIRECT EXPENDITURE				
Employees	773,963	802,700	777,500	894,500
Transport	25,891	20,900	25,000	24,700
Supplies and Services	39,244	34,600	46,300	41,700
Third Party Payments	182,207	116,900	117,300	117,300
TOTAL DIRECT EXPENDITURE	1,021,305	975,100	966,100	1,078,200
DIRECT INCOME				
Grants and Contributions	(427,736)	(54,400)	-	-
Other Income	(1,595)	(4,400)	(4,400)	(4,400)
Fees and Charges	(525,071)	(430,600)	(430,600)	(430,600)
TOTAL DIRECT INCOME	(954,402)	(489,400)	(435,000)	(435,000)
NET DIRECT (INCOME) / EXPENDITURE	66,903	485,700	531,100	643,200
Support Services	602,608	514,400	511,300	477,600
Recharges	(115,900)	(131,900)	(98,800)	(102,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	553,611	868,200	943,600	1,018,500

The Development Management function ensures that development takes place throughout the District in accordance with the policies of the Government and Council. It does this through the determination of planning applications which enables development proposals requiring planning permission to be assessed and permits the views of neighbours and other interested parties to be taken into account in that assessment. Most applications are decided under delegated powers given to the Head of Development Services, but major or controversial applications are decided by the Planning Committee. Public consultation takes place on applications and frequently there is need for negotiations with applicants in order to achieve an acceptable development. Many applications relate to the District's historic environment and in such cases considerable attention is given to preserving the architectural and historic interest of the buildings and alterations or extensions are only permitted if they do not conflict with this aim.

The function includes an enforcement team who investigate development that has taken place without planning permission. Breaches of planning control are investigated and either resolved by agreement or by means of enforcement action authorised by the Planning Committee. There is also monitoring of development to ensure that approved schemes are carried out in accordance with plans.

Planning permission is only refused where there are clear reasons for doing so but, in such cases, and in cases of Enforcement, there is a right of appeal to the Planning Inspectorate and the function deals with presentation of evidence for such appeals, either through the written representation procedure or at formal local public inquiries or hearings.

Where development or other proposals threaten the loss of trees, consideration is given to protecting the trees by means of a Tree Preservation Order which would make it an offence to fell or damage the trees in any way. Such action is only recommended where the trees are of particular intrinsic value or because of their contribution to the visual amenities of the area. The owners have a right to object to the placing of an Order and any objections are taken into consideration by the Planning Committee before the Order is confirmed. Applications for works to protected trees represents a significant element of the Section's work and since 1997, the Section also deals with notifications to protect important hedgerows. In 2005, the government introduced powers to deal with loss of light or overshadowing caused by High Hedges and the Council is now able to serve Hedge Remediation Notices to require such hedges to be reduced in height. Both owners and complainants have a right of appeal if such a notice is served.

The 2012/13 budget reflects a staffing level of 27 persons.

<u>Relevant Statistics</u>	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>
Applications decided	1,379	1,240	1,245
Appeals lodged	69	54	43
Enforcement notices served	15	11	14
Investigations into alleged breaches of planning control	593	472	553
Tree works applications received	253	277	272

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S4570 POLICY, PROJECTS & CONSERVATION				
DIRECT EXPENDITURE				
Employees	392,409	388,900	387,900	355,700
Transport	1,418	2,100	1,600	1,600
Supplies and Services	29,261	56,600	51,100	8,900
Third Party Payments	26,794	101,400	161,400	84,200
TOTAL DIRECT EXPENDITURE	449,882	549,000	602,000	450,400
DIRECT INCOME				
Grants and Contributions	(67,438)	(63,700)	-	-
TOTAL DIRECT INCOME	(67,438)	(63,700)	-	-
NET DIRECT (INCOME) / EXPENDITURE	382,444	485,300	602,000	450,400
Support Services	234,519	192,000	174,500	174,100
Capital Financing Charges	82,635	152,600	410,000	101,200
Recharges	(83,400)	(85,900)	(83,100)	(84,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	616,198	744,000	1,103,400	641,500

The policy, projects and conservation team are required by law to produce a series of documents that allow the Council to manage development in the district through setting out the factors to be taken into account when deciding planning applications.

Warwick District Local Plan

The Local Plan is a land use plan which promotes the location and nature of new development within the District. The plan contains policies and maps showing designations, such as flood plains and environmentally sensitive areas, as well as allocations for new housing and employment development. The Warwick District Local Plan, covering the entire Council's administrative area, was prepared by the Policy Team and adopted in September 2007. It plans for the growth of the District up to 2011. This Plan is currently being reviewed with a view to adopting a new Plan in 2014 following an Examination in Public in 2013.

The Policy team has also begun preparation of an Area Action Plan for Warwick Town Centre and will support similar Plans for Kenilworth and Leamington. The Team is also responsible for Neighbourhood Planning - supporting local communities to produce their own development plans.

Other Policy Work

The Policy Team also annually monitor new development, e.g. number of new houses built, for the Government, and report this in an Annual Monitoring Report. They also help support delivery of a number of major developments in the District, including South West Warwick, Chandos Street, and the redevelopment of the Station Area.

Conservation and Design

The District has 29 Conservation Areas and approximately 1,500 Listed Buildings, a number of which are Listed Grade I. It is therefore a very valuable asset to the District. The Conservation team advises and assists owners of historic properties on ways in which they may be maintained and enhanced. A number of leaflets are also produced giving advice to property owners. The team also administer a number of historic building grant schemes. The grants are spent on improving historic properties and areas across the district. The Conservation team also play an important role in providing design comments on all applications for Listed Building Consent and all planning applications within Conservation Areas. This includes managing and administering the Conservation Area Advisory Forum which also provide comments on applications. The Conservation team also promote the historic environment and regularly hold design awards to recognise good design. They also administer the Heritage Open Day every year which helps to educate the public as to the value and importance of the historic environment.

The 201/13 budget reflects a staffing level of 10 persons.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S4600 BUILDING CONTROL				
DIRECT EXPENDITURE				
Employees	407,256	475,400	403,300	464,200
Transport	23,448	27,600	27,600	27,600
Supplies and Services	14,340	25,300	20,700	20,300
Third Party Payments	16,738	27,600	16,900	16,900
TOTAL DIRECT EXPENDITURE	461,782	555,900	468,500	529,000
DIRECT INCOME				
Fees and Charges	(474,657)	(475,500)	(480,500)	(480,500)
TOTAL DIRECT INCOME	(474,657)	(475,500)	(480,500)	(480,500)
NET DIRECT (INCOME) / EXPENDITURE	(12,875)	80,400	(12,000)	48,500
Support Services	211,530	164,600	179,600	170,300
Recharges	(46,294)	(18,200)	(18,300)	(18,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	152,361	226,800	149,300	200,600

Through the Building Regulations and associated legislation, the Council carries out its duties, functions and responsibilities to ensure the health, safety, welfare and facilities for people in and about buildings and structures, together with the conservation of fuel and power. The Building Act 1984 and associated legislation give a significant amount of flexibility to designers and builders, including fire engineering design approach to complex buildings. Due to this flexibility, officers have to be more vigilant and be prepared to make immediate and positive professional judgements prior to, or during construction work. Those judgements made can have commercial and financial implications on developments, together with health and safety implications. The Building Regulations are constantly being reviewed and updated where appropriate to ensure that the broad range of legislation is addressed in assessing and ensuring buildings and developments are in compliance. Although the Approved Inspector Regulations now provide alternatives to developers, the Building Control Group at Warwick District Council, due to their professionalism, quality assurance systems and customer care procedures, have ensured that the majority of building operations are subject to compliance with the Building Regulation procedures through the Local Authority route.

In recent years Warwick has teamed up with Coventry, Nuneaton and North Warwickshire, Solihull, Rugby and Stratford to form The Heart of England Building Control Consortium. This has been adopted in order to promote closer and consistent working across the district and to form a united front against the Approved Inspectors. The team has also developed partnerships with design teams, developers and other Local Authorities. Currently, the team are reviewing projects for Warwickshire County Council, Coventry, Solihull, Northamptonshire, Stratford-on-Avon, Nuneaton, North Warwickshire, Redditch and Birmingham City etc. During the last few years, the group have continued to implement additional responsibilities as a result of changing legislation and updating of the regulations. This has been particularly so in the case of access and facilities for disabled people and the document BS8300 (DDA), new Fire Safety legislation (RRO), Part P Electrical etc. The revised disabled legislation and the associated DDA have extended the scope for disabled people in commercial and domestic fields. The regulations now require all dwellings, including flats etc., to be more accessible and provide improved facilities for disabled people. There are also the additional requirements for improved access of facilities within, including vertical access to various levels of buildings within commercial developments.

In the continuing drive to provide more energy efficient buildings and a more sustainable environment across the whole spectrum, a new Part L (Conservation of Fuel and Power) will be published this year. The implementation of this document will provide a challenging task for the Building Control team. In addition to all of the above, the Department for Communities and Local Government (DCLG) continue to advise that the fee related function of Local Authorities' Building Control must be self-financing over a three year period. Any surplus should be reinvested into the service to improve the service delivery. In order for this to happen, Local Authorities set their own fees and charges of the service they provide, although it should be noted, the Council cannot charge for works related to disabled adaptations or improvements, or for registration of window or electrical projects. Our fee charges as set should enable us to break even, however, we must be aware there should be no cross subsidy of the service between non fee related and fee related functions, but the service must ensure we continue to provide a cost effective efficient service to all, in a highly competitive market. The service also provides other duties in respect of health and safety, such as dangerous structures, demolitions, fire safety surveys, accessibility audits, temporary stands etc. and structures. The Building Control Section has a budgeted staffing level of 13.

DEVELOPMENT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S4840 LOCAL LAND CHARGES				
DIRECT EXPENDITURE				
Employees	36,492	39,800	31,100	36,300
Transport	158	200	200	200
Supplies and Services	9,879	18,400	15,900	15,900
Third Party Payments	33,519	31,800	33,600	33,600
TOTAL DIRECT EXPENDITURE	80,048	90,200	80,800	86,000
DIRECT INCOME				
Grants and Contributions	(34,356)	-	-	-
Fees and Charges	(190,663)	(194,600)	(208,300)	(215,100)
TOTAL DIRECT INCOME	(225,019)	(194,600)	(208,300)	(215,100)
NET DIRECT (INCOME) / EXPENDITURE	(144,971)	(104,400)	(127,500)	(129,100)
Support Services	136,784	100,700	85,700	84,400
NET (INCOME) / EXPENDITURE TO SUMMARY	(8,187)	(3,700)	(41,800)	(44,700)

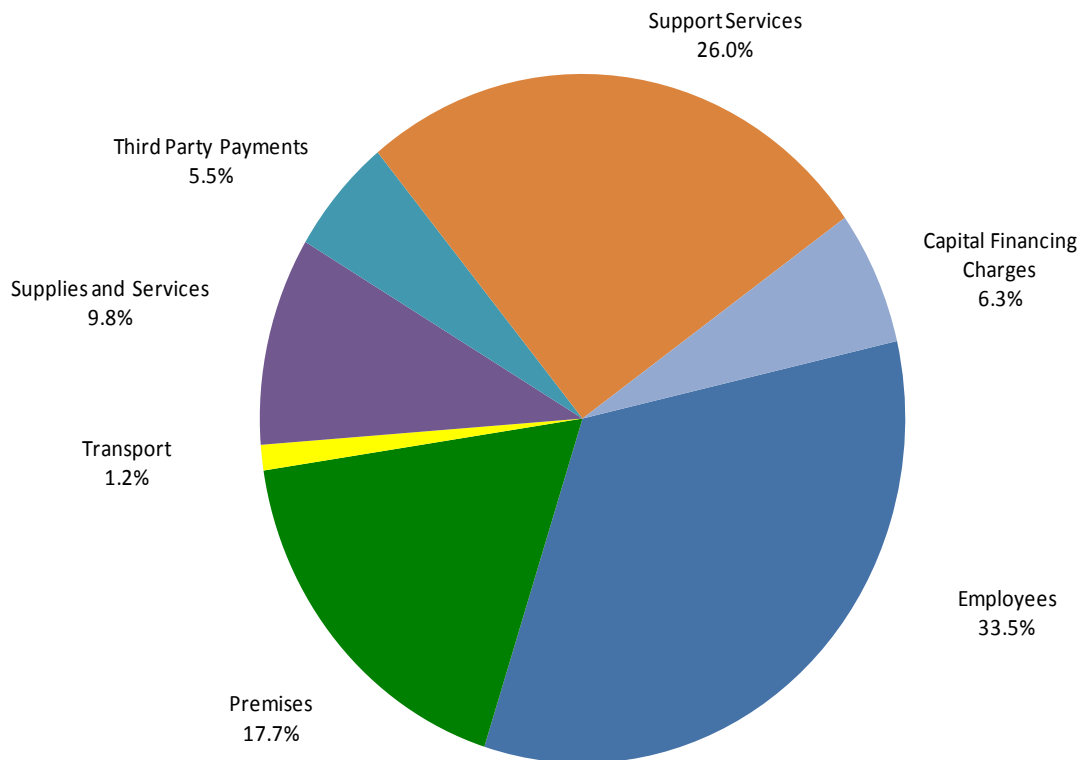
The Council is obliged to maintain a register (the Local Land Charges Register) relating to its area which includes details of any matter - road proposals, clearance order, closing order, etc. - affecting properties, and details of any charge which under various enactments is a charge on the property, e.g. private street work costs. Any person may make a search of the register, either in person or by submitting the appropriate form and on payment of the appropriate fee. In addition, the Council provides replies to additional enquiries raised by Solicitors or search companies acting for the purchasers of houses, businesses etc. These enquiries relate to sewerage, planning, highways and general environmental matters.

The income is derived from "search fees" which are the amounts paid by (usually) prospective purchasers of properties who pay a fee for a search of the register and/or the replies to the additional enquiries. The service is under the control of the Head of Development. Fees are set by the Council in accordance with the national guidance issued by the Ministry of Justice, which seeks to ensure that councils set fees which recover the cost of providing the service.

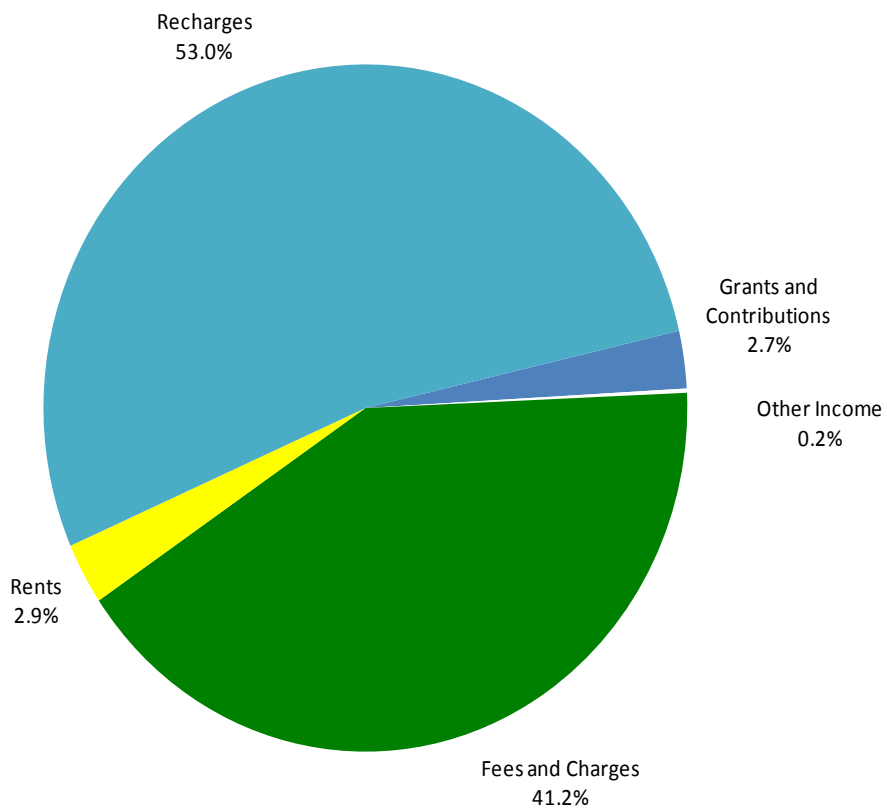
The Council is in the process of digitising the register and all the supporting records. Once completed, it will be possible to deal with the whole search process electronically.

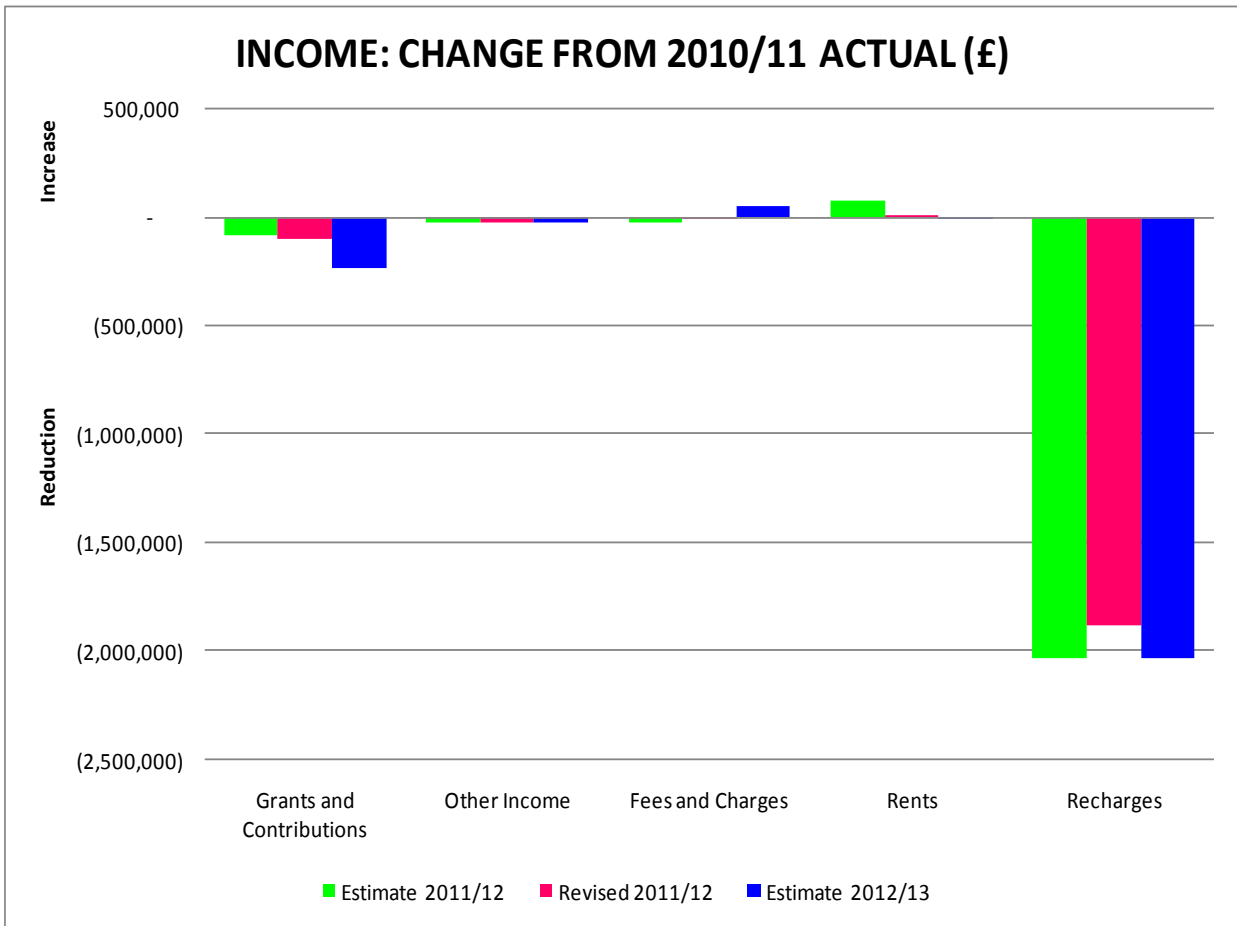
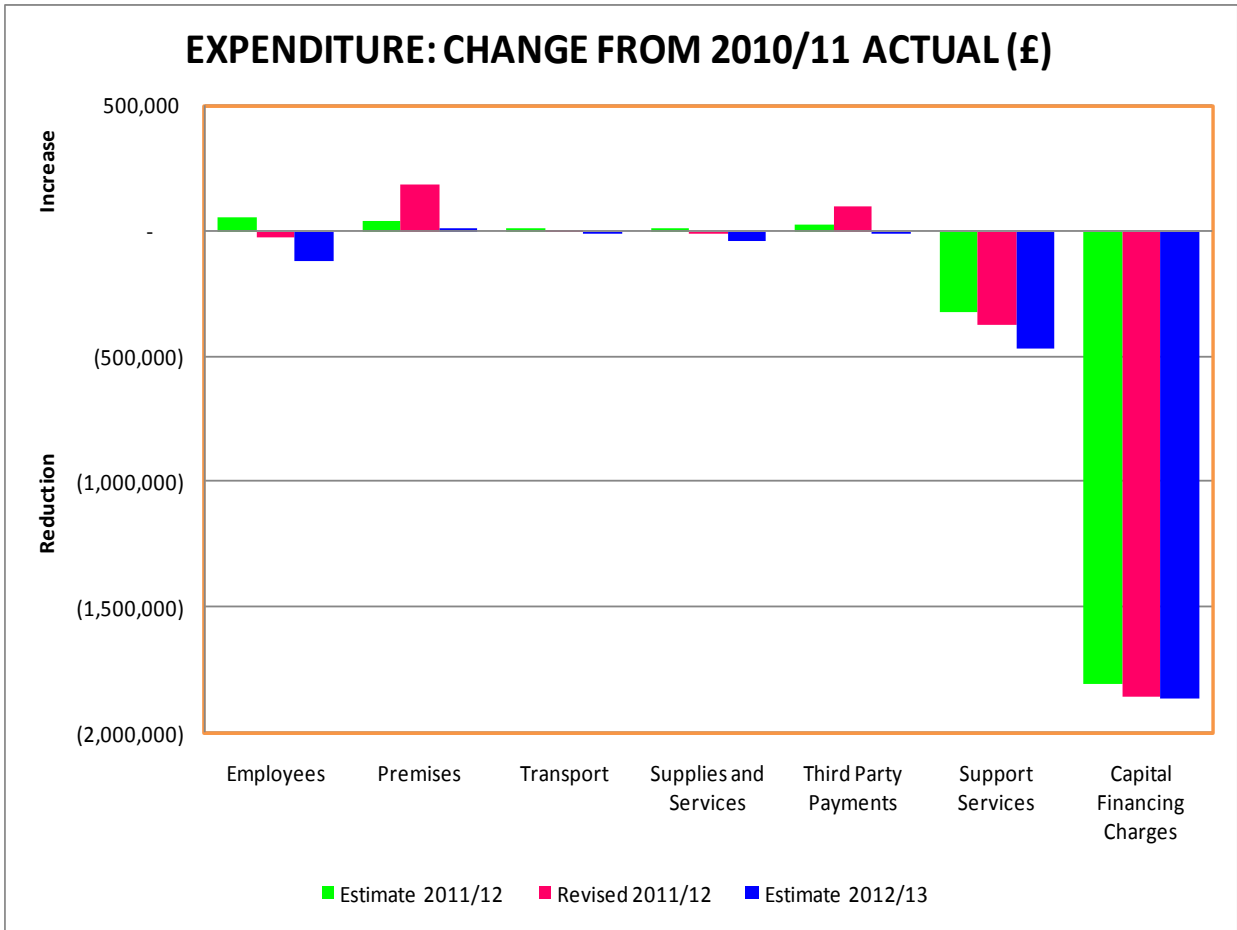
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
ENVIRONMENT and COMMUNITY PROTECTION					
<u>COMMUNITY PROTECTION:</u>					
S1045 CCTV	274,071	230,200	162,400	175,100	65
S2141 CIVIL CONTINGENCIES	103,287	118,500	98,900	99,100	66
S2300 OFFICE ACCOMMODATION	-	108,300	(40,000)	(1,500)	67
S2360 LICENSING & REGISTRATION	45,031	61,700	80,000	74,700	68
S4350 COMMUNITY SAFETY	79,696	97,900	119,800	136,400	69
S4720 COMMUNITY PROTECTION MANAGEMENT	-	-	-	-	70
S4750 ENGINEERING BUSINESS ACCOUNT	7,446	6,800	(9,800)	-	71
S4780 WDC HIGHWAYS	177,165	259,100	143,400	-	72
S4810 ALLEVIATION OF FLOODING	(52,648)	(61,100)	(19,000)	42,400	73
TOTAL COMMUNITY PROTECTION	634,048	821,400	535,700	526,200	
<u>ENVIRONMENT SERVICES:</u>					
S1320 BEREAVEMENT SERVICES	(350,498)	(332,400)	(192,700)	(366,400)	74
S4210 EH ENVIRONMENTAL HEALTH CORE	-	-	3,200	-	75
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	634,661	569,500	640,600	561,300	76
S4300 ENVIRONMENTAL PROTECTION	682,039	684,200	689,000	663,300	77
S4330 SEWERAGE (WDC)	45,876	900	-	-	78
TOTAL ENVIRONMENT	1,012,078	922,200	1,140,100	858,200	
TOTAL ENVIRONMENT and COMMUNITY PROTECTION	1,646,126	1,743,600	1,675,800	1,384,400	
SUBJECTIVE ANALYSIS					
Employees	1,939,172	1,996,500	1,916,000	1,820,400	
Premises	947,674	992,100	1,131,900	960,900	
Transport	63,568	75,900	70,900	63,900	
Supplies and Services	572,168	585,200	563,300	532,200	
Third Party Payments	299,243	323,700	400,100	290,400	
Support Services	1,878,601	1,561,000	1,506,700	1,415,100	
Capital Financing Charges	2,200,469	397,500	348,900	339,100	
TOTAL EXPENDITURE	7,900,895	5,931,900	5,937,800	5,422,000	
INCOME					
Grants and Contributions	(338,960)	(260,800)	(241,200)	(110,700)	
Other Income	(30,325)	(11,500)	(7,500)	(7,500)	
Fees and Charges	(1,608,150)	(1,586,500)	(1,604,800)	(1,665,400)	
Rents	(115,439)	(194,700)	(126,900)	(118,100)	
Recharges	(4,161,895)	(2,134,800)	(2,281,600)	(2,135,900)	
TOTAL INCOME	(6,254,769)	(4,188,300)	(4,262,000)	(4,037,600)	
TOTAL ENVIRONMENT and COMMUNITY PROTECTION	1,646,126	1,743,600	1,675,800	1,384,400	

EXPENDITURE 2012/13 ESTIMATES



INCOME 2012/13 ESTIMATES





ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1045 CCTV				
DIRECT EXPENDITURE				
Employees	240,636	236,800	232,700	235,800
Premises	7,045	8,700	7,300	8,000
Transport	1,479	1,400	1,400	1,400
Supplies and Services	135,415	139,400	139,100	139,100
Third Party Payments	7,476	-	-	-
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TOTAL DIRECT EXPENDITURE	392,051	386,300	380,500	384,300
DIRECT INCOME				
Other Income	(7,985)	(8,000)	(4,000)	(4,000)
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TOTAL DIRECT INCOME	(7,985)	(8,000)	(4,000)	(4,000)
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NET DIRECT (INCOME) / EXPENDITURE	384,066	378,300	376,500	380,300
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Support Services	100,235	61,500	63,200	68,100
Capital Financing Charges	34,870	35,300	35,700	35,700
Recharges	(245,100)	(244,900)	(313,000)	(309,000)
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NET (INCOME) / EXPENDITURE TO SUMMARY	274,071	230,200	162,400	175,100
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The Council owns and monitors a CCTV system, which covers over 178 cameras across the District, including cameras which operate on behalf of Housing, Culture and Neighbourhood Services.

The control room is staffed on a "24/7" basis and maintains a direct link to the Police Central Control Room and via Retail Radio links to over 200 businesses across the District including those in the evening economy.

A CCTV Manager and supervisor are responsible for the service together with 5 CCTV operators who monitor the cameras, Retail Radio links and Help Point system.

The scheme deals with around 20,000 incidents a year of which 1,000 are "major" incidents which would normally involve the Police. Last year the service recorded footage relating to over 1,000 arrests.

ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2141 CIVIL CONTINGENCIES</u>				
DIRECT EXPENDITURE				
Transport	55	-	-	-
Supplies and Services	15,757	17,000	17,000	17,000
TOTAL DIRECT EXPENDITURE	15,812	17,000	17,000	17,000
Support Services	87,475	101,500	81,900	82,100
NET (INCOME) / EXPENDITURE TO SUMMARY	103,287	118,500	98,900	99,100

The estimates of expenditure shown above are to support the Councils compliance with the Civil Contingencies Act. This places seven areas of civil protection duties on the Council as a Category 1 responder. The seven areas have a further myriad of requirements which are highlighted by the Civil Contingencies Secretariat at the Cabinet Office. The seven main civil protection duties are as follows;

- Co-operation between all local and multi-agency responders.
- Information sharing between all local and multi-agency responders.
- Assessment of emergency risks facing the Community.
- Emergency Planning
- Business Continuity Management (BCM)
- Communicating with the Public to warn and inform before, during and after an emergency
- Advice and Assistance to the Business and Voluntary Organisations in relation to BCM.

ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2300 OFFICE ACCOMMODATION</u>				
DIRECT EXPENDITURE				
Premises	569,617	588,000	605,800	620,800
Supplies and Services	132,434	155,300	152,900	152,900
Third Party Payments	15,074	19,000	13,500	13,900
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TOTAL DIRECT EXPENDITURE	717,125	762,300	772,200	787,600
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DIRECT INCOME				
Rents	(85,273)	(169,200)	(100,000)	(89,800)
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TOTAL DIRECT INCOME	(85,273)	(169,200)	(100,000)	(89,800)
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NET DIRECT (INCOME) / EXPENDITURE	631,852	593,100	672,200	697,800
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Support Services	172,833	191,800	154,500	133,900
Capital Financing Charges	2,015,257	220,000	167,700	167,700
Recharges	(2,819,942)	(896,600)	(1,034,400)	(1,000,900)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	108,300	(40,000)	(1,500)
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The estimates of expenditure shown above reflect the operational office accommodation costs of Riverside House, the Councils administrative headquarters, and the Town Hall.

ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2360 LICENSING & REGISTRATION</u>				
DIRECT EXPENDITURE				
Employees	116,871	138,200	131,000	135,600
Premises	324	300	300	300
Transport	973	1,200	1,200	1,200
Supplies and Services	27,539	20,800	14,800	14,700
Third Party Payments	6,308	6,900	6,200	6,200
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TOTAL DIRECT EXPENDITURE	152,015	167,400	153,500	158,000
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DIRECT INCOME				
Other Income	(6,350)	-	-	-
Fees and Charges	(294,912)	(287,100)	(289,400)	(291,900)
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TOTAL DIRECT INCOME	(301,262)	(287,100)	(289,400)	(291,900)
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NET DIRECT (INCOME) / EXPENDITURE	(149,247)	(119,700)	(135,900)	(133,900)
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Support Services	194,278	181,400	215,900	208,600
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NET (INCOME) / EXPENDITURE TO SUMMARY	45,031	61,700	80,000	74,700
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The Council has a statutory duty to licence various activities including, street and house-to-house collections, hackney carriages (taxis) and private hire vehicles and drivers. It also has statutory duties to register societies to allow them to hold raffles and to register persons who carry out acupuncture, ear-piercing, electrolysis and tattooing.

Fees are payable by applicants for the majority of licences and registrations and in general the Council tries to set the fees at a level to recoup the cost of issuing individual licences and carrying out enforcement action

Since 24th November 2005 the Council has also been responsible for issuing premises licences and club premises certificates under the Licensing Act 2003, to allow regulated entertainment, late night refreshment and the sale of alcohol. Each premises licence which allows the sale of alcohol must specify a designated premises supervisor who must hold a personal licence under the Act. The Council is responsible for the issuing of personal licences. Fees for licences issued under the Licensing Act 2003 are set by the Government and are intended to cover the cost of administering the function.

From September 2007, the Council took over responsibility for the issuing of premises licences to betting shops and tracks and continues with the issuing of permits for gaming machines in licensed premises.

ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4350 COMMUNITY SAFETY</u>				
DIRECT EXPENDITURE				
Employees	85,504	81,600	76,700	76,500
Premises	15,677	-	-	-
Transport	3,706	4,600	4,600	4,600
Supplies and Services	26,521	19,300	23,000	14,600
Third Party Payments	40,903	60,200	35,400	22,100
TOTAL DIRECT EXPENDITURE	172,311	165,700	139,700	117,800
DIRECT INCOME				
Grants and Contributions	(110,361)	(68,200)	(34,400)	-
Other Income	(2,893)	-	-	-
TOTAL DIRECT INCOME	(113,254)	(68,200)	(34,400)	-
NET DIRECT (INCOME) / EXPENDITURE	59,057	97,500	105,300	117,800
Support Services	90,424	93,800	75,400	113,600
Capital Financing Charges	8,613	5,100	5,100	5,100
Recharges	(78,398)	(98,500)	(66,000)	(100,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	79,696	97,900	119,800	136,400

The Community Safety Manager is responsible for co-ordinating the Council's response to crime and disorder issues. There are four main areas of work:

- Mainstreaming and coordination of the councils response to the statutory duties under the Crime & Disorder Act (1998)
- Driving and improving the South Warwickshire Community Safety Partnership (SWCSP)
- Leading and coordinating responses to anti-social behaviour
- Supporting Community Forums (where this authority is the lead agency) on community safety issues.

Crime Reduction

In partnership with Warwickshire Police, Warwickshire Police Authority, Warwickshire County Council, Warwickshire Fire and Rescue Service, Warwickshire Probation Trust and South Warwickshire NHS this authority is jointly responsible for the reduction of crime, disorder and drugs misuse in Warwick District. On September 12th, 2008 the Crime & Disorder Reduction Partnerships (CDRP's) for the Warwick and Stratford-on-Avon districts were formally merged. The South Warwickshire CDRP builds on a history of successful collaborative work including two joint audits and one joint strategic assessment. The Community Safety Manager administers SSCF interventions funded by the grant on behalf of SWCSP. The emerging priorities following consideration of the Strategic Assessment (to be confirmed 23/01/12) are:

- Alcohol misuse as a cause of crime
- Tackling violent crime
- Tackling Anti-Social Behaviour particularly rowdy behaviour
- Targeting the highest harm causers

Anti-Social Behaviour

Since August 2006 Warwick District Council and Stratford District Council have both employed a full time Anti-Social Behaviour Officer with the objective of building respect in communities and reducing anti-social behaviour.

The Anti-Social Behaviour Officer is tasked with early intervention work to modify behaviour at first report. Jointly designed interventions including advisory and warning letters and acceptable behaviour contracts have proved successful in 92% of cases compared to a national average of 64%. Working practices have been re-designed from the victim perspective and in line with the Pilkington Review. A risk matrix is now used to ensure that we identify and support the vulnerable. The partnership indicator for this post is the percentage of people surveyed who do not believe anti-social behaviour is a problem in their area. When this post commenced in 2004 the baseline was 19%, this increased to 24% in 2005 and the latest results show a continuing improvement at 30%. There were 266 more anti-social behaviour incidents in 2010/11 (6,329) compared to 2009/10 (6,063 incidents) an increase of 4.4%.

ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4720 COMMUNITY PROTECTION MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	376,342	400,200	381,300	257,700
Premises	1,851	-	-	-
Transport	11,023	10,000	10,000	3,500
Supplies and Services	4,570	10,300	7,400	8,500
Third Party Payments	4,004	2,600	4,300	4,300
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TOTAL DIRECT EXPENDITURE	397,790	423,100	403,000	274,000
Support Services	154,396	96,000	89,000	83,000
Recharges	(552,186)	(519,100)	(492,000)	(357,000)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	=====	=====	=====	=====

The responsibilities of the Community Protection Service Area cut across the whole spectrum of Council services which affect the everyday life of the District's citizens. The services provided are delivered by multi-disciplined professional and technical staff. The 2010/11 budget reflects a staffing level of 12 persons.

The Head of Community Protection is responsible for the management of 5 locality areas for the provision of local engineering services in Kenilworth, North Leamington, South Leamington and Whitnash, Warwick and the Rural areas, together with other core areas of engineering service delivery.

Municipal Construction Areas of Community Protection:

Watercourse Management

- Design and Construction of flood alleviation schemes from Capital Expenditure.
- Undertaking and approval of flood risk assessments in accordance with PPS25 for development control planning applications
- Flood risk management, including warning systems in association with the Environment Agency and Emergency Plan measures
- Surface Water Drainage Forums
- WDC Watercourse inspections, maintenance and alleviation of flooding
- WCC Highway Watercourse inspections and maintenance
- Environment Agency - Critical Watercourse inspections and maintenance through 4 year term contract

WDC Property Functions: (for Culture, Neighbourhood Services, Housing and Property Service Areas)

- Design and Construction of Surface and Multi-storey car parks
- Design and Construction of road, footpaths and access ways with associated bridge links
- Engineering advice, design / implementation for property / corporate projects

Environmental and Transport Initiatives

- Town Centre, Car Park and Regeneration / Enhancement Schemes

Facilities Management

- Contracts which reflect the operational office accommodation of Riverside House and the Town Hall.

Civil Contingencies

- The main civil protection duties, namely;
 - Co-operation between all local and multi-agency responders
 - Information sharing between all local and multi-agency responders
 - Assessment of risks facing the Community
 - Emergency Planning
 - Business Continuity Management
 - Communicating with the Public
 - Advice and Assistance to the Business and Voluntary Organisations.

ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4750 ENGINEERING BUSINESS ACCOUNT</u>				
DIRECT EXPENDITURE				
Supplies and Services	-	1,400	1,400	-
Third Party Payments	7,238	8,900	5,400	-
	<u>7,238</u>	<u>10,300</u>	<u>6,800</u>	<u>-</u>
DIRECT INCOME				
Fees and Charges	(15,484)	(16,700)	(16,700)	-
	<u>(15,484)</u>	<u>(16,700)</u>	<u>(16,700)</u>	<u>-</u>
NET DIRECT (INCOME) / EXPENDITURE				
	(8,246)	(6,400)	(9,900)	-
Support Services	15,692	13,200	100	-
	<u>15,692</u>	<u>13,200</u>	<u>100</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				
	7,446	6,800	(9,800)	-
	<u>7,446</u>	<u>6,800</u>	<u>(9,800)</u>	<u>-</u>

The Engineering Services provides professional advice and also undertakes design and build projects covering all aspects of Municipal Engineering.

ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4780 WDC HIGHWAYS</u>				
DIRECT EXPENDITURE				
Premises	57,571	110,800	66,400	-
Supplies and Services	24	-	-	-
	-----	-----	-----	-----
NET DIRECT (INCOME) / EXPENDITURE	57,595	110,800	66,400	-
Support Services	109,799	138,500	67,200	-
Capital Financing Charges	9,771	9,800	9,800	-
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	177,165	259,100	143,400	-
	=====	=====	=====	=====

Highway functions covered by the budget headings shown above include the provision and maintenance of street furniture including street seats, signs and nameplates, bus shelters and Footway Lighting, in rural areas. This service has transferred to Property Services.

ENVIRONMENT and COMMUNITY PROTECTION: COMMUNITY PROTECTION

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4810 ALLEVIATION OF FLOODING</u>				
DIRECT EXPENDITURE				
Premises	56,238	58,100	52,100	32,800
Supplies and Services	6,065	5,600	5,600	5,600
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	62,303	63,700	57,700	38,400
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Agency Reimbursement	(220,299)	(189,700)	(195,600)	(104,800)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(220,299)	(189,700)	(195,600)	(104,800)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	(157,996)	(126,000)	(137,900)	(66,400)
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	91,984	51,500	105,500	95,400
Capital Financing Charges	13,364	13,400	13,400	13,400
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	(52,648)	(61,100)	(19,000)	42,400
	<hr/>	<hr/>	<hr/>	<hr/>

The Council has a Contractual arrangement with the Environment Agency to carry out works on the en-mained rivers, previously known as 'Critical' ordinary watercourses. These particular stretches of watercourses cover a length of 14.4 kilometres. They are mainly in the urban zones of the District and were identified as Critical because they represented the greatest flood risk to people and property.

The works include routine and non-routine maintenance, operation and maintenance of assets, flood risk management, including warning systems and emergency response. In the discharge of these duties the Environment Agency will reimburse the Authority its commercial costs as defined in the Contract.

In addition, the Council is responsible for the discharge of the Land Drainage functions covered under the statutory requirement of the Land Drainage Act 1991 and the Local Government Act 1999. The service area further provides an external income service to the County Council to clear various drainage structures of debris on a routine and non routine basis.

Warwick District Council also has the added responsibility of complying with its own flood defence policy which was reported in March 2000 to DEFRA and the Environment Agency. This requires an annual programme of inspections of ordinary watercourses, which are some 151 kilometres in length, to ensure that free flow is maintained. Certain works are carried out on a discretionary basis but the Council has no duty to carry out any works other than as riparian owner. Remedial works on behalf of other riparian owners may be undertaken on a rechargeable basis. Enforcement action is usually required to cajole Riparian owners to rectify problems in their stretches of watercourse.

In adherence to the Councils Corporate Strategy and its Flood Defence Plan, it further undertakes a programme for the construction of flood alleviation schemes.

As part of the Development Control process, advice is given to the Planning Service Area for the undertaking and approval of flood risk assessments in accordance with PPS25. This is to ensure that development takes place throughout the District in accordance with the sustainable drainage policies of the Council.

ENVIRONMENT and COMMUNITY PROTECTION: ENVIRONMENT SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1320 BEREAVEMENT SERVICES</u>				
DIRECT EXPENDITURE				
Employees	184,352	184,400	180,100	186,200
Premises	237,951	226,200	398,600	297,500
Transport	5,764	6,800	6,300	6,300
Supplies and Services	111,957	114,500	91,600	89,600
Third Party Payments	178,443	184,900	184,600	194,500
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TOTAL DIRECT EXPENDITURE	718,467	716,800	861,200	774,100
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(300)	(2,900)	(3,800)	(2,900)
Other Income	(10,002)	(100)	(100)	(100)
Fees and Charges	(1,274,602)	(1,253,700)	(1,260,600)	(1,343,000)
Rents	(30,166)	(25,500)	(26,900)	(28,300)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(1,315,070)	(1,282,200)	(1,291,400)	(1,374,300)
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NET DIRECT (INCOME) / EXPENDITURE	(596,603)	(565,400)	(430,200)	(600,200)
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	133,547	125,200	126,300	122,600
Capital Financing Charges	112,558	107,800	111,200	111,200
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NET (INCOME) / EXPENDITURE TO SUMMARY	(350,498)	(332,400)	(192,700)	(366,400)
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Under the control of the Head of Environmental Services the Bereavement Services Manager is responsible for this section.

The estimates reflect the cost of provision of Cemetery and Crematorium facilities and the upkeep of certain closed churchyards. The closed churchyards are:

All Saints)	
New Street)	Leamington Spa
Leam Terrace)	
St. Mary Magdalene)	
St. Nicholas)	Kenilworth
St. Margaret's)	Whitnash

There are areas at Leamington and Warwick cemeteries which were formerly Parish churchyard extensions taken over by the Local Authority and now officially closed.

St. Margaret's churchyard at Whitnash is maintained with voluntary assistance and the Council reimburses the costs incurred. St Mary Magdalene's churchyard at Lillington has also recently been closed and the responsibility for maintenance falls to the local authority.

ENVIRONMENT and COMMUNITY PROTECTION: ENVIRONMENT SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4210 EH ENVIRONMENTAL HEALTH CORE</u>				
DIRECT EXPENDITURE				
Employees	156,945	161,800	155,000	155,500
Transport	1,915	1,500	1,500	1,500
Supplies and Services	56,673	40,800	42,800	29,400
Third Party Payments	9,423	5,700	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	224,956	209,800	199,300	186,400
DIRECT INCOME				
Grants and Contributions	(8,000)	-	(2,800)	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(8,000)	-	(2,800)	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	216,956	209,800	196,500	186,400
Support Services	137,547	94,600	111,800	109,800
Capital Financing Charges	1,466	1,500	1,500	1,500
Recharges	(355,969)	(305,900)	(306,600)	(297,700)
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	3,200	-
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The service, under the control of the Head of Environmental Services, is responsible for the management and administration of a number of public health related functions under three Divisions, i.e. Food and Occupational Health and Safety, Environmental Protection and Bereavement Services.

The support service includes management by the Head of Environmental Services, work in relation to the Council's Corporate Health and safety, Health Strategy and health policy functions, Climate Change policy, financial management and purchasing for the department, systems administration and other central support.

ENVIRONMENT and COMMUNITY PROTECTION: ENVIRONMENT SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH</u>				
DIRECT EXPENDITURE				
Employees	367,114	371,700	346,700	364,200
Transport	16,311	14,800	15,300	14,800
Supplies and Services	5,546	4,900	5,500	4,900
Third Party Payments	9,219	11,200	128,100	26,800
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	398,190	402,600	495,600	410,700
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	-	-	(4,600)	-
Fees and Charges	(1,269)	(4,800)	(12,500)	(4,600)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(1,269)	(4,800)	(17,100)	(4,600)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	396,921	397,800	478,500	406,100
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Support Services	247,040	181,700	172,200	166,300
Recharges	(9,300)	(10,000)	(10,100)	(11,100)
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NET (INCOME) / EXPENDITURE TO SUMMARY	634,661	569,500	640,600	561,300
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The aims of this division are:

- To ensure that consumer health in the Warwick District is protected through the effective promotion and enforcement of food and occupational health and safety.
- To provide a level of service to stakeholders which is of a demonstrable, externally auditable, and high quality through the efficient use of resources.
- To assist in the delivery of the Council's Health Strategy.
- To ensure that workplaces in the District present no significant health risk to people who resort to them, and to promote issues related to the health of employees and those attending workplaces.

The division also responds to official notifications required under health and safety legislation e.g. accidents, asbestos removal, defective equipment. Other duties include licensing functions relating to skin piercing and investigating cases of infectious disease and food complaints etc.

ENVIRONMENT and COMMUNITY PROTECTION: ENVIRONMENT SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4300 ENVIRONMENTAL PROTECTION</u>				
DIRECT EXPENDITURE				
Employees	411,408	421,800	412,500	408,900
Premises	1,400	-	1,400	1,500
Transport	22,342	35,600	30,600	30,600
Supplies and Services	49,667	55,900	62,200	55,900
Third Party Payments	21,155	24,300	22,600	22,600
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	505,972	537,600	529,300	519,500
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Government Grants	-	-	-	(3,000)
Other Income	(3,095)	(3,400)	(3,400)	(3,400)
Fees and Charges	(22,471)	(23,800)	(25,600)	(25,900)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(25,566)	(27,200)	(29,000)	(32,300)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	480,406	510,400	500,300	487,200
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	298,063	229,000	243,700	231,700
Capital Financing Charges	4,570	4,600	4,500	4,500
Recharges	(101,000)	(59,800)	(59,500)	(60,100)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	682,039	684,200	689,000	663,300
	<hr/>	<hr/>	<hr/>	<hr/>

The aims of this division are to:

- Ensure that the levels of pollution in water, on land and in the air, including pollution by noise and light, are such that they do not adversely affect the health of people in the District.
- To assist in the delivery of the Council's Health Strategy.
- The division has many subsidiary objectives including preventing any adverse affect on people's health from proposed development within the District which entails examining all planning applications and detailed plans where there is likely environmental impact and providing written advice on all such applications.

Other functions provided include statutory nuisances from smoke, dust, fumes, odour, light, noise and contamination, the provision of a Dog Warden Service, a Pest Control Service, arranging funerals under the provisions of the Public Health (Control of Disease) Act 1984.

The abatement of nuisances ensuring that private land is not in such a condition that it is prejudicial to health or a nuisance and that it does not attract or provide harbourage for rodents and that animals are not kept in such a condition as to be prejudicial to health or a nuisance. In addition, an identification service and provision of advice on the treatment and eradication of insects within dwellings, together with advice and enforcement of the rodent proofing of dwellings.

Other duties include ensuring that the Council meets its obligations with respect to Local Air Quality legislation under the Environment Act 1995, Contaminated Land legislation and licensing functions relating to animal welfare legislation.

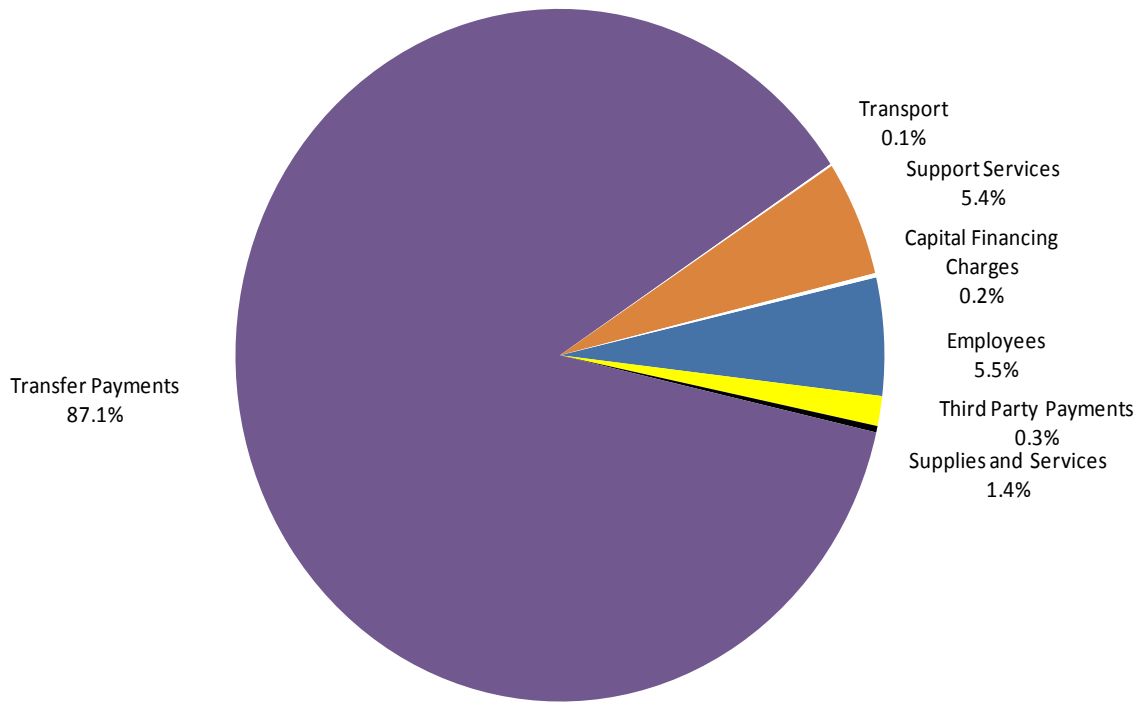
ENVIRONMENT and COMMUNITY PROTECTION: ENVIRONMENT SERVICES

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4330 SEWERAGE (WDC)</u>				
DIRECT INCOME				
Fees and Charges	588	(400)	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	588	(400)	-	-
Support Services	45,288	1,300	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	45,876	900	-	-
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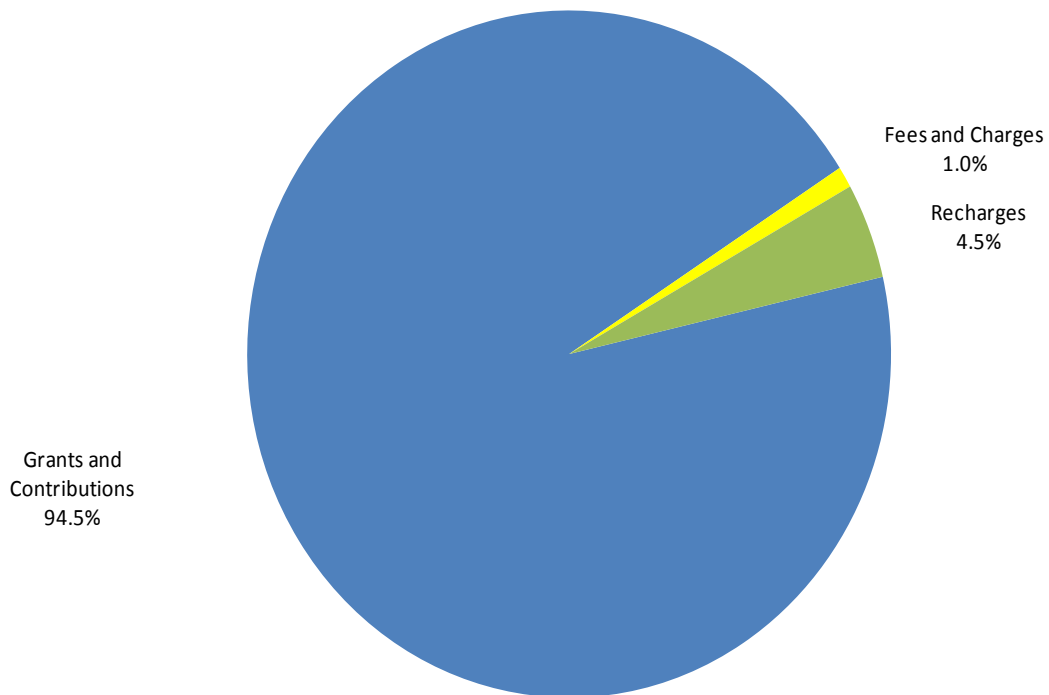
There are some aspects of the sewerage service, particularly land drainage, for which the financial responsibility rests with this Council. In addition to this, the Council provides an emergency drain clearing service for private residents on a rechargeable basis. This service was transferred to Community Protection during 2010.

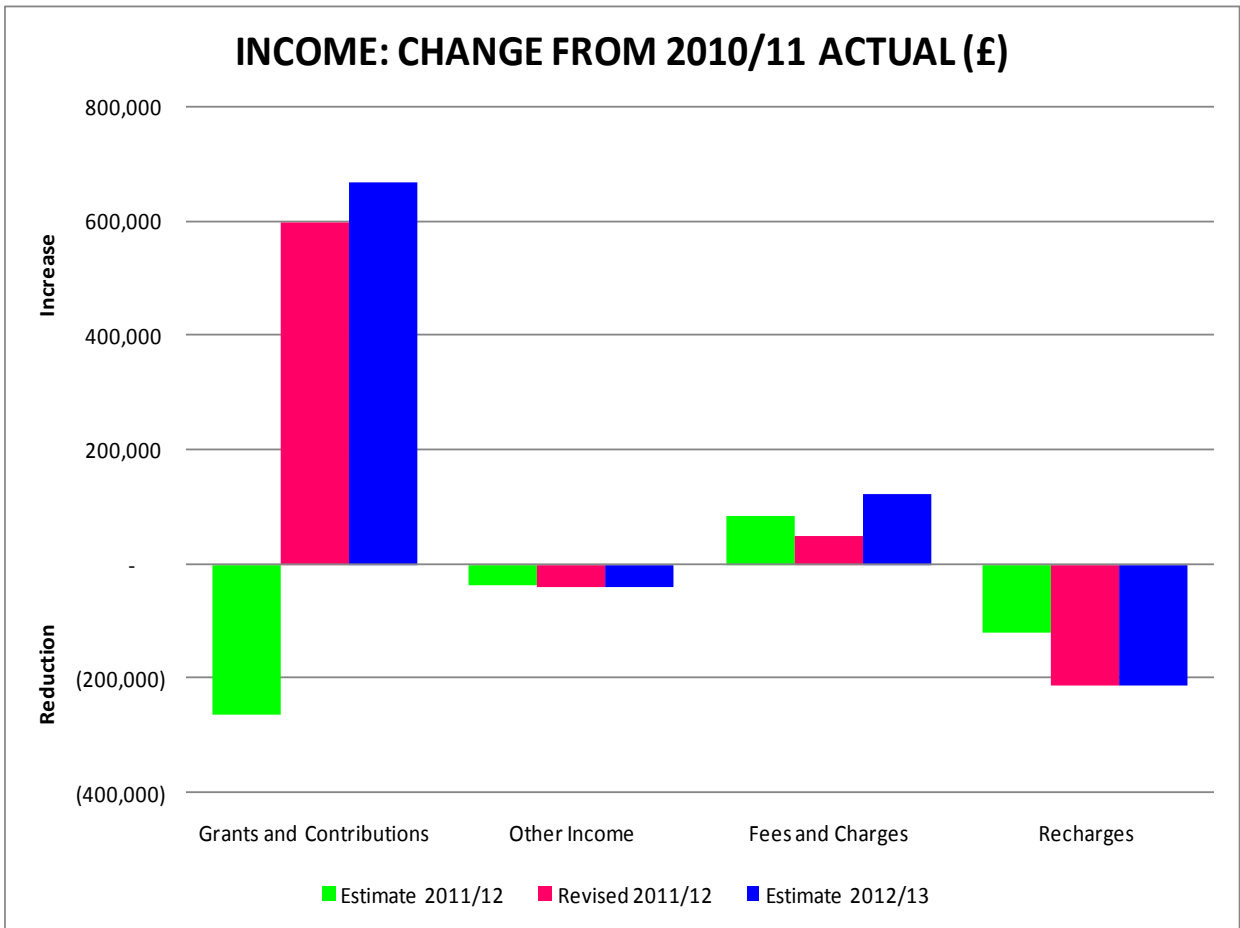
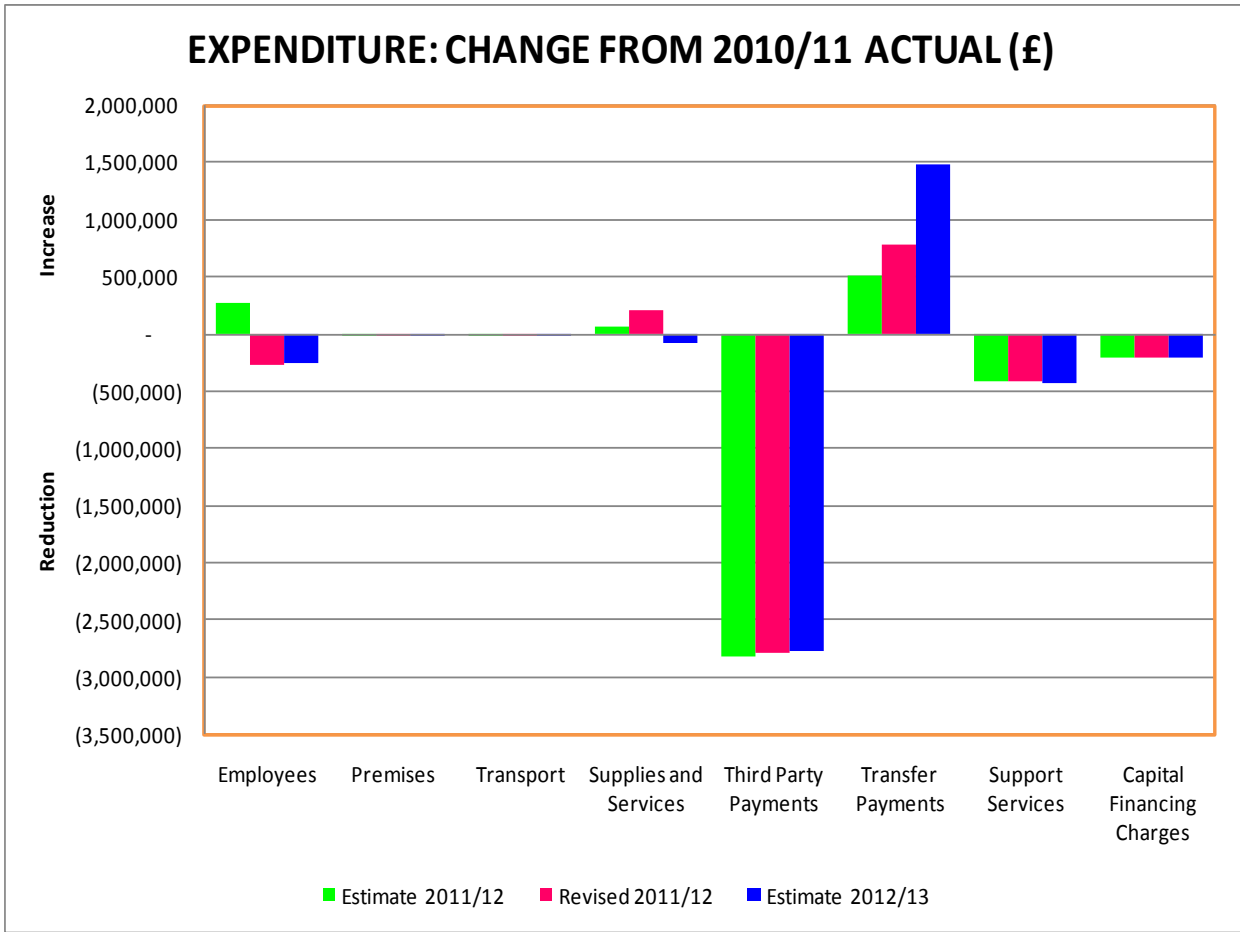
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
FINANCE					
S1410 FINANCE MANAGEMENT	-	-	-	-	82
S1415 NNDR DIS RATE RELIEF	152,435	147,100	152,700	72,100	83
S1420 ASSISTED TRAVEL	1,878,085	14,400	(13,400)	-	83
S1425 ACCOUNTANCY	-	-	(6,000)	(6,000)	84
S1433 FINANCIAL SERVICES	-	(224,400)	(131,100)	(247,100)	85
S1440 NON-DISTRIBUTED COSTS	(5,635,474)	596,500	208,800	481,100	86
S1460 TREASURY MANAGEMENT	24,358	25,600	28,600	29,200	86
S1465 CORPORATE MANAGEMENT	1,092,390	1,260,300	820,900	927,600	87
S1468 CONCURRENT SERVICES	64,198	63,800	64,000	61,900	88
S1578 AUDIT AND RISK	-	-	-	(18,300)	89
S3050 REVENUES	629,389	561,200	528,900	456,900	90
S3250 BENEFITS	372,057	72,800	(120,100)	169,700	91
S3661 CUP - UNITED REFORM CHURCH	93,532	200	151,700	44,100	92
TOTAL FINANCE	(1,329,030)	2,517,500	1,685,000	1,971,200	
SUBJECTIVE ANALYSIS					
Employees	2,722,487	2,999,800	2,453,700	2,474,800	
Premises	273	-	-	-	
Transport	18,244	25,400	22,700	22,700	
Supplies and Services	699,203	767,500	905,800	627,500	
Third Party Payments	2,891,710	81,400	105,900	124,800	
Transfer Payments	37,707,774	38,231,300	38,492,000	39,189,900	
Support Services	2,836,204	2,426,900	2,435,200	2,407,100	
Capital Financing Charges	271,636	64,000	78,200	78,200	
TOTAL EXPENDITURE	47,147,531	44,596,300	44,493,500	44,925,000	
INCOME					
Grants and Contributions	(39,908,916)	(39,646,700)	(40,508,000)	(40,579,000)	
Other Income	(40,009)	(3,900)	(600)	(600)	
Fees and Charges	(323,907)	(409,100)	(375,100)	(448,100)	
Recharges	(2,137,729)	(2,019,100)	(1,924,800)	(1,926,100)	
TOTAL INCOME	(42,410,561)	(42,078,800)	(42,808,500)	(42,953,800)	
Extraordinary Item: IAS19 Actuary Adjustment	(6,066,000)	-	-	-	
TOTAL FINANCE	(1,329,030)	2,517,500	1,685,000	1,971,200	

EXPENDITURE 2012/13 ESTIMATES



INCOME 2012/13 ESTIMATES





FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1410 FINANCE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	93,998	93,600	90,700	90,800
Transport	204	300	300	300
Supplies and Services	10,553	11,200	11,100	11,000
Third Party Payments	169	-	1,400	1,400
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	104,924	105,100	103,500	103,500
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(20)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(20)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	104,904	105,100	103,500	103,500
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	46,784	40,100	56,400	58,400
Recharges	(151,688)	(145,200)	(159,900)	(161,900)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
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The Head of Finance is responsible for providing a comprehensive financial service to the Council via the following three divisions of the Business Unit:

Financial Services

- Payroll
- Creditors
- Sundry Income
- Insurances
- Procurement

Accountancy

- Accounting and Budgeting
- Treasury Management
- Financial Advice

Audit and Risk

- Internal Audit
- Risk Management

Work is undertaken under the direction of the Head of Finance who will perform his duties in compliance with the appropriate regulations and standards expected of Local Government, as promoted by the Chartered Institute of Public Finance and Accountancy.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1415 NNDR DIS RATE RELIEF</u>				
DIRECT EXPENDITURE				
Supplies and Services	128,429	131,000	131,000	56,000
TOTAL DIRECT EXPENDITURE	128,429	131,000	131,000	56,000
Support Services	24,006	16,100	21,700	16,100
NET (INCOME) / EXPENDITURE TO SUMMARY	152,435	147,100	152,700	72,100

Under provisions in the Local Government Act 1988 the Council is required to give charities 80% mandatory rate relief and also has discretion to waive the remaining 20% of the liability. The Council has to fund 75% of the 20% discretionary relief. The government thus funds all of the 80% mandatory relief and 25% of any discretionary relief granted. The Council also has discretion to give up to 100% rate relief to other non-profit making organisations of which 25% is borne by the Council. The remaining 75% of the discretionary rate relief is charged to the Exchequer through the Collection Fund. The total value of mandatory and discretionary relief grant for 2009/10 were £3,212,084 and £288,235 respectively (2008/09 were £2,813,766 and £263,425). This Council has introduced a new policy for 2012/13. It is designed to ensure that relief is targeted towards those organisations whose aims and objectives are akin to those of this Council. It will also ensure that those most in need of financial support are weighted accordingly.

S1420 ASSISTED TRAVEL

DIRECT EXPENDITURE				
Supplies and Services	4,591	-	-	-
Third Party Payments	2,220,917	-	(18,900)	-
TOTAL DIRECT EXPENDITURE	2,225,508	-	(18,900)	-
DIRECT INCOME				
Grants and Contributions	(417,191)	-	-	-
Other Income	(4,049)	-	-	-
TOTAL DIRECT INCOME	(421,240)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	1,804,268	-	(18,900)	-
Support Services	73,817	14,400	5,500	-
NET (INCOME) / EXPENDITURE TO SUMMARY	1,878,085	14,400	(13,400)	-

Responsibility for this service transferred to Warwickshire County Council with effect from 1 April 2011.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1425 ACCOUNTANCY				
DIRECT EXPENDITURE				
Employees	500,483	500,500	487,200	487,600
Transport	1,037	1,300	1,300	1,300
Supplies and Services	23,608	43,100	31,600	37,900
Third Party Payments	3,812	-	-	-
TOTAL DIRECT EXPENDITURE	528,940	544,900	520,100	526,800
DIRECT INCOME				
Other Income	(33,308)	(3,300)	-	-
TOTAL DIRECT INCOME	(33,308)	(3,300)	-	-
NET DIRECT (INCOME) / EXPENDITURE	495,632	541,600	520,100	526,800
Support Services	187,990	109,900	121,900	118,900
Recharges	(683,622)	(651,500)	(648,000)	(651,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(6,000)	(6,000)

The Accountancy Division is directed by the Strategic Finance Manager (a qualified accountant), and is comprised of 4 Principal Accountants and 5 Assistant Accountants plus other supporting staff including a trainee post. The services provided are as follows:

- Provision of financial advice and co-ordination of annual revenue budgets, fees and charges reports and capital budgets;
- Support and advice on financial matters to Members and attendance at appropriate Committees;
- Preparation of statutory final accounts and associated returns, grant claims etc;
- Provision of financial advice, training and assistance in budget monitoring for all business units managers at all levels;
- Maintenance and Development of the Council's Financial Management, Asset Register and Time Recording Systems;
- On site support to Business Units, including advice in respect of VAT;
- Treasury Management;
- Collection Fund Accounts
- Financial support and direction on various projects undertaken within the Council.

The Accountancy Division works to the following timescales:

- Accountancy advice - 10 working days
- Response to Committee Reports - 5 working days
- Routine requests for advice - 2 working days
- Emergency / urgent work - on demand, subject to staff availability

Although in the majority of cases, the Division responds within a far shorter timescale.

The division regularly engages in external benchmarking exercises to compare it's performance with other divisions in similar authorities. This enables us to identify areas where we do well and learn from other organisations when their performance is lower cost or higher quality. For 2012/13, the Treasury Management Service will be benchmarked under a different regime, comparing it's performance with other authorities most akin to our own. The section also offers support to other Service Areas when they undertake similar exercises.

The work is undertaken according to CIPFA accounting standards and is subject to external / internal audits each year.

At the same time, the division is undertaking radical review of the way in which the Council's budgets are monitored and reported. This is part of an all embracing Project which considers the whole of the Council's Financial Management. During the forthcoming months, the division will continue to review how it monitors and reports upon its financial projections. Other Strands of Financial Management are being reviewed under the Lean Systems approach as part of the Fit for the Future Programme. A review of the Treasury Management Practices during 2011/12 has led to a more streamlined approach, which has also improved the accuracy and reduce risk of errors.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1433 FINANCIAL SERVICES</u>				
DIRECT EXPENDITURE				
Employees	420,156	450,100	420,700	433,000
Transport	1,534	2,300	2,300	2,300
Supplies and Services	77,496	(130,600)	(73,000)	(189,100)
Third Party Payments	154	(32,000)	2,000	2,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	499,340	289,800	352,000	248,200
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(10,100)	(10,300)	(10,300)	(10,300)
Other Income	(99)	(600)	(600)	(600)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(10,199)	(10,900)	(10,900)	(10,900)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	489,141	278,900	341,100	237,300
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	298,329	280,900	308,500	292,500
Capital Financing Charges	9,400	9,400	9,400	9,400
Recharges	(796,870)	(793,600)	(790,100)	(786,300)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(224,400)	(131,100)	(247,100)
	<hr/>	<hr/>	<hr/>	<hr/>

Provides financial services for the Council which includes financial advice, payroll, payment of creditors, the collection of sundry debtor's income, Procurement, Insurances and invoice processing.

Financial Services also maintains and develops the Financial Management System for the Council.

The section comprises three teams:

FINANCIAL ADMINISTRATION AND SUPPORT (FASTeam)

The FAST team provides support to Service Units across the Council which are of a financial nature. The team also, prepares and manages the support services of insurances and invoice processing. The team also provides support to Service Units by giving advice and support on the management of their financial responsibilities (e.g. budgeting, ordering, invoices and budget monitoring).

PAYMENTS SECTION

The payments section consists of two teams which provide the payments and sundry debtors function for the council, such that all employees and creditors are paid accurately and at the correct time, and that sundry income is collected accurately and promptly.

PROCUREMENT SECTION

The Procurement Section consists of two officers whose role is to ensure that all procurement projects are undertaken within the council's Code of Contract Practice and Financial Regulations, and EU legislation. Procurement is devolved to all budget holders within the authority. Our aim is to provide value for money on supplies and services bought and leased by the council. This does not mean the cheapest but a balance between cost, quality and performance.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1440 NON-DISTRIBUTED COSTS</u>				
DIRECT EXPENDITURE				
Employees	(5,873,855)	346,600	195,600	177,000
Premises	212	-	-	-
Supplies and Services	-	220,000	10,300	299,000
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	(5,873,643)	566,600	205,900	476,000
Capital Financing Charges	262,069	54,400	28,300	28,300
Recharges	(23,900)	(24,500)	(25,400)	(23,200)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	(5,635,474)	596,500	208,800	481,100
	=====	=====	=====	=====

Non Distributed Costs are defined as comprising:

- The costs associated with unused shares of IT facilities;
- The costs of shares of other long-term unused but unrealisable assets;
- The proportion of employer's pensions contributions which actuaries certify to be attributable to back funding (i.e. current contributions towards the cost of increases in the pensions earned by past services).

S1460 TREASURY MANAGEMENT

DIRECT EXPENDITURE				
Supplies and Services	29,913	28,100	31,400	32,000
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	29,913	28,100	31,400	32,000
	-----	-----	-----	-----
DIRECT INCOME				
Other Income	(2,571)	-	-	-
	-----	-----	-----	-----
TOTAL DIRECT INCOME	(2,571)	-	-	-
	-----	-----	-----	-----
NET DIRECT (INCOME) / EXPENDITURE	27,342	28,100	31,400	32,000
Recharges	(2,984)	(2,500)	(2,800)	(2,800)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	24,358	25,600	28,600	29,200
	=====	=====	=====	=====

Costs associated with the Council's banking arrangements.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1465 CORPORATE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	-	98,600	-	38,600
Supplies and Services	132,019	237,800	112,600	167,600
Third Party Payments	-	13,100	-	-
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	132,019	349,500	112,600	206,200
Support Services	977,388	930,700	726,400	739,500
Recharges	(17,017)	(19,900)	(18,100)	(18,100)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	1,092,390	1,260,300	820,900	927,600
	=====	=====	=====	=====

It is recognised that certain costs only arise because local authorities are multi-purpose, elected organisations, i.e. the costs are over and above the sum of those that would be needed to manage all the various services if they were run by single-purpose authorities. Such costs are now gathered under the heading of "Corporate Management". Under the Best Value Accounting Code of Practice, the costs that can be charged to Corporate Management are strictly defined.

Corporate Management is defined as:

- Costs of the Chief Executive except where duties are concerned with the direct management of services or the provision of advice and support to members;
- Maintaining statutory registers, e.g. of politically sensitive posts, unused land, payments to members and members' interests – except when those statutory registers are defined specifically as a function of direct services;
- Providing information required by members of the public in exercise of statutory rights (other than about specific services);
- Completing, submitting and publishing staffing returns, statements of accounts, annual reports, public performance reports and local performance plans;
- External audit liaison;
- Best Value external inspections;
- Responsible Financial Officer functions relating to precepts, standard spending assessments, corporate budgets, capital programmes, budget monitoring of the corporate position, reviewing the financial effects of strategic proposals, etc.

A small part of Corporate Management is charged to the Housing Revenue Account to reflect its fair and equitable share of the costs.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1468 CONCURRENT SERVICES</u>				
DIRECT EXPENDITURE				
Supplies and Services	1,000	1,700	-	-
Third Party Payments	55,034	56,300	56,000	56,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	56,034	58,000	56,000	56,000
Support Services	8,164	5,800	8,000	5,900
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	64,198	63,800	64,000	61,900
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

There are services which are carried out by parish councils in their areas that are carried out by the District Council in the urban areas of Royal Leamington Spa, Kenilworth and Warwick. Without some form of relief, council taxpayers in the rural areas would, in effect, be paying twice for the same services. In order to avoid this "double charging", this Council contributes towards the costs of parish councils, although there are conditions attached to reimbursement.

The services covered by the scheme of reimbursement include:

- Maintenance of parks, open spaces and recreation grounds;
- Repair and maintenance of bus shelters;
- Play leadership schemes;
- Cutting grass verges;
- Replacement and maintenance of seats;
- Emptying dog litter bins.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1578 AUDIT AND RISK</u>				
DIRECT EXPENDITURE				
Employees	193,418	197,700	192,700	174,600
Transport	823	600	600	600
Supplies and Services	12,175	13,900	13,100	14,200
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	206,416	212,200	206,400	189,400
Support Services	80,932	63,300	55,100	55,300
Recharges	(287,348)	(275,500)	(261,500)	(263,000)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	(18,300)
	=====	=====	=====	=====

The Internal Audit service comprises provision of assurance to management on the adequacy of internal control in respect of all systems operating within the Council.

The services provided also include the following:

- Projects and appraisals
- General advice on controls and risk
- Investigations into suspected cases of fraud and corruption.

The audit work is undertaken in compliance with professional auditing standards as laid down by the Chartered Institute of Public Finance and Accountancy (CIPFA). The Council's external auditors, the Audit Commission, review and report annually on the activities of Internal Audit.

The service is delivered through a combination of in-house staffing and external contractors, the latter for IT audits.

The Audit and Risk Manager reports quarterly to the Head of Finance on the activities of Internal Audit. The Audit and Resources Overview and Scrutiny Committee oversee achievement of the annual internal audit plan and receive reports on a quarterly basis to enable them to fulfil this function. In terms of risk management, the Audit and Risk Manager provides advice to services to help them manage their risks effectively. Risk registers are in place for all Council services and these are reviewed regularly by the Council's Risk Management Group. A report is issued to members annually on progress in embedding risk management across the organisation.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S3050 REVENUES</u>				
DIRECT EXPENDITURE				
Employees	484,217	542,500	487,900	483,300
Transport	3,629	5,400	3,800	3,800
Supplies and Services	102,267	107,800	95,400	95,000
Third Party Payments	23,482	31,500	30,200	30,200
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	613,595	687,200	617,300	612,300
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(288,014)	(275,800)	(287,500)	(284,200)
Fees and Charges	(323,869)	(409,100)	(375,100)	(448,100)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(611,883)	(684,900)	(662,600)	(732,300)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	1,712	2,300	(45,300)	(120,000)
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	627,510	558,700	574,000	576,700
Capital Financing Charges	167	200	200	200
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	629,389	561,200	528,900	456,900
	<hr/>	<hr/>	<hr/>	<hr/>

The Revenues Service is responsible for the levying and collection of both the Council Tax and National Non-Domestic Rates (NNDR).

Council Tax - Introduced in April 1993, is a tax on domestic properties. Each domestic property is placed in a 'band' from A to H based on the capital value of that property in April 1991. The banding exercise was carried out and is maintained by the Valuation Office, an Executive Agency of central Government.

Each year in late February, or early March, the Council, as the Billing Authority, fixes the charges that will apply for the upcoming financial year. The amount of tax levied will include precepts on behalf of Warwickshire County Council and Warwickshire Police Authority, as well as precepts by the appropriate parish or town council.

NNDR - All businesses in the area have a 'rateable value' ascribed to them by the Valuation Office. Business Rates are subject to a revaluation every 5 years [the next one will take effect from 01 April 2015] when the values are updated to reflect market changes in rental values. The Government fixes the rate-in-the-pound that the Council must use to calculate charges which are then levied on the occupiers or owners of the relevant properties. There is a system of 'transitional relief' which helps cushion the effects of substantial changes following a revaluation.

In both cases, the Revenues Service is responsible for calculating the charges, allowing any discounts, benefits or relief's as appropriate, and then sending out bills in accordance with the regulations. If payment is not forthcoming, then recovery action as set out in the regulations is followed in order to secure payment.

The council's website at www.warwickdc.gov.uk gives more details about council tax and rates and also gives details of how to go about applying for benefits, relief's, discounts or exemptions.

FINANCE

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S3250 BENEFITS				
DIRECT EXPENDITURE				
Employees	838,070	770,200	578,900	589,900
Transport	11,017	15,500	14,400	14,400
Supplies and Services	174,124	103,500	434,700	103,900
Third Party Payments	12,112	12,500	35,000	35,000
Transfer Payments	37,707,774	38,231,300	38,492,000	39,189,900
TOTAL DIRECT EXPENDITURE	38,743,097	39,133,000	39,555,000	39,933,100
DIRECT INCOME				
Grants and Contributions	(38,708,054)	(39,360,600)	(40,210,200)	(40,284,500)
TOTAL DIRECT INCOME	(38,708,054)	(39,360,600)	(40,210,200)	(40,284,500)
NET DIRECT (INCOME) / EXPENDITURE	35,043	(227,600)	(655,200)	(351,400)
Support Services	511,314	406,800	554,100	540,200
Recharges	(174,300)	(106,400)	(19,000)	(19,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	372,057	72,800	(120,100)	169,700

Local Authorities, under the provisions of the Social Security Acts, are responsible for administering the Government's Housing Benefit and Council Tax Benefit Schemes. The benefit schemes enable people on low incomes to obtain financial assistance towards Rent and Council Tax payable.

Principal Features:

- (a) Entitlement is assessed in relation to total financial resources and "applicable amounts".
- (b) Households on Income Support, Jobseekers' Allowance, Pension Credit (Guarantee Credit) and Employment Support Allowance (income related) should be able to get the maximum level of assistance, other households whose income is not included in this list may also qualify and the level of entitlement is assessed based on income and capital compared to the circumstances of the household.
- (c) Provision is made in the Council Tax Benefit Scheme to enable people who have a liability to pay the tax to also make a claim in respect of other persons sharing their property who are receiving income support or who are on a low income. This alternative type of benefit is called "Second Adult Rebate".
- (d) The maximum benefits that may be granted are:

Housing Benefit	100%
Council Tax Benefit	100%
Council Tax Second Adult Rebate	25%

- (e) Applicants with more than £16,000 assessed capital do not qualify for benefit unless they are in receipt of Pension Credit (Guarantee Credit).
- (f) Income from employment is assessed on net income.
- (g) Benefit Costs Subsidy is a direct subsidy of 100%. Lower rates are applicable to benefit expenditure where it is considered that local authorities have scope to monitor and control costs e.g. overpaid benefit.
- (h) Administration Costs Subsidy is a cash-limited specific grant which is paid on the basis of claimant numbers.

Number of Claimants:

	<u>2010</u>	<u>2011</u>
Housing Benefit	7,290	7,180
Council Tax Benefit	9,080	8,930

Fraud Investigations

The total value of Housing and Council Tax Benefit in 2012/13 is estimated to be £39.2 million (including £12.6 million rent rebates previously identified in the Housing Revenue Account). By the nature of the payments the scope for fraud is considerable and the Government sets targets for finding fraud. Subsidy from Government in respect of the SAFE Scheme is now included in the Administration Grant and distributed on the basis of a single formula linked to claimant numbers.

Investigation into benefit fraud is undertaken by a team of specialist investigators

Caseload Details (Council Tax and Housing Benefits):

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>
Number of cases investigated	999	737	947

FINANCE

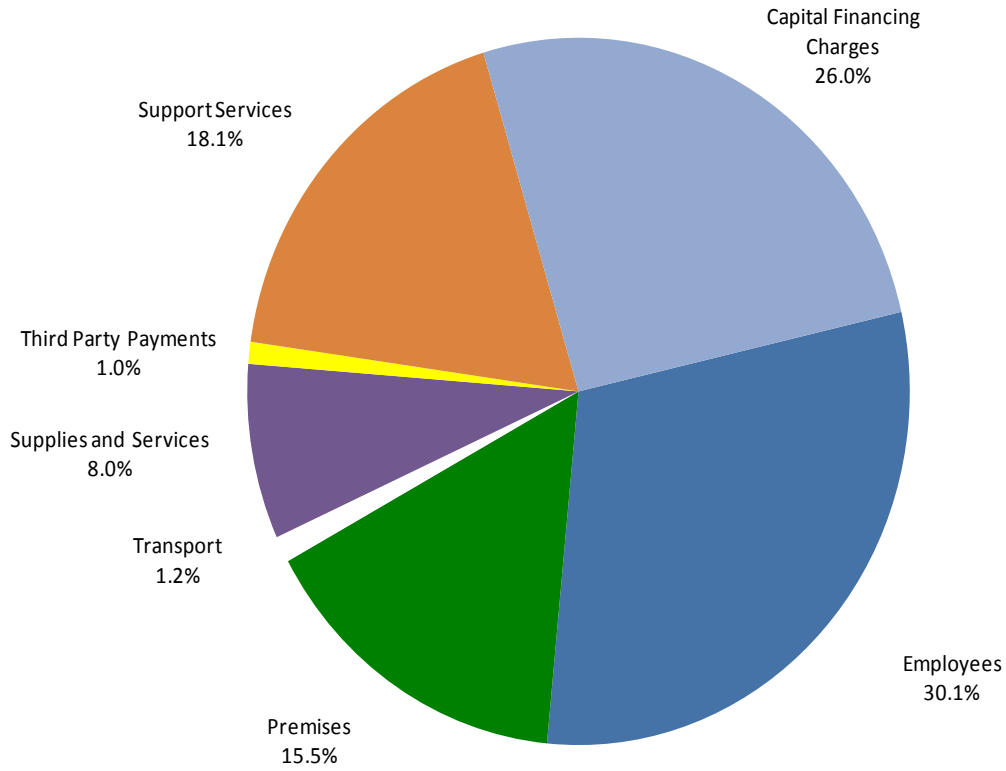
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S3661 CUP - UNITED REFORM CHURCH				
DIRECT EXPENDITURE				
Premises	61	-	-	-
Supplies and Services	3,028	-	107,600	-
Third Party Payments	576,030	-	200	200
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	579,119	-	107,800	200
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Grants and Contributions	(485,557)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(485,557)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	93,562	-	107,800	200
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	(30)	200	3,600	3,600
Capital Financing Charges	-	-	40,300	40,300
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	93,532	200	151,700	44,100
	<hr/>	<hr/>	<hr/>	<hr/>

The Creative Uplift Programme (CUP) scheme in respect of phase 2 development of Spencer's Yard was dependent on Government funding through Advantage West Midlands.

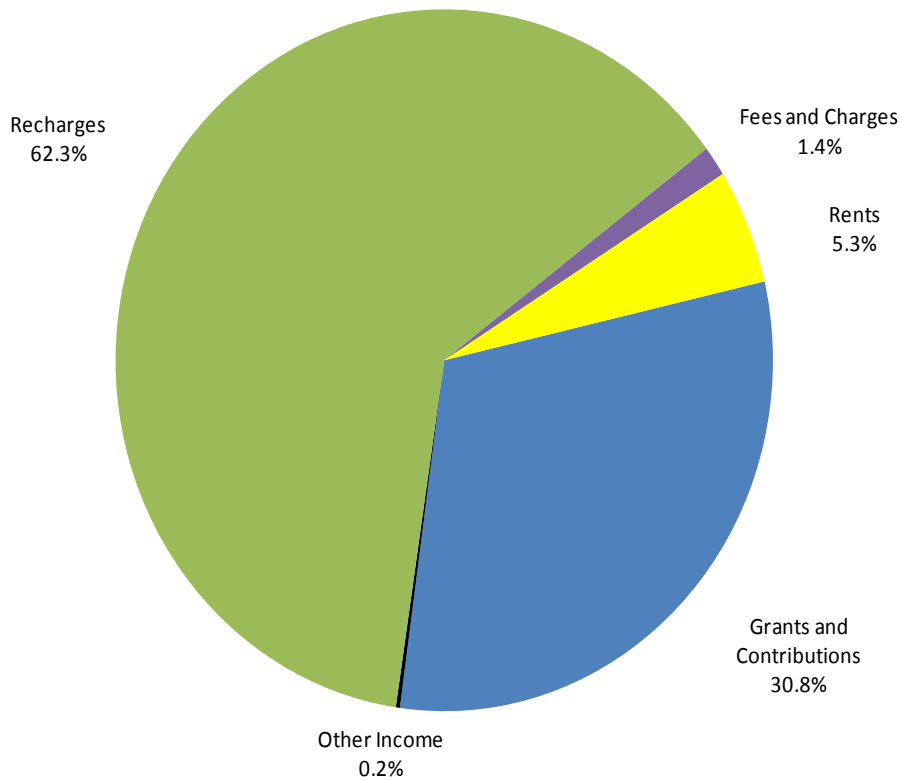
The new Government formed following the Parliamentary elections held in May 2010 abolished Advantage West Midlands and cancelled all outstanding schemes.

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
HOUSING and PROPERTY - GENERAL FUND					
S1590 HOMELESSNESS	108,320	432,300	577,600	529,700	96
S1605 HOUSING STRATEGY	137,377	421,200	1,573,900	362,600	97
S1610 OTHER HOUSING PROPERTY	1,658	6,200	(600)	(2,000)	98
S1615 CONTRIBUTIONS TO HRA	35,700	36,400	36,400	37,900	98
S1625 SUPPORTING PEOPLE TO HRA	-	-	-	-	99
S1630 PRIVATE SECTOR HOUSING	696,043	1,131,400	1,005,700	740,400	100
S1645 PROPERTY SERVICES	-	-	(10,200)	(8,000)	101
S1660 WARWICK PLANT MAINTENANCE	-	-	-	-	102
S2117 PROPERTY DISABILITY PROGRAMMES	(446)	59,200	-	-	102
S4780 WDC HIGHWAYS	-	-	-	185,900	103
SW000 CORPORATE R+M UNALLOCATED	-	511,300	2,700	440,900	103
SW100 CORPORATE R+M HOLDING CODE	-	-	-	-	104
TOTAL HOUSING and PROPERTY - GENERAL FUND	978,652	2,598,000	3,185,500	2,287,400	
SUBJECTIVE ANALYSIS					
Employees	1,148,722	1,165,900	1,110,100	1,257,200	
Premises	263,514	766,200	717,800	646,400	
Transport	42,262	43,700	42,000	49,400	
Supplies and Services	378,189	523,400	394,300	336,400	
Third Party Payments	28,777	15,100	184,200	42,100	
Support Services	739,862	639,900	691,400	755,000	
Capital Financing Charges	728,366	1,153,800	2,398,000	1,083,600	
TOTAL EXPENDITURE	3,329,692	4,308,000	5,537,800	4,170,100	
INCOME					
Grants and Contributions	(971,096)	(365,800)	(613,300)	(579,500)	
Other Income	(3,804)	(4,600)	(6,700)	(4,400)	
Fees and Charges	(7,649)	(8,900)	(8,900)	(25,600)	
Rents	(82,207)	(95,900)	(96,600)	(100,400)	
Recharges	(1,286,284)	(1,234,800)	(1,626,800)	(1,172,800)	
TOTAL INCOME	(2,351,040)	(1,710,000)	(2,352,300)	(1,882,700)	
TOTAL HOUSING and PROPERTY - GENERAL FUND	978,652	2,598,000	3,185,500	2,287,400	

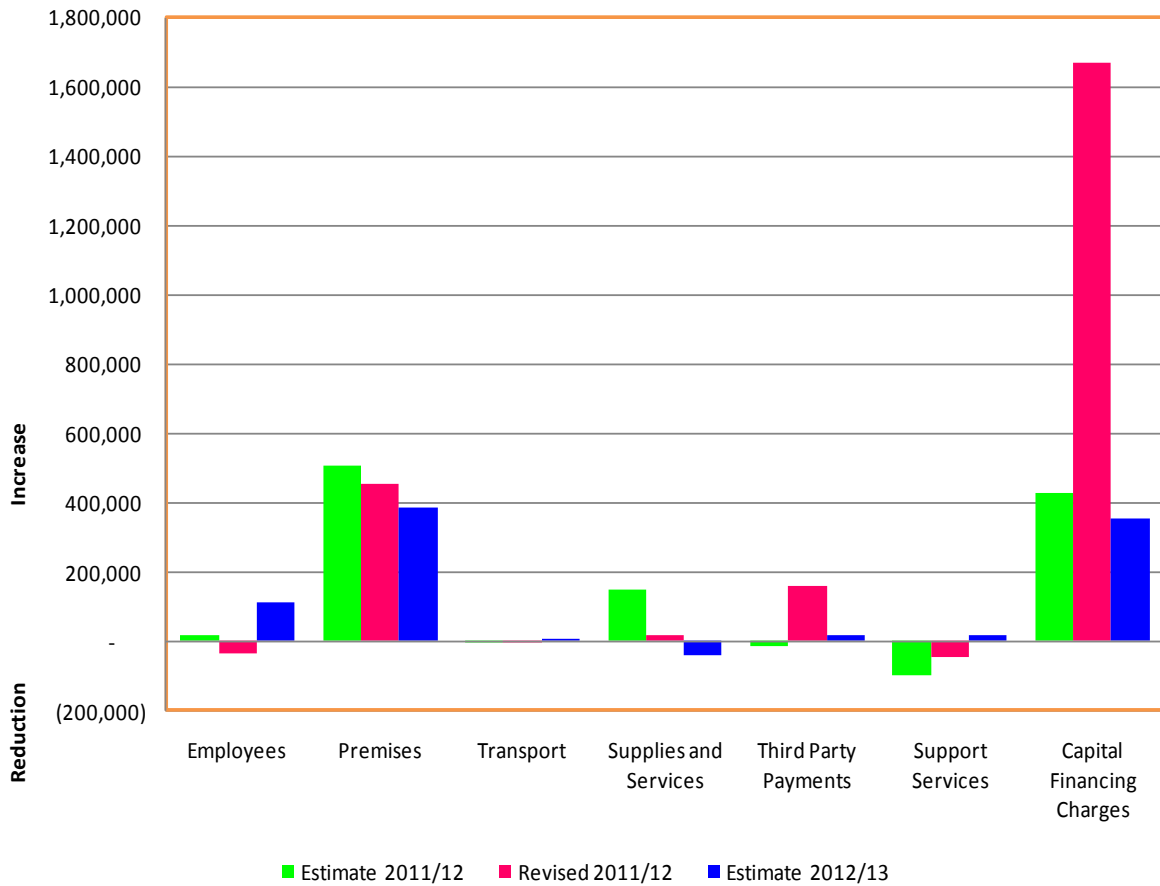
EXPENDITURE 2012/13 ESTIMATES



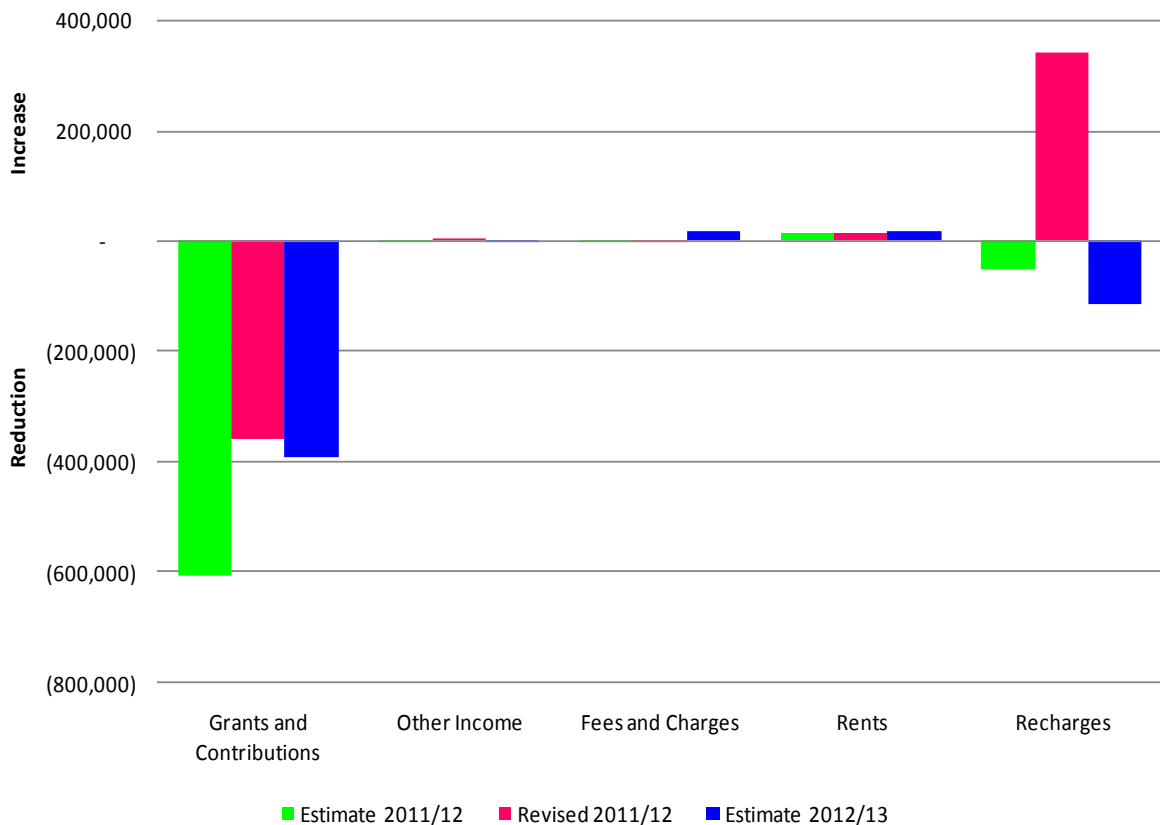
INCOME 2012/13 ESTIMATES



EXPENDITURE: CHANGE FROM 2010/11 ACTUAL (£)



INCOME: CHANGE FROM 2010/11 ACTUAL (£)



HOUSING and PROPERTY - GENERAL FUND

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1590 HOMELESSNESS</u>				
DIRECT EXPENDITURE				
Employees	237,751	225,900	208,300	222,800
Premises	78,665	91,100	110,200	88,300
Transport	2,118	2,500	2,000	2,500
Supplies and Services	95,488	166,500	173,800	145,800
Third Party Payments	1,675	1,300	-	-
TOTAL DIRECT EXPENDITURE	415,697	487,300	494,300	459,400
DIRECT INCOME				
Grants and Contributions	(411,607)	(129,700)	(44,200)	(44,200)
Other Income	(4,244)	(3,000)	(3,100)	(3,000)
Rents	(50,679)	(63,100)	(62,700)	(64,800)
TOTAL DIRECT INCOME	(466,530)	(195,800)	(110,000)	(112,000)
NET DIRECT (INCOME) / EXPENDITURE	(50,833)	291,500	384,300	347,400
Support Services	159,153	140,800	193,300	182,300
NET (INCOME) / EXPENDITURE TO SUMMARY	108,320	432,300	577,600	529,700

It is a statutory duty under the Housing Act 1996 and Homelessness Act 2002, to ensure that advice and information about homelessness and preventing homelessness, is available to everyone in the district, free of charge. The legislation requires Authorities to assist individuals and families who are homeless or threatened with homelessness or in housing need, who apply for help. The Authority has a duty to ensure that accommodation is secured for people to whom it has, or may have, either a temporary, interim or full duty to accommodate. The prevention of homelessness is a key strategic aim with initiatives such as mediation, the Sanctuary Scheme and home visits, contributing to this aim. The Council only uses Bed and Breakfast accommodation in emergency situations when no other alternative accommodation is available. The preferred, alternative methods of action used to fulfil the Council's obligations include:

- (a) use of private sector leased accommodation;
- (b) rent deposit scheme to private landlords;
- (c) leasing of properties to local charities to create Floating Support Schemes to meet new legislative requirements;
- (d) use of general housing stock for temporary accommodation;
- (e) appointment of a Support and Resettlement Officer to assist people living in temporary accommodation;
- (f) quicker turnover of council owned empty dwellings;
- (g) increased availability of Housing Association dwellings through the Common Housing Register;
- (h) close liaison with the relevant statutory and voluntary agencies for the provision of advice, assistance and supported housing.

Allocations

HomeChoice, the Authority's Choice Based Lettings Scheme, has been implemented since November 2005, for advertising and letting Council, Registered Social Landlord's stock and in some cases private rented accommodation, within the District. The accompanying allocations policy has been drafted to comply with the requirements of Part IV of the Housing Act 1996, as amended by the Homelessness Act 2002, along with the accompanying Allocation of Accommodation Code of Guidance issued in November 2002, the Allocation of Accommodation Choice Based Lettings Code of Guidance for Local Housing Authorities published in January 2007 and the Allocation Code of Guidance published in January 2010. The aims and objectives of the Warwick District Council's HomeChoice Allocation Scheme are:

- To provide people with as much choice as possible over where they live.
- Ensure that all properties are let fairly, transparently and fulfil the Council's legal obligations.
- To help fulfil the Council's responsibilities to people in housing need.
- To contribute to creating mixed and sustainable communities, social inclusion and minimise refusals by allowing people to choose where they want to live.
- To make the best use of existing and new affordable housing.
- Ensure that, where discretion is used, the decision reflects policy and is consistent and transparent.
- Commit to delivering a high quality service and set clear performance standard targets.
- To promote equality of opportunity in accessing housing.
- To aid the prevention of homelessness.
- To increase the housing options available.
- To maximise the participation of all applicants, including vulnerable applicants, in the lettings process.
- To ensure the widest possible choice of homes is available to people on the Warwick District Council's Housing Register, e.g. HomeBuy (formerly Shared Ownership) and privately rented accommodation.

The cost, of service provision in respect of time and expenses in dealing with people claiming to be homeless or threatened with homelessness and the prevention of homelessness, is detailed above.

HOUSING and PROPERTY - GENERAL FUND

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1605 HOUSING STRATEGY</u>				
DIRECT EXPENDITURE				
Employees	94,671	95,000	93,900	93,100
Transport	1,611	1,900	1,900	1,900
Supplies and Services	7,781	7,700	2,100	1,900
Third Party Payments	21,241	10,900	105,800	31,900
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	125,304	115,500	203,700	128,800
Support Services	66,393	56,800	51,300	59,200
Capital Financing Charges	-	300,000	1,370,000	225,000
Recharges	(54,320)	(51,100)	(51,100)	(50,400)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	137,377	421,200	1,573,900	362,600
	=====	=====	=====	=====

The Council's Housing Strategy Service provides the strategic, policy and enabling role for all aspects of housing provision within the District. The cost of providing these strategic housing functions would remain even if, after a stock option appraisal, the Council no longer owned a housing stock.

The functions of the service include the review of housing need, the promotion of social housing by other providers, e.g. Registered Social Landlords (RSL's), the role of housing in Community Care and liaison with other external interested parties. This heading also incorporates functions related to the preparation of the housing budget, preparation of strategic housing reports and returns to Communities and Local Government.

The current policy of the Council is to support new build provision and merited conversion and refurbishment work by RSL's. Grants are paid to RSL's or land provided, when available, at nil value or at a discount. Any costs incurred by the Council are in respect of the enabling role involving the administration required for selecting, monitoring and processing the payment of grants.

HOUSING and PROPERTY - GENERAL FUND

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1610 OTHER HOUSING PROPERTY</u>				
DIRECT EXPENDITURE				
Premises	564	800	400	400
TOTAL DIRECT EXPENDITURE	564	800	400	400
DIRECT INCOME				
Rents	(31,528)	(32,800)	(33,900)	(35,600)
TOTAL DIRECT INCOME	(31,528)	(32,800)	(33,900)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	(30,964)	(32,000)	(33,500)	(35,200)
Support Services	6,102	6,400	6,100	6,400
Capital Financing Charges	26,520	31,800	26,800	26,800
NET (INCOME) / EXPENDITURE TO SUMMARY	1,658	6,200	(600)	(2,000)

This account reflects the costs associated with properties held by the Council outside the Housing Revenue Account, (HRA), but used for the housing of tenants off the waiting list. This does not include dwellings used by services for the housing of service tenants as these are included within the budget of the appropriate service.

S1615 CONTRIBUTIONS TO HRA

DIRECT EXPENDITURE				
Supplies and Services	35,700	36,400	36,400	37,900
NET (INCOME) / EXPENDITURE TO SUMMARY	35,700	36,400	36,400	37,900

Schedule 4, paragraph 3 (1) of the Local Government and Housing Act 1989 requires that the cost of '....amenities shared by the whole community....' should be borne by the General Fund.

Under this legislation contributions are included in respect of Open Spaces on Council Estates.

HOUSING and PROPERTY - GENERAL FUND

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1625 SUPPORTING PEOPLE TO HRA</u>				
DIRECT EXPENDITURE				
Supplies and Services	178,848	178,000	138,400	107,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT EXPENDITURE	178,848	178,000	138,400	107,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DIRECT INCOME				
Grants and Contributions	(178,848)	(178,000)	(138,400)	(107,400)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL DIRECT INCOME	(178,848)	(178,000)	(138,400)	(107,400)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Supporting People Grant, due to the HRA, is paid into the General Fund initially, as it comes from a source external to the HRA. It is then transferred, in full, to the HRA to fund the welfare support services received by eligible tenants.

The grant is received from Warwickshire County Council which is the Administering Authority, acting as distributing agents on behalf of the Department for Communities and Local Government.

HOUSING and PROPERTY - GENERAL FUND

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1630 PRIVATE SECTOR HOUSING</u>				
DIRECT EXPENDITURE				
Employees	227,310	226,200	226,100	202,600
Transport	7,993	8,400	7,500	8,500
Supplies and Services	26,233	34,700	31,800	27,300
Third Party Payments	4,092	1,000	73,900	5,700
TOTAL DIRECT EXPENDITURE	265,628	270,300	339,300	244,100
DIRECT INCOME				
Grants and Contributions	(380,641)	(58,100)	(430,700)	(427,900)
Other Income	507	(1,600)	(1,400)	(1,400)
Fees and Charges	(7,706)	(8,900)	(8,900)	(8,900)
TOTAL DIRECT INCOME	(387,840)	(68,600)	(441,000)	(438,200)
NET DIRECT (INCOME) / EXPENDITURE	(122,212)	201,700	(101,700)	(194,100)
Support Services	273,251	261,700	262,900	268,000
Capital Financing Charges	701,846	822,000	1,001,200	822,000
Recharges	(156,842)	(154,000)	(156,700)	(155,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	696,043	1,131,400	1,005,700	740,400

The main objective of this service is to ensure that the standard of housing in the District is such as to protect and promote the health of people therein. The service has many subsidiary objectives which include actions in respect of houses in multiple occupation, houses in disrepair and which are unsuitable for human habitation; the awarding of grants for renovation of property and for adapting property to meet the need of disabled persons; energy efficiency matters and the inspection of caravan, gypsy and travellers sites.

A further objective is dealing with harassment and illegal eviction by way of negotiation and ultimately prosecution. In addition, the Council assists and encourages owners of empty dwellings to bring them back into use. It is also a duty of this service to ensure, as far as is possible, that persons, articles and dwellings are not filthy and verminous.

House Renovation Grants

The controlling factors on the availability of grants are the amount of money allocated for grant purposes and the availability of personnel resources to deal with the applications made. The amount of money available for 2012/13 is currently £722,000 which includes £460,000 for the provision of Disabled Facilities Grants, (DFG's). Sufficient personnel resources are available to deal with this level of expenditure.

Disabled Facilities Grant, (DFG), of £299,000 is expected to be allocated by the Government to WDC for 2012/13. Previously, this specifically provided 60% of each DFG granted, with the other 40% being 'match funded' by the Council, subject to limits set by Communities and Local Government. Any unspent grant had to be returned to Government at the end of each financial year. New rules, introduced from April 2008, no longer specify the 60/40 percent split. Now Councils can spend the whole of the DFG allocation before using their other resources. However, Government expects Authorities to continue to operate 'within the spirit' of the old rules and continue to 'match fund' the DFG allocation with 40% from their own funds. The Council has allocated £161,000 towards DFG's for 2012/13 which is around 40% of our 'old' allocation of £240,000.

The provision of Disabled Facilities Grants is mandatory. Provision of the majority of other Renovation Grants is discretionary, which means the Council decides where money for grants will be targeted.

All grants are subject to a test of the financial resources of the applicant. Consequently, even eligibility for a grant may not result in the applicant receiving monetary assistance for the works they wish to carry out.

HOUSING and PROPERTY - GENERAL FUND

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1645 PROPERTY SERVICES</u>				
DIRECT EXPENDITURE				
Employees	487,484	515,500	480,700	509,600
Transport	21,381	22,100	21,500	20,900
Supplies and Services	34,279	41,000	11,300	15,600
Third Party Payments	1,769	1,900	4,500	4,500
TOTAL DIRECT EXPENDITURE	544,913	580,500	518,000	550,600
DIRECT INCOME				
Other Income	(10)	-	(2,200)	-
TOTAL DIRECT INCOME	(10)	-	(2,200)	-
NET DIRECT (INCOME) / EXPENDITURE	544,903	580,500	515,800	550,600
Support Services	234,278	168,900	172,700	220,500
Recharges	(779,181)	(749,400)	(698,700)	(779,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(10,200)	(8,000)

Property Services is merged with Housing Services and forms part of the Housing and Property Services Unit. There are nonetheless distinctions between the services provided to the Council's housing stock and the Council's other buildings assets, owned and managed by other service areas. The Property Services' teams provide the Council with a comprehensive Repair, Improvement and Renewal Service to all corporate properties and manage the capital investment programme for the Council's housing stock. It also has a significant involvement in all Corporate New Build Projects. The Council requires the Property Services Unit to:

Manage, maintain and improve the Council's Corporate Property portfolio (operational and non-operational);

- Implement and contribute to the development of the Asset Management Plan;
- Be responsible for Corporate Property new build and major alteration projects;
- Manage and improve the effective usage of energy across the Council;
- Manage the Housing Investment Programme for the Council's housing stock;
- Manage specialist M&E and cyclical maintenance contracts for the housing stock
- Provide advice on new social housing developments.
- Maintain the relatively small commercial portfolio owned by the Council .

The majority of the Council's operational buildings are managed by the Cultural Services unit and maintained by Housing and Property Services e.g.:

- Royal Pump Rooms - Leamington Spa
- Newbold Comyn Leisure Centre - Leamington Spa,
- St Nicholas Park Leisure Centre - Warwick
- Abbey Fields Swimming Pool / Castle Farm Sports Hall - Kenilworth
- The Royal Spa Centre - Leamington Spa
- Town Hall – Leamington Spa

Other larger operational buildings include the Oakley Woods Crematorium and the Council Offices at Riverside House. The housing stock comprises approximately 5,600 dwellings and 2,000 garages and Housing and Property Services manage the annual programme of planned maintenance and improvement / renewal work to maintain the condition of the fabric of the stock. Examples of work undertaken include improved thermal insulation, installation of central heating, kitchen and bathroom replacement, re-roofing, installation of double glazed windows, improved security systems and schemes that improve the general environment for tenants. The Council gains valuable income from the number of commercial properties that it owns by renting them out for a variety of business uses. In addition the Corporate Property Portfolio contains a number of properties that are let to clubs and voluntary groups which serve the community. Housing and Property Services also has the responsibility for ensuring the effective use of energy in the Council's operational buildings and sheltered housing schemes.

HOUSING and PROPERTY - GENERAL FUND

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1660 WARWICK PLANT MAINTENANCE</u>				
DIRECT EXPENDITURE				
Employees	101,506	103,300	101,100	102,900
Transport	9,159	8,800	9,100	9,100
Supplies and Services	894	500	500	500
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	111,559	112,600	110,700	112,500
Support Services	97	4,700	5,100	100
Recharges	(111,656)	(117,300)	(115,800)	(112,600)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	=====	=====	=====	=====

Warwick Plant Maintenance is the in-house team of engineers who look after the Council's mechanical and electrical plant and equipment in its properties, such as boilers and combined heat and power units in the leisure centres.

S2117 PROPERTY DISABILITY PROGRAMMES

DIRECT EXPENDITURE				
Supplies and Services	(1,034)	58,600	-	-
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	(1,034)	58,600	-	-
Support Services	588	600	-	-
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	(446)	59,200	-	-
	=====	=====	=====	=====

This budget is used to provide disabled access to the Council's public buildings. This budget has now been incorporated into the Corporate Repair and Maintenance Unallocated budget.

HOUSING and PROPERTY - GENERAL FUND

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4780 WDC HIGHWAYS</u>				
DIRECT EXPENDITURE				
Employees	-	-	-	126,200
Premises	-	-	-	104,800
Transport	-	-	-	6,500
TOTAL DIRECT EXPENDITURE	-	-	-	237,500
DIRECT INCOME				
Fees and Charges	-	-	-	(16,700)
TOTAL DIRECT INCOME	-	-	-	(16,700)
NET DIRECT (INCOME) / EXPENDITURE	-	-	-	220,800
Support Services	-	-	-	18,500
Capital Financing Charges	-	-	-	9,800
Recharges	-	-	-	(63,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	185,900

Highway functions covered by the budget headings shown above include the provision and maintenance of street furniture including street seats, signs and nameplates, bus shelters and Footway Lighting, in rural areas. This service has transferred from Community Protection.

SW000 CORPORATE R+M UNALLOCATED

DIRECT EXPENDITURE				
Premises	-	511,300	2,700	440,900
NET (INCOME) / EXPENDITURE TO SUMMARY	-	511,300	2,700	440,900

This is a holding account, as necessary works are agreed the budget is reallocated to the appropriate Services.

HOUSING and PROPERTY - GENERAL FUND

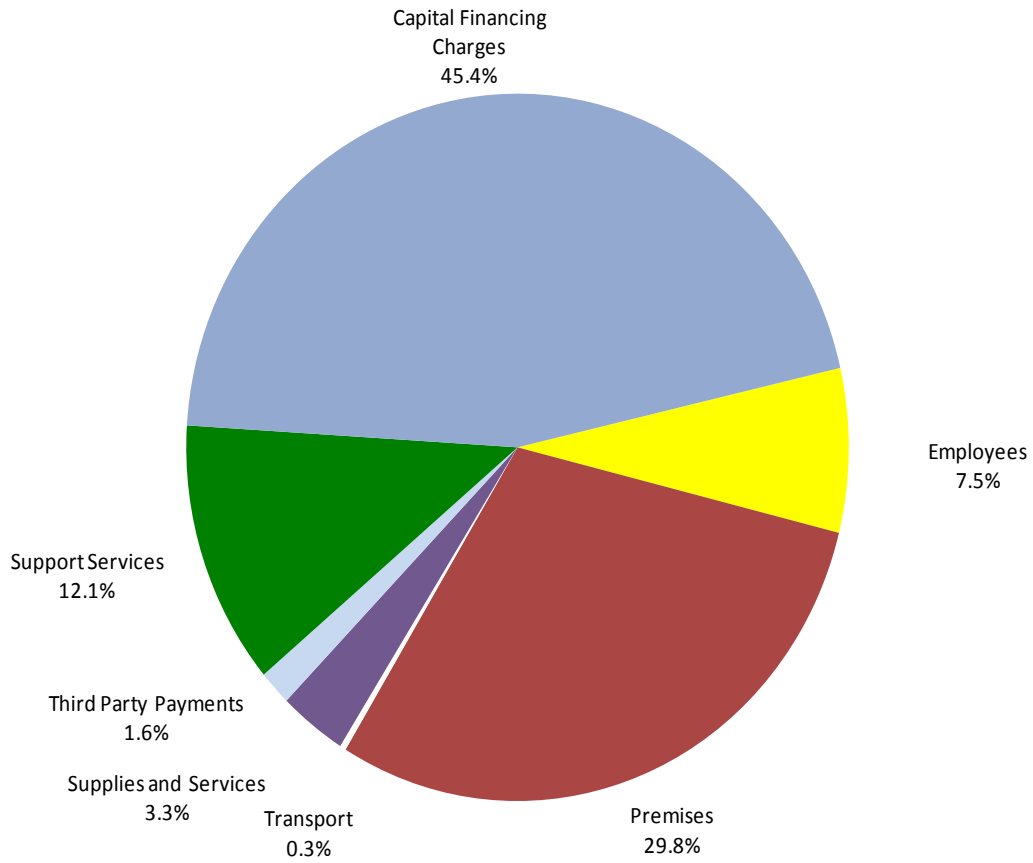
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>SW100 CORPORATE R+M HOLDING CODE</u>				
DIRECT EXPENDITURE				
Premises	184,285	163,000	604,500	12,000
	_____	_____	_____	_____
TOTAL DIRECT EXPENDITURE	184,285	163,000	604,500	12,000
Recharges	(184,285)	(163,000)	(604,500)	(12,000)
	_____	_____	_____	_____
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	=====	=====	=====	=====

This holding account contains agreed corporate repair and maintenance (R+M) works to the Council's buildings, allocated from the SW000 budget above. These are recharged to the appropriate services.

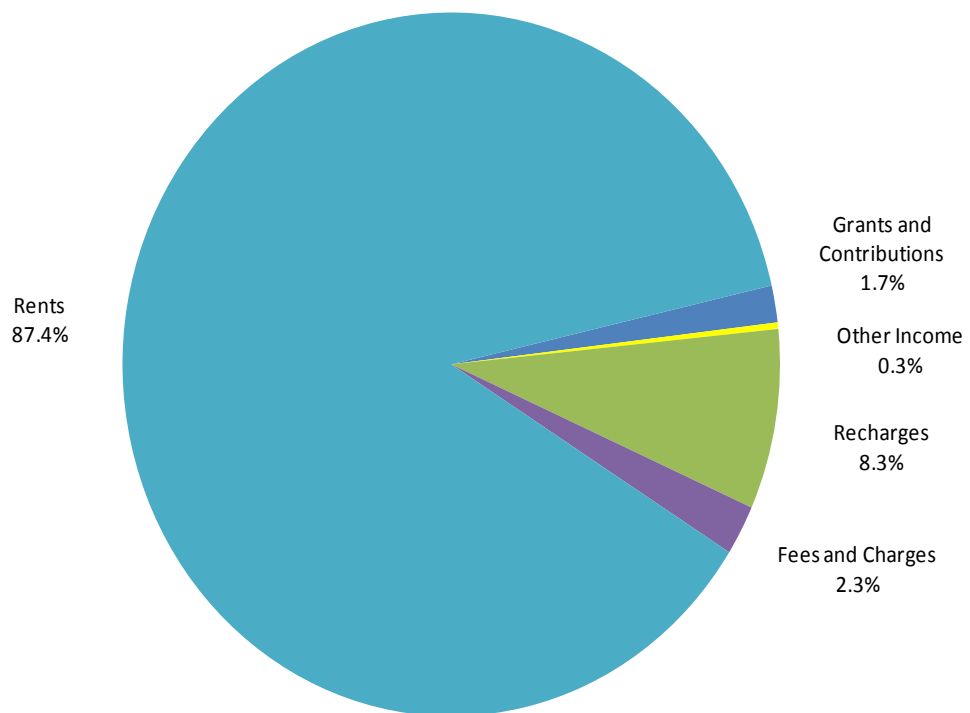
HOUSING REVENUE ACCOUNT

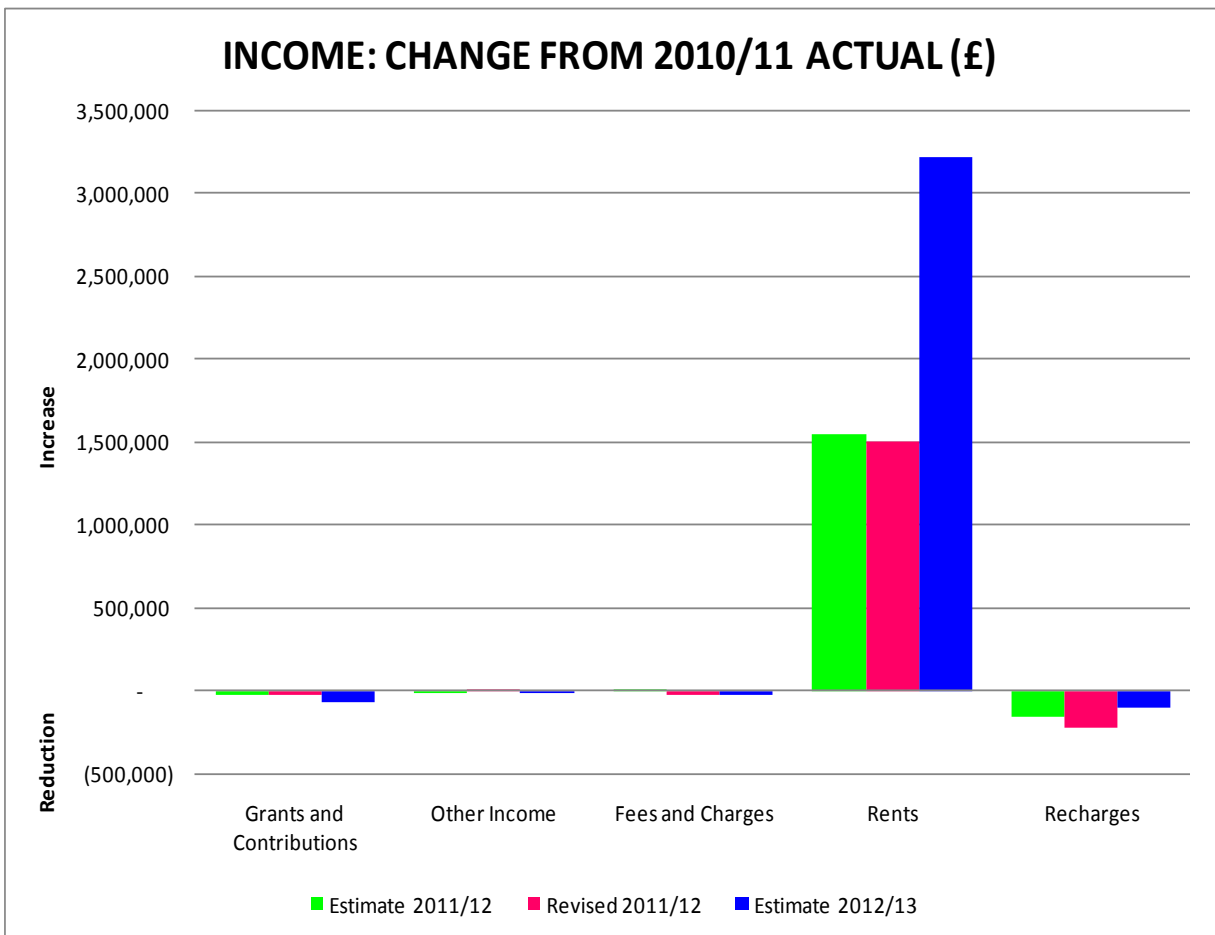
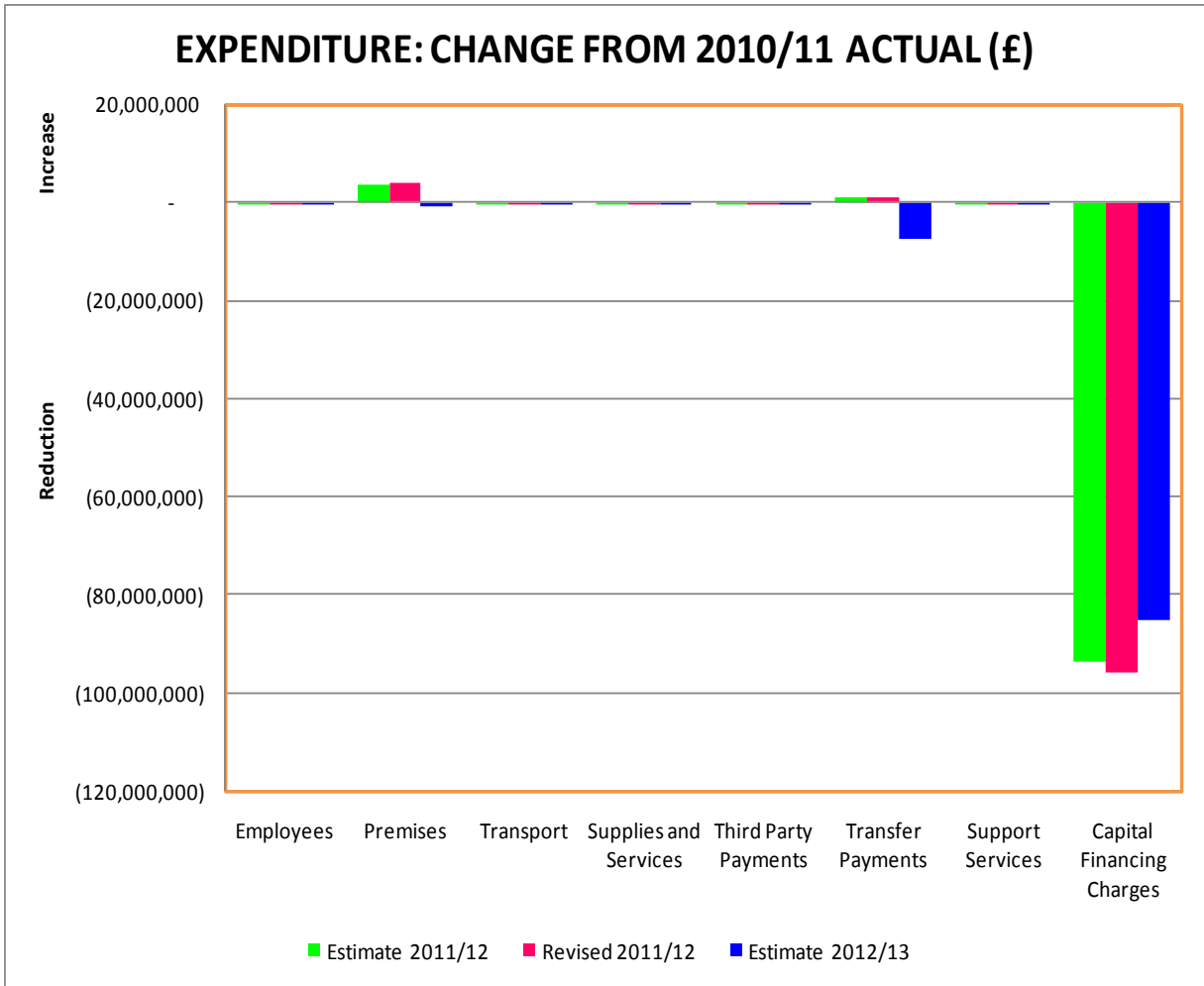
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
SUBJECTIVE ANALYSIS				
Employees	2,106,077	2,089,400	2,166,200	2,262,700
Premises	9,680,848	13,336,200	13,670,600	8,973,400
Transport	95,631	101,700	103,600	102,800
Supplies and Services	901,365	933,700	942,100	983,600
Third Party Payments	375,923	437,600	458,700	481,300
Transfer Payments	7,281,671	8,635,200	8,382,000	-
Support Services	3,856,386	3,504,200	3,507,000	3,632,400
Capital Financing Charges	98,514,617	5,112,300	2,968,500	13,656,900
TOTAL EXPENDITURE	122,812,518	34,150,300	32,198,700	30,093,100
INCOME				
Grants and Contributions	(539,651)	(513,200)	(509,300)	(474,700)
Other Income	(85,553)	(78,400)	(94,000)	(83,400)
Fees and Charges	(670,318)	(677,600)	(641,200)	(641,200)
Rents	(21,236,270)	(22,782,700)	(22,741,500)	(24,465,600)
Recharges	(2,412,531)	(2,250,400)	(2,186,600)	(2,309,200)
TOTAL INCOME	(24,944,323)	(26,302,300)	(26,172,600)	(27,974,100)
	97,868,195	7,848,000	6,026,100	2,119,000

EXPENDITURE 2012/13 ESTIMATES



INCOME 2012/13 ESTIMATES





HOUSING REVENUE ACCOUNT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S7000 HOUSING REVENUE AC				
EXPENDITURE				
Housing Repairs Supervision	376,658	370,500	373,700	388,200
Contributions to Repairs Fund - Revenue	3,897,800	4,261,900	4,260,800	3,935,100
Electricity	264	-	300	300
Gas	-	-	400	-
Hsg Rates-Other Prop	2,830	4,000	14,600	4,800
Water Charges-Metered	31,057	33,400	33,400	33,400
Premises	4,308,609	4,669,800	4,683,200	4,361,800
Debt Recovery Agency Costs	2,781	4,000	4,000	4,000
Bad Debts Provision	259,799	100,000	200,000	200,000
Other Expenses	-	4,000	-	-
Supplies and Services	262,580	108,000	204,000	204,000
Nat Hsg Rent Pool	7,281,671	8,635,200	8,382,000	-
Transfer Payments	7,281,671	8,635,200	8,382,000	-
Supervision & Management - General	2,686,556	2,722,000	2,773,600	2,856,800
Supervision & Management - Special	1,925,812	2,116,500	2,052,900	2,181,400
Support Services	4,612,368	4,838,500	4,826,500	5,038,200
Loss On Impairment Of Assets	94,659,000	-	-	-
REFCUS	64,412	100,000	135,600	100,000
Depreciation on Council Dwellings	2,944,155	4,073,900	2,037,800	5,416,800
Depreciation on Other HRA Properties	354,554	540,100	409,800	409,800
Depreciation on Equipment	101,834	101,800	88,800	101,800
Capital Financing Charges	98,123,955	4,815,800	2,672,000	6,028,400
TOTAL EXPENDITURE	114,589,183	23,067,300	20,767,700	15,632,400
INCOME				
Other Grants and Contributions	(303,906)	(298,800)	(329,400)	(329,400)
Contributions from Funds	(4,132)	-	-	-
Other Income	(3,950)	-	(2,200)	-
Other Licences	(17,128)	(17,100)	(4,100)	(4,100)
Heating Charges	(81,839)	(81,800)	(101,900)	(101,900)
Service Charges	(158,557)	(160,600)	(131,200)	(131,200)
Service Charges Supporting People	(113,909)	(107,300)	(107,300)	(107,300)
Water Charges	-	-	(29,400)	(29,400)
Rents-Houses	(20,461,699)	(21,977,600)	(21,961,500)	(23,674,100)
Rents-Garages	(448,917)	(469,100)	(460,000)	(471,500)
Rents-Others	(320,750)	(336,000)	(320,000)	(320,000)
General Fund	(214,548)	(214,400)	(174,800)	(145,300)
TOTAL INCOME	(22,129,335)	(23,662,700)	(23,621,800)	(25,314,200)
NET COST OF SERVICES	92,459,848	(595,400)	(2,854,100)	(9,681,800)

HOUSING REVENUE ACCOUNT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S7000 HOUSING REVENUE AC (Continued)				
NET COST OF SERVICES	92,459,848	(595,400)	(2,854,100)	(9,681,800)
Debt Charges - Premiums+Discounts	390,662	296,500	296,500	296,500
Interest-Balances	(157,549)	(146,300)	(161,400)	(137,900)
Interest-Advances (SOCH)	(957)	(1,200)	(600)	(600)
Capital Charges - Adj	(64,412)	(100,000)	(135,600)	(100,000)
Depreciation Adj - Other HRA Property	(456,388)	(641,900)	(498,600)	(511,600)
NET OPERATIONAL EXPENDITURE / (INCOME)	92,171,204	(1,188,300)	(3,353,800)	(10,135,400)
APPROPRIATIONS:				
Contributions to Repairs Fund - Capital	1,044,100	3,885,000	4,322,900	238,700
Appropriation Re Depn + MRA	755,363	(303,000)	1,733,100	-
Capital financing	1,223,428	-	-	-
Cont from Reserves	19,149	23,000	122,700	23,000
Inter due for year	-	-	-	4,595,000
Minimum Revenue Provision	-	-	-	2,737,000
recognised gains/losses -asset sales	894,640	-	-	-
F Assets sales b/s val trf to I & E a/c	184,869	-	-	-
Cont from Reserves	(1,225,476)	-	-	-
Tran to Usable capital receipts	(2,266)	-	-	-
rec gains/losses - fa - reversal	(894,640)	-	-	-
fixed assets impairment charged to rev	(94,987,653)	-	-	-
F Asset sales trf from I & E to CAA a/c	(184,869)	-	-	-
Net FRS17 Charges for Retirement Benefits	(208,263)	(374,800)	(251,600)	(251,600)
Employers Contribs payable to Pension Fd	190,241	196,900	194,500	194,500
Pensions Interest+Rate of Return Assets	(5,994)	121,600	46,000	46,000
Taken From / (To) Balances	(1,026,167)	2,360,400	2,813,800	(2,552,800)
Balance Brought Forward	(8,361,371)	(8,869,071)	(9,387,538)	(6,573,738)
Balance Carried Forward	(9,387,538)	(6,508,671)	(6,573,738)	(9,126,538)

The Housing Revenue Account (H.R.A.) is a statutory account which identifies the income and expenditure associated with the provision of housing for Council tenants. The main function of the account is to isolate, or 'ring fence', all transactions relating to Council housing from the rest of the Council's functions, which are provided by Council Tax payments. The Government has stipulated that the 'ring fence' is to be maintained following the move to Self Financing in April, 2012.

1. Housing Revenue Account

The major sources of income to the HRA are from rents, service charges and supporting people grant, whilst the main areas of expenditure are management and maintenance of the stock and servicing the £136.2m debt taken on as a prerequisite to the implementation of Housing Self Financing, from April, 2012.

Rent Restructuring and Rent Calculation

Rent is the main source of income to the H.R.A. Government guidelines for rent calculation, using the 'Rent Restructuring' system, have been implemented since April 2002. Normal inflationary rent increases are applied annually. Additionally, a specified formula is used to calculate a 'Target Rent' for each property and each individual 'Current Rent' is moved gradually towards the 'Target Rent'. Originally, convergence was expected to be achieved over a 10 year period, finishing in 2011/12. The convergence date has varied over the years but is currently being extended by 4 years, to 2015/16. The Government expects Local Authorities to continue adjusting rents in this manner for the foreseeable future, as this is the assumption they have made when calculating the cost of the 'buy out' for each stock owning Authority, prior to the introduction of Self Financing on 1st April, 2012.

Dwelling rents will increase by an average £5.28 (7.49%) per week for 2011/12, from £70.51 to £75.79 of which £3.60 (5.1%) represents inflation and £1.68 (2.39%) is attributable to rent restructuring. The increase for 2010/11 was £1.35 (1.96%). Garage rents will increase by £0.22 (4.6%) from £4.70 per week to £4.92 per week.

Housing Self Financing

Housing Self Financing replaces the old Housing Subsidy regime from 1st April, 2012. Under the old system, the Council was in a negative subsidy situation, which meant that, in the past, annual contributions of up to £8.4m, have had to be paid to the 'National Housing Rent Pool', as 'Transfer Payments', to be redistributed, by the Government, to support housing in other parts of the country. Under the new system, the Council has had to make a one-off 'buy out' payment of £136.2m, which has to be serviced from HRA funds. In future, any monies not needed for servicing the debt can be retained by the Council to spend on maintaining and developing its own stock rather than having to be paid to the Government.

Supporting People Grant

Payable since April 2003, the grant covers the cost of the 'Supporting People' service charge, for eligible tenants. It is paid into the General Fund initially, as it is received from a source external to the H.R.A. and then transferred across, in full, to the H.R.A. Presently, the majority is shown as part of 'Contributions towards Expenditure' and reflects those payments made in respect of tenants who were in their properties prior to April 2003 and in receipt of housing benefit. The remainder of the grant is paid in respect of new tenants and is included in Other Income. Supporting People Grants are currently under review by Warwickshire County Council, the Administering Authority, and reductions to the service are being prepared for.

Service Charges

This is mainly income from Council leaseholders, owner / occupiers who have purchased flats under the 'Right to Buy' scheme, as their contribution towards management and maintenance of their property. Heating Service Charges are recharges to tenants of Very Sheltered Housing Schemes, who benefit from the provision of communal heating. 'Supporting People' Service Charge covers the 'welfare' elements included in the provision of the warden service and alarm system for the elderly and is paid by those tenants not in receipt of housing benefit and therefore not eligible for Supporting People Grant.

Management

This covers the general management of the housing stock, plus special services which include the provision of a warden service and alarm system for the elderly.

Maintenance

This includes expenditure covering the supervision of housing repairs, plus revenue contributions made to a separate Housing Repairs Account to fund both routine repairs and programmed maintenance to the stock. This includes a contribution to capital, to help fund major works to the stock. The Council's Housing Investment Programme is contained within the Capital Programme section at the end of the book.

Bad Debts Provision

The Council has made provision for 'Bad Debts' in respect of Council tenants' arrears. This represents an assessment, in accordance with directions previously issued by the Secretary of State, of the possible amounts of arrears that may not be recovered.

2. Housing Stock

The Council's estimated Housing Stock at 1 April 2012 is:

Dwellings:	- Houses and Bungalows	3,172
	- Flats	2,437
	Total Dwellings	5,609
Garages:		2,029

HOUSING REVENUE ACCOUNT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S7010 HSG SUP+MAN GENERAL</u>				
DIRECT EXPENDITURE				
Premises	112,334	112,000	113,100	113,100
Supplies and Services	112,068	133,300	136,800	160,700
Third Party Payments	177,235	296,900	233,600	250,900
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	401,637	542,200	483,500	524,700
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Income	(70,380)	(68,900)	(77,700)	(73,600)
Recovery of Expenses	(7,333)	(6,100)	(6,100)	(6,100)
Legal Fees	(4,231)	(3,400)	(4,400)	(4,400)
SOCH Admin	(5,078)	-	(1,200)	(1,200)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(87,022)	(78,400)	(89,400)	(85,300)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	314,615	463,800	394,100	439,400
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	2,748,599	2,628,700	2,593,100	2,688,900
Recharges	(376,658)	(370,500)	(213,600)	(271,500)
	<hr/>	<hr/>	<hr/>	<hr/>
NET EXPENDITURE TO HRA SUMMARY	2,686,556	2,722,000	2,773,600	2,856,800
	<hr/>	<hr/>	<hr/>	<hr/>

HOUSING REVENUE ACCOUNT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S7200 HOUSING SERVICES</u>				
DIRECT EXPENDITURE				
Employees	1,079,339	1,086,800	1,148,700	1,231,300
Transport	32,376	33,900	39,500	38,500
Supplies and Services	115,175	176,000	150,600	125,400
Third Party Payments	90,107	77,100	105,100	105,100
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	1,316,997	1,373,800	1,443,900	1,500,300
DIRECT INCOME				
Government Grants	(10,000)	-	-	-
Other Income	(5,965)	(1,000)	(700)	(300)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(15,965)	(1,000)	(700)	(300)
NET DIRECT (INCOME) / EXPENDITURE	1,301,032	1,372,800	1,443,200	1,500,000
Support Services	734,842	507,100	529,800	537,700
Recharges	(2,035,874)	(1,879,900)	(1,973,000)	(2,037,700)
	<hr/>	<hr/>	<hr/>	<hr/>
NET EXPENDITURE TO HRA SUMMARY	-	-	-	-
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Functions

The Housing Revenue Account is managed by the Housing and Property Services unit. The teams within Housing and Property Services are responsible for the Council's housing stock and its tenants. The main functions are:

Lettings

This function deals with the letting of empty Council homes to new tenants following an advert under the HomeChoice, Choice Based Lettings Scheme. It covers the assessment and management of priority transfers for existing tenants and delegated lettings for new applicants, which fall outside of the HomeChoice scheme, the management of incentive schemes to tackle low demand and under-occupation and garage lettings.

Tenancy Management

This function covers the management of tenant's rights, responsibilities and obligations as legislated in the introductory or secure tenancy agreement, taking enforcement action and court action, where appropriate.

Rents and Service Charges

This function covers the control of rent and charge debits, the management of rent collection, processing of housing benefit transactions to tenant's rent accounts and the recovery of rent and charge arrears for both current and former tenants, including the commencement of court action where appropriate. Other functions include the notification and recovery of the annual variable service charge levied on leasehold properties and the administration of sales of HRA properties, predominantly under the Right to Buy

Tenant Participation

This function covers formal and informal structures for tenant and leaseholder involvement, community initiatives, tenant and leaseholder consultation and satisfaction surveys.

Repairs and Maintenance

This function deals with the procurement and management of responsive repairs to council homes, garages and associated land and the planned maintenance of the stock to meet the Decent Homes Standards.

Site Based Services

This functions encompasses the work of the site based Estate Supervisors responsible for caretaking functions in areas with a high density of flats, the scheme managers at the 5 very sheltered housing complexes and the Warwick Response teams. Warwick Response provides a cross tenure community alarm and telecare services to older and vulnerable tenants and other residents in both Warwick and Stratford districts.

HOUSING REVENUE ACCOUNT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
<u>S7015 HSG SUP+MAN SPECIAL (SUMMARY)</u>					
S7410 WARWICK RESPONSE	572,331	573,900	599,300	616,100	113
S7430 VERY SHELTERED HSG	332,500	343,200	345,300	352,800	114
S7440 SUPPORTED HSG	170,584	189,600	185,400	190,700	114
S7450 CENTRAL HEATING	132,549	169,000	140,400	172,700	115
S7460 COMMUNITY CENTRES	6,597	12,700	7,900	8,300	115
S7620 HSG OPEN SPACES	199,880	290,600	304,100	353,700	115
S7630 HSG COMMUNAL AREAS	335,126	372,000	316,600	332,800	116
S7635 ESTATE SUPERVISORS	176,249	165,500	153,900	154,300	116
NET EXPENDITURE TO HRA SUMMARY	1,925,816	2,116,500	2,052,900	2,181,400	
 <u>S7410 WARWICK RESPONSE</u>					
DIRECT EXPENDITURE					
Employees	558,681	546,200	561,300	562,300	
Premises	5,634	7,800	5,900	6,400	
Transport	51,122	54,700	51,700	51,900	
Supplies and Services	81,110	115,900	84,200	94,600	
Third Party Payments	81	100	100	100	
TOTAL DIRECT EXPENDITURE	696,628	724,700	703,200	715,300	
DIRECT INCOME					
Other Income	(1,399)	-	(4,900)	(1,000)	
Fees and Charges	(286,206)	(304,600)	(258,900)	(258,900)	
TOTAL DIRECT INCOME	(287,605)	(304,600)	(263,800)	(259,900)	
NET DIRECT (INCOME) / EXPENDITURE	409,023	420,100	439,400	455,400	
Support Services	163,308	153,800	159,900	160,700	
NET (INCOME) / EXPENDITURE TO SUMMARY	572,331	573,900	599,300	616,100	

HOUSING REVENUE ACCOUNT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S7430 VERY SHELTERED HSG</u>				
DIRECT EXPENDITURE				
Employees	220,178	213,700	225,100	240,700
Premises	9,626	11,700	17,600	12,300
Transport	1,745	1,600	1,600	1,600
Supplies and Services	52,354	67,500	62,000	53,800
TOTAL DIRECT EXPENDITURE	283,903	294,500	306,300	308,400
DIRECT INCOME				
Other Grants and Contributions	(2,865)	-	(5,100)	-
Other Income	(2,188)	(2,900)	(2,900)	(2,900)
TOTAL DIRECT INCOME	(5,053)	(2,900)	(8,000)	(2,900)
NET DIRECT (INCOME) / EXPENDITURE	278,850	291,600	298,300	305,500
Support Services	53,650	51,600	47,000	47,300
NET (INCOME) / EXPENDITURE TO SUMMARY	332,500	343,200	345,300	352,800

S7440 SUPPORTED HSG

DIRECT EXPENDITURE				
Employees	102,863	112,600	109,000	106,600
Premises	3,495	4,000	5,500	6,100
Transport	10,204	11,300	10,200	10,200
Supplies and Services	22,605	31,600	30,200	30,200
Third Party Payments	251	500	500	500
TOTAL DIRECT EXPENDITURE	139,418	160,000	155,400	153,600
DIRECT INCOME				
Other Income	(330)	(100)	(100)	(100)
TOTAL DIRECT INCOME	(330)	(100)	(100)	(100)
NET DIRECT (INCOME) / EXPENDITURE	139,088	159,900	155,300	153,500
Support Services	31,496	29,700	30,100	37,200
NET (INCOME) / EXPENDITURE TO SUMMARY	170,584	189,600	185,400	190,700

HOUSING REVENUE ACCOUNT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S7450 CENTRAL HEATING</u>				
DIRECT EXPENDITURE				
Premises	125,398	163,100	134,300	165,700
Supplies and Services	1,668	800	1,900	1,900
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	127,066	163,900	136,200	167,600
Support Services	5,483	5,100	4,200	5,100
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	132,549	169,000	140,400	172,700

S7460 COMMUNITY CENTRES

DIRECT EXPENDITURE				
Premises	2,187	8,600	3,800	4,200
Supplies and Services	4,440	4,200	4,200	4,200
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	6,627	12,800	8,000	8,400
DIRECT INCOME				
Other Income	(720)	(700)	(700)	(700)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(720)	(700)	(700)	(700)
NET DIRECT (INCOME) / EXPENDITURE	5,907	12,100	7,300	7,700
Support Services	690	600	600	600
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	6,597	12,700	7,900	8,300

S7620 HSG OPEN SPACES

DIRECT EXPENDITURE				
Premises	16,862	48,700	48,700	50,200
Supplies and Services	81,466	124,300	124,300	157,800
Third Party Payments	56,695	63,000	63,000	65,500
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	155,023	236,000	236,000	273,500
Support Services	44,857	54,600	68,100	80,200
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NET (INCOME) / EXPENDITURE TO SUMMARY	199,880	290,600	304,100	353,700

HOUSING REVENUE ACCOUNT

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S7630 HSG COMMUNAL AREAS</u>				
DIRECT EXPENDITURE				
Premises	114,000	147,000	115,900	125,100
Supplies and Services	161,049	165,300	136,400	143,200
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	275,049	312,300	252,300	268,300
Support Services	60,077	59,700	64,300	64,500
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	335,126	372,000	316,600	332,800

S7635 ESTATE SUPERVISORS

DIRECT EXPENDITURE				
Employees	143,267	130,100	122,100	121,800
Premises	14,028	15,100	15,200	15,300
Transport	184	200	600	600
Supplies and Services	5,441	6,800	6,100	6,400
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	162,920	152,200	144,000	144,100
DIRECT INCOME				
Telephone Calls	(55)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(55)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	162,865	152,200	144,000	144,100
Support Services	13,384	13,300	9,900	10,200
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	176,249	165,500	153,900	154,300

HOUSING REVENUE ACCOUNT

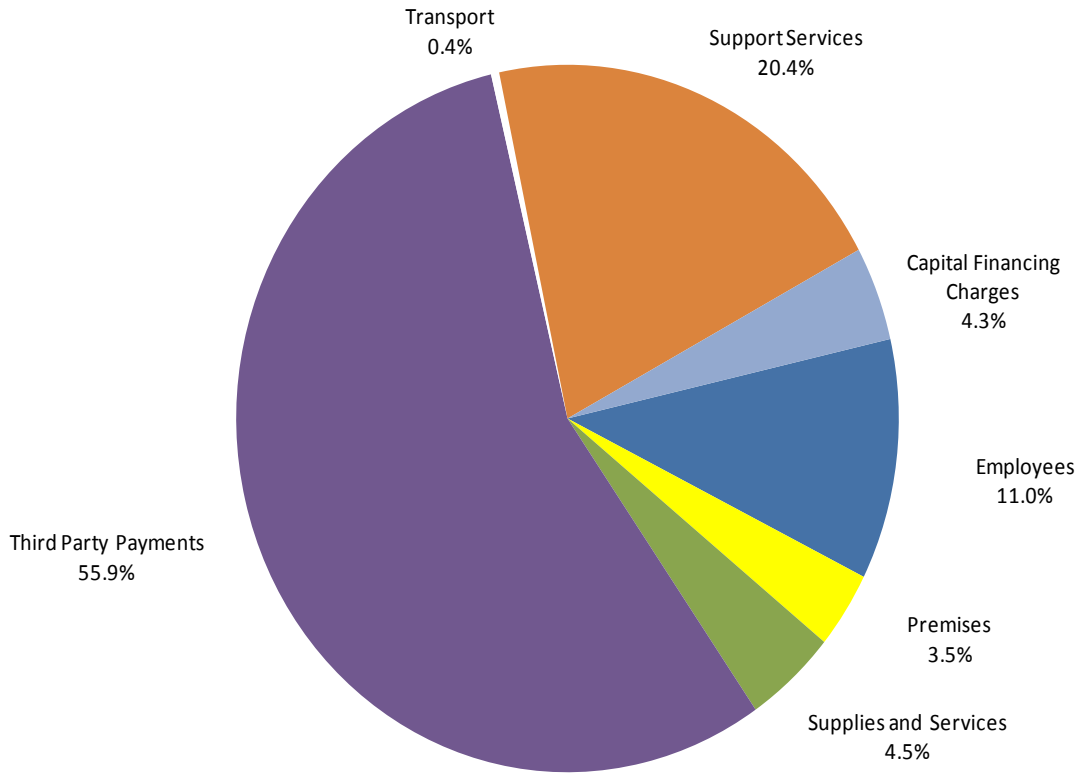
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S7900 HOUSING REPAIRS - MAJOR</u>				
EXPENDITURE				
Painting Contract	411,382	400,100	415,900	436,700
Internal Paint Communal	46,945	108,200	108,200	113,600
Guttering Replacement	(20)	15,400	-	-
Sound Insulation	-	9,300	-	-
Electrical Contract	475,641	857,900	853,400	318,600
Energy Efficiency	-	-	4,500	4,700
Gas Appliance Contract	571,814	512,600	512,600	538,200
Lift Maintenance Contract	99,989	94,700	99,300	104,300
Electrical Systems Contract	30,427	67,700	66,300	69,700
Shop Maintenance	-	10,200	10,200	10,700
Stairlift Maintenance	-	4,600	-	-
Legonella Testing	301	11,900	11,900	50,000
Garages	-	400	-	-
Premises	1,636,479	2,093,000	2,082,300	1,646,500
Electrical Systems Contract	1,409	-	1,400	1,400
Supplies and Services	1,409	-	1,400	1,400
Gas Appliance Contract	3,120	-	-	-
Third Party Payments	3,120	-	-	-
TOTAL EXPENDITURE	1,641,008	2,093,000	2,083,700	1,647,900
INCOME				
Taken From/To Balances	(1,641,008)	(2,093,000)	(2,083,700)	(1,647,900)
TOTAL INCOME	(1,641,008)	(2,093,000)	(2,083,700)	(1,647,900)
NET EXPENDITURE TO HRA SUMMARY	-	-	-	-

HOUSING REVENUE ACCOUNT

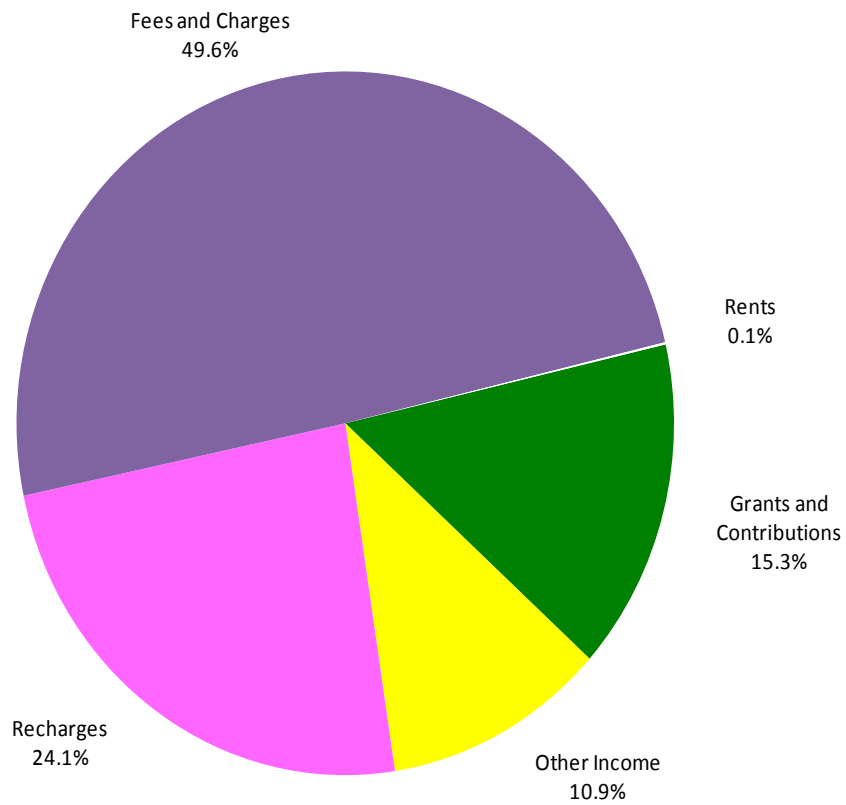
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S7950 HOUSING REPAIRS - RESPONSIVE</u>				
EXPENDITURE				
Void Capital Kitchens+Bathrooms	293,819	150,000	150,000	157,500
Void Electrical Works	2,152	-	2,200	-
Energy Performance Certificates	8,865	-	12,000	-
Void Decorating Vouchers	-	56,400	-	-
Void Repair Contract	871,965	627,000	611,100	658,400
Out of Hours Contract	57,853	71,200	71,200	74,800
Other Scheduled	1,054,388	1,255,600	1,264,900	1,326,600
Garages	187	10,200	10,200	10,700
Electricity	397	-	400	-
Gas	219	-	200	-
Premises	2,289,845	2,170,400	2,122,200	2,228,000
Void Repair Contract	48,434	-	56,400	59,200
Third Party Payments	48,434	-	56,400	59,200
TOTAL EXPENDITURE	2,338,279	2,170,400	2,178,600	2,287,200
INCOME				
Recovery of Expenses	(803)	(1,500)	(1,500)	(1,500)
Liquidated Damages Keys Not Returned	(4,904)	-	-	-
Taken From/To Balances	(2,332,572)	(2,168,900)	(2,177,100)	(2,285,700)
TOTAL INCOME	(2,338,279)	(2,170,400)	(2,178,600)	(2,287,200)
NET EXPENDITURE TO HRA SUMMARY	-	-	-	-

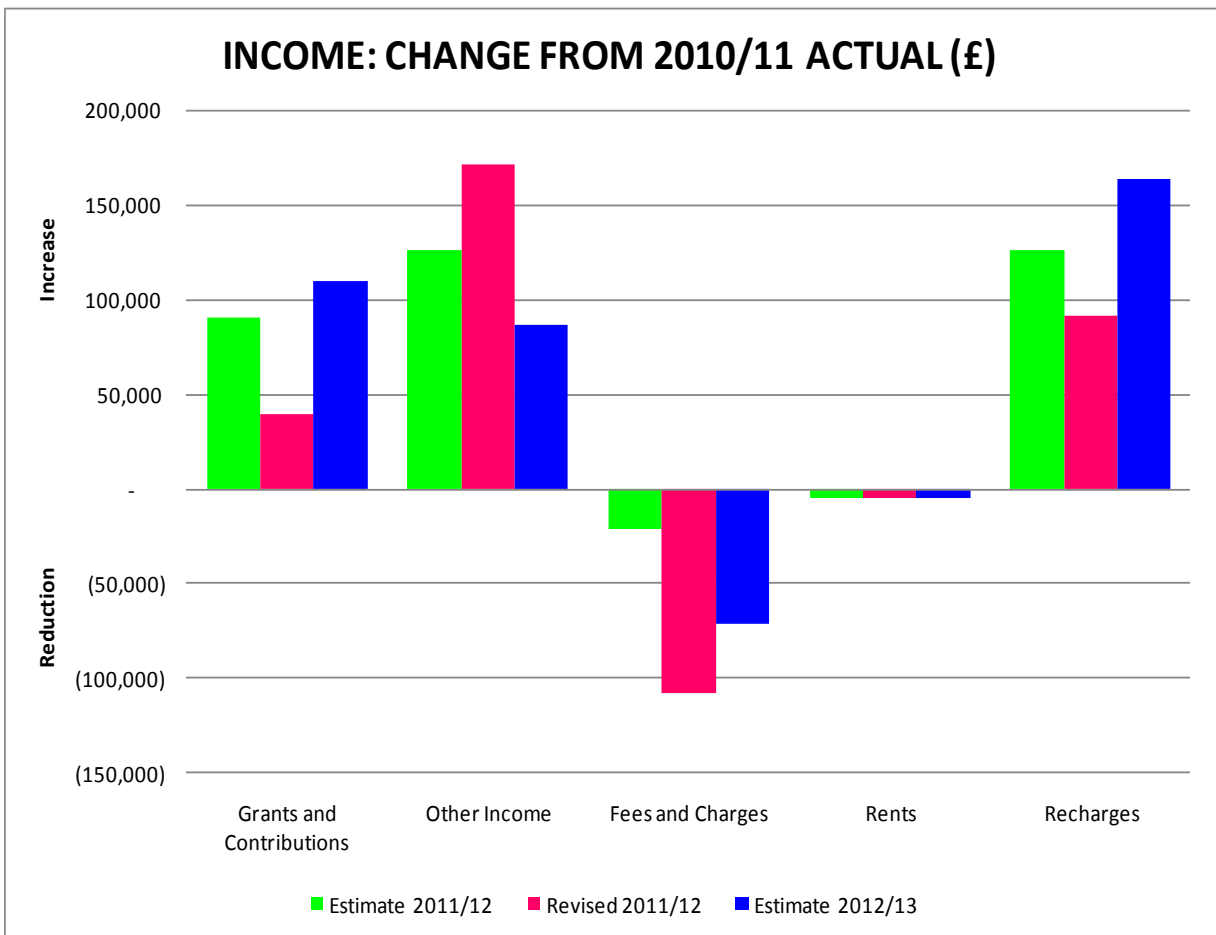
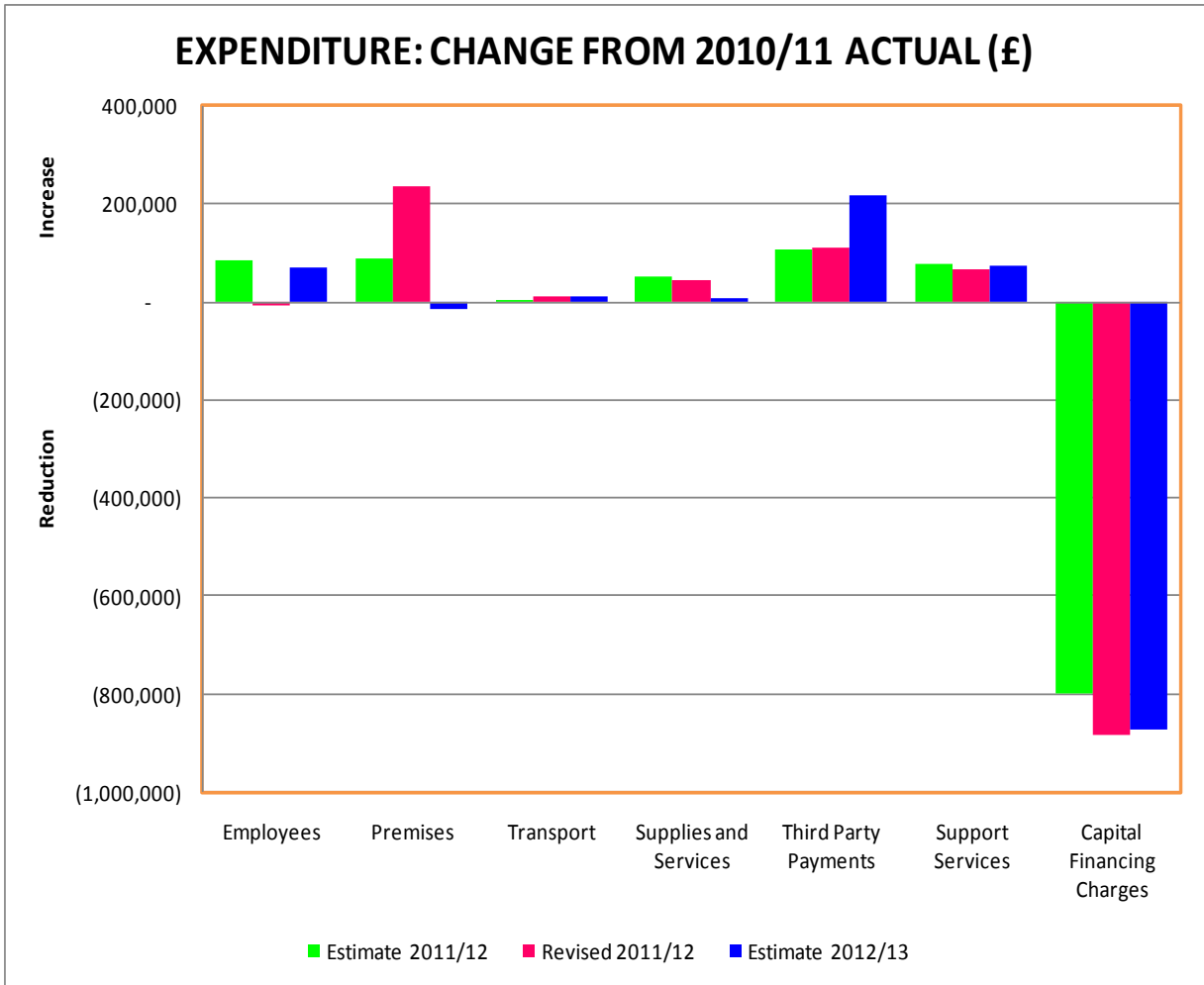
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
NEIGHBOURHOOD					
S1020 NEIGHBOURHOOD SERVICES	-	-	-	-	122
S1050 PUBLIC CONVENIENCES	246,620	245,200	270,800	247,300	122
S1105 CAR PARKS	85,152	(673,400)	(623,300)	(816,100)	123
S1107 DECRIM OF PARKING - WCC	-	-	-	-	124
S1108 DECRIM OF PARKING - SHARED	-	-	-	-	125
S1250 WCC HIGHWAYS	71,882	117,000	103,300	108,500	126
S1258 GREEN SPACES CONTRACT MGT	1,314,101	1,349,000	1,334,900	1,376,100	127
S4060 STREET CLEANSING	1,579,315	1,626,400	1,616,300	1,649,900	128
S4090 WASTE MANAGEMENT	-	-	-	-	129
S4130 WASTE COLLECTION	2,732,286	2,653,600	2,723,600	2,683,800	130
S4180 ABANDONED VEHICLES	21,086	25,200	9,100	8,800	131
TOTAL NEIGHBOURHOOD	6,050,442	5,343,000	5,434,700	5,258,300	
SUBJECTIVE ANALYSIS					
Employees	1,473,334	1,558,900	1,466,600	1,542,900	
Premises	508,879	595,500	741,700	494,700	
Transport	40,934	44,800	50,800	50,600	
Supplies and Services	627,970	678,600	672,100	635,500	
Third Party Payments	7,672,915	7,777,200	7,782,800	7,888,300	
Support Services	2,800,098	2,876,100	2,866,900	2,874,700	
Capital Financing Charges	1,469,554	671,500	587,800	599,200	
TOTAL EXPENDITURE	14,593,684	14,202,600	14,168,700	14,085,900	
INCOME					
Grants and Contributions	(1,244,238)	(1,334,700)	(1,283,800)	(1,354,300)	
Other Income	(874,383)	(1,000,200)	(1,046,000)	(961,400)	
Fees and Charges	(4,448,224)	(4,426,700)	(4,340,800)	(4,376,600)	
Rents	(16,660)	(11,900)	(11,900)	(11,900)	
Recharges	(1,959,737)	(2,086,100)	(2,051,500)	(2,123,400)	
TOTAL INCOME	(8,543,242)	(8,859,600)	(8,734,000)	(8,827,600)	
TOTAL NEIGHBOURHOOD	6,050,442	5,343,000	5,434,700	5,258,300	

EXPENDITURE 2012/13 ESTIMATES



INCOME 2012/13 ESTIMATES





NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1020 NEIGHBOURHOOD SERVICES</u>				
DIRECT EXPENDITURE				
Employees	76,522	76,700	74,600	74,800
Premises	61	500	-	-
Transport	5	100	100	100
Supplies and Services	352	800	1,000	1,000
	_____	_____	_____	_____
TOTAL DIRECT EXPENDITURE	76,940	78,100	75,700	75,900
Support Services	23,387	19,900	30,200	31,900
Recharges	(100,327)	(98,000)	(105,900)	(107,800)
	_____	_____	_____	_____
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	=====	=====	=====	=====

The Head of Neighbourhood Services is responsible for the strategic management of the two main external contracts and the co-ordination between the street scene services and parking; this includes the management of:

- Car Parking - off-street via paid for car parks and on-street in partnership with Warwickshire County Council
- Refuse Collection
- Recycling
- Street cleansing
- Grounds Maintenance - grass cutting, arboriculture, etc some of which is undertaken on behalf of Warwickshire County Council.

S1050 PUBLIC CONVENIENCES

DIRECT EXPENDITURE				
Premises	62,442	64,400	94,200	65,900
Third Party Payments	117,414	119,900	123,300	128,100
	_____	_____	_____	_____
TOTAL DIRECT EXPENDITURE	179,856	184,300	217,500	194,000
DIRECT INCOME				
Rents	(475)	-	-	-
	_____	_____	_____	_____
TOTAL DIRECT INCOME	(475)	-	-	-
	_____	_____	_____	_____
NET DIRECT (INCOME) / EXPENDITURE	179,381	184,300	217,500	194,000
Support Services	43,531	37,200	28,300	28,300
Capital Financing Charges	23,708	23,700	25,000	25,000
	_____	_____	_____	_____
NET (INCOME) / EXPENDITURE TO SUMMARY	246,620	245,200	270,800	247,300
	=====	=====	=====	=====

Public convenience cleansing is carried out as part of the Integrated Waste Contract and covers the cleansing, opening and locking of all Council owned public conveniences.

NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1105 CAR PARKS				
DIRECT EXPENDITURE				
Employees	98,187	99,300	96,600	96,800
Premises	420,356	505,800	622,700	404,000
Transport	1,233	1,300	1,300	1,300
Supplies and Services	137,692	158,000	146,400	146,400
Third Party Payments	169,322	172,300	173,800	180,600
TOTAL DIRECT EXPENDITURE	826,790	936,700	1,040,800	829,100
DIRECT INCOME				
Other Income	(50,632)	(63,900)	(144,500)	(63,900)
Fees and Charges	(2,363,370)	(2,431,000)	(2,331,000)	(2,375,000)
Rents	(9,165)	(7,300)	(7,300)	(7,300)
TOTAL DIRECT INCOME	(2,423,167)	(2,502,200)	(2,482,800)	(2,446,200)
NET DIRECT (INCOME) / EXPENDITURE	(1,596,377)	(1,565,500)	(1,442,000)	(1,617,100)
Support Services	558,946	600,200	595,800	566,500
Capital Financing Charges	1,273,290	465,600	381,700	393,200
Recharges	(150,707)	(173,700)	(158,800)	(158,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	85,152	(673,400)	(623,300)	(816,100)

There are approximately 3,850 off-street "pay and display" and "pay on foot" car parking spaces managed by Warwick District Council. This includes the enforcement of spaces in Royal Priors (437) not owned by the Council, Myton Fields and Barrack Street, Warwick which have restricted periods of use. The charges for parking are shown in the Fees and Charges Section. A number of changes to the operation of off-street parking have taken place over the past three years including the re-designation of long and short stay parking to provide short stay spaces within the core of each town centre and the recent removal of 15 minute free parking from all of the car parks.

Security Measures

All the multi-storey car parks are covered by CCTV and the pay on foot car parks have the additional security of an on-site staff presence for the duration of the opening periods. Many of the surface car parks also benefit from coverage as part of the extensive town centre CCTV system and have regular patrols by the enforcement team. In addition the St. Peter's "Pay on Foot" uses an Automatic Number Plate Recognition system to allow vehicle to come and securely.

"Pay and Display" Off-street Spaces Provided (as at April 2011)

	Leamington	Warwick*	Kenilworth	Total
- Multi-Storey	1,350	478	0	1,828
- Surface	498	1,100	355	1,953
- Disabled (wider space)	40	21	12	73
TOTAL SPACES	1,888	1,599	367	3,854

* There are 253 spaces in Barrack Street available weekends and Bank Holidays and 400 on Myton Fields which are available during the summer months.

Other Parking

We Currently provide a managed enforcement scheme for the Brays car park at Kenilworth Castle. In addition to the above pay and display spaces the Council also provides free parking:

- In Leamington at Newbold Comyn, Radford Road, Mason Avenue / Valley Road, Edmondscote Track, Royal Spa Centre, Eagle Recreation Ground, Sydenham Sports Centre and Victoria Park.
- In Kenilworth at Castle Farm Leisure Centre, Abbey Fields and Kenilworth Cemetery.
- In rural areas at Oakley Wood Crematorium and Brome Hill Lane in Lapworth.

Motorcycle parking is available free of charge at 11 car parks.

NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S1107 DECRIM OF PARKING - WCC				
DIRECT EXPENDITURE				
Transport	12,749	17,100	17,100	17,100
Supplies and Services	121,152	157,900	157,800	157,800
Third Party Payments	2,020,875	1,943,700	1,942,900	1,942,900
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	2,154,776	2,118,700	2,117,800	2,117,800
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Recovery of Costs from WCC - Car parking	(1,057,093)	(1,170,100)	(1,112,100)	(1,176,200)
Fees and Charges	(2,008,272)	(1,941,300)	(1,941,300)	(1,941,300)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(3,065,365)	(3,111,400)	(3,053,400)	(3,117,500)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	(910,589)	(992,700)	(935,600)	(999,700)
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	910,589	992,700	935,600	999,700
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>

In August 2007 the District took on the enforcement of "on-street" parking and as a result both on and off-street parking are enforced under the same regulations.

The on-street parking operation is managed by Warwick District Council on behalf of Warwickshire County Council under a partnership agreement. As a result, a team of 28 civil enforcement officers enforce both on and off-street parking locations under the same regulations. They patrol the town centres and residential parking zones throughout the District to assist with traffic management and inconsiderate parking issues.

NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1108 DECRIM OF PARKING - SHARED</u>				
DIRECT EXPENDITURE				
Employees	748,984	827,000	752,600	827,000
Transport	286	2,700	2,500	2,500
Supplies and Services	79,585	90,100	90,100	90,100
Third Party Payments	644	2,400	2,500	2,600
	_____	_____	_____	_____
TOTAL DIRECT EXPENDITURE	829,499	922,200	847,700	922,200
Support Services	96,258	101,600	123,200	128,900
Recharges	(925,757)	(1,023,800)	(970,900)	(1,051,100)
	_____	_____	_____	_____
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	=====	=====	=====	=====

The costs of Parking Enforcement are gathered in this account and apportioned out between off-street parking (Warwick District Council) and on-street parking (Warwickshire County Council) using an agreed ratio.

NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1250 WCC HIGHWAYS</u>				
DIRECT EXPENDITURE				
Supplies and Services	1	-	-	-
Third Party Payments	162,781	181,700	181,700	189,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	162,782	181,700	181,700	189,000
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Agency Reimbursement	(152,433)	(154,100)	(161,200)	(167,600)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(152,433)	(154,100)	(161,200)	(167,600)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	10,349	27,600	20,500	21,400
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	61,533	89,400	82,800	87,100
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	71,882	117,000	103,300	108,500
	<hr/>	<hr/>	<hr/>	<hr/>

Amenities Grass Cutting is carried out in urban areas and the centre of rural villages on a performance specification which equates to approximately 13 cuts per year. Warwickshire County Council pays an element of the cost on the basis of that which is necessary solely in the interests of highway safety.

The administrative charges incurred as a result of the Highways Grass Cutting, Hedges and Trees work carried out for Warwickshire County Council are shown above.

NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S1258 GREEN SPACES CONTRACT MGT</u>				
DIRECT EXPENDITURE				
Employees	97,412	-	-	-
Premises	11,624	10,100	10,100	10,100
Transport	6,372	-	-	-
Supplies and Services	90,135	87,100	91,400	87,100
Third Party Payments	1,117,986	1,148,600	1,148,600	1,187,000
TOTAL DIRECT EXPENDITURE	1,323,529	1,245,800	1,250,100	1,284,200
DIRECT INCOME				
Grants and Contributions	(34,712)	(10,500)	(10,500)	(10,500)
Other Income	(897)	-	-	-
Fees and Charges	(31,472)	(25,100)	(34,500)	(25,100)
Rents	(7,020)	(4,600)	(4,600)	(4,600)
TOTAL DIRECT INCOME	(74,101)	(40,200)	(49,600)	(40,200)
NET DIRECT (INCOME) / EXPENDITURE	1,249,428	1,205,600	1,200,500	1,244,000
Support Services	137,873	143,400	134,400	132,100
Recharges	(73,200)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	1,314,101	1,349,000	1,334,900	1,376,100

A best value contract with Glendale, started on 1st April 2003 and was extended from 1st April 2008 for a further 5 years. The contract includes the maintenance of all amenity land including the following areas:

Kenilworth 200 acres (including Abbey Fields 68 acres, Castle Farm 37 acres, Kenilworth Common 33 acres and Crackley Woods 30 acres).

Leamington 600 acres (including Newbold Comyn 309 acres, Victoria Park 23 acres, Welches Meadow 22 acres, Jephson Gardens 16 acres, Campion Hills 15 acres and Mason Avenue Park 15 acres).

Warwick 270 acres (including St. Mary's Lands 150 acres, St. Nicholas Park 45 acres, Priory Park 25 acres and Myton Fields 14 acres).

Newbold Comyn, Edmondscote Athletic Track and Victoria Park including the bowling greens which are used for National Championships.

Cemeteries including interment on behalf of Environmental Health.

Jephson Garden with its Green Flag status, St. Nicholas Park, Abbey Fields, Priory Park, St. Mary's Lands.

Grass verge mowing, all floral bedding, floral displays and maintenance of local nature reserves.

All public open spaces, housing sites, grass cutting which includes Warwickshire County Council Highway work.

Play areas, footpaths, car parks at parks and open spaces, shrubberies.

TREES AND SHRUBS

The Arboricultural Officer (operations) continues to manage the day to day maintenance of trees under Council control. A computerised inventory system of all trees under Council control has been completed and a condition survey is currently being undertaken and the system management is being developed.

NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4060 STREET CLEANSING</u>				
DIRECT EXPENDITURE				
Premises	14,391	14,700	14,700	14,700
Supplies and Services	79,473	79,300	81,400	79,300
Third Party Payments	1,249,965	1,300,700	1,300,700	1,352,700
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	1,343,829	1,394,700	1,396,800	1,446,700
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	235,486	231,700	219,500	203,200
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	1,579,315	1,626,400	1,616,300	1,649,900
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Street cleansing is carried out at varying frequencies throughout the District as part of the Integrated Waste Contract and covers the cleansing of public highways in urban and rural areas, shopping precincts, recycling centres, car parks and the emptying of litter bins. The three main town centres of Leamington Spa, Warwick and Kenilworth are cleansed continuously throughout the day to reduce the impact of litter on the environment.

In addition, there are four rapid response units able to deal quickly to reports of fly-tipping, accident debris, the removal of dead animals from the highway and to areas requiring additional cleansing in between the scheduled cleans.

NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4090 WASTE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	452,229	555,900	542,800	544,300
Premises	5	-	-	-
Transport	19,515	22,800	29,000	28,800
Supplies and Services	104,890	95,500	69,900	69,700
Third Party Payments	1,163	1,000	2,900	2,900
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	577,802	675,200	644,600	645,700
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Fees	(14)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(14)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	577,788	675,200	644,600	645,700
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	131,958	115,400	171,300	160,100
Recharges	(709,746)	(790,600)	(815,900)	(805,800)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>

Waste Collection Services

The Contracts Services Manager has responsibility for the day to day management of this function. This includes the collection of non-recyclable waste, green and food waste recycling through a wheeled bin system on an alternate week collection schedule, together with the kerbside collection and sort of multi-materials, streets, car parks and public convenience cleansing and the removal of abandoned vehicles.

There are currently 15 full time employees:

- Contract Service Manager
- Waste Policy and Performance Officer
- Area Contract Officers x 4
- Recycling and Waste Minimisation Officer
- Community Recycling Officers x 3
- Business Support Manager
- Customer Liaison Officers x 3
- Education and Awareness Officer

Green Spaces Contract

The Contracts Services Manager has responsibility for the day to day management of this function. The contract includes the maintenance of all amenity land. There are two Contract Managers and an Arboricultural Officer who help manage the contract.

NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4130 WASTE COLLECTION</u>				
DIRECT EXPENDITURE				
Transport	774	800	800	800
Supplies and Services	13,988	4,800	34,100	4,100
Third Party Payments	2,832,765	2,906,900	2,906,400	2,902,500
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	2,847,527	2,912,500	2,941,300	2,907,400
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	(45,096)	(29,300)	(34,000)	(35,200)
Other Income	(822,854)	(936,300)	(901,500)	(897,500)
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(867,950)	(965,600)	(935,500)	(932,700)
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	1,979,577	1,946,900	2,005,800	1,974,700
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	580,153	524,500	536,700	528,100
Capital Financing Charges	172,556	182,200	181,100	181,000
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	2,732,286	2,653,600	2,723,600	2,683,800
	<hr/>	<hr/>	<hr/>	<hr/>

General

In 2008 an Integrated Waste Contract was let to a private waste company covering all the waste collection services, street and other cleansing and Public convenience cleansing. The collection and removal of abandoned vehicles is carried out under a contract managed and operated by WCC.

The contract period includes all bank holidays with the exception of Christmas Day and Boxing Day when alternative collection arrangements are made.

Waste Collection Services

The contract covers the collection of household waste from over 62,000 households throughout the District. Approximately 45,000 properties receive an alternate week kerbside collection via a wheeled bin system of non-recyclable waste (grey bin) and food/garden waste (green bin); 6,000 properties with storage and access difficulties remain on a weekly sack collection and the remaining properties are served by bulk/communal bin collections on a weekly basis. All properties, where practicable, receive a fortnightly collection of dry recyclable material which is then sorted at the kerbside. Flats and other complexes are served by communal facilities.

A charge is made for the collection of bulky items such as refrigerators, freezers, cookers and furniture. Building & DIY waste and items classed as fixtures and fittings are not included within the scheme. No charge is currently made for the specialised clinical waste collection from designated properties.

These schemes form part of the Council's long term Waste Management Strategy which aims to encourage the minimisation of waste and to improve the rate of recycling.

There are also 26 communal recycling centres throughout the District to encourage recycling of bottles, cans and paper for those residents not wishing to or unable to participate in the kerbside schemes.

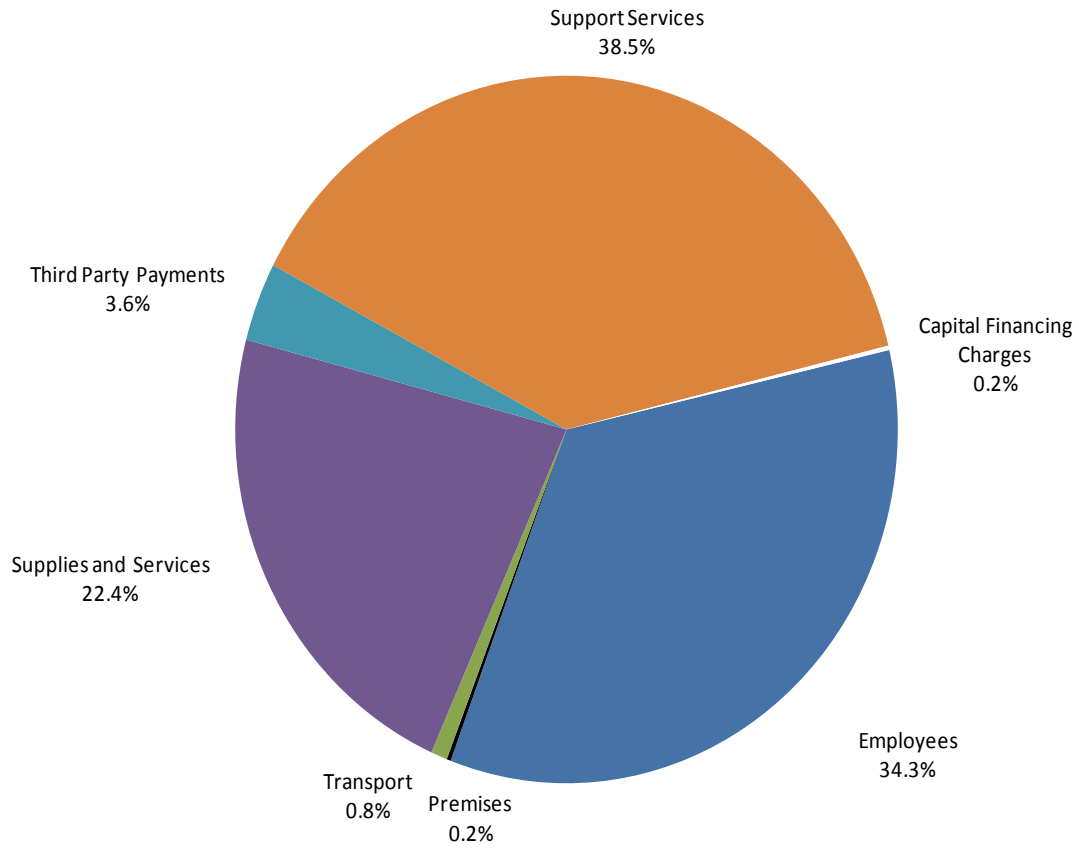
NEIGHBOURHOOD

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4180 ABANDONED VEHICLES</u>				
DIRECT EXPENDITURE				
Supplies and Services	702	5,100	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	702	5,100	-	-
Support Services	20,384	20,100	9,100	8,800
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	21,086	25,200	9,100	8,800
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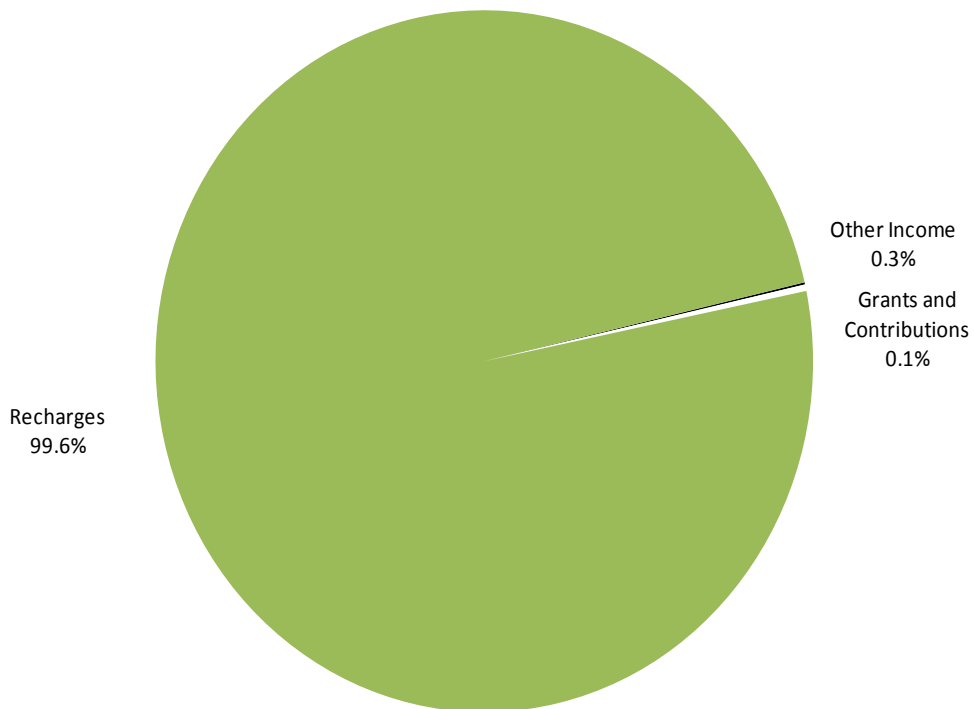
The Council has a statutory duty to remove vehicles from the highway or land open to the public which are proven to be abandoned or are identified as a nuisance. A joint venture, in partnership with Warwickshire Police, Warwickshire Fire and Rescue Service and Warwickshire County Council, called Car Clear enables vehicles identified to be abandoned and at risk of vandalism to be removed within 24 hours under a contract managed by Warwickshire County Council.

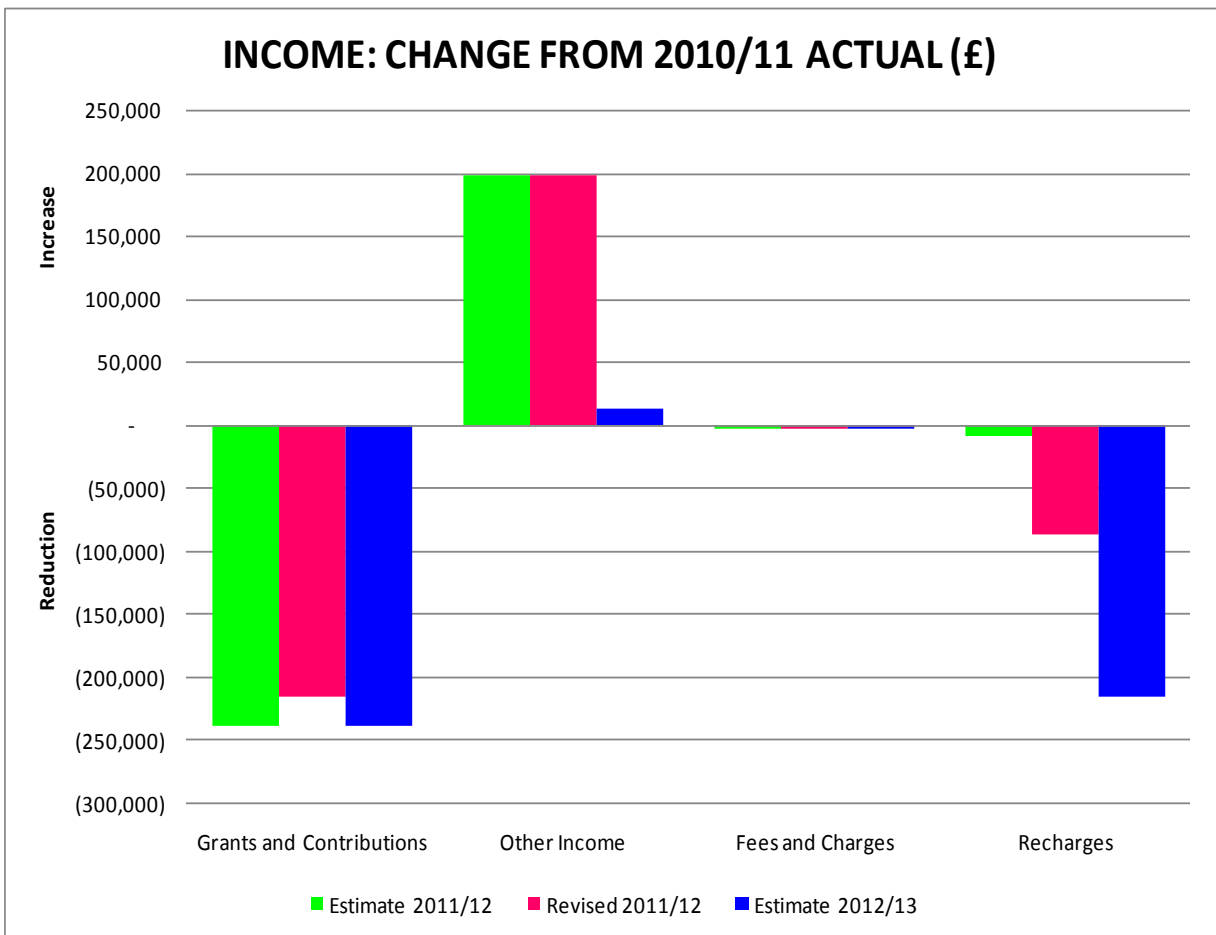
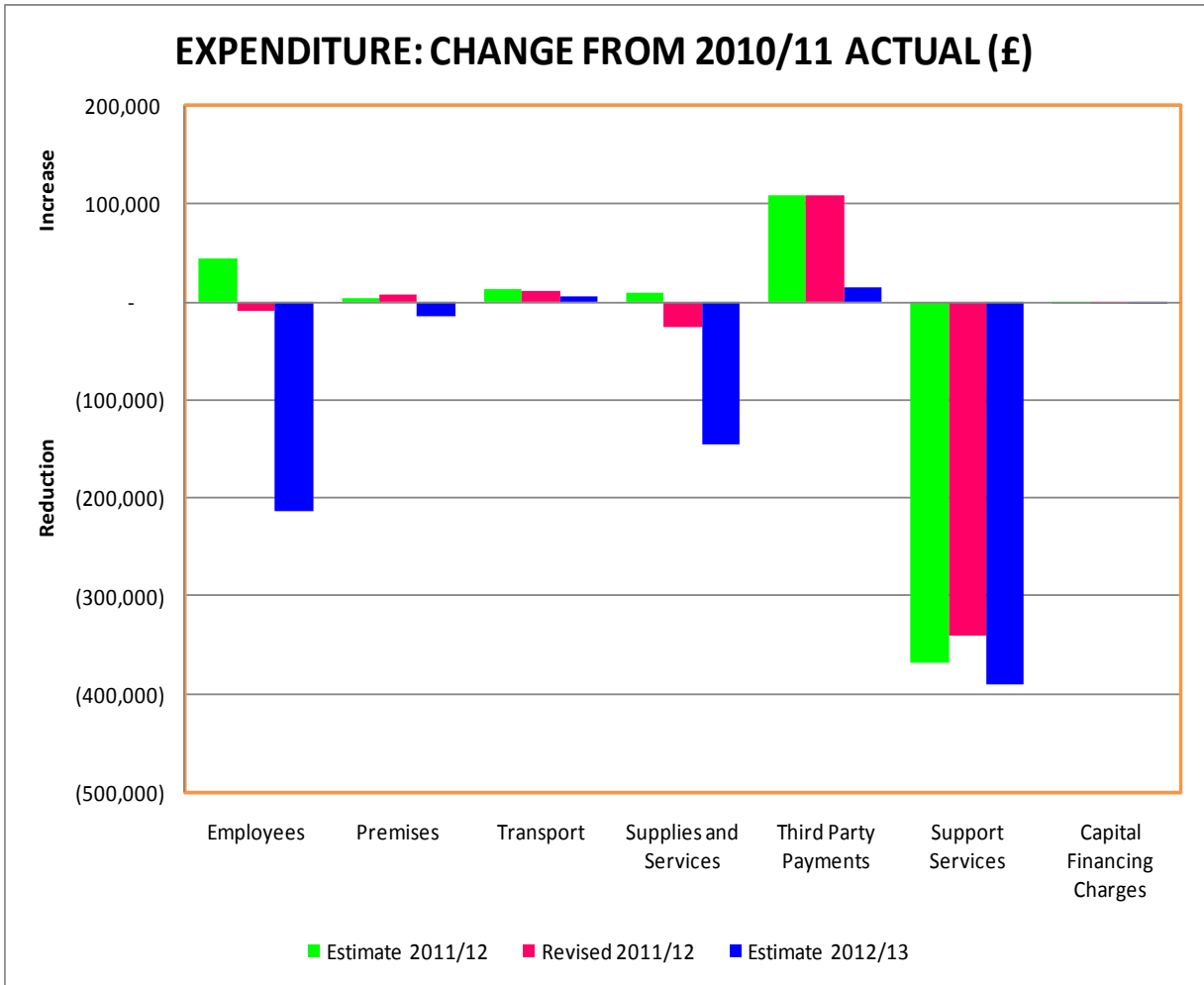
	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £	Page
STRATEGIC LEADERSHIP					
S2000 CHIEF EXECUTIVE'S OFFICE	(1,310)	5,100	3,300	3,300	135
S2010 DEPUTY CHIEF EXECUTIVES	-	-	(2,400)	(3,100)	136
S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE	13,831	22,100	30,300	20,300	137
S2180 CENTRAL SUPPORT TEAM	-	-	(14,700)	(6,500)	137
S2200 COMMITTEE SERVICES	-	-	(3,500)	(3,500)	138
S2220 DEMOCRATIC REPRESENTATION	956,697	784,300	768,300	749,500	139
S2240 ELECTIONS	188,666	211,500	189,300	47,000	140
S2260 ELECTORAL REGISTRATION	197,752	185,000	234,700	251,500	141
S2280 CHAIR OF THE COUNCIL	65,070	65,000	66,500	65,900	142
S4870 LEGAL SERVICES (IN-HOUSE WDC)	-	9,300	8,100	-	143
TOTAL STRATEGIC LEADERSHIP	1,420,706	1,282,300	1,279,900	1,124,400	
SUBJECTIVE ANALYSIS					
Employees	956,934	1,001,000	948,100	743,600	
Premises	18,298	22,100	24,500	3,600	
Transport	11,163	23,600	22,500	16,900	
Supplies and Services	630,841	638,900	604,000	485,400	
Third Party Payments	63,924	171,300	172,800	79,200	
Support Services	1,227,821	860,500	887,400	838,200	
Capital Financing Charges	3,326	3,300	3,300	3,300	
TOTAL EXPENDITURE	2,912,307	2,720,700	2,662,600	2,170,200	
INCOME					
Grants and Contributions	(240,094)	(1,000)	(24,000)	(1,000)	
Other Income	9,912	(188,400)	(188,400)	(2,900)	
Fees and Charges	(3,897)	-	-	-	
Recharges	(1,257,522)	(1,249,000)	(1,170,300)	(1,041,900)	
TOTAL INCOME	(1,491,601)	(1,438,400)	(1,382,700)	(1,045,800)	
TOTAL STRATEGIC LEADERSHIP	1,420,706	1,282,300	1,279,900	1,124,400	

EXPENDITURE 2012/13 ESTIMATES



INCOME 2012/13 ESTIMATES





STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2000 CHIEF EXECUTIVE'S OFFICE</u>				
DIRECT EXPENDITURE				
Employees	188,047	193,200	187,000	134,000
Transport	800	1,300	1,300	1,300
Supplies and Services	6,536	12,000	5,800	5,800
Third Party Payments	6,824	-	-	-
	-----	-----	-----	-----
TOTAL DIRECT EXPENDITURE	202,207	206,500	194,100	141,100
Support Services	68,273	50,400	84,400	94,400
Recharges	(271,790)	(251,800)	(275,200)	(232,200)
	-----	-----	-----	-----
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,310)	5,100	3,300	3,300
	=====	=====	=====	=====

The Chief Executive is the head of the Council's paid service chief advisor to councillors on policy matters and is responsible for organisational management and development.

STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2010 DEPUTY CHIEF EXECUTIVES</u>				
DIRECT EXPENDITURE				
Employees	285,043	281,100	225,200	210,000
Transport	221	1,700	1,300	1,300
Supplies and Services	4,930	12,000	3,400	3,200
Third Party Payments	7,944	97,700	83,000	12,500
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	298,138	392,500	312,900	227,000
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	(35)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT INCOME	(35)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
NET DIRECT (INCOME) / EXPENDITURE	298,103	392,500	312,900	227,000
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	123,454	87,200	68,600	48,000
Recharges	(421,557)	(479,700)	(383,900)	(278,100)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(2,400)	(3,100)
	<hr/>	<hr/>	<hr/>	<hr/>

The budgets above represent the costs of the 2 Deputy Chief Executives.

The Deputy Chief Executives, along with the Chief Executive, provide strategic direction for the Council. The following Service Areas also come under their remit.

Deputy Chief Executive 1

Finance
Cultural Services
Neighbourhood Services
Community and Corporate Services

Deputy Chief Executive 2

Development Services
Environmental Services
Housing and Property Services
Community Protection

The Chief Executive, the Deputy Chief Executives and the Heads of the Service Areas make up the Senior Management Team.

STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE</u>				
DIRECT EXPENDITURE				
Supplies and Services	2,310	3,900	2,900	2,900
Third Party Payments	11,551	18,000	27,400	17,400
TOTAL DIRECT EXPENDITURE	13,861	21,900	30,300	20,300
Support Services	(30)	200	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	13,831	22,100	30,300	20,300

S2180 CENTRAL SUPPORT TEAM

DIRECT EXPENDITURE				
Employees	72,042	88,000	104,900	135,000
Supplies and Services	3,380	4,200	7,000	7,300
TOTAL DIRECT EXPENDITURE	75,422	92,200	111,900	142,300
Support Services	77,347	39,800	33,700	47,900
Recharges	(152,769)	(132,000)	(160,300)	(196,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(14,700)	(6,500)

The Central Support Team within the Chief Executive's Department has been established as a central resource to provide a comprehensive administrative services for all service areas. It has been in existence since June 2011 and has replaced administration teams within individual service areas. It undertakes a wide variety of administrative tasks including typing, creating data bases, and organising meetings.

STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2200 COMMITTEE SERVICES</u>				
DIRECT EXPENDITURE				
Employees	169,745	137,200	115,700	126,700
Transport	210	700	500	500
Supplies and Services	31,345	49,600	30,800	30,700
Third Party Payments	22,898	24,000	24,400	24,400
	_____	_____	_____	_____
TOTAL DIRECT EXPENDITURE	224,198	211,500	171,400	182,300
Support Services	72,457	47,800	63,600	62,500
Recharges	(296,655)	(259,300)	(238,500)	(248,300)
	_____	_____	_____	_____
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	(3,500)	(3,500)
	=====	=====	=====	=====

The Council's decision making process consists of an Executive, Overview and Scrutiny Committees, and other service specific committees. This budget reflects the cost of this process as well as the staff which supports it. The majority of these costs are recharged to the Democratic Representation Budget Code.

In addition, this budget also covers the process of administering the requests received by the Council under the Freedom of Information Act, Data Protection and Environmental Information Regulations.

STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S2220 DEMOCRATIC REPRESENTATION				
DIRECT EXPENDITURE				
Employees	13,175	17,700	15,000	15,500
Transport	6,444	9,100	9,100	9,100
Supplies and Services	326,968	334,600	329,600	330,400
Third Party Payments	16,326	16,700	28,200	23,200
TOTAL DIRECT EXPENDITURE	362,913	378,100	381,900	378,200
DIRECT INCOME				
Other Income	(60)	-	-	-
TOTAL DIRECT INCOME	(60)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	362,853	378,100	381,900	378,200
Support Services	665,944	479,700	459,900	444,800
Recharges	(72,100)	(73,500)	(73,500)	(73,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	956,697	784,300	768,300	749,500

This includes all aspects of members' activities in their capacity as members of the Council, including corporate, service policy making and the more general activities relating to governance and the representation of local interests.

Activities covered include all meetings that involve members acting on behalf of the authority, such as meetings of the Council, the Executive, Overview and Scrutiny Committees, Regulatory Committee, Licensing Committee Planning Committee, Employment Committee and joint officer / member working groups. It also covers activities that members undertake as local representatives or to represent local interests.

Democratic Representation and Management costs also include the costs associated with officer advice and support to members.

As a result of the above, costs properly chargeable to Democratic Representation and Management include:

- All members' allowances and expenses, including telephone calls, postages, equipment costs, hospitality, accommodation costs, training, conference fees, etc.
- The costs associated with officer time spent on appropriate advice and support activities, including office support services, professional advice and support, preparation of agendas and minutes, attendance at meetings, production of specific papers for members, etc.
- Subscriptions to local authority associations.

The only recharge made is to the Housing Revenue Account to reflect its share of the costs.

STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S2240 ELECTIONS				
DIRECT EXPENDITURE				
Employees	115,107	158,700	182,400	5,800
Premises	17,188	20,900	20,900	-
Transport	-	5,600	5,600	-
Supplies and Services	156,010	128,000	122,300	3,300
TOTAL DIRECT EXPENDITURE	288,305	313,200	331,200	9,100
DIRECT INCOME				
Grants and Contributions	(240,058)	-	(23,000)	-
Other Income	12,435	(186,000)	(186,000)	(500)
TOTAL DIRECT INCOME	(227,623)	(186,000)	(209,000)	(500)
NET DIRECT (INCOME) / EXPENDITURE	60,682	127,200	122,200	8,600
Support Services	127,984	84,300	67,100	38,400
NET (INCOME) / EXPENDITURE TO SUMMARY	188,666	211,500	189,300	47,000

Warwick District Council is required to appoint an officer to be the Returning Officer for the election of District Councillors and their duties are separate from their duties as a local government officer. The Chief Executive is the appointed officer and as Returning Officer he is personally liable for the conduct of the election.

Electoral Services organise elections for local and national government held within the District Council area. This includes UK Parliamentary elections for the 2 Parliamentary Constituencies covering the District (Warwick and Leamington & Kenilworth and Southam), European Parliamentary elections, referenda, Warwick District Council elections, Warwickshire County Council elections and elections for the Parish and Town Councils. The Police Reform and Social Responsibility Act 2011 replaces police authorities with directly elected Police and Crime Commissioners, with the aim of improving police accountability. The first set of this type of election will take place on 15 November 2012 (reverting to May in 2016) and will see the 5 Local Authorities within Warwickshire working together to successfully deliver these elections.

The costs of the various levels of elections are reimbursed by the bodies in question - national, county or parish levels. The cost of District Council elections is borne by this Authority. The next scheduled District Council elections are to be held in 2015 and this will take place together with elections for all Parish and Town Councils in the District.

STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
S2260 ELECTORAL REGISTRATION				
DIRECT EXPENDITURE				
Employees	77,051	90,200	83,000	81,700
Premises	510	600	3,000	3,000
Transport	333	500	500	500
Supplies and Services	79,757	72,400	80,900	80,500
Third Party Payments	1,194	2,300	1,700	1,700
TOTAL DIRECT EXPENDITURE	158,845	166,000	169,100	167,400
DIRECT INCOME				
Other Income	(2,463)	(2,400)	(2,400)	(2,400)
Fees and Charges	(217)	-	-	-
TOTAL DIRECT INCOME	(2,680)	(2,400)	(2,400)	(2,400)
NET DIRECT (INCOME) / EXPENDITURE	156,165	163,600	166,700	165,000
Support Services	81,847	62,100	88,200	86,500
Recharges	(40,260)	(40,700)	(20,200)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	197,752	185,000	234,700	251,500

Warwick District Council is required to appoint a local government officer to be the Electoral Registration Officer as prescribed in Section 8 of the Representation of the People Act 1983 and is responsible for the preparation and maintenance of the register of electors and lists of absent voters within the District. The Chief Executive is the appointed officer and the work of compiling and maintaining the Register is undertaken by Electoral Services.

The Electoral Administration Act 2006 gave the Electoral Commission powers to set and monitor performance standards for Electoral Services. The Commission publish the standards of performance for Returning Officers and the Electoral Registration Officers with a view to ensuring that elections are conducted with the interests of the voters in mind and in line with a set of key principals for each election.

Staffing levels: 2 full time persons and 1 person on a 12 month secondment for 3 full days per week.

STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S2280 CHAIR OF THE COUNCIL</u>				
DIRECT EXPENDITURE				
Employees	36,724	34,900	34,900	34,900
Premises	600	600	600	600
Transport	3,155	4,700	4,200	4,200
Supplies and Services	19,605	22,200	21,300	21,300
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TOTAL DIRECT EXPENDITURE	60,084	62,400	61,000	61,000
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DIRECT INCOME				
Grants and Contributions	(36)	(1,000)	(1,000)	(1,000)
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TOTAL DIRECT INCOME	(36)	(1,000)	(1,000)	(1,000)
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NET DIRECT (INCOME) / EXPENDITURE	60,048	61,400	60,000	60,000
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Support Services	5,296	4,100	5,600	5,200
Capital Financing Charges	3,326	3,300	3,300	3,300
Recharges	(3,600)	(3,800)	(2,400)	(2,600)
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NET (INCOME) / EXPENDITURE TO SUMMARY	65,070	65,000	66,500	65,900
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The Chairman of the District Council is the first citizen of the area. In addition to obvious duties, e.g. chairing the meetings of the Council itself, the Chairman performs ceremonial and public functions such as meetings, representing the Council with local organisations and official openings.

To assist the Chairman in the performance of these duties during the year of office an allowance is made, there is also an allowance for the Vice-Chairman. In addition to the allowances paid, the Council will also pay the resultant income tax and national insurance assessments following liability changes introduced by the Inland Revenue.

The Chairman is aided by a Personal Assistant and has a car and a chauffeur to attend various functions, both local and national.

STRATEGIC LEADERSHIP

	Actual 2010/11 £	Estimate 2011/12 £	Revised 2011/12 £	Estimate 2012/13 £
<u>S4870 LEGAL SERVICES (IN-HOUSE WDC)</u>				
DIRECT EXPENDITURE				
Third Party Payments	(2,813)	12,600	8,100	-
TOTAL DIRECT EXPENDITURE	(2,813)	12,600	8,100	-
DIRECT INCOME				
Fees and Charges	(3,645)	-	-	-
TOTAL DIRECT INCOME	(3,645)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(6,458)	12,600	8,100	-
Support Services	5,249	4,900	16,300	10,500
Recharges	1,209	(8,200)	(16,300)	(10,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	9,300	8,100	-

Legal work for the Council is now provided by a joint Warwick District Council/Warwickshire County Council team. The team is based at Shire Hall in Warwick. Legal work is only externalised if it is of a specialised nature. For further information about the joint service, please contact Greta Needham, Sarah Duxbury or Ian Marriott on (01926) 410410, or speak to the Council's client manager, Andrew Jones on ext. 6830.