BUDGET AND FINANCIAL INFORMATION 2016/17

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GENERAL STATISTICS

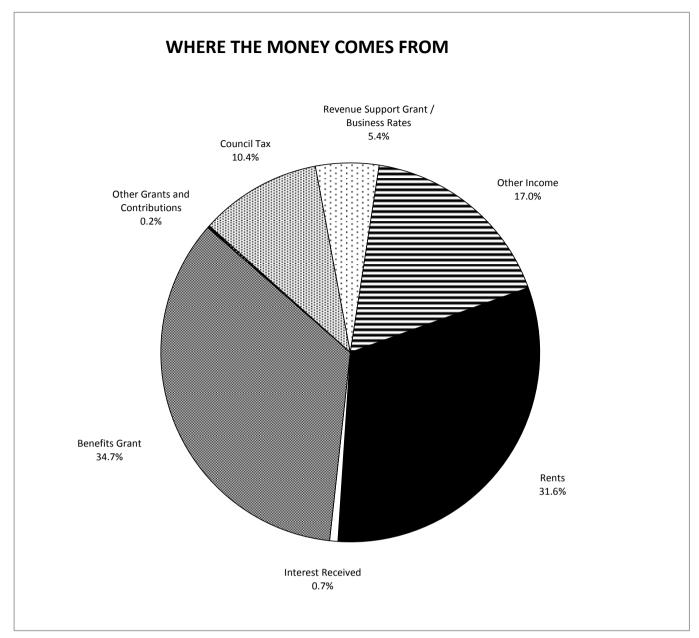
Area	28,288 Hectares
Population (projected estimate 2016)	141,100
Number of Town / Parish Areas	35
Number of Council Houses (Estimated 31 March 2016)	5,451
Council Tax Base 2016/17 (Band D Equivalent)	51,879.20

Website: http://www.warwickdc.gov.uk

GENERAL SUMMARY

	ACTUAL 2014/15 £	NE ⁻ ORIGINAL BUDGET 2015/16 £	T EXPENDITURE LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
Portfolio Service Expenditure:					
CULTURAL SERVICES PORTFOLIO	5,040,615	3,472,000	4,470,800	3,208,000	28
DEVELOPMENT PORTFOLIO	2,115,438	1,999,400	2,973,000	1,804,700	46
FINANCE PORTFOLIO	1,844,103	2,288,300	2,177,600	2,352,300	65
HEALTH & COMMUNITY PROTECTION PORTFOLIO	2,432,630	2,513,600	3,363,800	2,568,600	80
HOUSING & PROPERTY PORTFOLIO - GENERAL FUND HOUSING & PROPERTY PORTFOLIO - HRA	2,061,477	2,761,300	2,204,700	2,335,500	96
NEIGHBOURHOOD SERVICES PORTFOLIO	4,296,226	4,854,600	5,538,500	4,755,800	108 120
STRATEGIC LEADERSHIP PORTFOLIO	4,290,220	1,726,800	2,228,100	1,139,800	120
	1,402,500	1,720,000	2,220,100	1,100,000	107
NET COST OF SERVICES	19,252,997	19,616,000	22,956,500	18,164,700	
Replacement of Notional with Actual Cost of Capital					
 Deduct Notional Capital Financing Charges in Budgets Add Cost of Loan Repayments, Revenue Contributions and 	(4,664,694)	(3,921,500)	(5,563,600)	(3,629,700)	
interest paid	40,083	35,000	35,000	4,000	
Revenue Contributions to Capital	1,525,608	312,300	374,100	466,100	
Contributions to / (from) Reserves	2,507,651	(1,631,918)	(1,355,618)	(846,294)	
Net External Investment Interest Received	(261,199)	(291,900)	(297,400)	(368,200)	
IAS19 Adjustments	(439,660)	(554,800)	(1,014,100)	(1,011,400)	
Accumulated Absences Account	(3,430)	-	-	-	
Contributions to / (from) General Fund Balance	601,376	-	(525,400)	(75,400)	
NET EXPENDITURE FOR DISTRICT PURPOSES	18,558,733	13,563,182	14,609,482	12,703,806	
Less: Revenue Support Grant	(3,585,814)	(2,499,500)	(2,499,500)	(1,586,731)	
Less: Business Rates Income	(6,098,795)	(1,609,100)	(2,835,000)	(876,500)	
Less: General Grants	(1,413,079)	(1,988,700)	(1,809,100)	(2,307,200)	
Collection Fund (Surplus) / Deficit	(142,000)	-	-	(55,000)	
EXPENDITURE BORNE BY COUNCIL TAX - WARWICK DISTRICT					
COUNCIL	7,319,044	7,465,882	7,465,882	7,878,375	
Aggregate Parish / Town Council Expenditure	1,207,647	1,233,065	1,233,065	1,305,773	
COMBINED DISTRICT AND PARISH EXPENDITURE BORNE BY COUNCIL TAX	8,526,691	8,698,947	8,698,947	9,184,148	
Warwickshire County Council Expenditure	58,717,314	61,062,030	61,062,030	64,798,158	
Warwickshire Police and Crime Commissioner Expenditure	9,197,952	9,569,197	9,569,197	9,959,757	
TOTAL EXPENDITURE BORNE BY COUNCIL TAX	76,441,957	79,330,174	79,330,174	83,942,063	
BAND D EQUIVALENT COUNCIL TAX:	4.40.00	140.00	140.00	454.00	
Warwick District Council Parish and Town Councils (average)	146.86 24.23	146.86 24.26	146.86 24.26	151.86 25.17	
	24.23	24.20	24.20	23.17	
DISTRICT & PARISH BAND D EQUIVALENT COUNCIL TAX	171.09	171.12	171.12	177.03	
Warwickshire County Council	1,178.19	1,201.14	1,201.14	1,249.02	
Warwickshire Police and Crime Commissioner	184.56	188.23	188.23	191.98	
TOTAL BAND D EQUIVALENT COUNCIL TAX	1,533.84	1,560.49	1,560.49	1,618.03	
Council Tax Base (Band D Equivalents)	49,836.88	50,836.73	50,836.73	51,879.20	

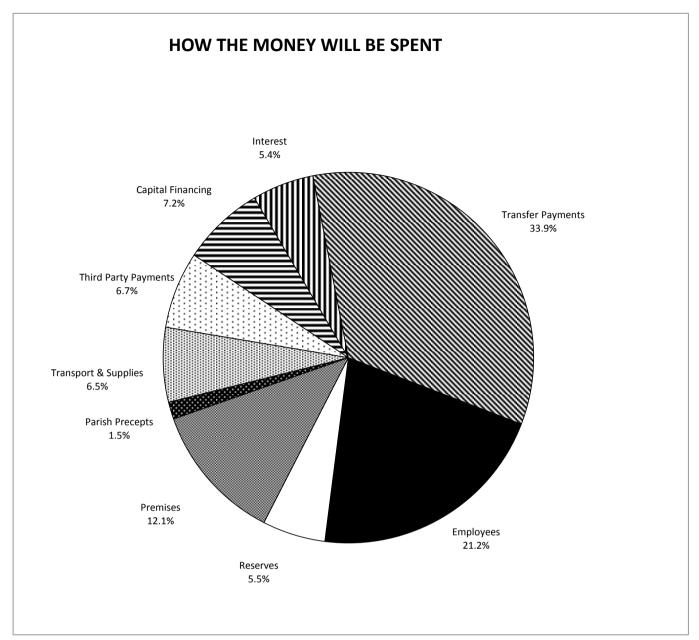
ANDREW MOBBS Leader of the Executive MIKE SNOW Responsible Financial Officer



LATEST 2015/16

BUDGET 2016/17

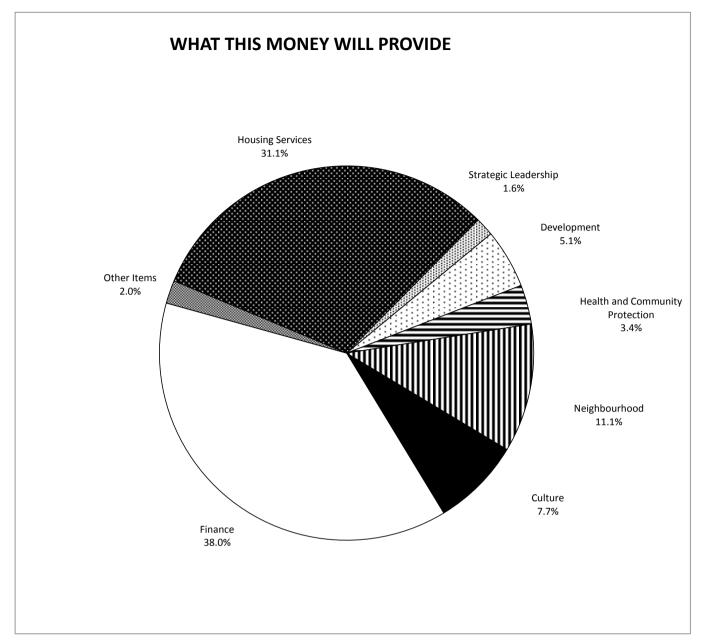
£'000	%		£'000	%
27,942	30.2	Rents	27,925	31.6
470	0.5	Interest Received	622	0.7
30,635	33.2	Housing Benefit Grant	30,679	34.7
347	0.4	Other Grants and Contributions	217	0.2
8,699	9.4	Collection Fund / Council Tax	9,239	10.4
7,143	7.7	Revenue Support Grant / Business Rates	4,770	5.4
		Other Income:		
10,220	11.1	- Fees and Charges	10,780	12.2
4,070	4.4	- Sales and Other	2,251	2.6
2,895	3.1	- Contributions From Reserves	1,933	2.2
92,421	100.0	TOTAL	88,416	100.0



LATEST 2015/16

BUDGET 2016/17

£'000	%		£'000	%
18,941	20.5	Employees	18,731	21.2
12,561	13.6	Premises Related Expenditure	10,683	12.1
		Transport and Supplies:		
452	0.5	- Transport Related Expenses	279	0.3
7,149	7.7	 Supplies and Services 	5,499	6.2
7,022	7.6	Third Party Payments	5,953	6.7
29,946	32.4	Transfer Payments	29,949	33.9
6,397	6.9	Capital Financing Costs	6,398	7.2
3,954	4.3	Contributions to Reserves	4,852	5.5
4,766	5.2	Interest Payments	4,766	5.4
1,233	1.3	Parish Precepts	1,306	1.5
92,421	100.0	TOTAL	88,416	100.0



LATEST 2015/16

BUDGET 2016/17

£'000	%		£'000	%
2,649	2.8	Strategic Leadership	1,445	1.6
7,979	8.4	Culture	6,816	7.7
5,871	6.2	Development	4,498	5.1
4,015	4.2	Health and Community Protection	3,023	3.4
33,505	35.4	Finance	33,738	38.0
27,875	29.5	Housing Services	27,644	31.1
11,219	11.8	Neighbourhood	9,883	11.1
		Other Items		
374	0.4	- Other Services	466	0.5
1,233	1.3	- Parish Precepts	1,306	1.5
94,720	100.0	TOTAL	88,819	100.0
(2,299)		Financing Adjustments	(403)	
92,421		TOTAL	88,416	

WEEKLY COSTS OF WARWICK DISTRICT COUNCIL SERVICES

The Council has set a tax of £177.03 on band D properties in 2016/17. Deducting parish precepts leaves £151.86 to pay for Warwick District Council services. This is equivalent to £2.91 per week and a breakdown of this cost over the various portfolio areas is given below:

	Pence Per Week
	р
CULTURAL SERVICES PORTFOLIO	73
DEVELOPMENT PORTFOLIO	41
FINANCE PORTFOLIO	54
HEALTH & COMMUNITY PROTECTION PORTFOLIO	59
HOUSING & PROPERTY PORTFOLIO - GENERAL FUND	54
NEIGHBOURHOOD SERVICES PORTFOLIO	109
STRATEGIC LEADERSHIP PORTFOLIO	26
APPLICATION OF RESERVES & GENERAL GRANTS	(125)
WEEKLY COST OF WARWICK DISTRICT COUNCIL SERVICES	291

EMPLOYEE ESTIMATES

The following table gives the estimated numbers of employees expressed as whole-time equivalents which have been included in the Council's budget for 2016/17:

Employees
110.4
60.3 62.3
47.2 42.1
74.4 61.8
58.7
517.2

PARISH and TOWN COUNCIL PRECEPTS

The table below gives the precept requested by each Parish Council in the Warwick District Council area for 2016/17, together with the Council Tax Base for each Parish:

	<u>Precept</u> £	Council <u>Tax Base</u>	Charge per Band D <u>Equivalent</u> £
Baddesley Clinton	3,500.00	88.86	39.39
Baginton	10,545.00	307.24	34.32
Barford, Sherbourne and Wasperton	42,787.00	852.50	50.19
Beausale, Haseley, Honiley and Wroxall	7,314.00	325.05	22.50
Bishops Tachbrook	40,000.00	994.26	40.23
Bubbenhall	11,602.00	317.62	36.53
Budbrooke	22,481.00	748.57	30.03
Burton Green	18,788.00	450.00	41.75
Bushwood	0.00	13.84	0.00
Cubbington	46,000.00	1,482.67	31.03
Eathorpe, Hunningham, Offchurch, and Wappenbury	9,500.00	332.15	28.60
Hatton	10,600.00	943.80	11.23
Kenilworth	177,504.00	9,596.71	18.50
Lapworth	17,000.00	941.08	18.06
Royal Leamington Spa	323,386.00	16,381.64	19.74
Leek Wootton and Guys Cliffe	8,010.00	533.24	15.02
Norton Lindsey	6,500.00	221.10	29.40
Old Milverton and Blackdown	13,649.00	302.57	45.11
Radford Semele	20,452.00	784.91	26.06
Rowington	20,430.00	523.07	39.06
Shrewley	6,311.00	426.41	14.80
Stoneleigh and Ashow	16,263.00	535.70	30.36
Warwick	334,415.00	11,561.64	28.92
Weston-under-Wetherley	7,031.00	185.70	37.86
Whitnash	131,705.00	3,028.87	43.48
TOTALS	1,305,773.00	51,879.20	25.17

MEDIUM TERM FINANCIAL STRATEGY

	2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Net Cost Of General Fund Services	19,618	22,957	18,167	17,507	17,149	17,015	17,198
Investment Interest Other Financing Adjustments	(292) (5,763)	(297) (8,050)	(368) (5,095)	(531) (4,218)	(708) (3,969)	(759) (3,749)	(759) (3,619)
Net Expenditure after adjustments	13,563	14,610	12,704	12,758	12,472	12,507	12,820
Revenue Support Grant NNDR (Business Rate Retention, including SBR grant) Collection Fund Balance New Homes Bonus Other Grants and Government Funding	(2,763) (1,609) - (1,623) (102)	(2,509) (2,835) - (1,623) (177)	(1,597) (876) (55) (2,258) (40)	(804) (3,724) - - (40)	(311) (3,702) - - -	(3,651) - - -	(3,724) - - -
Amount being from Council Tax	(7,466)	(7,466)	(7,878)	(8,115)	(8,356)	(8,602)	(8,855)
Band D Equivalent % increase on previous year	£146.86 0.00%	£146.86 0.00%	£151.86 3.40%	£154.87 1.99%	£157.95 1.99%	£161.09 1.99%	£164.29 1.99%
Net Expenditure after adjustments Total Grant and Council Tax Income Cumulative Deficit-Savings Required (+) / Surplus (-) future years	13,563 (13,563) -	14,610 (14,610) -	12,704 (12,704) -	12,758 (12,683) 75	12,472 (12,369) 103	12,507 (12,253) 254	12,820 (12,579) 241
In year Additional Savings (+) / Surplus (-)	-	-	-	75	28	151	(13)

MEDIUM TERM FINANCIAL STRATEGY

	2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Base Cost of General Fund Services	21,967	19,618	22,957	18,167	17,432	17,046	16,762
Inflation on Controllable Expenditure	-	-	-	-	-	250	245
Recurring Developments	143	468	(1,091)	80	(263)	(507)	71
Total New time limited growth / savings	268	(678)	21	(329)	(286)	(359)	(379)
Items funded from Reserves	1,083	1,907	794	329	163	209	109
Less previous year 1 Off/Time Limited Growth	(2,780)	-	(2,580)	(815)	-	123	150
Changes in Capital Charges	(1,063)	1,642	(1,934)	-	-	-	-
Net Cost of General Fund Services	19,618	22,957	18,167	17,432	17,046	16,762	16,958
Less: Capital Financing Charges	(3,922)	(5,564)	(3,630)	(3,630)	(3,630)	(3,630)	(3,630)
Less IAS19 included above	(555)	(1,014)	(1,011)	(1,011)	(1,011)	(1,011)	(1,011)
Controllable Expenditure	15,141	16,379	13,526	12,791	12,405	12,121	12,317
Financing Charges etc.							
Loan repayments etc.	35	35	4	3	3	3	3
Revenue Contributions to Capital	312	374	466	538	538	538	538
Contributions to/from reserves	(1,633)	(1,280)	(924)	(118)	131	350	480
External investment interest	(292)	(297)	(368)	(531)	(708)	(759)	(759)
Total Financing Charges etc.	(1,578)	(1,168)	(822)	(108)	(36)	132	262
Contribution from GF Balance	-	(601)	-	-	-	-	-
Net Expenditure	13,563	14,610	12,704	12,683	12,369	12,253	12,579
Revenue Support Grant	(2,499)	(2,499)	(1,587)	(794)	(307)	-	-
New Homes Bonus returned	(264)	(10)	(10)	(10)	(4)	-	-
NNDR redistributed	(1,609)	(2,835)	(876)	(3,724)	(3,702)	(3,651)	(3,724)
NNDR Top Up/Tariff Adjustment	-	-	-	-	-	-	-
Social Mobility Grant	-	(71)	-	-	-	-	-
Council Tax Reduction Grant-New Burdens Monies	(23)	(23)	-	-	-	-	-
Letting Agents Redress/Transparency Funding	-	(1)	-	-	-	-	-
New Homes Bonus	(1,623)	(1,623)	(2,258)	-	-	-	-
Transition Grant	-	-	(40)	(40)	-	-	-
Council Tax Freeze matched	(79)	(82)	-	-	-	-	-
Collection Fund Balance	-	-	(55)	-	-	-	-
Total AEF/Collection Fund	(6,097)	(7,144)	(4,826)	(4,568)	(4,013)	(3,651)	(3,724)
Council Tax borne expenditure	7,466	7,466	7,878	8,115	8,356	8,602	8,855
Equivalent to Band D Council Tax	£146.86	£146.86	£151.86	£154.87	£157.95	£161.09	£164.29
% increase on previous year	0.00%	0.00%	3.40%	1.99%	1.99%	1.99%	1.99%
Council Tax Base	50,836.73	50,836.73	51,879.20	52,400.00	52,900.00	53,400.00	53,900.00

		2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Major Contract Renewals & Inflation at -1% RPI	GM and Waste Management	58,959	-	4,700	58,959	58,959	(13,606)	(13,606)
Grounds Maintenance	profiling of additional/expired funding	3,965	-	12,730	22,798	5,605	-	-
Above inflation growth	to allow for staff increments	60,000	-	-	50,000	50,000	50,000	50,000
Fees and Charges		-	-	(223,430)	(139,458)	(139,458)	-	-
Fees and Charges-Cultural services	Various as per October 2014 Report	(86,400)	-	-	-	-	-	-
Fees and Charges health & Community Protection	Various as per October 2014 Report	(32,800)	-	-	-	-	-	-
Street name & numbering income	October2014 Fees and Charges Report	(8,000)	-	-	-	-	-	-
Car Parking	Savings on Repairs and Maintenance Budget	-	-	5,000	-	10,000	5,000	-
Waste Management	New Properties	-	-	-	13,000	13,000	13,000	13,000
Street Cleaning	New Adopted roads to be cleansed	10,000	-	-	10,000	10,000	10,000	10,000
Hill Close Gardens funding	April 2004 Executive	(5,000)	-	(2,500)	-	-	-	-
inflation provision	reflection of volatility of the economy	-	-	-	50,000	50,000	-	-
Deflation on Non contractual Spend		(196,802)	-	(347,300)	-	-	-	-
Catering Contract		(15,500)	-	(17,700)	(13,100)	-	-	-
Salaries	Pay Award	163,700	-	141,000	141,000	141,000	(141,000)	-
Election Management System	New system savings in future years	(4,800)	-	-	-	-	-	-
Pension fund Increases		56,490	-	57,620	-	-	-	-
National Employment Savings Trust (NEST) CCTV Revenue Savings from new tender	lower annual maintenance, no inflation	-	-	-	63,750 -	63,750	-	-
Community Forums	Reserve Funding 4 years from 2014-15	-	-	-	-	- 40.000	(1,160)	(1,160)
Community Forums	Reserve Funding 4 years norm 2014-15	-	-	-	-	40,000	-	-
Additional costs of one state pension (NI contributions)		-	_	214,000	_	_	-	-
Developer Commuted Sums Reserve reducing		3,965	-	12,730	22,798	5,605	_	-
Development Services Restructure	3 Year Protection	-	-	(2,100)	-	-	-	-
Revenue saving on Lighting at Linen Street Car				(_,:::;)				
Park/increased usage		-	-	-	(1,200)	(3,600)	-	-
Terms and Conditions changes		-	-	(100,000)	(45,000)	-	-	-
Riverside House Relocation		-	-	-	-	(300,000)	-	-
New Irrigation system at Bowls Pavilion		600	-	-	-	-	-	-
10% Discretionary Budgets offered up- Corporate and								
Community	7.5% additional income in 2014-15	163	-	163	163	-	-	-
Pensions-settlement of lump re. Deficit with lower								
%age, further .75% increases after 2015-16	Revaluation December 2013	28,300	-	-	92,965	94,508	-	-
New Living Wage	From October 2016	15,000	-	-	-	-	50,000	-
Recurrent cost (2015/16) of Bowls Car Parking-	Executive February 2014	8,500	-	-	-	-	-	-
Netvisibility Lease of Jubilee House		(2,200)	-	(2,300)	-	-	-	-
Orbit vacating Riverside House 30/6/14 - lease expires		15,000	-	-	-	-	-	-
Income Contingency	Additional Income included in Budgets	(12,000)	-	-	-	-	-	-
4 and 6 Jury Street premises merged	July 2014 Executive	(16,300)	-	-	-	-	-	-
Minor Budget Changes		(21,100)	-	-	-	-	-	-
High Value Leases. 1 Market Street Warwick sold to Waterloo Housing		15,500	-	-	-	-	-	-

		2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Staff Engagement Service Area Disbanded and Head of Service Post	Funded from STR in 2014-15	8,000	-	-	-	-	-	-
deleted -	Corporate and Community	(74,000)	-	-	-	-	-	-
Loss of Decrim contract		136,600	-	-	-	-	-	-
Postage Savings (spread across all services)		(6,100)	-	-	-	-	-	-
Housing Benefits Expenditure and Subsidy Estimates		8,800	-	-	-	-	-	-
Reduction in Benefits Admin Subsidy	Single Fraud Investigation Service	41,900	-	-	-	-	-	-
Financial Services Salary Changes		(63,500)	-	-	-	-	-	-
Various Rec Rent Increases		(5,500)	-	-	-	-	-	-
Realign Unrealistic TDO Budgets		17,300	-	-	-	-	-	-
AEH - Reduced Income Insurances - General Fund		6,300 10,300	-	-	-	-	-	-
Reduction in LCTS/HB Admin Subsidy (Provisional)		26,000	-	-	-	-	-	-
Housing and Property Services Restructure		154,400	-	-	-	-	-	-
Additional Car Parking Income		(112,000)	-	-	-	-	-	-
Pension changes, increments now built into base		(112,000)						
Budgets		(50,000)	-	-	-	-	-	-
Cleaning Contract		10,400	(51,000)	101,400	-	-	-	-
2 posts in CSC no longer Funded	re. Decrim	(50,000)	-	-	-	-	-	-
Payroll Salaries adjustments		9,200	-	-	-	-	-	-
Reduction in HB/CTB Admin Subsidy		11,300	-	-	-	-	-	226
Finance Staffing Costs	January 2015 Employment Committee	25,000	-	-	-	-	-	-
IAS19 Changes		(800)	459,300	(2,700)	-	-	-	-
	Legal Fees & Deputy Chief Executive Pay Scale		0.400					
Minor Changes	Correction	-	6,100	-	-	-	-	-
Increased costs of Housing and Property Redesign media room photocopier income	March Executive Report	-	9,200	-	-	-	-	-
Payroll Review		-	5,000 -	(32,000)	-	-	-	-
£3k saving PA to Chief Execs retiring, Democratic		-	-	(32,000)	-	-	_	-
Services post extended to cover £2.5k Health and Well Being new Committee. From Contingency 15/16 and recurring development	March 2015 Employment Committee	-	(3,000)	-	-	-	-	-
thereafter.	April Full Council	-	-	2,500	-	-	-	-
discretionary budget saving over provided for		-	(2,800)	-	-	-	-	-
Warwick Direct partnership - mobile phone costs		-	200	-	-	-	-	-
Cessation of Dual Use Gym activity Meadow CSC								
March 2015		-	8,700	-	-	-	-	-
Annual lease payment Golf Course reinstated 15/16		-	(16,700)	-	-	-	-	-
ICT Discretionary budget saving already fully met		-	500	-	-	-	-	-
WSCB joint contribution		-	1,500	-	-	-	-	-
Global Corporate challenge membership		-	500	-	-	-	-	-
Electoral registration computer equipment costs		-	5,600	-	-	-	-	-

		2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Cleaning Materials NCLC (& possibly other 3 LC's) New Vending NCLC & increase vending income SNPLC (started late 14/15 & previously 1-off amendment in that		-	3,000	-	-	-	-	-
year)		-	(9,000)	-	-	-	-	-
saving on Shared legal services		-	(5,000)	-	-	-	-	-
Chief Executive salaries post deleted & budget vired to			(0,000)					
committee services Electoral registration salaries post part funded from		-	-	(14,300)	-	-	-	-
Elise's old post in Chief Exec		_	3,200	5,200	_	_	_	_
HR salaries			5,200	(300)				
NNDR - New Liability / RV Reduction		-	-	(32,500)	-	-	-	-
	F&C 20 Cast CCZL at autra income requiring 10/17	-	-		-	-	-	-
Fees and Charges 30th September Extra Income	F&C 30 Sept £67k cr extra income recurring 16/17	-	-	(67,000)	-	-	-	-
Fees and Charges 30th September Extra Income	Car Parking reduced after Sept Exec FFF report	-	-	(40,000)	-	-	-	-
Restructure Arts and Entertainments	Appendix I Items 2 to 18 Sept 2015	-	-	-	(40,000)	-	-	-
Staffing review - H&CP	Appendix I Items 2 to 18 Sept 2015	-	-	(70,000)	-	-	-	-
Support service Review	Appendix I Items 2 to 18 Sept 2015	-	-	(50,000)	(50,000)	-	-	-
Restructure of land charges delivery	Appendix I Items 2 to 18 Sept 2015	-	-	(20,000)	-	-	-	-
Leisure Options	Appendix I Items 2 to 18 Sept 2015	-	-	-	-	(250,000)	(250,000)	-
	Updated December 2015 Executive(Total less							
Digital by Default	CSC/OSS)	-	-	(84,000)	60,000	-	-	-
CSC/OSS Review	Appendix I Items 2 to 18 Sept 2015	-	-	(70,000)	(100,000)	-	-	-
CSC/OSS Review	Actual 2016/17 savings	-	-	(76,000)	-	-	-	-
Cessation of Housing Advice contracts	Appendix I Items 2 to 18 Sept 2015	-	-	(20,000)	-	-	-	-
Review transport arrangements	Appendix I Items 2 to 18 Sept 2015	-	-	(40,000)	-	-	-	-
Increase car park charges	Appendix I Items 2 to 18 Sept 2015	-	-	(50,000)	-	-	-	-
Town Hall Transfer	Appendix I Items 2 to 18 Sept 2015	-	-	-	-	(85,000)	-	-
Member Allowances	Appendix I Items 2 to 18 Sept 2015	-	-	-	-	-	(80,000)	-
Change Energy supply process	Appendix I Items 2 to 18 Sept 2015	_	_	-	(207,000)	(113,000)	(00,000)	-
Amendments to Energy Projected Savings	January 2016	_	_	(136,200)	123,600	113,000	-	_
Inflation/ Training Contingency Review	Appendix I Items 2 to 18 Sept 2015	_	_	(50,000)	-	-	_	_
Increased costs of Housing Benefits (net of subsidy)			24,400	(30,000)	_	_	_	_
Estates Management - Reduced lettings due to property	/		24,400					
sales		-	17,700	-	-	-	-	-
Pump Room Catering Commission		-	26,400	-	-	-	-	-
Cessation of Dual Use facility at Kenilworth School		-	8,700	-	-	-	-	-
Bank Charges		-	3.800	-	-	-	-	-
Corporate Fraud Shared Legal Service Saving, Benefits			- /					
Fraud now the responsibility of the DWP.		-	(31,500)	-	-	-	-	-
Corporate Fraud Shared Legal Service Saving, Benefits			(01,000)					
Fraud now the responsibility of the DWP.		_	-	(26,500)	_	_	_	_
Recurrent Saving on Council Tax Support		-	-	(20,500)	-	-	-	-
Council Tax Single Occupancy Penalty Income - Trial		-	-	(3,000)	-	-	-	-
Period Only		-	-	10,000	-	-	-	-

		2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Statutory collection/incineration illegal substance		-	-	500	-	-	-	-
Leisure Ctre Memberships - (following 6 month review Benefits - Computer Equipment, Additional cost of)	-	(61,000)	-	-	-	-	-
CIVICA E-Forms Module		-	20,000	-	-	-	-	-
Estates Management - High Value Lease Income		-	-	500	-	-	-	-
Estates Management reduced Rental Income - 6 Jury								
Street Lease surrendered and Garage site Bowling								
Green Street sold		-	17,700	-	-	-	-	-
Adjustment to balance service charges				(
expenditure/income Pump Room catering		-	400	(100)	-	-	-	-
Golf Course electricity service charge adjust following	6							
yr analysis of sub-meters for 14/15 final a/c accrual	5		7,100	_		_	_	_
Enterprise Development Schemes - Budget Manager			7,100					
Changes to Income and Expenditure		-	-	(1,000)	-	-	-	-
26 Hamilton Terrace - Income and Expenditure		-	7,400	(18,600)	-	-	-	-
Bank Charges Estimates		-	-	3,800	-	-	-	-
Benefits - Admin Penalty		-	7,000	-	-	-	-	-
Benefits - 2016/2017 Subsidy & Transfer Payments		-	-	(17,100)	-	-	-	-
Benefits - 2016/2017 HB Admin Grant and LCTS Gran	t	-	-	200	-	-	-	-
Non Distributed Costs - Gratuities/Actuarial Strain		-	-	(6,100)	-	-	-	-
Development Control - Ordnance Survey Sales		-	800	-	-	-	-	-
Development Control - Photocopying		-	200	-	-	-	-	-
Temporary Homeless Accommodation increase in								
demand for service		-	71,500	-	-	-	-	-
Temporary Homeless Accommodation increase in								
demand for service		-	(70,000)	-	-	-	-	-
Housing Advice & Allocations car allowances - Mileage		-	3,000	-	-	-	-	-
Rent Review ST Nix cafeteria from 1/8/15		-	(1,300)	(700)	-	-	-	-
£20k recurring from 16/17contribution to LEP		-	-	20,000	-	-	-	-
Analyse Local costs £25k 2015/6 then £20k recurrent				00.000				
2016/17		-	-	20,000	-	-	-	-
Apprenticeship Levy Additional Bin Income		-	-	- (78,000)	42,372	-	-	-
		-	-	(70,000)	-	-	-	-
Savings required	Total Surplus/(Deficit)	-	-	-	(75,521)	(27,825)	(149,628)	12,959
Total Recurring Developments		142,840	467,600	(1,091,387)	80,126	(263,456)	(507,394)	71,419

MEDIUM TERM FINANCIAL STRATEGY - NEW TIME LIMITED GROWTH / SAVINGS

		2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Private Sector Stock Condition Survey		75,000	(75,000)	-	-	75,000	-	-
Housing Market Assessment Budget Consultation Process	Simalto/Residents Surveys to replace Citizens Panel	60,000 (1,000)	(60,000) -	- (5,800)	60,000 (15,800)	- 11,700	- (15,800)	- (5,800)
RCCO (DCLG Disabled Facilities Grant towards Private	, ,	(1,000)	-	(3,800)	(15,600)	11,700	(15,600)	(5,800)
Sector Housing (rec'd in year only) Improvement Grants RCCO Non-capital Element from		(308,600)	-	(373,058)	(373,058)	(373,058)	(373,058)	(373,058)
HIP		9,600	-	-	-	-	-	-
Oakley Wood Crematorium Improvements	lost income works delayed	104,000	46,000	-	-	-	-	-
Book of Remembrance-lasts 30 to 40 years,	Service always been offered at Crematorium	4,000	-	-	-	-	-	-
Democratic Services Assistant -	redeployment 3 yrs salary protection	2,500	-	-	-	-	-	-
Minor Roundings		-	(12,000)	-	-	-	-	-
Waterloo NHB Payment		118,542	-	178,500	-	-	-	-
Contingency Budget payroll staff not on top of increment budget virement top		1,000	(38,800)	-	-	-	-	-
of scp		(500)	-	-	-	-	-	-
Sustainability Officer, extended		36,000	-	-	-	-	-	-
Organisational Development Post Extensions Senior Project Co-Ordinator Posts extended to march	2 years net of Savings	-	-	20,686	-	-	-	-
2016 AED defibrillators at Abbey Fields and Castle Farm in	(Deputy Chief Execs office)	103,400	-	-	-	-	-	-
2016/17 (total £2k non-recurrent)		-	-	2,000	-	-	-	-
Golf Course Lease	Finance and Audit Scrutiny March 2014	3,330	-	-	-	-	-	-
Election Costs in year	net of those built into Reserve Funding	30,000	-	-	-	-	30,000	-
South West Warwick community Centre Infrastructure	March 2012 Executive 4 years only	1,500	-	1,500	-	-	-	-
Staff Engagement activities,	funded from STR 2014-15 and revenue thereafter	9,000	-	-	-	-	-	-
Non-recurrent Salary Savings in Neighbourhood		(3,100)	-	-	-	-	-	-
Organisation Development salaries	extended contract to end March 2016	24,300	-	-	-	-	-	-
Minor Budget Changes		(28,343)	-	10,000	-	-	-	-
Land Charges Income		(10,000)	-	-	-	-	-	-
Salary Savings from Vacancies	Savings Contingency Change to scheme & less claimants reduce costs to	(30,000)	-	-	-	-	-	-
Council Tax Support Grant Committee teas increase per head and drinks charged	Parishes	(1,986)	-	-	-	-	-	-
separately from sandwiches Non Recurrent		1,800	-	-	-	-	-	-
Council Tax Reduction Scheme - new burdens monies		23,430	-	-	-	-	-	-
Street Lighting	E veore	(6,000)	-	-	-	-	-	-
Hill Close Gardens additional funding	5 years	20,000	-	-	-	-	-	-
Riverside House 2 years backlog maintenance	2016/17 Reserve funded	30,000	-	-	-	-	-	-
W2 legal fees		-	(8,700)	-	-	-	-	-
Art Gallery - maternity cover		-	3,600	-	-	-	-	-
Chief Executive salaries		-	6,000	-	-	-	-	-

MEDIUM TERM FINANCIAL STRATEGY - NEW TIME LIMITED GROWTH / SAVINGS

	2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
NNDR - New Liability / RV Reduction	-	164,600	-	-	-	-	-
forecast additional income street name & numbering	-	(5,000)	-	-	-	-	-
Bowls equipment EMR not required	-	(2,000)	-	-	-	-	-
Committee Services overtime for elections EMR not							
required	-	(5,300)	-	-	-	-	-
Council Development EMR not required	-	(48,000)	-	-	-	-	-
WDC Assets feasibility study EMR not required	-	(20,200)	-	-	-	-	-
Social Mobility Grant Funded work	-	70,700	-	-	-	-	-
Crematorium - reduced cost of fuel oil	-	(30,000)	-	-	-	-	-
Recharge HRA share of temporary posts approved by							
September 2015 Executive	-	-	(59,200)	-	-	-	-
Planning Gain Income	-	(398,000)	-	-	-	-	-
Commuted Sums income	-	(334,300)	-	-	-	-	-
ldox upgrade	-	5,000	-	-	-	-	-
Estates Management - lettings vacancies	-	66,300	-	-	-	-	-
Cultural Services Salaries	-	(1,200)	-	-	-	-	-
Health & Community Prot. Salaries (Env/Core/Policy		(4,000)					
only)	-	(1,000)	-	-	-	-	-
Corporate projects salaries	-	400	-	-	-	-	-
Finance Staff Changes Statutory collection/incineration illegal substance +	-	(57,400)	-	-	-	-	-
Health & Safety equipment inspection (15/16)		900					
Estates Management - High Value Lease Income -	-	900	-	-	-	-	-
Vacant Properties/Rent Free Periods	-	16,000	_	_	_	_	
Estates Management reduced Rental Income - Vacant		10,000					
Offices Pageant House/10 Hamilton Terrace.	_	50,300	-	_	-	-	-
Estates Management reduced Rental Income - Vacant		00,000					
Offices Pageant House/10 Hamilton Terrace.	-	-	27,300	-	-	-	-
Golf course lease income payments recommenced May			21,000				
15	-	1,700	-	-	-	-	-
26 Hamilton Terrace - Income and Expenditure	-	(13,700)	-	-	-	-	-
Corporate Fraud Shared Legal Service Saving, Benefits		(,)					
Fraud now the responsibility of the DWP.	-	(31,500)	-	-	-	-	-
Bank Charges Estimates	-	3,600	-	-	-	-	-
-							
Benefits - Additional One-Off DWP Funding 2015/2016	-	(25,800)	-	-	-	-	-
Benefits - Computer Equipment Welfare Reform							
Changes 2015/2016 Funded by Additional One-Off							
DWP Funding	-	18,500	-	-	-	-	-
Benefits 15/16 Mid-Year Claim Net Change in Subsidy							
& Transfer Payments (DHP Overclaimed 2014/15)	-	50,200	-	-	-	-	-
Non Distributed Costs - Gratuities/Actuarial Strain	-	(8,000)	-	-	-	-	-

MEDIUM TERM FINANCIAL STRATEGY - NEW TIME LIMITED GROWTH / SAVINGS

		2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Tree Preservation Officer Post Vacant - service contracted out to WCC Development Control - Idox Public Access Module		-	(19,500)	-	-	-	-	-
Upgrade Development Control - Increased Legal Disbursements		-	5,000	-	-	-	-	-
ASPS Enquiry/Appeals Development Control - Increased Consultants Costs,		-	15,400	-	-	-	-	-
Tree Consultation/ASPS Appeal/Gallows Hill Appeal/Leamington Shopping Park Appeal Development Control - Compensation (Appeal Costs		-	112,400	-	-	-	-	-
paid) Development Control - Increased Planning Fee Income		-	23,500	-	-	-	-	-
Forecasted Development Control - Reduced Planning Viability		-	(168,000)	-	-	-	-	-
Appraisal Income		-	12,000	-	-	-	-	-
Car Parking Fees and Charges - PCN		-	20,000	-	-	-	-	-
Crematorium LPG - reduced prices		-	(30,000)	-	-	-	-	-
Professional Fees - Rateable value appeals Dilapidation settlement - Action 21 East Lodge Jephsor	1	-	2,000	-	-	-	-	-
G		-	(5,800)	-	-	-	-	-
Digital Transformation of Council Services	C/F Salary Savings	-	20,900	(20,900)	-	-	-	-
Various		-	10,000	-	-	-	-	-
Letting Agents Redress/Transparency Funding		-	(761)	-	-	-	-	-
EMR missed off Leper Hospital		-	5,300	-	-	-	-	-
Additional cost of CIVICA On-Line Forms and Risk	From D000		00,400					
Verification Modules Transfer to capital investment reserve pending works	From RCCO	-	26,400	-	-	-	-	-
(Neighbourhood)		-	(15,000)	-	-	-	-	-
Departmental one off savings for 2015/16 (2x vacant								
posts less 2 x posts regrade / Honorarium)		-	(28,100)	-	-	-	-	-
from Contingency to CIR St Mary's Lands		-	(35,000)	-	-	-	-	-
Analyse Local costs £25k 2015/6 then £20k recurrent								
2016/17		-	25,000	-	-	-	-	-
Costs of Collection reduced £100 2016/17 Council Tax Support New Burdens S31 Grant - require	d	-	-	(100)	-	-	-	-
for Benefits e forms	Revenue Contributions in Advance	-	26,400	-	-	-	-	-
£23,600 EMR Surplus 2015/16		-	(23,600)	-	-	-	-	-
Leisure 2015/16 non rec Staffing cost £50k	January 2016	-	50,000	-	-	-	-	-
2016/17 Contingency		-	-	239,600	-	-	-	-
Unspent Inflation provision		-	(17,000)		-	-	-	-
Unspent National Living Wage Provision		-	(16,900)	-	-	-	-	-
Roundings		-	(500)	-	-	-	-	-
Total New Time Limited Growth / Savings		267,873	(677,961)	20,528	(328,858)	(286,358)	(358,858)	(378,858)

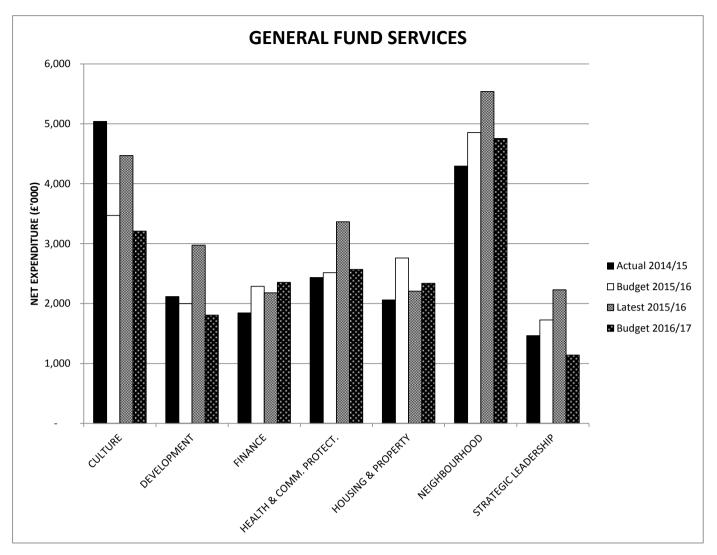
MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

		2015/16 Original £'000	2015/16 Latest £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Election costs	Elections Reserve	80,000	-	-	-	-	80,000	-
Grounds Maintenance	Commuted Sums Reserve	45,816	-	33,086	10,288	4,683	4,683	4,683
OD officers transformation EMR slippage	net of salary savings	11,000	-	-	-	-	-	-
OD officers Extensions reserve slippage	Transformation Reserve	70,900	11,700	-	-	-	-	-
Finance Restructure Housing Benefits - Staff Changes (Funded by Additiona	Service Transformation Reserve-Sept Executive	-	-	-	-	-	-	-
Specific Admin Grant)	Revenue Grants and Contributions in Advance	1,800	10,200	2,200	-	-	-	-
Community Forums	4 years Reserve Funded	40,000	16,200	40,000	40.000	-	-	-
Major Sites Monitoring Officers funded from Planning		10,000	10,200	10,000	10,000			
Reserve	September Executive 2013	41,200	(1,500)	41,200	-	_	-	-
Car Park Repairs and Maintenance		-	37,700	-	-	-	-	-
			07,700					
Government Grant Re Homelessness Packs	GF Revenue Grants/Contributions In Advance Reserve	400	(400)	-	-	-	-	-
Funding for Portas Pilot	GF Revenue Grants/Contributions In Advance Reserve	_	30,800	_	_	_	_	_
HS2 2 year post funded from Planning Reserve	December 2013 Executive	20,500	(4,900)	-	-	-	-	-
Interim HR/Payroll Project manager and Interim Senior	December 2013 Executive	20,500	(4,900)	-	-	-	-	-
HR Officer Service Transformation Reserve		35,000	(23,800)	23,800				
WCC Rural Enabling transferred from Capital per RSW cost to GF mitigated by removing RCCO that previously funded DFG admin hence no overall effect on GF		33,000	(23,800)	23,800	-	-	-	-
balance		9,600	(9,600)	-	-	-	-	-
Staff Engagement activities,	funded from STR 2014-15 and revenue thereafter	-	-	-	-	-	-	-
18 months Archiving Post (part of Riverside House								
Project)	Service Transformation Reserve	19,000	600	-	-	-	-	-
Building Control Income		40,000	(40,000)	-	-	-	-	-
Building Control Reserve - Building Control Staff		,	(10,000)					
Changes		4,200	(20,200)	61,500	-	-	-	-
Building Control - Other Income Shared Standby with		.,200	(=0,=00)	01,000				
Coventry City Council To BC Reserve		(9,600)	9,600	-	-	-	-	-
Leisure Options Approved November 2014 Executive	Funding from Service Transformation Reserve	150,000	137,664	44,700	-	-	-	-
Prosperity Agenda - Funded from Service		100,000	101,001	11,700				
Transformation Reserve	November Executive	50,000	-	-	-	_	-	-
Housing and Property GF		-	24,200	-	-	-	-	-
Housing and Property Temporary Posts funded from			21,200					
STR		40,500	-	40,500	_	_	_	-
Individual Electoral Registration additional costs £55k		40,500		40,500				
unfunded from 2015-16		55,000	_	_	_	_	_	_
ICT equipment reserve funded	Revised ICT Replacement Reserve Schedule 8/12/15	74,600	- (3,050)	- 72,971	- 85,741	- 85,741	- 85,741	- 85,741
Contingency Budget	Revised for Replacement Reserve Genedule 0/12/15	220,000	(3,050)	12,311	-	- 00,741	00,741	00,741
	5 year agreement (2015/16 funded from Revenue non,	220,000	-	-	-	-	-	-
Hill Close Gardens	rec)			20,000	20,000	20,000	20,000	
Riverside House 2 years backlog maintenance	2016/17 Reserve funded	-	-	,	20,000	20,000	20,000	-
Bowls Action Plan	January 2015 Executive - from Tourism Reserve	- 5,000	-	30,000	-	-	-	-
DUWIS ACIUIT FIAIT	January 2013 Executive - Itolii Toulisiii Reserve	5,000	-	-	-	-	-	-

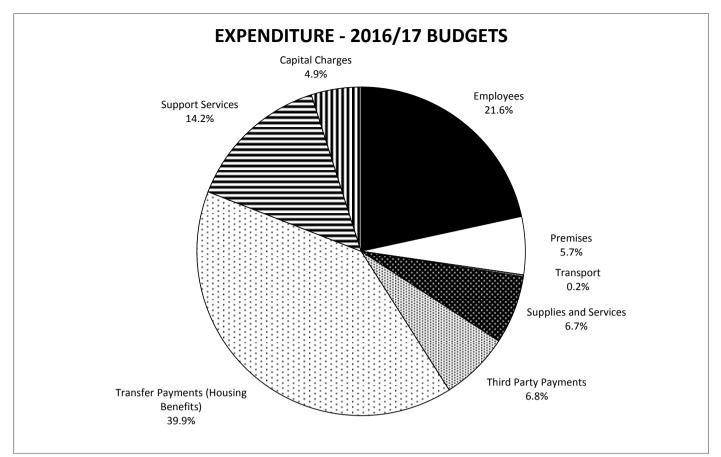
MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

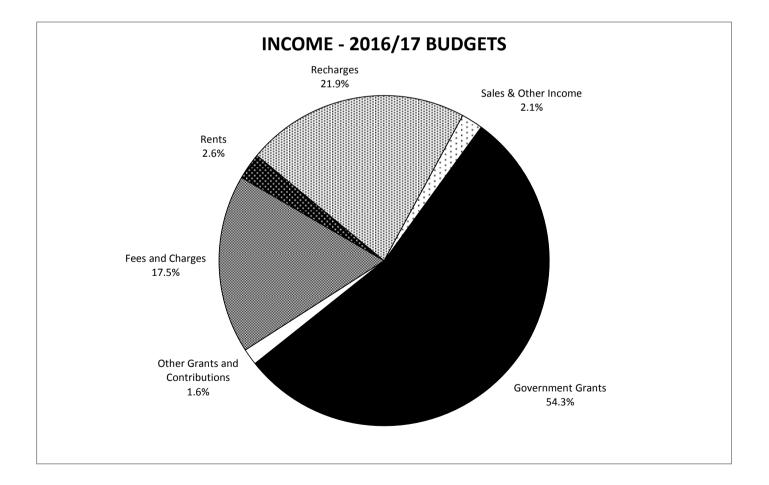
		2015/16 Original	2015/16 Latest	2016/17	2017/18	2018/19	2019/20	2020/21
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
Priority Families	From Service Transformation Reserve	15,000	-	15,000	15,000	-	-	-
Temporary Posts Funded from Service Transformation								
Reserve	Finance	62,600	(15,900)	31,800	31,800	15,900	-	-
Payroll Review	April 2015 Executive	-	10,623	-	-	-	-	-
3 year Fixed Term Green Space development Officer								
from Commuted sums Reserve	April 2015 Executive	-	15,300	38,100	38,100	18,500	-	-
Staff Engagement from STR		-	7,079	-	-	-	-	-
See Earmarked Reserve List Tab		-	407,700	-	-	-	-	-
Legal Costs - Plestowes Farm Appeal		-	37,500	-	-	-	-	-
Grounds Maintenance (Gog Brook Farm) from								
Commuted sums Reserve		-	18,515	18,515	18,515	18,515	18,515	18,515
GF Redundancy costs H&PS Redesign Phase 3		-	31,800	-	-	-	-	-
ICT redundancy		-	15,657	-	-	-	-	-
HLF Pump Room Gardens Project		-	35,000	-	-	-	-	-
Warm Home Discount Campaign	Revenue Grants and Contributions in Advance	-	4,000	-	-	-	-	-
Sustainability Officer post extension	Earmarked Reserves	-	-	37,200	-	-	-	-
Social Mobility Grant slippage	Earmarked Reserves	-	-	34,400	-	-	-	-
New Offices Project	STR	-	91,672	-	-	-	-	-
RSH Scanning Project	STR	-	20,000	-	-	-	-	-
Future Provision of Sports & Leisure slippage from			- ,					
2014/15		-	3,536	-	-	-	-	-
Regulatory Team TotalMobile Licences		-	10.173	-	-	-	-	-
Review of Customer Service Centre		-	50,000	-	-	-	-	-
Temporary Project Manager and Property Maintenance			00,000					
Officer - GF Share		-	5,200	16,100	12,700	-	-	_
Arts Development Programme slippage		_	41,883	-	-	-	-	_
Art Gallery & Museum Exhibitions slippage		-	32,450	-	-	-	-	_
Crematorium Bequest		_	3,473	-	_	_	_	_
Planned Property Maintenance slippage		-	744,200	_	_	_	_	_
Myton School Community Infrastructure			48,000	_		_	_	_
Building Control Changes - IT systems		-	34,000	-	-	-	-	-
Site Delivery Grant 2014/15 slippage		-	50,000	-	-	-	-	-
HR resources review from STR	December 2015 Executive	-	-	- 32,300	- 56,700	-	-	-
Customer contact manager slippage from underspend	December 2013 Executive	-	-	32,300	56,700	-	-	-
on OD budget			(20,000)	20,000				
		-	(20,900)	20,900	-	-	-	-
ICT EU inspire grant		-	7,100	-	-	-	-	-
£19,700 in 2015/16 from STR re extension of HAT pilot			10 700					
salaries		-	19,700	-	-	-	-	-
Customer Service Centre redundancies		-	24,000	-	-	-	-	-
Multi-Storey Car Parks R&M		-	-	120,000	-	-	-	-
Linen Street Surveys		-	-	20,000	-	-	-	-
Total Items Funded From Reserves		1,082,516	1,906,975	794,272	328,844	163,339	208,939	108,939

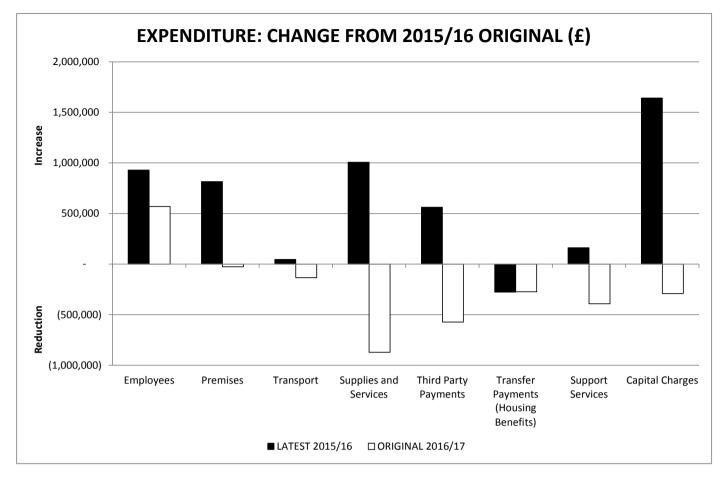
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
CULTURAL SERVICES PORTFOLIO	5,040,615	3,472,000	4,470,800	3,208,000	28
DEVELOPMENT PORTFOLIO	2,115,438	1,999,400	2,973,000	1,804,700	46
FINANCE PORTFOLIO	1,844,103	2,288,300	2,177,600	2,352,300	65
HEALTH & COMMUNITY PROTECTION PORTFOLIO	2,432,630	2,513,600	3,363,800	2,568,600	80
HOUSING & PROPERTY PORTFOLIO - GENERAL FUND	2,061,477	2,761,300	2,204,700	2,335,500	96
HOUSING & PROPERTY PORTFOLIO - HRA	-	-	-	-	108
NEIGHBOURHOOD SERVICES PORTFOLIO	4,296,226	4,854,600	5,538,500	4,755,800	120
STRATEGIC LEADERSHIP PORTFOLIO	1,462,508	1,726,800	2,228,100	1,139,800	137
TOTAL GENERAL FUND SERVICES	19,252,997	19,616,000	22,956,500	18,164,700	
Replacement of Notional with Actual Cost of Capital					
 Deduct Notional Capital Financing Charges in Budgets Add Cost of Loan Repayments, Revenue Contributions and 	(4,664,694)	(3,921,500)	(5,563,600)	(3,629,700)	
Interest paid	40,083	35,000	35,000	4,000	
Revenue Contributions to Capital	1,525,608	312,300	374,100	466,100	
Contributions to / (from) Reserves	2,507,651	(1,631,918)	(1,355,618)	(846,294)	
Net External Investment Interest Received	(261,199)	(291,900)	(297,400)	(368,200)	
IAS19 Adjustments	(439,660)	(554,800)	(1,014,100)	(1,011,400)	
Accumulated Absences Account	(3,430)	-	-	-	
Contributions to / (from) General Fund Balance	601,376	-	(525,400)	(75,400)	
NET EXPENDITURE FOR DISTRICT PURPOSES	18,558,733	13,563,182	14,609,482	12,703,806	
Less: Revenue Support Grant	(3,585,814)	(2,499,500)	(2,499,500)	(1,586,731)	
Less: Business Rates Income	(6,098,795)	(1,609,100)	(2,835,000)	(876,500)	
Less: General Grants:		(70,700)	(00, 100)		
- Council Tax Freeze Grant	(78,414)	(78,700)	(82,100)	-	
- Council Tax New Burdens - New Homes Bonus	(79,625)	(23,400)	(23,400)	- (2,257,600)	
- New Homes Bonus: Returned Funding	(1,221,765) (10,358)	(1,622,900) (263,700)	(1,622,900) (10,000)	(2,257,600) (10,000)	
- Socia Mobility Grant	(10,356)	(203,700)	(70,700)	(10,000)	
- Right to Challenge - Service Provision	(8,547)	-	(70,700)	_	
- Right to Bid - Community Assets	(7,855)	-	_	_	
- Council Tax Annex Discount Grant	(1,000)	-	_	_	
- Transparency Set-up Costs	(5,615)	-	-	-	
- Transition Grant	-	-	-	(39,600)	
Collection Fund (Surplus) / Deficit	(142,000)	-	-	(55,000)	
EXPENDITURE BOURNE BY COUNCIL TAX - WARWICK DISTRICT COUNCIL	7,319,044	7,465,882	7,465,882	7,878,375	

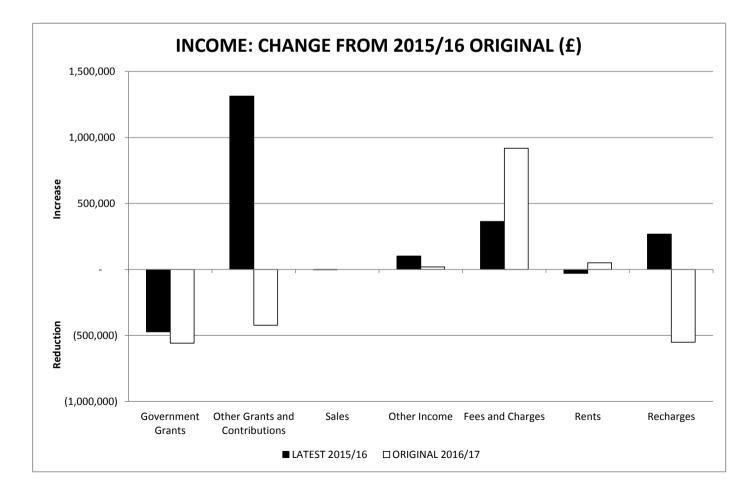


ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
15,409,238	15,617,500	16,547,000	16,186,800
4,170,124	4,293,800	5,109,200	4,267,200
223,237	305,800	350,900	171,700
6,549,011	5,939,200	6,945,800	5,066,100
7,732,564	5,713,100	6,274,500	5,140,100
29,665,055	30,223,700	29,946,600	29,949,200
12,275,569	11,073,200	11,234,100	10,681,000
4,664,692	3,921,500	5,563,600	3,629,700
80,689,490	77,087,800	81,971,700	75,091,800
(31,419,730)	(31,454,900)	(30,982,000)	(30,896,200)
(2,440,500)	(1,342,900)	(2,656,700)	(919,600)
(196,424)	(171,100)	(169,800)	(170,100)
(969,262)	(998,700)	(1,100,700)	(1,018,200)
(10,819,652)	(9,065,500)	(9,429,100)	(9,984,200)
(1,306,583)	(1,431,200)	(1,402,000)	(1,482,300)
(14,284,342)	(13,007,500)	(13,274,900)	(12,456,500)
(61,436,493)	(57,471,800)	(59,015,200)	(56,927,100)
19,252,997	19,616,000	22,956,500	18,164,700
	2014/15 £ 15,409,238 4,170,124 223,237 6,549,011 7,732,564 29,665,055 12,275,569 4,664,692 80,689,490 (31,419,730) (2,440,500) (196,424) (969,262) (10,819,652) (1,306,583) (14,284,342) (61,436,493)	ACTUAL BUDGET 2014/15 2015/16 \pounds \pounds 15,409,238 15,617,500 4,170,124 4,293,800 223,237 305,800 6,549,011 5,939,200 7,732,564 5,713,100 29,665,055 30,223,700 12,275,569 11,073,200 4,664,692 3,921,500	$\begin{array}{c c c c c c c c c c c c c c c c c c c $





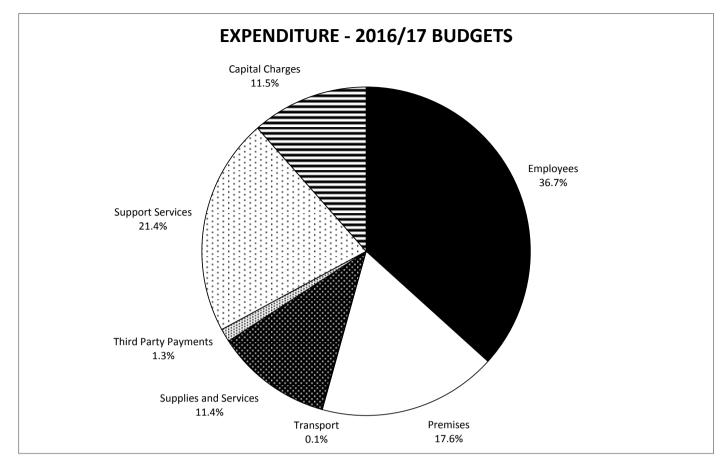


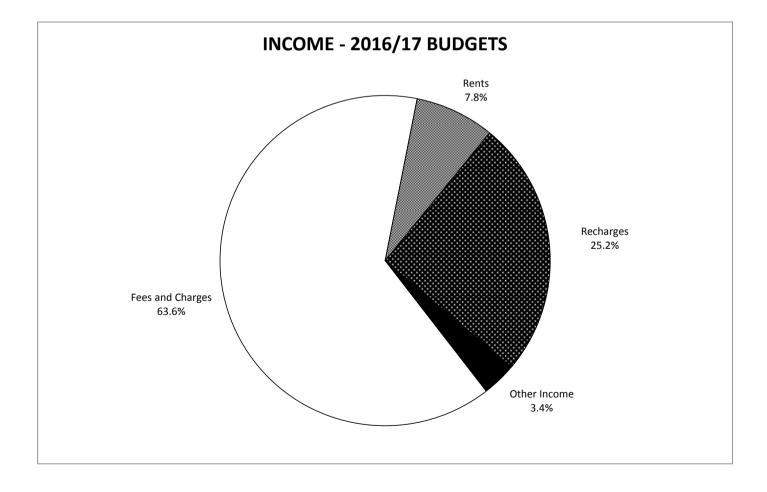


	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
CULTURAL SERVICES PORTFOLIO					
S1275 GOLF COURSE	47,944	7,000	(1,000)	(4,600)	31
S1280 EDMONDSCOTE SPORTS TRACK	111,137	89,600	107,000	94,300	32
S1289 OPEN SPACES EVENTS	477,780	202,200	804,000	172,800	33
S1295 LILLINGTON COMMUNITY CENTRE	4,457	2,500	3,600	3,300	34
S1305 YOUTH SPORT DEVELOPMENT	165,576	131,000	134,900	133,200	35
S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM	(1,860)	27,900	19,800	21,600	36
S1330 TOWN HALL FACILITIES	(1,161)	39,600	47,000	23,200	37
S1335 ROYAL SPA CENTRE	760,405	693,000	711,300	726,200	38
S1356 CATERING CONTRACT	(33,347)	(72,800)	(46,400)	(57,000)	39
S1365 SPORTS FACILITIES ADMIN	(1,012)	146,400	271,500	21,000	39
S1370 ST. NICHOLAS PARK LC	521,004	389,800	400,600	337,500	40
S1375 ABBEY FIELDS SP	367,179	363,700	475,200	358,000	41
S1380 NEWBOLD COMYN LC	515,650	387,600	354,900	302,400	42
S1385 CASTLE FARM RC	168,851	124,800	161,900	137,600	43
S1390 MYTON SCHOOL DUAL USE	18,056	34,700	35,100	34,000	44
S1400 MEADOW COMMUNITY SPORTS CENTRE	43,903	55,500	65,200	65,500	44
S1405 ROYAL PUMP ROOMS	1,876,053	849,500	926,200	839,000	45
TOTAL CULTURAL SERVICES PORTFOLIO	5,040,615	3,472,000	4,470,800	3,208,000	

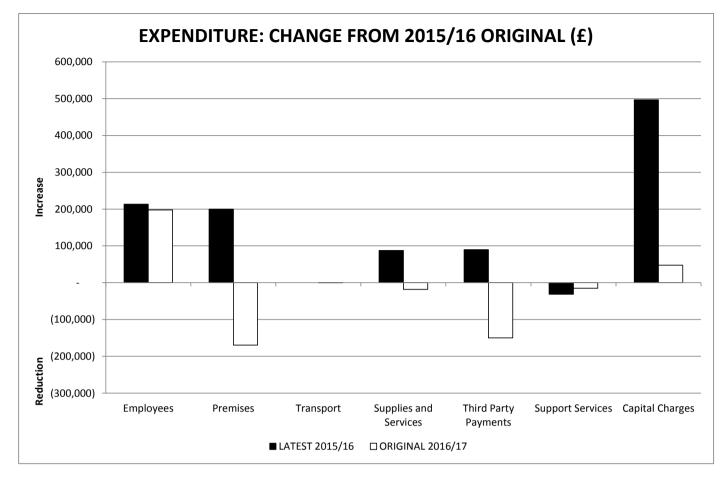
SUBJECTIVE ANALYSIS:

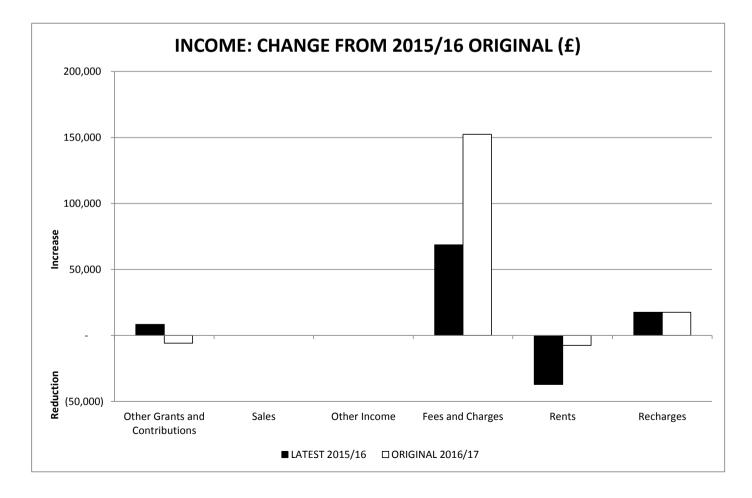
EXPENDITURE:				
Employees	2,791,400	2,752,800	2,966,200	2,950,300
Premises	1,766,022	1,586,300	1,785,900	1,416,800
Transport	10,562	11,500	11,500	11,200
Supplies and Services	1,187,093	932,200	1,019,700	914,100
Third Party Payments	139,320	251,200	340,900	101,300
Support Services	1,763,300	1,734,500	1,703,300	1,719,400
Capital Charges	2,108,473	872,000	1,368,900	919,700
TOTAL EXPENDITURE	9,766,170	8,140,500	9,196,400	8,032,800
INCOME:		(10,000)	(22,222)	
Other Grants and Contributions	(38,616)	(12,000)	(20,300)	(6,100)
Sales	(163,695)	(154,200)	(154,200)	(154,200)
Other Income	(10,577)	(4,500)	(4,400)	(4,400)
Fees and Charges	(2,936,092)	(2,912,900)	(2,981,500)	(3,065,300)
Rents	(277,787)	(385,300)	(348,100)	(377,700)
Recharges	(1,298,788)	(1,199,600)	(1,217,100)	(1,217,100)
TOTAL INCOME	(4,725,555)	(4,668,500)	(4,725,600)	(4,824,800)
NET EXPENDITURE	5,040,615	3,472,000	4,470,800	3,208,000





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S1275 GOLF COURSE	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
SIZIS GOLF COURSE				
DIRECT EXPENDITURE				
Premises	27,718	8,400	8,400	6,500
Third Party Payments	442	-	-	-
TOTAL DIRECT EXPENDITURE	28,160	8,400	8,400	6,500
Other Income	-	-	-	-
Rents	7,776	(14,400)	(22,300)	(24,000)
TOTAL DIRECT INCOME	7,776	(14,400)	(22,300)	(24,000)
NET DIRECT (INCOME) / EXPENDITURE	35,936	(6,000)	(13,900)	(17,500)
Support Services	12,540	12,500	12,400	12,400
Capital Charges	(532)	500	500	500
NET (INCOME) / EXPENDITURE TO SUMMARY	47,944	7,000	(1,000)	(4,600)

The Golf Course is within the bounds of the Newbold Comyn Park but is a separate aspect of the Park's facilities. It comprises an 18 hole golf course and golf tuition area. The Course is a mature and challenging one suitable for all players from beginners to seasoned professionals. A par 70 round it is one of the courtry's finest municipal courses. From April 2010 the course was leased to Mack Trading to operate as part of a 50 year lease.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1280 EDMONDSCOTE SPORTS TRACK				
DIRECT EXPENDITURE				
Premises	35,509	13,700	24,700	12,500
Supplies and Services	1,731	1,500	1,500	1,500
Third Party Payments	11,492	11,700	11,700	11,700
TOTAL DIRECT EXPENDITURE	48,732	26,900	37,900	25,700
DIRECT INCOME				
Fees and Charges	(14,683)	(15,000)	(15,000)	(15,500)
Rents	(242)	(200)	(200)	(200)
TOTAL DIRECT INCOME	(14,925)	(15,200)	(15,200)	(15,700)
NET DIRECT (INCOME) / EXPENDITURE	33,807	11,700	22,700	10,000
Support Services	18,580	19,200	18,900	18,900
Capital Charges	58,750	58,700	65,400	65,400
NET (INCOME) / EXPENDITURE TO SUMMARY	111,137	89,600	107,000	94,300

This facility was upgraded to a 10 lane straight and 8 lane circuit, and a renovated changing accommodation including club area during 2003/04. The costs were just over £400,000 and a grant of £65,000 was received from UK Athletics. The new facilities became fully operational for the start of the 2004 track season.

These renovations have ensured this highly valued and attractive facility continues to cater for events up to a Regional level. It was the first all-weather track in Warwickshire, although now both Nuneaton &Bedworth and Rugby have similar facilities.

There is a good working relationship with the resident club (Learnington Cycling and Athletic Club) who actively promote the sport and the facilities through their excellent development work and coaching at all levels, indeed it is the high level of qualified officials at the clubs which help attract events such as the Warwickshire Championships.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1289 OPEN SPACES EVENTS	-	-	~	~
DIRECT EXPENDITURE				
Employees	74,242	71,900	73,700	76,700
Premises	174,626	125,700	270,400	113,400
Transport	1,671	1,600	1,600	1,600
Supplies and Services	62,178	76,400	76,400	69,900
Third Party Payments	71,277	73,200	73,200	73,300
TOTAL DIRECT EXPENDITURE	383,994	348,800	495,300	334,900
DIRECT INCOME				
Other Grants and Contributions	(2,075)	(1,500)	(1,500)	(1,500)
Fees and Charges	(98,242)	(103,600)	(101,100)	(102,400)
Rents	(161,072)	(166,300)	(151,000)	(168,300)
TOTAL DIRECT INCOME	(261,389)	(271,400)	(253,600)	(272,200)
NET DIRECT (INCOME) / EXPENDITURE	122,605	77,400	241,700	62,700
Support Services	95,651	100,300	109,300	106,400
Capital Charges	284,524	48,600	477,100	27,800
Recharges	(25,000)	(24,100)	(24,100)	(24,100)
NET (INCOME)/EXPENDITURE TO SUMMARY	477,780	202,200	804,000	172,800

The Open spaces events team provide administrative and logistical support for events held in the WDC area which can include major events held in towns or sporting / leisure activities on open space or park land.

Warwick District Council's Victoria Park Bowling Complex is the official home of Women's Bowls in England. Since 1974 the facilities within Victoria Park have played host to the English Women's Bowling Association's National Championship. It is also the only venue in the world to have hosted 2 Women's World Bowls Championships - in 1996 and 2004 respectively.

The venue has also hosted many international test matches for Senior and Junior Men and Women's teams. Even though the greens are of international standard, Warwick District Council ensure that the greens are available for general public play.

From 2014 the Men's Nationals will also be held here. Bowls England headquarters has moved into Learnington Spa and steps are being taken to improve and develop the facilities at Victoria Park so that we are equipped to cater for all levels of the game; local club and county play, National and International Championships.

The Championships will bring some 10,000 visitors and competitors to the district during the 30 day period. Restaurants, hotels and tourist attractions will benefit from this boost in tourism. As visitors make the most of their time here, they are expected to spend an estimated £1 million across the district.

ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
4,042	3,600	4,200	4,200
4,014	2,800	2,800	2,600
45	200	200	200
8,101	6,600	7,200	7,000
(5,974)	(6,600)	(6,000)	(6,100)
(5,974)	(6,600)	(6,000)	(6,100)
2,127	-	1,200	900
886	1,100	1,000	1,000
1,444	1,400	1,400	1,400
4,457	2,500	3,600	3,300
	2014/15 £ 4,042 4,014 45 8,101 (5,974) (5,974) (5,974) 2,127 886 1,444	ACTUAL BUDGET 2014/15 $2015/16$ £ £ 4,042 $3,600$ 4,014 $2,800$ 45 200 8,101 $6,600$ (5,974) (6,600) (5,974) (6,600) 2,127 - 886 1,100 1,444 1,400	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

These premises are used for religious meetings, playgroups and table tennis.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1305 YOUTH SPORT DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	39,109	44,600	45,600	45,000
Transport	863	2,300	2,300	2,300
Supplies and Services	79,919	35,400	35,400	33,400
Third Party Payments	41	-	-	-
TOTAL DIRECT EXPENDITURE	119,932	82,300	83,300	80,700
DIRECT INCOME				
Fees and Charges	(734)	(1,500)	(1,500)	(1,500)
TOTAL DIRECT INCOME	(734)	(1,500)	(1,500)	(1,500)
NET DIRECT (INCOME) / EXPENDITURE	119,198	80,800	81,800	79,200
Support Services	46,378	50,200	53,100	54,000
NET (INCOME) / EXPENDITURE TO SUMMARY	165,576	131,000	134,900	133,200

The programme of activities continues to benefit all areas, including the rural, to increase participation in sport by young people.

Get Active Summer Schemes, Rural Mobile Sports Schemes and Holiday Courses:

Get Active schemes are operated in the District during most school holidays. The schemes offer sports play and multisport activities for 4 to 12 year olds - morning sessions for the younger age group (4 to 7 years) and afternoons for the older age group (8 to 12 years).

During the Summer and various holiday times rural sports activities take place (sports play, multi-sports and some rural transport schemes for 8 to 16 year olds).

Schemes are advertised locally, in rural villages and in schools to promote participation.

S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Employees	184,673	186,600	191,300	197,600
Transport	837	900	900	900
Supplies and Services	8,669	13,300	13,300	8,100
TOTAL DIRECT EXPENDITURE	194,179	200,800	205,500	206,600
DIRECT INCOME				
Other Income	(3,577)	-	-	-
TOTAL DIRECT INCOME	(3,577)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	190,602	200,800	205,500	206,600
Support Services	63.426	82,900	72,000	72,700
Recharges	(255,888)	(255,800)	(257,700)	(257,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,860)	27,900	19,800	21,600

The Head of Cultural Services and her management team are responsible for the management of a diverse range of services, encompassing all the Council's cultural and some development responsibilities. The cost of this service is recharged to users based on staff time allocations.

The Business Support Unit is comprised of a centralised team based at Riverside House providing financial and administration support across the service area.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1330 TOWN HALL FACILITIES	-	-	-	-
DIRECT EXPENDITURE				
Employees	164,254	154,300	168,800	168,600
Premises	110,669	121,000	134,000	114,400
Supplies and Services	14,374	13,000	14,000	13,000
Third Party Payments	5,253	1,200	1,200	1,200
TOTAL DIRECT EXPENDITURE	294,550	289,500	318,000	297,200
DIRECT INCOME				
Fees and Charges	(134)	-	-	-
Fees+Charges General	(85,293)	(78,500)	(85,000)	(87,300)
Rents	12,079	(27,600)	(27,000)	(27,400)
TOTAL DIRECT INCOME	(73,348)	(106,100)	(112,000)	(114,700)
NET DIRECT (INCOME) / EXPENDITURE	221,202	183,400	206,000	182,500
Support Services	138,036	102,100	102,800	102,500
Capital Charges	55,882	56,500	56,200	56,200
Recharges	(416,281)	(302,400)	(318,000)	(318,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,161)	39,600	47,000	23,200

The Town Hall provides the main accommodation for meetings of the Council and its committees and sub committees.

The Council's major civic events are held in the Town Hall and the facilities are available for external hire for the holding of functions such as craft fairs, seminars, receptions and dinners. In 2012 Warwick University and Bromfield Housing moved into the Town Hall as new leaseholders.

The budgets above reflect the day to day running costs in respect of room hire and meetings.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1335 ROYAL SPA CENTRE	-	-	-	-
DIRECT EXPENDITURE				
Employees	422,368	403,500	427,500	442,000
Premises	176,829	167,700	135,500	139,200
Transport	501	400	400	300
Supplies and Services	702,826	564,200	564,500	559,700
Third Party Payments	2,026	4,200	4,200	4,200
TOTAL DIRECT EXPENDITURE	1,304,550	1,140,000	1,132,100	1,145,400
DIRECT INCOME				
Sales	(135,616)	(126,600)	(126,600)	(126,600)
Other Income	(1,000)	(100)	-	-
Fees and Charges	(731,978)	(635,400)	(635,500)	(636,800)
TOTAL DIRECT INCOME	(868,594)	(762,100)	(762,100)	(763,400)
NET DIRECT (INCOME) / EXPENDITURE	435,956	377,900	370,000	382,000
Support Services	202,787	193,400	182,100	185,000
Capital Charges	121,662	121,700	159,200	159,200
NET (INCOME) / EXPENDITURE TO SUMMARY	760,405	693,000	711,300	726,200

The Royal Spa Centre is a multi-purpose entertainment and leisure facility, which serves the needs of the local community. The venue underwent a significant refurbishment in the Summer of 2010 to provide a new look and a new feel as well as upgrading many of the existing facilities. It has a very mixed programme and is used extensively for a wide range of activities:

Stage Shows	Pantomime
Film Shows	Training Courses
Concerts	Dinners
Conferences	Meetings
Exhibitions	Demonstrations
Stamp Fairs	Art Exhibitions
Wrestling	Sales
Dances	Dancing Competitions
Presentation Evenings	Senior Citizens Activities Groups
Fashion Shows	Martial Arts
Blood Donor Services	Religious Services

The *Royal Spa Centre* has a main stage auditorium with 664 seats and a Studio Theatre with 188 seats, which also operates as a cinema. Large conferences can be successfully accommodated. The digital cinema has been upgraded and reopened in April 2014.

The Centre is used by local organisations alongside an extensive programme of entertainment promoted by the Council. Professional traditional Pantomime was presented for Christmas 2015, with the staging of 'Jack and The Beanstalk'.

The full-time permanent staff employed within the complex are supplemented with part timel staff who are employed as required on a variety of jobs, e.g. stage-hands, licensed bar and catering assistants, stewards, etc.

S1356 CATERING CONTRACT	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Premises	29,010	25,100	22,900	22,400
Supplies and Services	1,596	-	-	-
Third Party Payments	2,953	3,400	3,400	3,400
TOTAL DIRECT EXPENDITURE	33,559	28,500	26,300	25,800
DIRECT INCOME				
Rents	(69,137)	(101,300)	(72,700)	(82,800)
TOTAL DIRECT INCOME	(69,137)	(101,300)	(72,700)	(82,800)
NET DIRECT (INCOME) / EXPENDITURE	(35,578)	(72,800)	(46,400)	(57,000)
Support Services	2,231	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	(33,347)	(72,800)	(46,400)	(57,000)

Kudos Catering operate the prestigious contract with Warwick District Council to provide food and venue management services at some of Royal Learnington Spa's most well-known venues. Kudos are an award winning food and venue management company.

As part of the contract, they provide catering for events in the "Restaurant in the Park" and the Assembly Rooms in the Royal Pump Rooms, and operate the cafe located in the Royal Pump Rooms.

S1365 SPORTS FACILITIES ADMIN

DIRECT EXPENDITURE				
Employees	117,154	117,900	184,200	175,000
Premises	-	35,700	35,700	35,700
Transport	5,380	4,500	4,500	4,500
Supplies and Services	49,181	31,900	32,300	32,300
Third Party Payments	43,386	154,100	243,800	4,100
TOTAL DIRECT EXPENDITURE	215,101	344,100	500,500	251,600
Support Services	359,599	384,700	356,500	354,800
Capital Charges	23,207	32,200	29,100	29,200
Recharges	(598,919)	(614,600)	(614,600)	(614,600)
	(4.040)	4.46,400		
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,012)	146,400	271,500	21,000

This cost centre covers the centralised management and support function of the leisure centres.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1370 ST. NICHOLAS PARK LC				
DIRECT EXPENDITURE				
Employees	408,868	405,600	422,800	421,400
Premises	287,129	255,200	258,900	222,300
Supplies and Services	25,134	26,900	26,900	26,900
Third Party Payments	-	1,400	1,400	1,400
TOTAL DIRECT EXPENDITURE	721,131	689,100	710,000	672,000
DIRECT INCOME				
Sales	(4,493)	(7,100)	(7,100)	(7,100)
Other Income	(669)	(900)	(900)	(900)
Fees and Charges	(545,118)	(586,000)	(599,100)	(624,600)
Rents	(4,217)	(2,400)	(2,400)	(2,400)
TOTAL DIRECT INCOME	(554,497)	(596,400)	(609,500)	(635,000)
NET DIRECT (INCOME) / EXPENDITURE	166,634	92,700	100,500	37,000
Support Services	215,298	158,000	165,800	166,200
Capital Charges	139,072	139,100	134,300	134,300
NET (INCOME) / EXPENDITURE TO SUMMARY	521,004	389,800	400,600	337,500

The Centre has a 25m x 13m indoor pool alongside the King Henry VIII all-weather pitch.

A sports hall and a gym (Pyramids) were added in 1992/93 with further improvements in 1995. A major refurbishment of the pitch was completed in July 2003 which included a new playing surface and improved ancillary facilities.

The centre caters for basketball, badminton, five-a-side football, indoor hockey, short mat bowls, aerobics and volleyball. It has hosted table tennis and National League Volleyball events.

The Centre operates a popular GP referral scheme as part of the Warwickshire PACE exercise referral project. Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

The original 1983 pool changing facilities were refurbished in December 2007 and a thermal pool cover was installed as an energy saving measure at the same time.

All of the cardio vascular equipment was replaced in December 2011.

ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
_	-	-	~
281.878	288.300	294.100	298,200
163,734	157,800	247,400	136,900
-	-	-	-
19,573	19,500	19,600	20,600
-	300	300	300
465,185	465,900	561,400	456,000
(5,042)	(6,200)	(6,200)	(6,200)
(539)	(900)	(900)	(900)
(254,276)	(266,400)	(266,400)	(278,500)
(1,992)	(2,000)	(2,000)	(2,000)
(261,849)	(275,500)	(275,500)	(287,600)
203,336	190,400	285,900	168,400
90,088	90,700	96,800	97,100
73,755	82,600	92,500	92,500
367,179	363,700	475,200	358,000
	2014/15 £ 281,878 163,734 - 19,573 - 465,185 (5,042) (539) (254,276) (1,992) (261,849) 203,336 90,088 73,755	ACTUAL BUDGET 2014/15 2015/16 \pounds \pounds 281,878 288,300 163,734 157,800 - - 19,573 19,500 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - - 465,185 465,900 (539) (900) (254,276) (266,400) (1,992) (2,000) - - (261,849) (275,500) 90,088 90,700 73,755 82,600	ACTUAL BUDGET BUDGET BUDGET 2015/16 $2015/16$ $2015/16$ $2015/16$ $2015/16$ 2 281,878 288,300 294,100 $163,734$ $157,800$ $247,400$ $ -$ -

Situated at Abbey Fields in Kenilworth, this facility incorporates a 25m x 10m indoor pool, which is open throughout the year, and a free form outdoor pool, which is open from May to September. A poolside sauna was added in August 1998. The pool hall roof was refurbished in 2006/07 along with general redecoration in the pool hall and changing rooms in December 2006. A thermal pool cover was installed as an energy saving measure during the closure.

The pool underwent extensive refurbishment in October 2011. This included new and improved changing facilities, lockers and reception desk area.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1380 NEWBOLD COMYN LC				
DIRECT EXPENDITURE				
Employees	569,917	526,600	574,300	543,500
Premises	428,928	338,100	286,900	295,000
Supplies and Services	44,873	43,500	43,600	43,600
Third Party Payments	-	1,300	1,300	1,300
TOTAL DIRECT EXPENDITURE	1,043,718	909,500	906,100	883,400
DIRECT INCOME				
Sales	(12,155)	(12,300)	(12,300)	(12,300)
Other Income	(1,332)	(1,600)	(1,600)	(1,600)
Fees and Charges	(907,067)	(903,700)	(959,400)	(990,700)
TOTAL DIRECT INCOME	(920,554)	(917,600)	(973,300)	(1,004,600)
NET DIRECT (INCOME) / EXPENDITURE	123,164	(8,100)	(67,200)	(121,200)
Support Services	221,790	225,000	236,400	237,900
Capital Charges	170,696	170,700	185,700	185,700
NET (INCOME) / EXPENDITURE TO SUMMARY	515,650	387,600	354,900	302,400

The Centre, which opened on 1st July 1990, (partially refurbished in December 1995) has been very successful. The Centre comprises a 25m x 13m swimming pool with adjacent free form leisure pool incorporating a 41m flume (refurbished in December 1998), a spa pool, beach effect and a volcano. Other facilities include a sauna, redesigned in Autumn 1998, a gym (Pyramids) and café.

The centre operates a popular GP referral scheme as part of the Warwickshire PACE exercise referral project. Refurbishment of the pool changing rooms (January 2000) and entrance / reception (December 2001), and toilets / washroom facilities (December 2002) have enhanced the facility and made it more customer friendly.

Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

Essential maintenance work took place in the pool hall during a 2 month closedown in November/December 2005. A thermal pool cover was installed on the main pool in December 2007 as an energy saving measure.

Most of the cardio- vascular equipment was replaced in December 2009 as part of a capital replacement project and the gym changing rooms were completely refurbished at the same time, as well as the floor of the café.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1385 CASTLE FARM RC				
DIRECT EXPENDITURE				
Employees	124,895	129,700	139,000	136,000
Premises	60,639	63,100	88,500	74,300
Supplies and Services	9,219	7,400	7,400	8,400
Third Party Payments	-	400	400	400
TOTAL DIRECT EXPENDITURE	194,753	200,600	235,300	219,100
DIRECT INCOME				
Sales	-	(100)	(100)	(100)
Fees and Charges	(179,884)	(188,900)	(190,100)	(198,400)
Rents	(1,006)	(700)	(700)	(700)
TOTAL DIRECT INCOME	(180,890)	(189,700)	(190,900)	(199,200)
NET DIRECT (INCOME) / EXPENDITURE	13,863	10,900	44,400	19,900
Support Services	95,031	53,900	57,500	57,700
Capital Charges	59,957	60,000	60,000	60,000
NET (INCOME) / EXPENDITURE TO SUMMARY	168,851	124,800	161,900	137,600

This multi-purpose facility was opened in 1985 and refurbished and extended in 1994/95, reopening in June 1995 with the inclusion of 'Pyramids' gym, extended in Summer 2001 to accommodate increased demand. The centre also caters for basketball, badminton, five-a-side football, indoor hockey, short mat bowls, keep fit, aerobics, volleyball and table tennis.

Refurbishment of the original indoor changing rooms in summer 2002 has been welcomed by customers who had identified this as being an area for improvement in the previous annual surveys.

Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

The local scouts have a long lease for the exclusive use of the first floor of the building.

All of the cardio vascular equipment was replaced in December 2011.

S1390 MYTON SCHOOL DUAL USE	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Employees	36,897	44,300	46,000	47,500
Premises	11,608	12,300	12,300	12,400
Supplies and Services	2,488	1,900	1,700	1,700
TOTAL DIRECT EXPENDITURE	50,993	58,500	60,000	61,600
DIRECT INCOME				
Fees and Charges	(59,416)	(70,000)	(70,000)	(72,800)
TOTAL DIRECT INCOME	(59,416)	(70,000)	(70,000)	(72,800)
NET DIRECT (INCOME) / EXPENDITURE	(8,423)	(11,500)	(10,000)	(11,200)
Support Services	26,479	46,200	45,100	45,200
NET (INCOME) / EXPENDITURE TO SUMMARY	18,056	34,700	35,100	34,000

This dual use facility offers an indoor sports hall and all weather pitch. The Council entered into a partnership agreement with the school to run the facilities for the community at evenings and weekends from Jan 2006. Now 9 years into the partnership, the facility is exceeding expectations in terms of usage and has become recognised as an excellent facility in particular for badminton.

S1400 MEADOW COMMUNITY SPORTS CENTRE

DIRECT EXPENDITURE				
Employees	61,987	61,000	63,000	64,800
Premises	17,524	14,800	14,800	14,800
Supplies and Services	2,910	3,500	3,300	3,300
TOTAL DIRECT EXPENDITURE	82,421	79,300	81,100	82,900
DIRECT INCOME				
Fees and Charges	(59,197)	(63,800)	(55,100)	(56,700)
TOTAL DIRECT INCOME	(59,197)	(63,800)	(55,100)	(56,700)
NET DIRECT (INCOME) / EXPENDITURE	23,224	15,500	26,000	26,200
Support Services	20,679	40,000	39,200	39,300
NET (INCOME) / EXPENDITURE TO SUMMARY	43,903	55,500	65,200	65,500

The successful lottery bid for joint provision of facilities at Kenilworth School and Sports College meant that work commenced on this project in June 2000 and was completed during the Summer of 2001. The facility became fully operational from September 2001 and is known as the Meadow Community Sports Centre. This dual use facility offers an indoor sports hall, fitness suite, all weather pitch and tennis facilities for the community.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1405 ROYAL PUMP ROOMS				
DIRECT EXPENDITURE				
Employees	301,116	314,900	331,700	329,800
Premises	238,085	244,900	242,700	214,400
Transport	1,310	1,800	1,800	1,600
Supplies and Services	162,377	93,600	179,600	91,500
Third Party Payments	2,450	-	-	-
TOTAL DIRECT EXPENDITURE	705,338	655,200	755,800	637,300
DIRECT INCOME				
Other Grants and Contributions	(36,541)	(10,500)	(18,800)	(4,600)
Sales	(6,389)	(1,900)	(1,900)	(1,900)
Other Income	(3,460)	(1,000)	(1,000)	(1,000)
Fees and Charges	(70)	(100)	(3,300)	(100)
Rents	(54,002)	(63,800)	(63,800)	(63,800)
TOTAL DIRECT INCOME	(100,462)	(77,300)	(88,800)	(71,400)
NET DIRECT (INCOME) / EXPENDITURE	604,876	577,900	667,000	565,900
Support Services	153,821	174,300	154,400	168,300
Capital Charges	1,120,056	100,000	107,500	107,500
Recharges	(2,700)	(2,700)	(2,700)	(2,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,876,053	849,500	926,200	839,000

The historic Royal Pump Rooms re-opened in the summer of 1999, following a 20 month rebuilding programme. The redeveloped Royal Pump Rooms houses a cultural complex comprising Royal Learnington Spa Art Gallery and Museum, Tea Rooms, Assembly Rooms, Royal Learnington Spa Public Library, a Visitor Information Centre and Shop. The facilities are operated by:

Warwick District Council	-	Art Gallery and Museum
Kudos Catering	-	Tea Rooms and Assembly Rooms
Warwickshire County Council	-	Public Library
Warwick District Council	-	Visitor Information Centre and Shop

The Heritage and Arts Section of Warwick District Council operates the Art Gallery and Museum and leads on the overall management of the Royal Pump Rooms.

Royal Learnington Spa Art Gallery and Museum, which is open six days per week, provides exhibitions of works by artists dating from the 17th century to the present day; displays on the history of Royal Learnington Spa; a children's gallery; a programme of changing visual arts, history and local interest exhibitions; and linked educational and family-friendly activities.

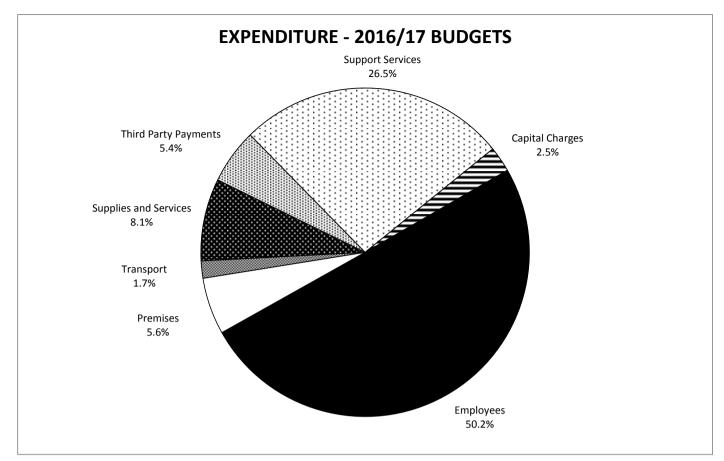
The Assembly Rooms, which are managed by Kudos Catering on behalf of the Council, have been refurbished in the original Regency style. They are available for hire seven days per week for meetings, conferences, receptions, concerts and other events.

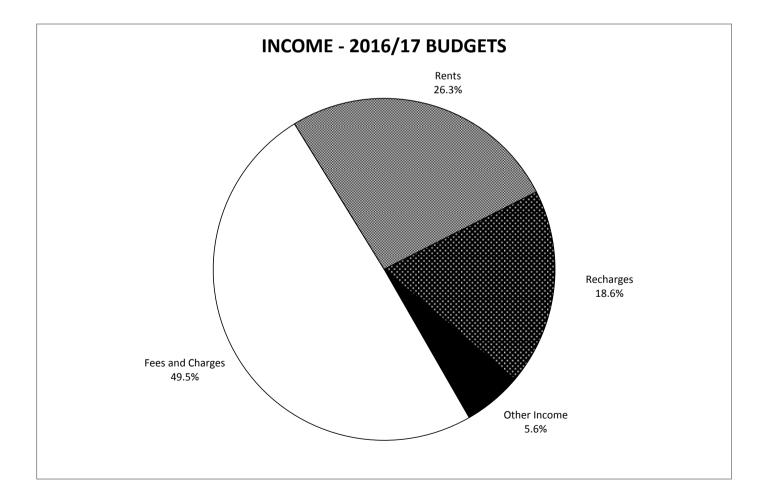
The Heritage and Arts Section also provides an arts development service, which supports arts and heritage activities across the Warwick district.

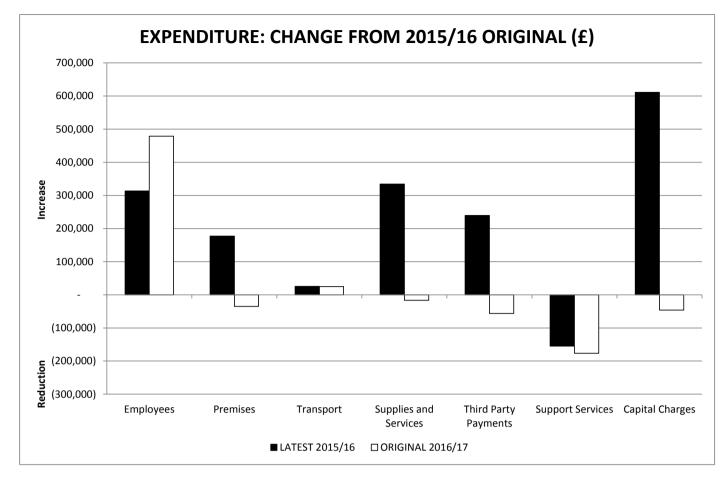
ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
57,493	53,100	50,400	49,000	49
49,749	49,300	47,900	50,800	50
58,976	41,800	43,200	36,500	51
72,339	47,200	45,700	48,200	52
(11,938)	(19,300)	(19,500)	(20,400)	53
(137,397)	(172,000)	79,100	(206,000)	54
48,782	85,600	68,900	59,500	55
217,761	227,900	221,500	205,400	56
203,199	141,700	722,900	81,600	57
138,592	149,500	171,100	142,200	57
24,444	25,900	16,700	12,400	58
4,720	-	(500)	(6,700)	59
(814)	(19,600)	(58,800)	(49,400)	60
683,275	812,600	831,000	795,500	61
581,396	480,100	673,100	498,600	62
196,975	146,500	159,900	171,700	63
(72,114)	(50,900)	(79,600)	(64,200)	64
2,115,438	1,999,400	2,973,000	1,804,700	
	2014/15 £ 57,493 49,749 58,976 72,339 (11,938) (137,397) 48,782 217,761 203,199 138,592 24,444 4,720 (814) 683,275 581,396 196,975 (72,114)	ACTUAL 2014/15BUDGET 2015/16 \pounds 2014/152015/16 \pounds \pounds \pounds $57,493$ 53,100 49,74949,74949,300 58,97658,97641,800 72,33972,33947,200 (11,938)(11,938)(19,300) (137,397)(137,397)(172,000) 48,78248,78285,600 217,761227,900 203,199141,700 138,592149,500 24,44425,900 4,7204,720- (814)(19,600) 683,275812,600 581,396581,396480,100 196,975146,500 (72,114)(50,900)	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

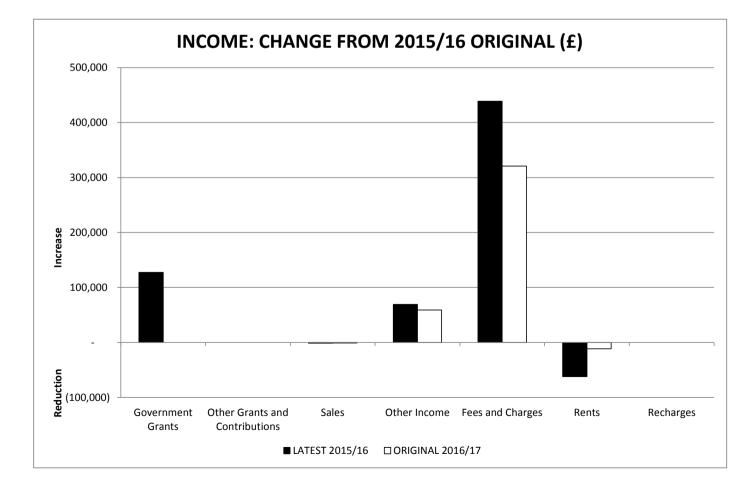
SUBJECTIVE ANALYSIS:

EXPENDITURE:				
Employees	2,021,799	2,085,700	2,399,000	2,564,500
Premises	340,384	321,500	498,700	286,600
Transport	51,562	61,600	86,900	86,500
Supplies and Services	538,911	430,500	764,500	413,700
Third Party Payments	834,577	332,200	571,700	276,000
Support Services	1,997,656	1,530,600	1,375,800	1,353,800
Capital Charges	75,151	177,200	788,400	131,300
TOTAL EXPENDITURE	5,860,040	4,939,300	6,485,000	5,112,400
INCOME:				
Government Grants	(67,500)	-	(127,600)	-
Other Grants and Contributions	(96,514)	(19,200)	(19,200)	(19,200)
Sales	(15,987)	(14,500)	(13,200)	(13,500)
Other Income	(96,431)	(92,300)	(161,400)	(151,400)
Fees and Charges	(1,598,000)	(1,317,000)	(1,755,700)	(1,638,000)
Rents	(779,250)	(882,900)	(820,900)	(871,600)
Recharges	(1,090,920)	(614,000)	(614,000)	(614,000)
TOTAL INCOME	(3,744,602)	(2,939,900)	(3,512,000)	(3,307,700)
NET EXPENDITURE	2,115,438	1,999,400	2,973,000	1,804,700









	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1025 TCM - LEAMINGTON	-	-	-	-
DIRECT EXPENDITURE				
Employees	38,205	36,900	36,900	37,300
Premises	6,590	-	-	-
Transport	537	600	600	600
Supplies and Services	24,353	11,300	11,300	10,400
TOTAL DIRECT EXPENDITURE	69,685	48,800	48,800	48,300
Other Grants and Contributions	(6,000)	(7,900)	(7,900)	(7,900)
Other Income	(12,827)	-	-	-
TOTAL DIRECT INCOME	(18,827)	(7,900)	(7,900)	(7,900)
NET DIRECT (INCOME) / EXPENDITURE	50,858	40,900	40,900	40,400
Support Services	18,935	28,100	25,400	24,500
Recharges	(12,300)	(15,900)	(15,900)	(15,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	57,493	53,100	50,400	49,000
(,				

A key aim of the Corporate Strategy is to have vital and viable town centres. Town Centre Management Partnerships have been established in Warwick and Kenilworth to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans are in development with stakeholders which will be co-ordinated and delivered (in part) by the Town Development Officers. A renewed structure in Royal Learnington Spa is being developed to meet the needs of the town centre going forward.

The budgets above reflect the costs of employing a Business Manager for Royal Learnington Spa. There is also a small budget for promotions and special events.

The costs of Royal Learnington Spa's Town Centre Management function are part funded by contributions from Learnington Town Council.

The Business Manager (town centres) line manages and supports the work of the Town Development Officers for Kenilworth and Warwick. The aim is to provide a consistent and robust approach.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1030 TCM - KENILWORTH	_	-	-	-
DIRECT EXPENDITURE				
Employees	37,181	37,000	38,300	41,000
Transport	219	600	600	600
Supplies and Services	19,242	10,000	10,000	9,900
TOTAL DIRECT EXPENDITURE	56,642	47,600	48,900	51,500
DIRECT INCOME				
Other Grants and Contributions	(4,885)	(5,000)	(5,000)	(5,000)
Other Income	(3,620)	-	-	-
TOTAL DIRECT INCOME	(8,505)	(5,000)	(5,000)	(5,000)
NET DIRECT (INCOME) / EXPENDITURE	48,137	42,600	43,900	46,500
Support Services	18,512	24,500	21,800	22,100
Recharges	(16,900)	(17,800)	(17,800)	(17,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	49,749	49,300	47,900	50,800

A key aim of the Corporate Strategy is to have vital and viable town centres. Town Centre Management Partnerships have been established in Warwick and Kenilworth to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans are in development with stakeholders which will be co-ordinated and delivered (in part) by the Town Development Officers. A renewed structure in Royal Learnington Spa is being developed to meet the needs of the town centre going forward.

The budgets above reflect the costs of employing a Town Development Officer for Kenilworth. There is also a small budget for promotions and special events.

The costs of Kenilworth's Town Centre Management function are part funded by contributions from Kenilworth Town Council and other contributions towards projects.

S1035 CHRISTMAS ILLUMINATIONS	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Premises	14,417	-	-	-
Supplies and Services	62,603	66,400	66,400	59,700
TOTAL DIRECT EXPENDITURE	77,020	66,400	66,400	59,700
DIRECT INCOME				
Other Grants and Contributions	(14,730)	-	-	-
Other Income	(18,635)	(36,400)	(36,400)	(36,400)
TOTAL DIRECT INCOME	(33,365)	(36,400)	(36,400)	(36,400)
NET DIRECT (INCOME) / EXPENDITURE	43,655	30,000	30,000	23,300
Support Services	15,321	11,800	13,200	13,200
NET (INCOME) / EXPENDITURE TO SUMMARY	58,976	41,800	43,200	36,500

Christmas lights displays have been developed in the three town centres of Royal Learnington Spa, Warwick and Kenilworth. A small budget is included for Whitnash.

Warwick District Council contributes about one third to the cost of the schemes in Warwick and Kenilworth and 25% to the Royal Learnington Spa scheme. The rest of the funding comes from the Town Councils and the private sector . BID Learnington (Business Improvement District) holds the contract to erect the lights throughout Royal Learnington Spa town centre, both in and outside of the BID area.

The Town Development Officers work with their towns' Christmas lights committees to organise the switch-on events, promote Christmas activities and secure private sector contributions.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1040 TCM - WARWICK	_	-	-	-
DIRECT EXPENDITURE				
Employees	37,196	38,200	39,400	41,600
Transport	509	600	600	600
Supplies and Services	33,563	10,000	10,000	10,000
TOTAL DIRECT EXPENDITURE	71,268	48,800	50,000	52,200
DIRECT INCOME				
Other Grants and Contributions	(6,300)	(6,300)	(6,300)	(6,300)
Other Income	(1,435)	-	-	-
TOTAL DIRECT INCOME	(7,735)	(6,300)	(6,300)	(6,300)
NET DIRECT (INCOME) / EXPENDITURE	63,533	42,500	43,700	45,900
Support Services	18,506	28,000	25,300	25,600
Recharges	(9,700)	(23,300)	(23,300)	(23,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	72,339	47,200	45,700	48,200

A key aim of the Corporate Strategy is to have vital and viable town centres. Town Centre Management Partnerships have been established in Warwick and Kenilworth to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans are in development with stakeholders which will be co-ordinated and delivered (in part) by the Town Development Officers. A renewed structure in Royal Learnington Spa is being developed to meet the needs of the town centre going forward.

The budgets above reflect the costs of employing a Town Development Officer for Warwick. There is also a small budget for promotions and special events.

The costs of Kenilworth's Town Centre Management function are part funded by contributions from Warwick Town Council and other contributions towards projects.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1240 MARKETS				
DIRECT EXPENDITURE				
Premises	4,687	4,700	4,700	4,700
Supplies and Services	2,322	1,500	1,500	600
Third Party Payments	421	-	-	-
TOTAL DIRECT EXPENDITURE	7,430	6,200	6,200	5,300
DIRECT INCOME				
Rents	(27,470)	(37,000)	(37,000)	(37,000)
TOTAL DIRECT INCOME	(27,470)	(37,000)	(37,000)	(37,000)
NET DIRECT (INCOME) / EXPENDITURE	(20,040)	(30,800)	(30,800)	(31,700)
Support Services	8,102	11,500	11,300	11,300
NET (INCOME) / EXPENDITURE TO SUMMARY	(11,938)	(19,300)	(19,500)	(20,400)

The Economic Development and Regeneration team is responsible for managing and developing markets in Warwick District.

The Council licences the operation of the following open-air markets:

Kenilworth- held every Thursday at Abbey EndWarwick Charter Market- held every Saturday at Warwick Market Place

The market contractor pays a rent to the Council based on the number of stalls at each market.

The market contractor also operates monthly Farmers' Markets in Royal Learnington Spa .

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1650 ESTATE MANAGEMENT	-	-	~	-
Employees	75	-	-	-
Premises	145,688	134,300	327,600	123,000
Transport	32	-	-	-
Supplies and Services	2,090	5,300	5,300	5,100
Third Party Payments	107,985	87,100	58,900	71,000
TOTAL DIRECT EXPENDITURE	255,870	226,700	391,800	199,100
DIRECT INCOME				
Other Grants and Contributions	(22,599)	-	-	-
Other Income	(8,241)	(7,300)	(7,300)	(7,300)
Fees and Charges	(4,084)	(4,300)	(4,300)	(4,300)
Rents	(521,098)	(598,700)	(514,700)	(553,200)
TOTAL DIRECT INCOME	(556,022)	(610,300)	(526,300)	(564,800)
NET DIRECT (INCOME) / EXPENDITURE	(300,152)	(383,600)	(134,500)	(365,700)
Support Services	158,092	156,900	159,100	155,000
Capital Charges	4,663	54,700	54,500	4,700
NET (INCOME) / EXPENDITURE TO SUMMARY	(137,397)	(172,000)	79,100	(206,000)

The Estate Management Budget concerns the costs and incomes from properties which are non-operational assets - these are fixed assets held by the Council but not occupied directly or used in the delivery of the Council's services. It includes land acquired in advance for specific purposes, such as extinguishing inappropriate uses, improving conservation policies or in advance of redevelopment proposals; land and property held as an investment by the Council; and property surplus to requirements but held pending allocation or disposal.

The costs of support services affecting this budget concern the expenses of managing these non-operational assets. These property management costs are governed by the Council's duties under residential, commercial and industrial property lease arrangements, particularly the legal and financial matters, which include negotiating new leases, lease renewals, rent reviews and the assignment of leases.

The Council has approximately 160 non-operational assets, ranging from the general retail, office and industrial units to a boat house at St. Nicholas Park and numerous sporting clubhouses.

S3170 KENILWORTH PUBLIC SERVICE CENTRE	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
Premises	74,332	79,200	62,600	62,700
Supplies and Services	1.707	1,500	1,500	1,500
Third Party Payments	4,150	9,200	9,200	9,200
TOTAL DIRECT EXPENDITURE	80,189	89,900	73,300	73,400
DIRECT INCOME				
Rents	(39,571)	(45,000)	(45,000)	(47,300)
TOTAL DIRECT INCOME	(39,571)	(45,000)	(45,000)	(47,300)
NET DIRECT (INCOME) / EXPENDITURE	40,618	44,900	28,300	26,100
Support Services	24,830	24,000	22,400	15,200
Capital Charges	(16,666)	16,700	18,200	18,200
NET (INCOME) / EXPENDITURE TO SUMMARY	48,782	85,600	68,900	59,500

Kenilworth Public Service Centre was opened by His Royal Highness the Duke of Gloucester on 7 June 2012. The Centre was named Jubilee House in honour of the Queen's Diamond Jubilee.

The Centre provides accommodation for Kenilworth Library, Kenilworth Town Council, the Police's Safer Neighbourhood Team, West Midlands Ambulance Service paramedics, Kenilworth's MP and Warwick District Council staff amongst others.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3550 TOURISM	_	-	-	-
DIRECT EXPENDITURE				
Employees	29,326	33,600	29,400	29,500
Premises	14,972	15,900	15,800	15,900
Supplies and Services	155,941	152,600	156,600	138,100
Third Party Payments	1,775	500	500	500
TOTAL DIRECT EXPENDITURE	202,014	202,600	202,300	184,000
DIRECT INCOME				
Sales	(14,946)	(13,000)	(12,500)	(12,800)
Fees and Charges	(575)	(100)	(500)	(500)
TOTAL DIRECT INCOME	(15,521)	(13,100)	(13,000)	(13,300)
NET DIRECT (INCOME) / EXPENDITURE	186,493	189,500	189,300	170,700
Support Services	31,268	38,400	32,200	34,700
NET (INCOME) / EXPENDITURE TO SUMMARY	217,761	227,900	221,500	205,400

The tourism industry is an important sector of the economy in Warwick District and is an important element of the Corporate Strategy vision as "...a great place to live, work and visit."

The Council supports the industry through it's status as a founding member of the Destination Management Organisation, Shakespeare's England Ltd. The company is developing a destination management plan to guide the development of the industry in the sub region.

Through an SLA with Warwick Town Council, the District Council supports the Warwick Tourist Information Centre and the Visitor Information Centre at the Royal Pump Rooms in Royal Learnington Spa.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3600 ECONOMIC DEVELOPMENT	-	-	-	-
DIRECT EXPENDITURE				
Employees	142,666	143,300	147,500	153,300
Transport	3,801	3,600	3,600	3,600
Supplies and Services	26,397	19,100	23,100	11,200
Third Party Payments	28,545	50,000	78,900	-
TOTAL DIRECT EXPENDITURE	201,409	216,000	253,100	168,100
Other Income	(5,000)	-	-	-
TOTAL DIRECT INCOME	(5,000)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	196,409	216,000	253,100	168,100
Support Services	134,990	96,900	82,000	84,700
Capital Charges	-	-	559,000	-
Recharges	(128,200)	(171,200)	(171,200)	(171,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	203,199	141,700	722,900	81,600

The Council's Economic Development and Regeneration (ED&R) Team carry out a range of works from Town Development, managing the Advantage West Midlands funded enterprise projects, developing the enterprise and business support culture in the district, as well as tourism, estates management and promotion of the area for business relocation and inward investment purposes. Significant activity supports the work of the Coventry and Warwickshire Local Enterprise Partnership (CWLEP). The team is also responsible for developing new projects such as the games industry incubator hub (26HT) at Hamilton Terrace.

S3650 ECONOMIC REGENERATION

DIRECT EXPENDITURE Supplies and Services	48,144	22,500	53,300	20,000
TOTAL DIRECT EXPENDITURE	48,144	22,500	53,300	20,000
Support Services	90,448	127,000	117,800	122,200
NET (INCOME) / EXPENDITURE TO SUMMARY	138,592	149,500	171,100	142,200

The Economic Development and Regeneration Team manage various regeneration projects:

- Spencer Yard facilities
- Althorpe Enterprise Hub
- Brunswick Enterprise Zone
- Court Street Creative Arches

A grant is also made to support the work at Hill Close Gardens.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3660 ENTERPRISE DEVELOPMENT	-	-	-	-
DIRECT EXPENDITURE				
Employees	40,476	46,700	48,100	49,500
Premises	76,531	87,400	72,900	66,500
Transport	1,577	2,500	2,500	2,500
Supplies and Services	11,190	19,500	23,700	23,900
Third Party Payments	5,489	2,700	2,700	2,600
TOTAL DIRECT EXPENDITURE	135,263	158,800	149,900	145,000
DIRECT INCOME				
Other Income	(746)	-	-	-
Fees and Charges	(20,318)	(16,600)	(16,600)	(15,100)
Rents	(187,277)	(202,200)	(202,200)	(204,600)
TOTAL DIRECT INCOME	(208,341)	(218,800)	(218,800)	(219,700)
NET DIRECT (INCOME) / EXPENDITURE	(73,078)	(60,000)	(68,900)	(74,700)
Support Services	46,664	32,200	29,300	30,800
Capital Charges	50,858	53,700	56,300	56,300
NET (INCOME) / EXPENDITURE TO SUMMARY	24,444	25,900	16,700	12,400

Spencer Yard: The Phase 1 development of the North Hall and West Wing buildings was completed in May 2006 and has been fully occupied by a number of creative businesses and organisations since that date. Those companies who currently occupy the building are Motionhouse Dance Theatre (West Wing where they have office and dance studio facilities), Hybrid Arts and Heartbreak Productions are situated in North Hall. Heartbreak Productions manage the letting of the first floor which is available to hire for dance, rehearsal, performance, exhibition or similar purposes.

Althorpe Enterprise Hub: Funded mainly by capital grant from Advantage West Midlands this project targets new and early stage businesses in the high technology, ITC and creative industries sectors. This job creation project was developed during the period of the Regenesis project to regenerate Learnington Old Town and responded to an identified need to provide small offices and desk space for new businesses. The Centre which opened officially in September 2009 is the hub of the Council's activity to co-ordinate business support to businesses of all types in Warwick District. From 2014 onwards, AEH has been fully let.

Court Street Creative Arches: The Arches officially opened in September 2009 and were developed by the Council with match funding from Advantage West Midlands and is part of the Council's CUP programme designed to uplift one of the most run down areas in the District. The accommodation of single or double arches is designed to provide space for creative industries. Current tenants include Progressive Imaging, Codex, Loot and Swirls. An incubation hub for gamers will be launched from an arch in March 2014, which complements other WDC projects that are underway to assist this sector.

The above projects continue to be required to report annual outputs to BIS and the HCA (as the responsible bodies for AWM projects).

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3676 26HT	-	-	-	-
DIRECT EXPENDITURE				
Premises	3,167	-	7,600	6,300
Supplies and Services	1,447	-	13,500	15,900
Third Party Payments	3,023	-	-	-
TOTAL DIRECT EXPENDITURE	7,637	-	21,100	22,200
DIRECT INCOME				
Fees and Charges	-	-	(200)	-
Rents	(3,834)	-	(22,000)	(29,500)
TOTAL DIRECT INCOME	(3,834)	-	(22,200)	(29,500)
NET DIRECT (INCOME) / EXPENDITURE	3,803	-	(1,100)	(7,300)
Support Services	917	-	600	600
NET (INCOME) / EXPENDITURE TO SUMMARY	4,720	-	(500)	(6,700)

26 Hamilton Terace has been refurbished as a digital games incubator hub. The incubator hub is intended to provide a multi-occupancy serviced office for small and start-up games companies - a digital version of the Althorpe Enterprise Hub.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4510 DEVELOPMENT SERVICES MGT				
DIRECT EXPENDITURE				
Employees	79,665	80,700	83,000	85,500
Transport	407	700	700	500
Supplies and Services	16,021	13,500	13,500	12,800
TOTAL DIRECT EXPENDITURE	96,093	94,900	97,200	98,800
Support Services	102,565	108,700	67,100	74,900
Capital Charges	847	800	900	900
Recharges	(200,319)	(224,000)	(224,000)	(224,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	(814)	(19,600)	(58,800)	(49,400)

The Development Services Provision Groups are:

- Development Control
- Policy, Projects and Conservation
- Building Control
- Economic Development and Regeneration
- Estate Management
- Local Land Charges

The management of the Planning element of the Service Area involves the provision of support services to enable each of the service provision groups to undertake their professional duties. Certain budgets are held in this account on a provisional basis until such time as the Business Planning approach has evolved to allow greater autonomy to individual Group Leaders providing individual services. At present, certain resources are also retained in this account where they cannot readily be redistributed in total to individual service delivery units.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4540 DEVELOPMENT CONTROL				
DIRECT EXPENDITURE				
Employees	930,931	916,400	928,300	958,200
Transport	19,161	24,700	21,900	21,700
Supplies and Services	70,633	60,000	67,800	57,300
Third Party Payments	433,166	108,800	297,600	108,800
TOTAL DIRECT EXPENDITURE	1,453,891	1,109,900	1,315,600	1,146,000
DIRECT INCOME				
Government Grants	(7,500)	-	-	-
Other Grants and Contributions	(12,000)	-	-	-
Sales	(869)	(1,500)	(700)	(700)
Other Income	(517)	(300)	(100)	(100)
Fees and Charges	(1,057,971)	(730,500)	(886,500)	(730,500)
TOTAL DIRECT INCOME	(1,078,857)	(732,300)	(887,300)	(731,300)
NET DIRECT (INCOME) / EXPENDITURE	375,034	377,600	428,300	414,700
Support Services	439,941	493,900	461,600	439,700
Recharges	(131,700)	(58,900)	(58,900)	(58,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	683,275	812,600	831,000	795,500

The Development Management function ensures that development takes place throughout the District in accordance with the policies of the Government and Council. It does this through the determination of planning applications which enables proposals requiring planning permission to be assessed taking into account the views of neighbours and other interested parties. Most applications are decided under delegated powers given to the Head of Development Services, but major or controversial applications are decided by the Planning Committee. Public consultation takes place on applications and sometimes there is a need for negotiations with applicants in order to achieve an acceptable development. Many applications relate to the District's historic environment and in such cases careful attention is given to preserving the architectural and historic interest of the buildings. The function includes an enforcement team who investigate development that has taken place without planning permission. Breaches of planning control are investigated and either resolved by agreement or by means of enforcement action authorised by the Planning Committee. There is also monitoring of development to ensure that approved schemes are carried out in accordance with plans. Planning permission is only refused where there are clear reasons for doing so but, in such cases, and in cases of Enforcement, there is a right of appeal to the Planning Inspectorate and the function deals with presentation of evidence for such appeals, either through the written representation procedure or at formal local public inquiries or hearings.

Where development or other proposals threaten the loss of trees, consideration is given to protecting the trees by means of a Tree Preservation Order which would make it an offence to fell or damage the trees in any way. Such action is only recommended where the trees are of particular intrinsic value or because of their contribution to the visual amenities of the area. The owners have a right to object to the placing of an Order and any objections are taken into consideration by the Planning Committee before the Order is confirmed. Applications for works to protected trees represents an element of the Section's work and since 1997 the Section also deals with notifications to protect important hedgerows.

Conservation and Design

The District has 29 Conservation Areas and approximately 1,500 Listed Buildings, a number of which are Listed Grade I. It is therefore a very valuable asset to the District. The Conservation team advises and assists owners of historic properties on ways in which they may be maintained and enhanced. Advice is also prepared for property owners. predominantly through the WDC website The team also administer an historic building grants scheme. The grants are spent on improving historic properties and areas across the district. The Conservation team also play an important role in providing design comments on all applications for Listed Building Consent and all planning applications within Conservation Areas. This includes managing and administering the Conservation Area Advisory Forum which also provide comments on applications. The Conservation team also promote the historic environment and regularly hold design awards to recognise good design. They also administer the Heritage Open Day every year which helps to educate the public as to the value and importance of the historic environment.

Relevant Statistics	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
Applications decided	1,526	1,321	1,549
Appeals lodged	27	38	61
Enforcement notices served	42	29	14
Investigations into alleged breaches of planning control	505	458	426
Tree works applications received	272	327	315

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4570 PLANNING POLICY AND PROJECTS	-	_	-	-
DIRECT EXPENDITURE				
Employees	324,349	318,500	331,600	345,600
Transport	1,401	1,500	1,500	1,500
Supplies and Services	24,148	2,800	108,200	2,400
Third Party Payments	200,108	36,500	76,500	36,500
TOTAL DIRECT EXPENDITURE	550,006	359,300	517,800	386,000
DIRECT INCOME				
Government Grants	(60,000)	-	-	-
Other Grants and Contributions	(30,000)	-	-	-
Sales	(172)	-	-	-
Other Income	(975)	-	-	-
Fees and Charges	(50)	-	-	-
TOTAL DIRECT INCOME	(91,197)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	458,809	359,300	517,800	386,000
Support Services	171,338	153,700	140,000	145,600
Capital Charges	35,449	51,300	99,500	51,200
Recharges	(84,200)	(84,200)	(84,200)	(84,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	581,396	480,100	673,100	498,600

The planning policy team are required by law to produce a series of documents that allow the Council to manage development in the district through setting out the factors to be taken into account when deciding planning applications. It is also a requirement to support parish councils and local communities to prepare Neighbourhood Plans.

Warwick District Local Plan

The Local Plan is a land use plan which promotes the location and nature of new development within the District. The plan contains policies and maps showing designations, such as flood plains and environmentally sensitive areas, as well as allocations for new housing and employment development. The current Warwick District Local Plan, adopted in September 2007 is currently being reviewed and in due course will be replaced by a new Local Plan covering the period through until 2029.

Alongside the Local Plan, the team is responsible for preparing a Community Infrastructure Levy (CIL) Charging Schedule, undertaking infrastructure planning, undertaking strategic masterplanning and monitoring for major sites and preparing a Development Plan for allocating Gypsy and Traveller Sites.

The Policy team has also begun preparation of an Area Action Plan for Warwick Town Centre and will support similar Plans for Kenilworth and Royal Learnington Spa. The Team is also responsible for Neighbourhood Planning - supporting local communities to produce their own development plans. Several Neighbourhood Plans are currently under preparation.

Other Policy Work

The Policy Team also annually monitor new development, e.g. number of new houses built, for the Government, and report this in an Annual Monitoring Report.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4600 BUILDING CONTROL				
DIRECT EXPENDITURE				
Employees	342,901	398,600	698,300	785,800
Premises	-	-	7,500	7,500
Transport	23,918	26,600	54,700	54,700
Supplies and Services	30,293	21,400	60,000	26,000
Third Party Payments	2,611	5,700	15,700	15,700
TOTAL DIRECT EXPENDITURE	399,723	452,300	836,200	889,700
DIRECT INCOME				
Other Income	(44,435)	(47,700)	(117,000)	(107,000)
Fees and Charges	(346,467)	(405,500)	(687,600)	(727,600)
TOTAL DIRECT INCOME	(390,902)	(453,200)	(804,600)	(834,600)
NET DIRECT (INCOME) / EXPENDITURE	8,821	(900)	31,600	55,100
Support Services	695,755	166,100	147,000	135,300
Recharges	(507,601)	(18,700)	(18,700)	(18,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	196,975	146,500	159,900	171,700

Through the Building Regulations and associated legislation, the Council carries out its duties, functions and responsibilities to ensure the health, safety, welfare and facilities for people in and about buildings and structures, together with the conservation of fuel and power. The Building Act 1984 and associated legislation give a significant amount of flexibility to designers and builders, including fire engineering design approach to complex buildings. Due to this flexibility, officers have to be more vigilant and be prepared to make immediate and positive professional judgements prior to, or during construction work. Those judgements made can have commercial and financial implications on developments, together with health and safety implications. The Building Regulations are constantly being reviewed and updated where appropriate to ensure that the broad range of legislation is addressed in assessing and ensuring buildings and developments are in compliance. Although the Approved Inspector Regulations now provide alternatives to developers, the Building Control Group at Warwick District Council, due to their professionalism, quality assurance systems and customer care procedures, have ensured that the majority of building operations are subject to compliance with the Building Regulation procedures through the Local Authority route.

Warwick Building Control have formally merged services with Rugby and Daventry. The formal merger has been in place for 9 months, and the targets we set ourselves are currently being achieved. If this continues to be successful it may lead to further mergers with other adjacent Local Authority Building Control Services. Warwick are taking the lead in this merger with the aim of promoting closer and consistent working across the district and to form a united front against the Approved Inspectors. The team has also developed partnerships with design teams, developers and other Local Authorities across the Country. During the last few years, the group have continued to implement additional responsibilities as a result of changing legislation and updating of the regulations. This has been particularly so in the case of access and facilities for disabled people and the document BS8300 (DDA), new Fire Safety legislation (RRO), Part P Electrical etc. The revised disabled legislation and the associated DDA have extended the scope for disabled people in commercial and domestic fields. The regulations now require all dwellings, including flats etc., to be more accessible and provide improved facilities for disabled people. There are also the additional requirements for improved access of facilities within, including vertical access to various levels of buildings within commercial developments.

In the continuing drive to provide more energy efficient buildings and a more sustainable environment across the whole spectrum, Part L (Conservation of Fuel and Power) is constantly under review. The implementation of any new legislation will provide a challenging task for the Building Control team. In addition to all of the above, the Department for Communities and Local Government (DCLG) continue to advise that the fee related function of Local Authorities' Building Control must be self-financing over a three year period. Any surplus should be reinvested into the service to improve the service delivery. In order for this to happen, Local Authorities set their own fees and charges of the service they provide, although it should be noted, the Council cannot charge for works related to disabled adaptations or improvements, or for registration of window or electrical projects. Our fee charges as set should enable us to break even, however, we must be aware there should be no cross subsidy of the service between non fee related and fee related functions, but the service must ensure we continue to provide a cost effective efficient service to all, in a highly competitive market. The service also provides other duties in respect of health and safety, such as dangerous structures, demolitions, fire safety surveys, accessibility audits, temporary stands etc. and structures.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4840 LOCAL LAND CHARGES				
DIRECT EXPENDITURE				
Employees	18,828	35,800	18,200	37,200
Transport	-	200	200	200
Supplies and Services	8,817	13,100	138,800	8,900
Third Party Payments	47,304	31,700	31,700	31,700
TOTAL DIRECT EXPENDITURE	74,949	80,800	188,900	78,000
Government Grants	-	-	(127,600)	-
Other Income	-	(600)	(600)	(600)
Fees and Charges	(168,535)	(160,000)	(160,000)	(160,000)
TOTAL DIRECT INCOME	(168,535)	(160,600)	(288,200)	(160,600)
NET DIRECT (INCOME) / EXPENDITURE	(93,586)	(79,800)	(99,300)	(82,600)
Support Services	21,472	28,900	19,700	18,400
NET (INCOME) / EXPENDITURE TO SUMMARY	(72,114)	(50,900)	(79,600)	(64,200)

The Council is obliged to maintain a register (the Local Land Charges Register) relating to its area which includes details of any matter - road proposals, clearance order, closing order, etc. - affecting properties, and details of any charge which under various enactments is a charge on the property, e.g. private street work costs. Any person may make a search of the register, either in person or by submitting the appropriate form and on payment of the appropriate fee. In addition, the Council provides replies to additional enquiries raised by Solicitors or search companies acting for the purchasers of houses, businesses etc. These enquiries relate to sewerage, planning, highways and general environmental matters.

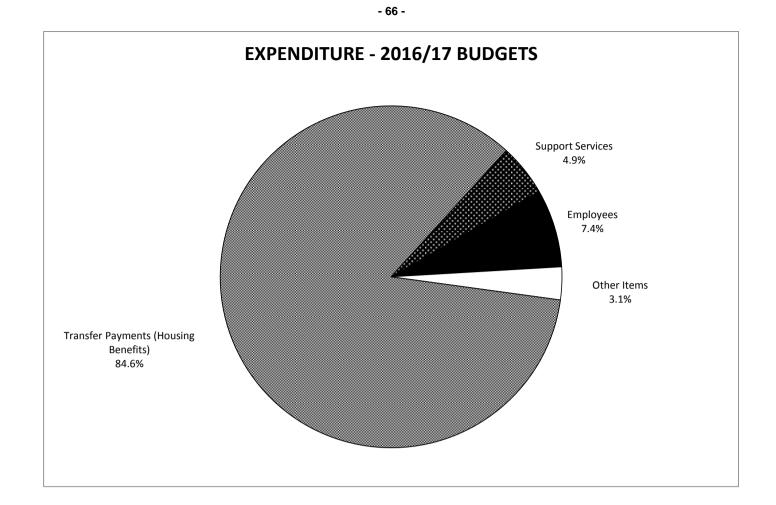
The income is derived from "search fees" which are the amounts paid by (usually) prospective purchasers of properties who pay a fee for a search of the register and/or the replies to the additional enquiries. The service is under the control of the Head of Development. Fees are set by the Council in accordance with the national guidance issued by the Ministry of Justice, which seeks to ensure that councils set fees which recover the cost of providing the service.

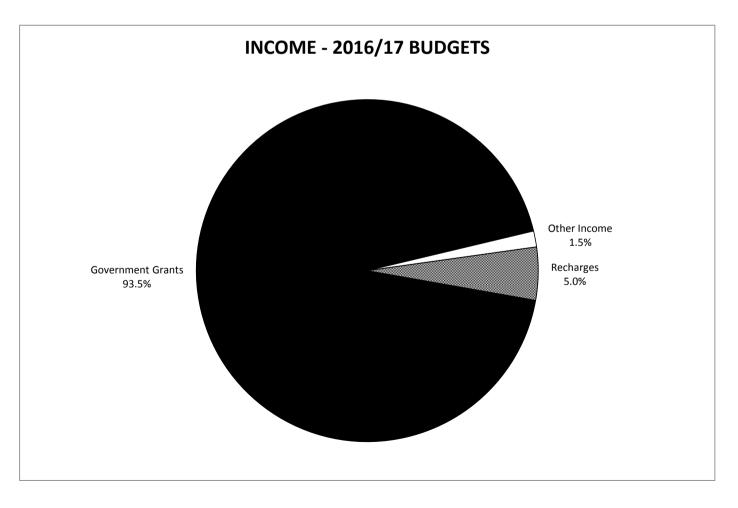
The Council is in the process of digitising the register and all the supporting records. Once completed, it will be possible to deal with the whole search process electronically.

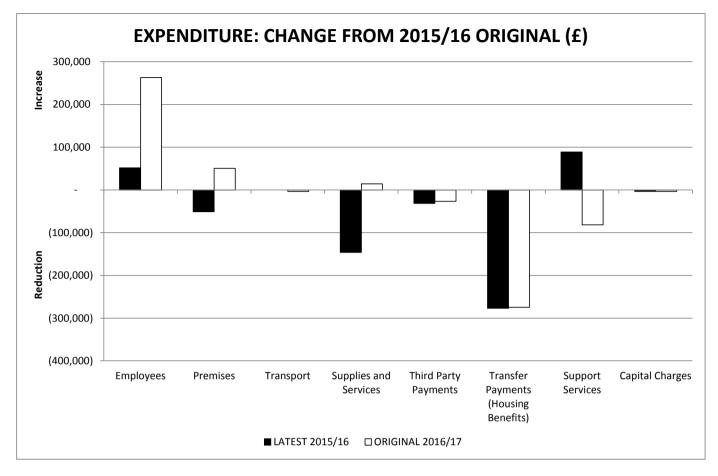
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
FINANCE PORTFOLIO	-	-		~	
S1410 FINANCE MANAGEMENT	-	3,800	(11,000)	900	68
S1415 NNDR DIS RATE RELIEF	12,404	16,100	-	-	69
S1417 PROCUREMENT	-	14,500	9,000	29,500	69
S1418 FINANCIAL SERVICES TEAM	-	149,200	20,800	(14,800)	70
S1425 ACCOUNTANCY	-	(16,600)	14,600	15,000	71
S1440 NON-DISTRIBUTED COSTS	182,395	143,500	135,400	137,700	72
S1460 TREASURY MANAGEMENT	19,202	31,100	35,600	35,800	72
S1461 CONTINGENCIES	-	190,000	-	358,600	73
S1465 CORPORATE MANAGEMENT	475,481	385,700	513,500	509,600	74
S1468 CONCURRENT SERVICES	164,667	159,100	157,800	152,800	75
S1578 AUDIT & RISK	-	(12,900)	(6,800)	(600)	76
S3050 REVENUES	554,525	591,700	660,200	546,100	77
S3250 BENEFITS	384,298	584,200	601,000	534,200	78
S3661 CUP - UNITED REFORM CHURCH	51,131	48,900	47,500	47,500	79
TOTAL FINANCE PORTFOLIO	1,844,103	2,288,300	2,177,600	2,352,300	

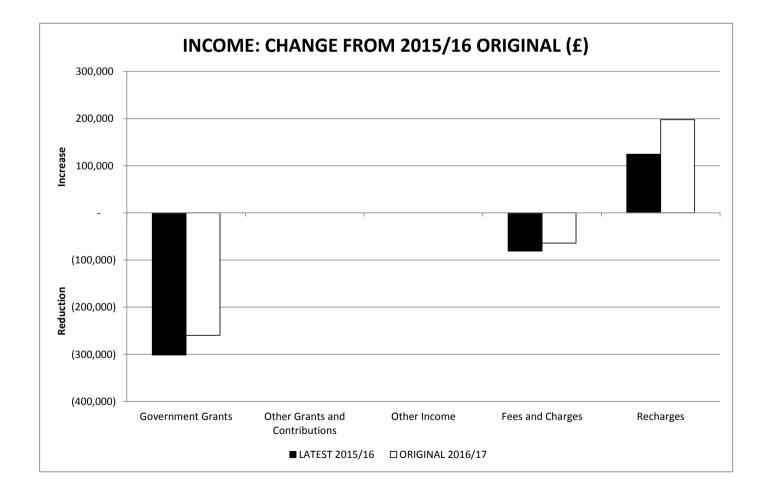
SUBJECTIVE ANALYSIS:

EXPENDITURE:				
Employees	2,348,994	2,345,000	2,396,900	2,608,000
Premises	2,774	51,000	-	101,500
Transport	13,135	18,600	18,600	15,100
Supplies and Services	776,124	805,200	658,900	819,300
Third Party Payments	148,009	133,300	101,800	106,800
Transfer Payments (Housing Benefits)	29,665,055	30,223,700	29,946,600	29,949,200
Support Services	1,852,470	1,812,000	1,900,700	1,730,500
Capital Charges	59,693	59,700	56,400	56,400
TOTAL EXPENDITURE	34,866,254	35,448,500	35,079,900	35,386,800
INCOME:				
Government Grants	(30,955,701)	(31,152,900)	(30,851,400)	(30,893,200)
Other Grants and Contributions	(75,824)	(75,100)	(75,100)	(75,100)
Other Income	(22,454)	(11,200)	(11,200)	(11,200)
Fees and Charges	(441,022)	(471,000)	(390,000)	(407,000)
Recharges	(1,527,150)	(1,450,000)	(1,574,600)	(1,648,000)
TOTAL INCOME	(33,022,151)	(33,160,200)	(32,902,300)	(33,034,500)
NET EXPENDITURE	1,844,103	2,288,300	2,177,600	2,352,300









	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1410 FINANCE MANAGEMENT	-	~	-	-
DIRECT EXPENDITURE				
Employees	101,417	102,700	105,600	108,500
Transport	179	300	300	300
Supplies and Services	5,882	7,200	7,200	7,000
Third Party Payments	20	-	-	-
TOTAL DIRECT EXPENDITURE	107,498	110,200	113,100	115,800
DIRECT INCOME				
Other Income	(20)	-	-	-
TOTAL DIRECT INCOME	(20)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	107,478	110,200	113,100	115,800
Support Services	45,319	55,500	37,800	47,000
Recharges	(152,797)	(161,900)	(161,900)	(161,900)
NET (INCOME) / EXPENDITURE TO SUMMARY		3,800	(11,000)	900

The Head of Finance is responsible for providing a comprehensive financial service to the Council via the following five divisions of the Business Unit:

Procurement

Exchequer:

- Revenues
 - Collection of Council Tax
 - Collection of Business Rates
- FSTeam
 - Creditors
 - Sundry Income

Accountancy

- Accounting and Budgeting
- Treasury Management
- Financial Advice

Audit and Risk

- Internal Audit
- Risk Management
- Insurances

Benefits

- Housing Benefits
- Council Tax Reduction
- Benefits Fraud

Work is undertaken under the direction of the Head of Finance who will perform his duties in compliance with the appropriate regulations and standards expected of Local Government, as promoted by the Chartered Institute of Public Finance and Accountancy.

The cost of this service is recharged to users based on staff time allocations.

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	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1415 NNDR DIS RATE RELIEF	-	~	~	~
INDIRECT EXPENDITURE Support Services	12,404	16,100	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	12,404	16,100 	-	
S1417 PROCUREMENT				
DIRECT EXPENDITURE				
Employees	82,754	120,200	111,000	131,500
Transport	722	800	800	800
Supplies and Services	12,262	3,100	3,100	3,100
Third Party Payments	2,207	600	600	600
TOTAL DIRECT EXPENDITURE	97,945	124,700	115,500	136,000
DIRECT INCOME				
Fees and Charges	(912)	-	-	-
TOTAL DIRECT INCOME	(912)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	97,033	124,700	115,500	136,000
Support Services	14,862	14,100	14,500	14,500
Recharges	(111,895)	(124,300)	(121,000)	(121,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	14,500	9,000	29,500

The Procurement Section's role is to ensure that all procurement projects are undertaken within the council's Code of Contract Practice and Financial Regulations, and EU legislation. Whilst procurement is devolved to all budget holders within the authority, the procurement team are actively involved in all tender opportunities. Our aim is to provide value for money on supplies and services bought and leased by the council. This does not mean the cheapest but a balance between cost, quality and performance.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1418 FINANCIAL SERVICES TEAM				
DIRECT EXPENDITURE				
Employees	155,451	171,400	173,500	183,800
Transport	70	100	100	100
Supplies and Services	10,855	7,000	7,000	7,000
TOTAL DIRECT EXPENDITURE	166,376	178,500	180,600	190,900
DIRECT INCOME				
Other Grants and Contributions	(8,500)	(8,500)	(8,500)	(8,500)
TOTAL DIRECT INCOME	(8,500)	(8,500)	(8,500)	(8,500)
NET DIRECT (INCOME) / EXPENDITURE	157,876	170,000	172,100	182,400
Support Services	96.759	105,100	100.400	54,500
Recharges	(254,635)	(125,900)	(251,700)	(251,700)
Ŭ				
NET (INCOME) / EXPENDITURE TO SUMMARY	-	149,200	20,800	(14,800)

FINANCIAL SERVICES (FSTeam)

The FSTeam provides support to Service Areas across the Council which are of a financial nature. The team also prepares and manages the support services of creditor and debtor invoice processing.

The cost of this service is recharged to services using a variety of basis ranging from staff time allocations, numbers of staff and numbers of transactions.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1425 ACCOUNTANCY				
DIRECT EXPENDITURE				
Employees	482,957	458,700	494,400	480,400
Transport	449	1,000	1,000	1,000
Supplies and Services	56,054	52,400	49,400	52,400
TOTAL DIRECT EXPENDITURE	539,460	512,100	544,800	533,800
DIRECT INCOME				
Other Income	(6)	-	-	-
TOTAL DIRECT INCOME	(6)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	539,454	512,100	544,800	533,800
Support Services	106,008	122,100	104,800	116,200
Recharges	(645,462)	(650,800)	(635,000)	(635,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(16,600)	14,600	15,000

The Accountancy Division is directed by the Strategic Finance Manager (a qualified accountant), and is comprised of 4 Principal Accountants, 6 Assistant Accountants and an Accountancy Assistant. The services provided are as follows:

- Co-ordination of annual revenue budgets, fees and charges reports and capital budgets;
- Preparation of statutory final accounts and associated returns, grant claims etc.;
- Provision of financial advice, training and assistance in budget monitoring for all Service Area managers at all levels;
- Maintenance and Development of the Council's Financial Management, Asset Register, Income Management and Time Recording Systems;
- On site support to Service Areas, including advice in respect of VAT;
- Treasury Management;
- Collection Fund Accounts;
- Financial support and direction on various projects undertaken within the Council.

The Accountancy Division works to the following timescales:

- Accountancy advice 10 working days
- Response to Committee Reports 5 working days
- Routine requests for advice 2 working days
- Emergency / urgent work on demand, subject to staff availability

Although in the majority of cases, the Division responds within a far shorter timescale.

The work is undertaken according to CIPFA accounting standards and is subject to external / internal audits each year.

The division continues to review the way the Council's Budgets are monitored and reported, enhancing them should the where opportunities arise. The team will also continue to support and work with other Service Areas, who are reviewing their practices under the Council's Fit for the Future Programme.

The cost of this service is recharged to users based on staff time allocations.

S1440 NON-DISTRIBUTED COSTS	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Employees	192,438	152,300	145,200	147,300
TOTAL DIRECT EXPENDITURE	192,438	152,300	145,200	147,300
Capital Charges	14,380	14,400	12,500	12,500
Recharges	(24,423)	(23,200)	(22,300)	(22,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	182,395	143,500	135,400	137,700

Non-Distributed Costs are defined as comprising:

• The costs associated with unused shares of IT facilities;

• The costs of shares of other long-term unused but unrealisable assets;

• The proportion of employer's pensions contributions which actuaries certify to be attributable to back funding (i.e. current contributions towards the cost of increases in the pensions earned by past services).

S1460 TREASURY MANAGEMENT

DIRECT EXPENDITURE Supplies and Services	35,494	31,500	35,600	35,800
Third Party Payments	856	2,100	2,100	2,100
TOTAL DIRECT EXPENDITURE	36,350	33,600	37,700	37,900
DIRECT INCOME				
Other Income	(15,278)	-	-	-
TOTAL DIRECT INCOME	(15,278)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	21,072	33,600	37,700	37,900
Support Services	832	-	900	900
Recharges	(2,702)	(2,500)	(3,000)	(3,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	19,202	31,100	35,600	35,800

Costs associated with the Council's banking arrangements.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1461 CONTINGENCIES				
DIRECT EXPENDITURE				
Employees	-	(30,000)	-	-
Premises	-	51,000	-	101,500
Supplies and Services	-	243,000	-	264,100
TOTAL DIRECT EXPENDITURE	-	264,000	-	365,600
Fees and Charges Contingency	-	(74,000)	-	(7,000)
TOTAL DIRECT INCOME		(74,000)		(7,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	190,000	-	358,600

This budget comprises general contingencies:

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A general underspending on salaries not included within specific budgets; The anticipated costs of a new office cleaning contract; A general prices inflation allowance; A general contingency budget; A general allowance for over-recovery of income not included in specific service budgets. •

S1465 CORPORATE MANAGEMENT	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Employees	-	45,000	-	18,900
Supplies and Services	69,481	74,300	74,300	59,400
TOTAL DIRECT EXPENDITURE	69,481	119,300	74,300	78,300
Support Services	422,800	284,500	457,300	449,400
Recharges	(16,800)	(18,100)	(18,100)	(18,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	475,481	385,700	513,500	509,600

It is recognised that certain costs only arise because local authorities are multi-purpose, elected organisations, i.e. the costs are over and above the sum of those that would be needed to manage all the various services if they were run by single-purpose authorities. Such costs are now gathered under the heading of "Corporate Management". Under the Service Reporting Code of Practice, the costs that can be charged to Corporate Management are strictly defined.

Corporate Management is defined as:

- Costs of the Chief Executive except where duties are concerned with the direct management of services or the provision of advice and support to members;
- Maintaining statutory registers, e.g. of politically sensitive posts, unused land, payments to members and members' interests – except when those statutory registers are defined specifically as a function of direct services;
- Providing information required by members of the public in exercise of statutory rights (other than about specific services);
- Completing, submitting and publishing staffing returns, statements of accounts, annual reports, public performance reports and local performance plans;
- External audit liaison;
- Best Value external inspections;
- Responsible Financial Officer functions relating to precepts, standard spending assessments, corporate budgets, capital programmes, budget monitoring of the corporate position, reviewing the financial effects of strategic proposals, etc.

A small part of Corporate Management is charged to the Housing Revenue Account to reflect its fair and equitable share of the costs.

S1468 CONCURRENT SERVICES	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Supplies and Services	105,469	100,000	100,000	94,600
Third Party Payments	54,600	53,200	53,200	53,600
TOTAL DIRECT EXPENDITURE	160,069	153,200	153,200	148,200
Support Services	4,598	5,900	4,600	4,600
NET (INCOME) / EXPENDITURE TO SUMMARY	164,667	159,100	157,800	152,800

Supplies and Services:

The treatment of Council Tax Benefits changed from a national to a local council tax reduction scheme with effect from 1 April 2013. Under the local scheme the council tax reductions are now built into the Council Tax Base as a disregard, thus reducing the Council Tax Base. To counter this reduction in the Council Tax Base the Town and Parish Councils receive a Council Tax Support Grant.

Third Party Payments:

There are services which are carried out by parish councils in their areas that are carried out by the District Council in the urban areas of Royal Learnington Spa, Kenilworth and Warwick. Without some form of relief, council taxpayers in the rural areas would, in effect, be paying twice for the same services. In order to avoid this "double charging", this Council contributes towards the costs of parish councils, although there are conditions attached to reimbursement.

The services covered by the scheme of reimbursement include:

- Maintenance of parks, open spaces and recreation grounds;
- Repair and maintenance of bus shelters;
- Play leadership schemes;
- Cutting grass verges;
- Replacement and maintenance of seats;
- Emptying dog litter bins.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1578 AUDIT & RISK	-	~	~	-
Employees	217,144	215,900	226,000	232,600
Transport	1,358	1,400	1,400	1,400
Supplies and Services	23,489	33,600	32,100	31,900
Third Party Payments	-	5,000	5,000	5,000
TOTAL DIRECT EXPENDITURE	241,991	255,900	264,500	270,900
DIRECT INCOME				
Other Income	(7,150)	(11,200)	(11,200)	(11,200)
TOTAL DIRECT INCOME	(7,150)	(11,200)	(11,200)	(11,200)
NET DIRECT (INCOME) / EXPENDITURE	234,841	244,700	253,300	259,700
Support Services	68,587	66,600	64,100	63,900
Recharges	(303,428)	(324,200)	(324,200)	(324,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(12,900)	(6,800)	(600)

The Internal Audit service comprises provision of assurance to management on the state of internal control in respect of all of the Council's functions, activities and systems.

The services provided also include the following:

- Assistance on projects
- General advice on controls and risk
- Investigations into suspected cases of fraud and corruption.

The audit work is undertaken in compliance with professional auditing standards as laid down by the Chartered Institute of Public Finance and Accountancy (CIPFA) and the Chartered Institute of Internal Auditors (CIIA). The Council's external auditors, Grant Thornton, review and report annually on the activities of Internal Audit.

The service is delivered through a combination of in-house staffing and, especially for IT audits, external contractors.

The Audit and Risk Manager reports quarterly to the Head of Finance on the activities of Internal Audit. The Finance and Audit Scrutiny Committee oversees achievement of the annual internal audit plan and receives reports on a quarterly basis to enable them to fulfil this function.

In terms of risk management, the Audit and Risk Manager provides advice to services to help them manage their risks effectively. Risk registers are in place for all Council services and these are reviewed regularly by the Finance & Audit Scrutiny committee. A report is issued to members annually on progress in embedding risk management across the organisation.

The cost of this service is recharged to services based on staff time allocations.

The management of the Council's insurances is part of the Audit and Risk Division. Insurance is arranged with the Council's insurer where appropriate and all claims are handled by the Insurance & Risk Officer.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3050 REVENUES	-	-	-	-
DIRECT EXPENDITURE				
Employees	550,117	578,700	606,600	590,000
Premises	150	-	-	-
Transport	1,726	2,700	2,700	2,700
Supplies and Services	95,282	81,200	106,200	101,200
Third Party Payments	32,038	25,800	25,800	25,800
TOTAL DIRECT EXPENDITURE	679,313	688,400	741,300	719,700
Government Grants	(226,463)	(216,500)	(216,500)	(214,400)
Other Grants and Contributions	(67,324)	(66,600)	(66,600)	(66,600)
Fees and Charges	(430,534)	(390,000)	(390,000)	(400,000)
TOTAL DIRECT INCOME	(724,321)	(673,100)	(673,100)	(681,000)
NET DIRECT (INCOME) / EXPENDITURE	(45,008)	15,300	68,200	38,700
Support Services	600,541	576,400	592,000	507,400
Recharges	(1,008)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	554,525	591,700	660,200	546,100

The Revenues Service is responsible for the levying and collection of both the Council Tax and Business Rates .

Council Tax - Introduced in April 1993, is a tax on domestic properties. Each domestic property is placed in a 'band' from A to H based on the capital value of that property in April 1991. The banding exercise was carried out and is maintained by the Valuation Office, an Executive Agency of central Government.

Each year in late February, or early March, the Council, as the Billing Authority, fixes the charges that will apply for the upcoming financial year. The amount of tax levied will include precepts on behalf of Warwickshire County Council and Warwickshire Police and Crime Commissioner, as well as precepts by the appropriate parish or town councils.

Business Rates - All businesses in the area have a 'rateable value' ascribed to them by the Valuation Office Agency. Business Rates are subject to a revaluation every 5 years [the next one has been postponed from 2015 and will take effect from 01 April 2017] when the values are updated to reflect market changes in rental values. The Government fixes the rate-in-the-pound that the Council must use to calculate charges which are then levied on the occupiers or owners of the relevant properties. There is a system of 'transitional relief' which helps cushion the effects of substantial changes following a revaluation. The Government announced in the 2014 Autumn Statement that this relief will be extended for the next 2 years given the delay in the latest revaluation.

In both cases, the Revenues Service is responsible for calculating the charges, allowing any discounts, benefits or reliefs as appropriate, and then sending out bills in accordance with the regulations. If payment is not forthcoming, then recovery action as set out in the regulations is followed in order to secure payment.

The council's website at www.warwickdc.gov.uk gives more details about council tax and rates and also gives details of how to go about applying for benefits, reliefs, discounts or exemptions.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3250 BENEFITS	-	-	-	-
DIRECT EXPENDITURE				
Employees	566,716	530,100	534,600	715,000
Transport	8,631	12,300	12,300	8,800
Supplies and Services	361,856	171,900	244,000	162,400
Third Party Payments	56,540	46,600	15,100	20,100
Transfer Payments	29,665,055	30,223,700	29,946,600	29,949,200
TOTAL DIRECT EXPENDITURE	30,658,798	30,984,600	30,752,600	30,855,500
DIRECT INCOME				
Government Grants	(30,729,238)	(30,936,400)	(30,634,900)	(30,678,800)
Fees and Charges	(9,576)	(7,000)	-	-
TOTAL DIRECT INCOME	(30,738,814)	(30,943,400)	(30,634,900)	(30,678,800)
NET DIRECT (INCOME) / EXPENDITURE	(80,016)	41,200	117,700	176,700
Support Services	478,314	562,100	520,700	468,500
Recharges	(14,000)	(19,100)	(37,400)	(111,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	384,298	584,200	601,000	534,200

Local Authorities are responsible for administering the Government's Housing Benefit and, until 1 April 2013 Council Tax Benefit Schemes. in accordance with the Social Security Acts. The benefit schemes enable people on low incomes to obtain financial assistance towards Rent and Council Tax payable.

Principal Features:

(a) Entitlement is assessed in relation to total financial resources and "applicable amounts".

 (b) Households on Income Support, Jobseekers' Allowance, Pension Credit (Guarantee Credit) and Employment Support Allowance (income related) should be able to get the maximum level of assistance less, where applicable, a deduction for any non dependants living in the household. Other households whose income is not included in this list may also qualify and the level of entitlement is assessed based on income and capital compared to the circumstances of the household.

- (c) Applicants with more than £16,000 assessed capital do not qualify for benefit unless they are in receipt of Pension Credit (Guarantee Credit).
- (d) Income from employment is assessed on net income.
- (e) Benefit Costs Subsidy is a direct subsidy of 100%. except for cases where accommodation is supported accommodation. Lower rates are applicable to benefit expenditure where it is considered that local authorities have scope to monitor and control costs e.g. overpaid benefit.
- (f) Administration Costs Subsidy is a cash-limited specific grant which is paid on the basis of claimant numbers.

Number of Claimants:

Housing Benefit

<u>2015</u> 6,303

The Legislation in respect of Council Tax Reduction Schemes is contained within the Local Government Finance Act, the scheme for pensioners is prescribed by Government, however from April 2013, Councils had to have in place, their own local scheme for working age customers. The Warwick District Council Working Age Scheme broadly follows the housing benefit scheme detailed above, however from April 2014 the maximum reduction a working age claimant could receive was 92.5%, this reduces from April 2015 to 85%.

2014

6.815

Number of Claimants:

		<u>2014</u>	<u>2015</u>
	Council Tax Reduction	8,124	7,402
Enclosed the second time the second			

Fraud Investigations

The total value of Housing Benefits and the Council Tax Reduction Scheme in 2016/17 is estimated to be £37 million (including £12.5 million rent rebates previously identified in the Housing Revenue Account). By the nature of the payments the scope for fraud is considerable and the Government sets targets for finding fraud. Subsidy from Government in respect of the SAFE Scheme is now included in the Administration Grant and distributed on the basis of a single formula linked to claimant numbers.

From the 1st February 2015, the DWP's Single Fraud Investigation Service became responsible for investigating all cases of Housing Benefit Fraud. Responsibility for investigating fraudulent claims for Council Tax Reduction remains with the local authority.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3661 CUP - UNITED REFORM CHURCH				
DIRECT EXPENDITURE				
Premises	2,624	-	-	-
Third Party Payments	1,748	-	-	-
TOTAL DIRECT EXPENDITURE	4,372	-	-	-
Support Services	1,446	3,600	3,600	3,600
Capital Charges	45,313	45,300	43,900	43,900
NET (INCOME) / EXPENDITURE TO SUMMARY	51,131	48,900	47,500	47,500

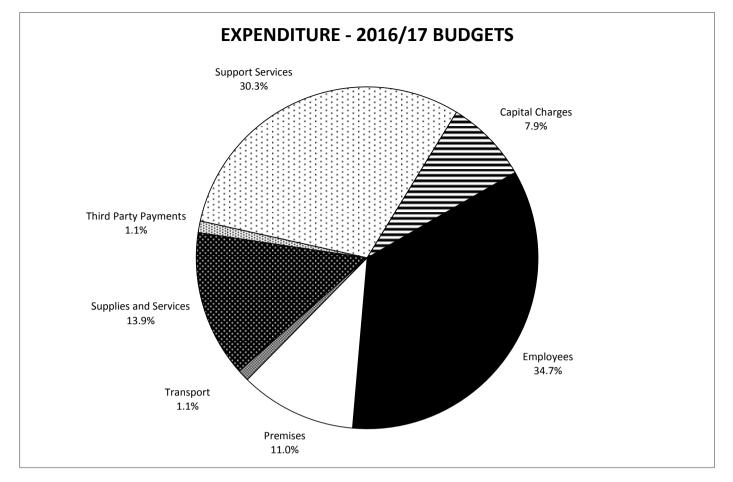
The Creative Uplift Programme (CUP) scheme in respect of phase 2 development of Spencer's Yard was dependent on Government funding through Advantage West Midlands.

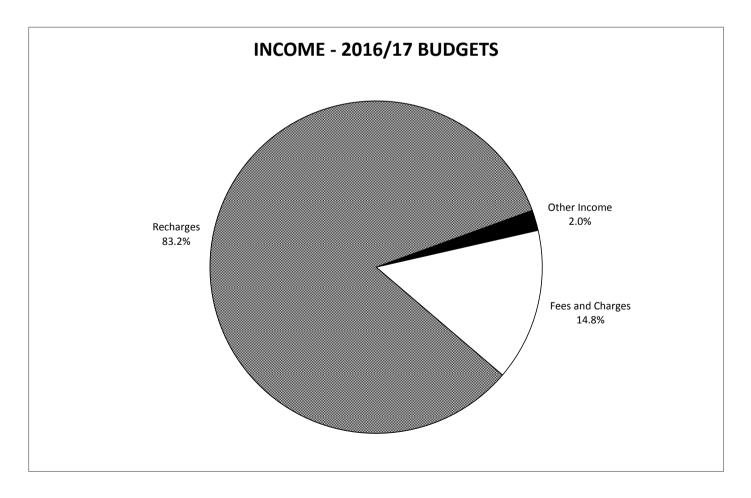
The new Government formed following the Parliamentary elections held in May 2010 abolished Advantage West Midlands and cancelled all outstanding schemes.

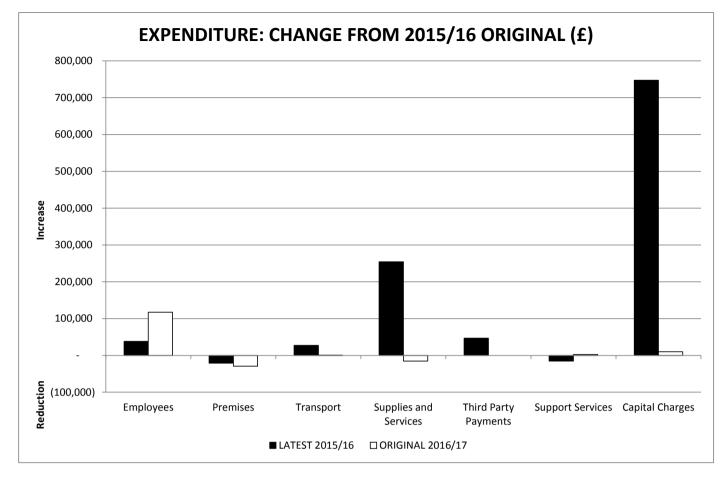
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
HEALTH & COMMUNITY PROTECTION PORTFOLIO					
S1001 COMMUNITY DEVELOPMENT	488,849	592,000	1,325,600	587,400	83
S1045 CCTV	175,273	163,800	208,600	208,700	84
S1640 GRANTS TO VOLUNTARY BODIES	27,465	29,400	32,100	29,400	85
S2102 COMMUNITY FORUMS	58,668	35,000	46,200	35,000	86
S2110 COMMUNITY PARTNERSHIP	166,570	161,700	183,100	180,700	87
S2141 CIVIL CONTINGENCIES	98,441	103,700	104,500	100,600	88
S2300 OFFICE ACCOMMODATION	52,881	13,500	(26,100)	(26,700)	89
S2360 LICENSING & REGISTRATION	34,779	32,100	27,400	21,100	90
S4210 EH ENVIRONMENTAL HEALTH CORE	28,840	28,900	(62,600)	(43,600)	91
S4240 HEALTH POLICY	131,233	50,500	84,800	86,000	91
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	380,517	393,000	418,400	431,900	92
S4300 ENVIRONMENTAL PROTECTION	539,557	638,800	726,600	666,700	93
S4350 COMMUNITY SAFETY	145,467	125,800	131,700	141,900	94
S4810 ALLEVIATION OF FLOODING	104,090	145,400	163,500	149,500	95
TOTAL HEALTH & COMMUNITY PROTECTION PORTFOLIO	2,432,630	2,513,600	3,363,800	2,568,600	

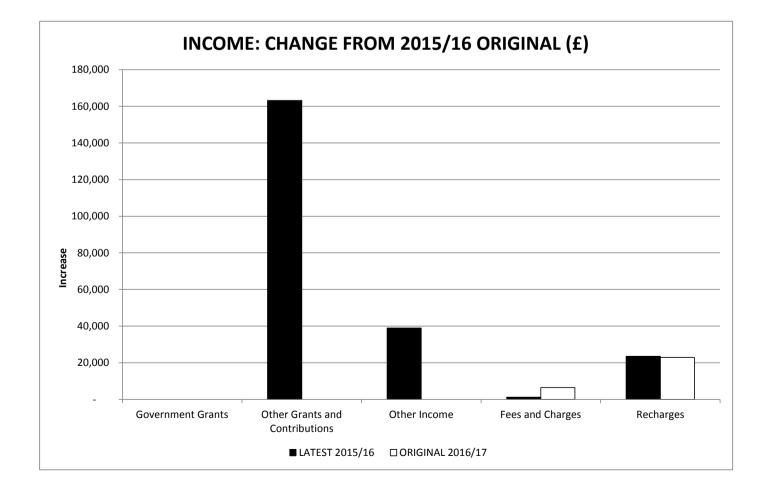
SUBJECTIVE ANALYSIS:

EXPENDITURE:				
Employees	1,707,776	1,712,200	1,750,100	1,829,300
Premises	492,492	608,000	587,100	578,500
Transport	49,527	56,700	83,700	56,800
Supplies and Services	932,706	747,600	1,001,700	732,100
Third Party Payments	69,460	56,600	103,300	56,600
Support Services	1,515,546	1,599,900	1,584,500	1,602,200
Capital Charges	337,402	408,600	1,156,200	418,500
TOTAL EXPENDITURE	5,104,909	5,189,600	6,266,600	5,274,000
INCOME:				
Government Grants	(40,479)	(3,000)	(3,000)	(3,000)
Other Grants and Contributions	(227,174)	(39,000)	(202,100)	(39,000)
Sales	(900)	-	-	-
Other Income	(48,224)	(11,400)	(50,400)	(11,400)
Fees and Charges	(379,257)	(394,800)	(396,000)	(401,300)
Rents	(30,028)	-	-	-
Recharges	(1,946,217)	(2,227,800)	(2,251,300)	(2,250,700)
TOTAL INCOME	(2,672,279)	(2,676,000)	(2,902,800)	(2,705,400)
NET EXPENDITURE	2,432,630	2,513,600	3,363,800	2,568,600









S1001 COMMUNITY DEVELOPMENT	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Supplies and Services	336,261	333,700	333,300	333,700
TOTAL DIRECT EXPENDITURE	336,261	333,700	333,300	333,700
Support Services	32,914	34,500	32,600	33,700
Capital Charges	119,674	223,800	959,700	220,000
NET (INCOME) / EXPENDITURE TO SUMMARY	488,849	592,000	1,325,600	587,400

The crucial role that the voluntary and community sector and its infrastructure organisations play in delivering essential services is widely recognised and acknowledged. Engaging and strengthening communities, and promoting community cohesion, is one of the cross cutting themes of the refreshed Sustainable Community Strategy.

The figures shown represent the Council's financial contributions to the support and development of strong community infrastructure and activities that will enable Warwick District residents to achieve their potential, and participate fully in the community. The funding is allocated to a range of voluntary and community organisations on the basis of 3 year contracts (awarded following a commissioning exercise in Autumn 2015).

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1045 CCTV				
DIRECT EXPENDITURE				
Employees	225,160	223,500	220,900	229,800
Premises	7,193	7,000	7,000	5,400
Transport	1,473	1,400	1,500	1,500
Supplies and Services	126,647	141,800	156,600	135,500
Third Party Payments	89	300	300	300
TOTAL DIRECT EXPENDITURE	360,562	374,000	386,300	372,500
DIRECT INCOME				
Other Grants and Contributions	-	-	(14,700)	-
Other Income	(8,260)	(8,000)	(8,000)	(8,000)
TOTAL DIRECT INCOME	(8,260)	(8,000)	(22,700)	(8,000)
NET DIRECT (INCOME) / EXPENDITURE	352,302	366,000	363,600	364,500
Support Services	83,780	58,600	105,500	104,700
Capital Charges	40,091	40,100	40,400	40,400
Recharges	(300,900)	(300,900)	(300,900)	(300,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	175,273	163,800	208,600	208,700

The Council owns and monitors a CCTV system, which covers over 190 cameras across the District, including cameras which operate on behalf of Housing, Culture and Neighbourhood Services.

The control room is staffed on a "24/7" basis and maintains a direct link to the Police Central Control Room and via Retail Radio links to over 200 businesses across the District including those in the evening economy.

A CCTV Manager is responsible for the service together with 5.8 CCTV operators who monitor the cameras, Retail Radio links and Help Point system.

The scheme deals with around 12,000 incidents a year of which 650 are "major" incidents which would normally involve the Police. Last year the service recorded footage relating to over 520 arrests.

S1640 GRANTS TO VOLUNTARY BODIES	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE Supplies and Services	8,465	11,200	13,900	11,200
TOTAL DIRECT EXPENDITURE	8,465	11,200	13,900	11,200
Support Services	19,000	18,200	18,200	18,200
NET (INCOME) / EXPENDITURE TO SUMMARY	27,465	29,400	32,100	29,400

The figures shown above represent the Council's financial contributions to various voluntary and community organisations through the Small Grants Scheme. Grants to sporting and cultural organisations are shown under their respective services.

The small grants scheme is available to all community and voluntary groups in Warwick district. Grants are available to community based projects that benefit residents in 2 or more locality areas and meet the following criteria:

- improve / enhance the physical environment
- promote health and well being
- make neighbourhoods feel safe
- build up the strength of communities / neighbourhoods
- to encourage vulnerable / excluded individuals and groups to participate in community life.

S2102 COMMUNITY FORUMS	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Supplies and Services	133,668	35,000	121,200	35,000
TOTAL DIRECT EXPENDITURE	133,668	35,000	121,200	35,000
DIRECT INCOME				
Other Grants and Contributions	(75,000)	-	(75,000)	-
TOTAL DIRECT INCOME	(75,000)	-	(75,000)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	58,668	35,000	46,200	35,000

Since 2009/10 the Council has provided an annual allocation to support locality working through the establishment of Community Forums to determine local priorities and allocate funding to help address those priorities. There are seven community forums:

- Warwick Community Forum
- Kenilworth Community Forum
- North Learnington Community Forum
- South Learnington Community Forum
- Whitnash Community Forum
- Rural East Community Forum, and
- Rural West Community Forum

The funding is allocated equally between these seven forums and the Learnington Town Centre Community Safety Forum.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2110 COMMUNITY PARTNERSHIP				
DIRECT EXPENDITURE				
Employees	160,162	144,800	154,100	151,600
Premises	1,624	1,700	1,700	1,700
Transport	1,709	1,400	1,400	1,400
Supplies and Services	6,528	3,100	3,500	3,100
Third Party Payments	1,047	400	400	400
TOTAL DIRECT EXPENDITURE	171,070	151,400	161,100	158,200
DIRECT INCOME				
Other Grants and Contributions	(33,320)	(25,000)	(25,000)	(25,000)
Fees and Charges	15	-	-	-
TOTAL DIRECT INCOME	(33,305)	(25,000)	(25,000)	(25,000)
NET DIRECT (INCOME) / EXPENDITURE	137,765	126,400	136,100	133,200
Support Services	73,805	80,300	92,000	92,500
Recharges	(45,000)	(45,000)	(45,000)	(45,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	166,570	161,700	183,100	180,700

The Community Partnership Team is a district wide team. The role of the Community Partnership Team includes: implementing Locality Working and the Big Society in Warwick District; promoting inclusive community engagement; promoting and administering County and District Council grants; co-ordinating Warwick Partnership and the Sustainable Community Strategy; community development activity; and supporting County and District Councillors.

As part of a restructure of service areas the Community Partnership Team joined the H&CP in October of 2014.

S2141 CIVIL CONTINGENCIES	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Employees	191	-	-	-
Supplies and Services	16,210	16,700	16,700	12,700
TOTAL DIRECT EXPENDITURE	16,401	16,700	16,700	12,700
Support Services	82,040	87,000	87,800	87,900
NET (INCOME) / EXPENDITURE TO SUMMARY	98,441	103,700	104,500	100,600

The expenditure budgets shown above are to support the Councils compliance with the Civil Contingencies Act. This places seven areas of civil protection duties on the Council as a Category 1 responder. The seven areas have a further myriad of requirements which are highlighted by the Civil Contingencies Secretariat at the Cabinet Office. The seven main civil protection duties are as follows;

- Co-operation between all local and multi-agency responders.
- Information sharing between all local and multi-agency responders.
- Assessment of emergency risks facing the Community.
- Emergency Planning
- Business Continuity Management (BCM)
- Communicating with the Public to warn and inform before, during and after an emergency
- Advice and Assistance to the Business and Voluntary Organisations in relation to BCM.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2300 OFFICE ACCOMMODATION	_	-	-	-
DIRECT EXPENDITURE				
Premises	459,663	573,300	552,700	551,500
Supplies and Services	20,125	28,200	28,200	28,200
Third Party Payments	2,210	4,800	4,800	4,800
TOTAL DIRECT EXPENDITURE	481,998	606,300	585,700	584,500
DIRECT INCOME				
Other Income	(2,000)	-	-	-
Rents	(30,028)	-	-	-
TOTAL DIRECT INCOME	(32,028)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	449,970	606,300	585,700	584,500
Support Services	93,597	59,000	58,700	58,700
Capital Charges	158,940	106,100	110,900	110,900
Recharges	(649,626)	(757,900)	(781,400)	(780,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	52,881	13,500	(26,100)	(26,700)

The budgets shown above reflect the operational office accommodation costs of Riverside House, the Councils administrative headquarters.

The cost of this service is recharged to users based on floor area occupied.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2360 LICENSING & REGISTRATION				
DIRECT EXPENDITURE				
Employees	108,145	109,300	110,700	115,300
Premises	-	300	-	-
Transport	872	1,200	1,400	1,400
Supplies and Services	22,241	18,500	19,800	18,800
Third Party Payments	12,688	17,300	17,300	17,300
TOTAL DIRECT EXPENDITURE	143,946	146,600	149,200	152,800
DIRECT INCOME				
Fees and Charges	(337,588)	(356,500)	(361,000)	(365,300)
TOTAL DIRECT INCOME	(337,588)	(356,500)	(361,000)	(365,300)
NET DIRECT (INCOME) / EXPENDITURE	(193,642)	(209,900)	(211,800)	(212,500)
Support Services	244,621	245,300	242,500	236,900
Recharges	(16,200)	(3,300)	(3,300)	(3,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	34,779	32,100	27,400	21,100
· · · · · · · · · · · · · · · · · · ·				

The Council has a statutory duty to licence various activities including street and house-to-house collections, hackney carriages (taxis) and private hire vehicles and drivers and street trading consents.

Fees are payable by applicants for the majority of licences and registrations and in general the Council tries to set the fees at a level to recoup the cost of issuing individual licences and, for some licences, carrying out enforcement action

Since 24th November 2005 the Council has also been responsible for issuing premises licences and club premises certificates under the Licensing Act 2003 (the Act). These licences authorise regulated entertainment, late night refreshment and the sale of alcohol. Each premises licence which allows the sale of alcohol must specify a designated premises supervisor who must hold a personal licence under the Act. The Council, in its role as Licensing Authority, is responsible for the issuing of personal licences. Fees for licences issued under the Licensing Act 2003 are set by the Government and are intended to cover the cost of administering the function.

From September 2007, the Council took over responsibility for the issuing of premises licences to betting shops, gaming centres and tracks and continues with the issuing of permits for gaming machines in licensed premises, as well as small lotteries.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4210 EH ENVIRONMENTAL HEALTH CORE				
DIRECT EXPENDITURE				
Employees	124,533	121,300	90,600	93,200
Transport	3,177	5,000	4,200	4,200
Supplies and Services	60,980	60,900	60,900	60,900
Third Party Payments	-	7,000	7,000	7,000
TOTAL DIRECT EXPENDITURE	188,690	194,200	162,700	165,300
DIRECT INCOME				
Other Grants and Contributions	(834)	-	-	-
Sales	(900)	-	-	-
TOTAL DIRECT INCOME	(1,734)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	186,956	194,200	162,700	165,300
Support Services	83,046	159,200	99,200	116,300
Capital Charges	733	700	700	-
Recharges	(241,895)	(325,200)	(325,200)	(325,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	28,840	28,900	(62,600)	(43,600)

The service, under the control of the Head of Health and Community Protection, is responsible for the management and administration of a number of public health related functions under four sections, i.e. Regulatory, Safer Communities, Environmental Sustainability and Community Partnership. During 2014 the Bereavement Services Team transferred to Neighbourhood Services and the Community Partnership joined the department.

In addition to a wide range of public protection and regulatory functions the service has recently been re-designed around its lead role in three corporate priorities within the Sustainable Community Strategy: Health & Wellbeing, Sustainability and Safer Communities. Management of corporate health and safety also resides within the services.

S4240 HEALTH POLICY

DIRECT EXPENDITURE				
Employees	-	-	34,300	35,500
Transport	-	-	-	-
TOTAL DIRECT EXPENDITURE	-	-	34,300	35,500
Support Services	131,233	50,500	50,500	50,500
NET (INCOME) / EXPENDITURE TO SUMMARY	131,233	50,500	84,800	86,000

The Health & Wellbeing Lead Officer post has responsibility for the strategic approach to the corporate health agenda. The part-time post was created in the 2013 restructure and currently reports directly to the Head of Service.

S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Employees	389,258	401,000	408,600	434,100
Transport	12,837	17,300	15,200	15,200
Supplies and Services	4,129	4,400	5,300	1,700
Third Party Payments	25,927	8,000	8,000	8,000
TOTAL DIRECT EXPENDITURE	432,151	430,700	437,100	459,000
DIRECT INCOME				
Other Income	(265)	-	-	-
Fees and Charges	(9,568)	(9,500)	(4,800)	(4,800)
TOTAL DIRECT INCOME	(9,833)	(9,500)	(4,800)	(4,800)
NET DIRECT (INCOME) / EXPENDITURE	422,318	421,200	432,300	454,200
Support Services	59,599	75,900	90,200	81,800
Recharges	(101,400)	(104,100)	(104,100)	(104,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	380,517	393,000	418,400	431,900

The aims of this team are:

To ensure that consumer health in the Warwick District is protected through the effective promotion • and enforcement of food and occupational health and safety.

- To provide a level of service to stakeholders which is of a demonstrable, externally auditable, and • high quality through the efficient use of resources.

To assist in the delivery of the Council's Health Strategy. To ensure that workplaces in the District present no significant health risk to people who resort to • them, and to promote issues related to the health of employees and those attending workplaces.

The team also responds to official notifications required under health and safety legislation e.g. accidents, asbestos removal, defective equipment. Other duties include licensing functions relating to skin piercing and investigating cases of infectious disease and food complaints etc.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4300 ENVIRONMENTAL PROTECTION				
Employees	424,274	435,800	446,100	471,200
Premises	-	1,500	1,500	1,200
Transport	20,267	25,800	51,200	24,300
Supplies and Services	38,164	43,700	63,000	43,900
Third Party Payments	13,990	14,200	60,900	14,200
TOTAL DIRECT EXPENDITURE	496,695	521,000	622,700	554,800
DIRECT INCOME				
Government Grants	(30,000)	(3,000)	(3,000)	(3,000)
Other Grants and Contributions	(4,000)	-	-	-
Other Income	435	-	-	-
Fees and Charges	(22,353)	(15,500)	(16,900)	(17,900)
TOTAL DIRECT INCOME	(55,918)	(18,500)	(19,900)	(20,900)
NET DIRECT (INCOME) / EXPENDITURE	440,777	502,500	602,800	533,900
Support Services	382,586	434,100	421,600	430,900
Capital Charges	4,104	4,300	4,300	4,000
Recharges	(287,910)	(302,100)	(302,100)	(302,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	539,557	638,800	726,600	666,700

The work covered by this budget now falls between two sections, Environmental Sustainability and Safer Communities. The aims are to:

 Ensure that the levels of pollution in water, on land and in the air, including pollution by noise and light, are such that they do not adversely affect the health of people in the District.

• To assist in the delivery of the Council's Health Strategy.

• There are many subsidiary objectives including preventing any adverse affect on people's health from proposed development within the District which entails examining all planning applications and detailed plans where there is likely environmental impact and providing written advice on all such applications.

Other functions provided include statutory nuisances from smoke, dust, fumes, odour, light, noise and contamination, the provision of a Dog Warden Service, a Pest Control Service, arranging funerals under the provisions of the Public Health (Control of Disease) Act 1984.

The abatement of nuisances ensuring that private land is not in such a condition that it is prejudicial to health or a nuisance and that it does not attract or provide harbourage for rodents and that animals are not kept in such a condition as to be prejudicial to health or a nuisance. In addition, an identification service and provision of advice on the treatment and eradication of insects within dwellings, together with advice and enforcement of the rodent proofing of dwellings.

Other duties include ensuring that the Council meets its obligations with respect to Local Air Quality legislation under the Environment Act 1995, Contaminated Land legislation and licensing functions relating to animal welfare legislation.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4350 COMMUNITY SAFETY	-	-	-	-
DIRECT EXPENDITURE				
Employees	276,053	276,500	284,800	298,600
Transport	9,178	4,600	8,800	8,800
Supplies and Services	156,815	50,400	167,800	47,400
Third Party Payments	3,030	4,100	4,100	4,100
TOTAL DIRECT EXPENDITURE	445,076	335,600	465,500	358,900
DIRECT INCOME				
Other Grants and Contributions	(81,489)	-	(73,400)	-
Other Income	(38,134)	(3,400)	(42,400)	(3,400)
Fees and Charges	(9,763)	(13,300)	(13,300)	(13,300)
TOTAL DIRECT INCOME	(129,386)	(16,700)	(129,100)	(16,700)
NET DIRECT (INCOME) / EXPENDITURE	315,690	318,900	336,400	342,200
Support Services	132,567	195,700	184,100	188,500
Capital Charges	496	500	500	500
Recharges	(303,286)	(389,300)	(389,300)	(389,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	145,467	125,800	131,700	141,900

The Safer Communities Manager is responsible for co-ordinating the Council's response to crime and disorder issues. There are four main areas of work:

- Mainstreaming and coordination of the councils response to the statutory duties under the Crime & Disorder Act (1998)
- Driving and improving the South Warwickshire Community Safety Partnership (SWCSP)
- Leading and coordinating responses to anti-social behaviour
- Supporting Community Forums (where this authority is the lead agency) on community safety issues.

Crime Reduction

In partnership with Warwickshire Police, Warwickshire County Council, Warwickshire Fire and Rescue Service, Warwickshire Probation Trust and South Warwickshire NHS this authority is jointly responsible for the reduction of crime, disorder and drugs misuse in Warwick District. On September 12th, 2008 the Crime & Disorder Reduction Partnerships (CDRP's) for the Warwick and Stratford-on-Avon districts were formally merged. The South Warwickshire CDRP builds on a history of successful collaborative work including two joint audits and one joint strategic assessment. The Community Safety Manager administers SSCF interventions funded by the grant on behalf of SWCSP. The emerging priorities following consideration of the Strategic Assessment (to be confirmed) are:

- Tackling violent crime with a focus on alcohol/drug related, domestic violence and town centre violence and use of offender management and early intervention in relation to 16 to 25 year old groups.
- Tackling Anti-Social Behaviour focusing on alcohol/drug related including rowdy behaviour in our town centres
- Reducing Re-Offending with a focus on prevention and reduction and to prioritise on re-offenders of domestic burglary.

Anti-Social Behaviour

Since August 2006 Warwick District Council and Stratford District Council have both employed a full time Anti-Social Behaviour Officer with the objective of building respect in communities and reducing anti-social behaviour. The Anti-Social Behaviour Officer is tasked with early intervention work to modify behaviour at first report. Working practices have been re-designed from the victim perspective and in line with the Pilkington Review. A risk matrix is now used to ensure that we identify and support the vulnerable using a victim centred approach to ASB.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4810 ALLEVIATION OF FLOODING	-	-	-	-
DIRECT EXPENDITURE				
Premises	24,012	24,200	24,200	18,700
Transport	14	-	-	-
Supplies and Services	2,473	-	11,500	-
Third Party Payments	10,479	500	500	500
TOTAL DIRECT EXPENDITURE	36,978	24,700	36,200	19,200
Government Grants	(10,479)	-	-	-
Other Grants and Contributions	(32,531)	(14,000)	(14,000)	(14,000)
TOTAL DIRECT INCOME	(43,010)	(14,000)	(14,000)	(14,000)
NET DIRECT (INCOME) / EXPENDITURE	(6,032)	10,700	22,200	5,200
Support Services	96,758	101,600	101,600	101,600
Capital Charges	13,364	33,100	39,700	42,700
NET (INCOME) / EXPENDITURE TO SUMMARY	104,090	145,400	163,500	149,500

The Council is designated as a Risk Management Authority under the Flood and Water Management Act 2010 being responsible for the discharge of the land drainage functions covered under the statutory requirement of the Land Drainage Act 1991. The Council has a duty to carry out works where it is the riparian owner and enforcement action can be taken against other land owners to secure improvements. The service area further provides an agency service to the County Council to clear various trash screens on a routine basis.

In adherence to the Council's Sustainable Community Strategy and Flood Response Plan, it further undertakes the construction of flood alleviation schemes where partnership support and funding can be obtained,

As part of the Development Control process, advice is given to the Planning Officers for the undertaking and approval of flood risk assessments in accordance with the NPPF. The County Council is designated as the Lead Local Flood Authority and is also consulted on major development sites. This is to ensure that development takes place throughout the District in accordance with the sustainable drainage policies of the Council.

	ACTUAL 2014/15	ORIGINAL BUDGET 2015/16	LATEST BUDGET 2015/16	BUDGET 2016/17	Page
HOUSING & PROPERTY PORTFOLIO - GENERAL FUND	£	£	£	£	
S1050 PUBLIC CONVENIENCES	181,860	184,800	201,500	181,400	99
S1590 HOMELESSNESS/HOUSING ADVICE	517,315	515,200	568,000	582,800	100
S1605 HOUSING STRATEGY	734,016	862,100	466,500	324,900	101
S1610 OTHER HOUSING PROPERTY	(5,077)	400	(100)	(100)	102
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	37,900	37,900	102
S1625 SUPPORTING PEOPLE TO HRA	-	-	-	-	103
S1630 PRIVATE SECTOR HOUSING	425,227	556,100	649,700	474,100	104
S1645 PROPERTY SERVICES	-	48,100	79,200	152,900	105
S1660 WARWICK PLANT MAINTENANCE	-	10,200	19,900	21,900	106
S4780 WDC HIGHWAYS	170,236	152,600	208,700	139,200	106
SW000 CORPORATE R+M UNALLOCATED	-	393,900	(26,600)	420,500	107
SW100 CORPORATE R+M HOLDING CODE	-	-	-	-	107
TOTAL HOUSING & PROPERTY PORTFOLIO - GENERAL FUND	2,061,477	2,761,300	2,204,700	2,335,500	

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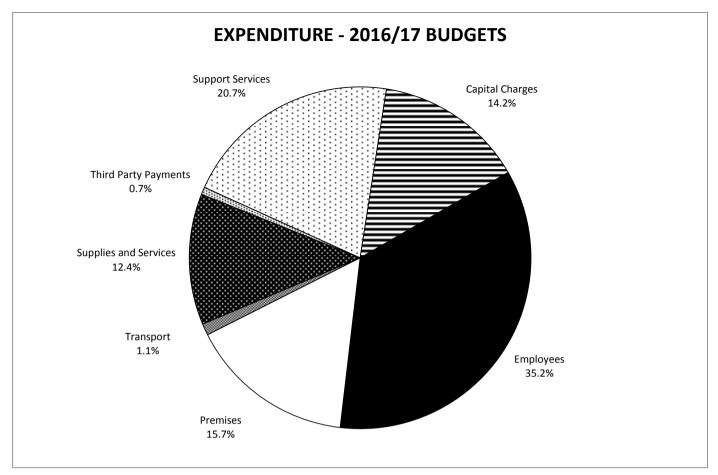
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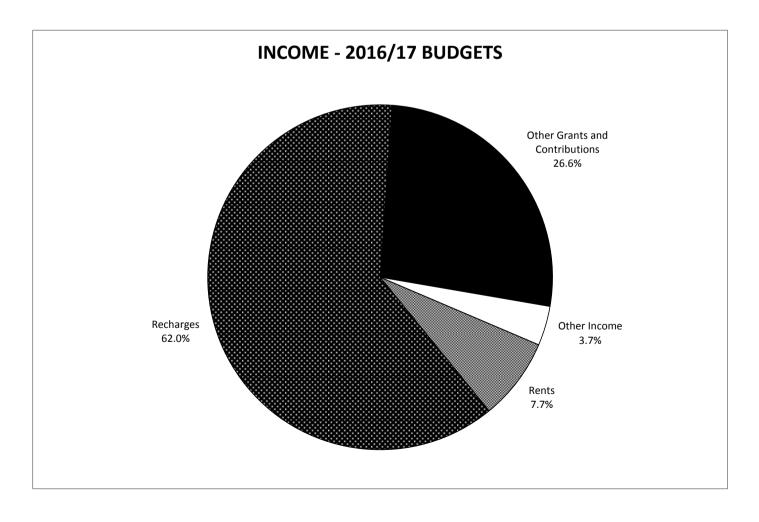
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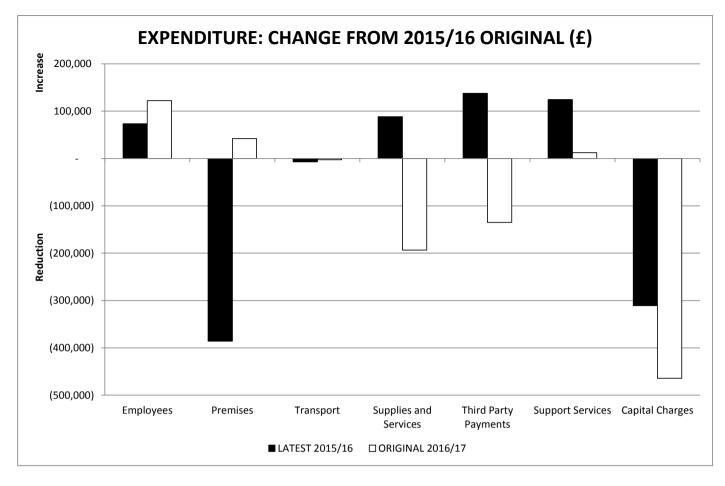
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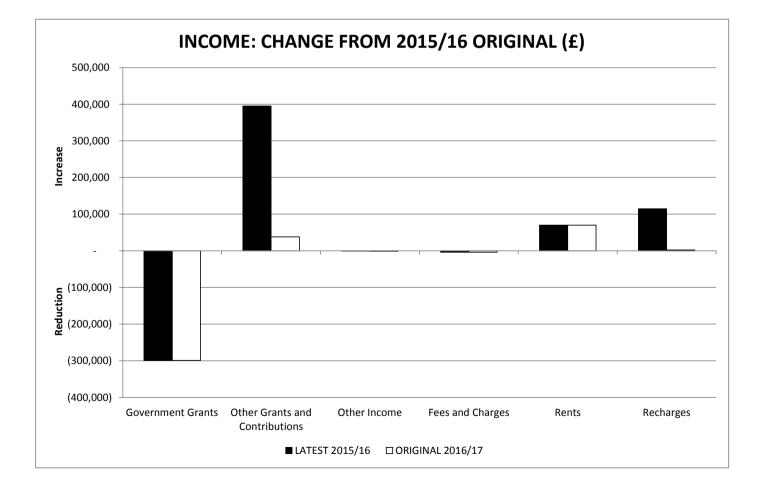
SUBJECTIVE ANALYSIS:

EXPENDITURE:				
Employees	1,526,180	1,532,100	1,605,400	1,654,300
Premises	341,946	693,600	307,600	735,500
Transport	42,583	53,500	46,300	50,800
Supplies and Services	753,640	774,400	862,700	581,000
Third Party Payments	110,706	170,400	307,900	35,400
Support Services	1,015,850	957,400	1,081,700	969,500
Capital Charges	957,449	1,130,900	820,200	666,500
TOTAL EXPENDITURE	4,748,354	5,312,300	5,031,800	4,693,000
INCOME:				
Government Grants	(312,306)	(299,000)	-	-
Other Grants and Contributions	(611,340)	(588,600)	(983,700)	(626,800)
Other Income	(10,706)	(2,300)	(1,300)	(1,000)
Fees and Charges	(44,498)	(90,600)	(86,900)	(86,900)
Rents	(152,153)	(111,700)	(181,700)	(181,700)
Recharges	(1,555,874)	(1,458,800)	(1,573,500)	(1,461,100)
TOTAL INCOME	(2,686,877)	(2,551,000)	(2,827,100)	(2,357,500)
NET EXPENDITURE	2,061,477	2,761,300	2,204,700	2,335,500
Recharges TOTAL INCOME	(1,555,874) (2,686,877) 	(1,458,800) (2,551,000) 	(1,573,500) (2,827,100) 	(1,46









HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

S1050 PUBLIC CONVENIENCES	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE Premises	137,697	140,300	157,000	137,100
TOTAL DIRECT EXPENDITURE	137,697	140,300	157,000	137,100
Support Services	16,940	17,300	17,200	17,000
Capital Charges	27,223	27,200	27,300	27,300
NET (INCOME) / EXPENDITURE TO SUMMARY	181,860	184,800	201,500	181,400

Public conveniences across the district operate under one service that covers the cleansing, opening and locking of all Council owned public conveniences.

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HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1590 HOMELESSNESS/HOUSING ADVICE				
DIRECT EXPENDITURE				
Employees	397,245	357,200	394,000	417,700
Premises	95,260	102,300	102,100	101,900
Transport	4,013	2,800	5,300	5,400
Supplies and Services	131,333	108,800	191,600	166,600
Third Party Payments	5,049	-	-	-
TOTAL DIRECT EXPENDITURE	632,900	571,100	693,000	691,600
DIRECT INCOME				
Other Grants and Contributions	(44,303)	(44,800)	(44,800)	(14,000)
Fees and Charges	(3,194)	(2,800)	(2,800)	(2,800)
Rents	(109,873)	(76,100)	(146,100)	(146,100)
TOTAL DIRECT INCOME	(157,370)	(123,700)	(193,700)	(162,900)
NET DIRECT (INCOME) / EXPENDITURE	475,530	447,400	499,300	528,700
Support Services	467,687	414,800	415,700	401,100
Recharges	(425,902)	(347,000)	(347,000)	(347,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	517,315	515,200	568,000	582,800

Homelessness

The prevention of homelessness is a strategic priority for Warwick District Council. To do this, the Council:

Provides an increased choice of affordable, secure housing by building new Council-owned housing

- Gives quicker access to vacant Council owned homes by speeding up the time they are repaired and made ready for letting
- Increases access to housing association owned homes through the Council's Housing Register and Allocations Policy
- Helps people rent accommodation from private landlords with a Rent Deposit Scheme
- Uses general housing stock for temporary accommodation
- Helps people living in temporary accommodation move into a more secure home by supporting a Resettlement Officer
- Liaises with statutory and voluntary agencies tp provide advice, assistance and supported housing
- Provides a Sanctuary scheme for people suffering from domestic violence

The Council has a statutory duty under the Housing Act 1996 and Homelessness Act 2002 to make sure that advice and information about homelessness and preventing homelessness, is available to everyone in the district, free of charge. The legislation also requires the Council to assist individuals and families who are homeless or threatened with homelessness or in housing need, who apply for help. The Council has a duty to make sure that accommodation is secured for people to whom it has, or may have, either a temporary, interim or full duty to accommodate. The Council only uses 'Bed and Breakfast' accommodation in these emergency situations when no other alternative accommodation, such as using available general needs housing, is available.

Allocations

The Council's 'HomeChoice' scheme allows people to express preferences about where they would most like to live by advertising affordable housing provided by both the Council and housing associations the Council's 'HomeChoice' scheme allows people to express preferences about where they would most like to live. Final allocation of homes is completed by assessing with reference to the Council's Allocations Policy the comparative needs of all those who have bid for a particular property. The Policy is fully compliant with all current legislation relating to how a local authority can allocate tenancies for affordable housing. It has been designed to:

- Help create and maintain mixed, balanced and sustainable communities
- Offer as wide a choice as possible of affordable housing, both to rent and to buy
- Match people to homes that are best suited to their needs
- Help those who most need affordable housing find a place to live
- Help prevent homelessness
- Give people the information they need to make informed choices over where they want to live
- Support affordable housing providers manage their vacancies effectively and efficiently.

The costs incurred by the Council are to provide these statutory and related services.

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HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1605 HOUSING STRATEGY				
DIRECT EXPENDITURE				
Employees	42,902	47,100	46,100	47,000
Transport	680	1,300	1,300	1,300
Supplies and Services	69,318	130,800	131,000	182,800
Third Party Payments	93,253	155,100	292,600	20,100
TOTAL DIRECT EXPENDITURE	206,153	334,300	471,000	251,200
Support Services	157,771	100,500	148,300	93,400
Capital Charges	458,073	447,000	-	-
Recharges	(87,981)	(19,700)	(152,800)	(19,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	734,016	862,100	466,500	324,900

The Council's **Housing Strategy Service** provides the strategic, policy and enabling role for all aspects of housing provision within the District.

The work of the Housing Strategy Service includes:

- Deciding where investment should be made in affordable housing through understanding housing needs and markets
- Making sure that new affordable housing is built and managed to a high standard by guiding and overseeing
 providers and developers, including managing the use of planning powers and financial incentives where necessary
 to secure the best outcomes for the district
- Securing housing for people with special needs by working with and understanding the needs of different communities in the district and bringing them together with specialist housing providers
- Bringing investment into the district's housing by identifying and attracting funding from other agencies, such as the Government
- Preparing and monitoring budgets
- Improving the quality of housing services by monitoring, analysing and driving forward performance management across the Housing & Property service
- Preparation of strategic housing analysis and reports
- Submission of statistical returns to the Department for Communities and Local Government

The costs incurred by the Council are to cover the work to administer and deliver the above activity, which includes selecting, monitoring and processing the payment of grants, negotiating affordable housing agreements with developers, gathering and analysing data and information and influencing external investors.

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HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

S1610 OTHER HOUSING PROPERTY	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE Premises	1,564	100	100	100
TOTAL DIRECT EXPENDITURE	1,564	100	100	100
DIRECT INCOME				
Rents	(42,280)	(35,600)	(35,600)	(35,600)
TOTAL DIRECT INCOME	(42,280)	(35,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	(40,716)	(35,500)	(35,500)	(35,500)
Support Services	8,008	8,300	8,300	8,300
Capital Charges	27,631	27,600	27,100	27,100
NET (INCOME) / EXPENDITURE TO SUMMARY	(5,077)	400	(100)	(100)

This account reflects the costs and income associated with residential properties held by the Council outside the Housing Revenue Account, (HRA), but used to house applicants on the Council's Housing Register. This does not include dwellings used for the housing of service tenants, as these are included within the budget of the appropriate service.

S1615 CONTRIBUTIONS TO HRA

DIRECT EXPENDITURE Supplies and Services	37,900	37,900	37,900	37,900
NET (INCOME) / EXPENDITURE TO SUMMARY	37,900	37,900	37,900	37,900

Schedule 4, paragraph 3 (1) of the Local Government and Housing Act 1989 requires that the cost of '....amenities shared by the whole community....' should be borne by the General Fund.

Under this legislation contributions are included in respect of Open Spaces on Council Estates.

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HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
463,721	463,700	463,700	154,600
463,721	463,700	463,700	154,600
(463,721)	(463,700)	(463,700)	(154,600)
(463,721)	(463,700)	(463,700)	(154,600)
-	-	-	-
	2014/15 £ 463,721 463,721 (463,721)	ACTUAL 2014/15 BUDGET 2015/16 \pounds \pounds $\frac{463,721}{463,721}$ $\frac{463,700}{463,700}$ $\frac{(463,721)}{(463,721)}$ $\frac{(463,700)}{(463,700)}$	ACTUAL BUDGET BUDGET BUDGET 2015/16 $2015/16$ $2015/16$ $2015/16$ $2015/16$ $463,700$ </td

Supporting People Grant is paid into the General Fund initially, as it comes from a source external to the HRA. It is then transferred in full to the HRA to fund the housing related support services received by eligible HRA tenants.

The grant is received from Warwickshire County Council which is the Administering Authority, acting as distributing agents on behalf of the Department for Communities and Local Government.

Funding for Supporting People has been reviewed by Warwickshire County Council and the grant we currently receive will end on 31st July 2016

HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1630 PRIVATE SECTOR HOUSING				
Employees	370,102	285,600	343,100	291,900
Premises	953		-	
Transport	6,875	9,600	8,600	9,500
Supplies and Services	31,130	18,800	24,100	18,800
Third Party Payments	11,123	11,400	11,400	11,400
TOTAL DIRECT EXPENDITURE	420,183	325,400	387,200	331,600
Government Grants	(312,306)	(299,000)	-	-
Other Grants and Contributions	(103,316)	(80,100)	(475,200)	(458,200)
Other Income	(10,706)	(2,300)	(1,300)	(1,000)
Fees and Charges	(41,304)	(87,800)	(84,100)	(84,100)
TOTAL DIRECT INCOME	(467,632)	(469,200)	(560,600)	(543,300)
NET DIRECT (INCOME) / EXPENDITURE	(47,449)	(143,800)	(173,400)	(211,700)
Support Services	193,753	204,400	210,500	207,400
Capital Charges	425,726	610,200	746,800	593,100
Recharges	(146,803)	(114,700)	(134,200)	(114,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	425,227	556,100	649,700	474,100

The **Private Sector HousingService** is designed to make sure that the standard of all housing in the district is habitable and does not present a risk to the health and safety of either the occupiers or those in the local community. To do this, it works closely with private property owners and housing associations. The responsibilities of this service are wide and far ranging and include:

- Encouraging responsible property management by private landlords by providing help and assistance in cases of harassment and illegal eviction and poor property conditions, including when necessary taking rigorous enforcement action through the Courts
- Raising the standard of accommodation by inspecting and where necessary licensing Houses in Multiple Occupation and inspecting mobile homes, caravan and gypsy and traveller sites
- Inspecting and taking action to put right houses in disrepair and which are unsuitable for human habitation
- Resolving the most acute problems of poor conditions for those who are most unable to pay for repairs by identifying and managing grant assistance
- Improving the quality of life for people with disabilities by overseeing aids and adaptations, funded by the Better Care Fund's Disabled Facilities Grants programme
- Increasing quality of life and reducing the cost of living by promoting energy efficiency measures and investment
- Increasing the number of homes available for people to live in by helping property owners bring empty homes back into use

The provision of a Disabled Facilities Grants service is mandatory. However, the provision of other grants is discretionary, allowing the Council greater discretion on how money is invested. All grants are subject to a test of the financial resources of the applicant. Consequently, even eligibility for a grant may not result in the applicant receiving financial assistance.

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HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1645 PROPERTY SERVICES				
DIRECT EXPENDITURE				
Employees	467,229	589,100	670,200	778,600
Premises	-	(21,500)	(3,500)	-
Transport	14,680	24,600	22,300	25,700
Supplies and Services	18,314	13,000	13,900	19,800
Third Party Payments	1,281	3,900	3,900	3,900
TOTAL DIRECT EXPENDITURE	501,504	609,100	706,800	828,000
Support Services	146,832	189,800	199,300	192,000
Recharges	(648,336)	(750,800)	(826,900)	(867,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	48,100	79,200	152,900

Property Services is part of the Housing and Property Services unit. The Property Services' team provides the Council with a comprehensive repair, improvement and renewal Service to all corporate properties and manages the capital investment programme and major/cyclical maintenance for the Council's housing stock. It also has a significant involvement in all Corporate Building Projects.

Property Services:

- Manages, maintains and improves the Council's Corporate Property portfolio (operational and non-operational) to support the needs and requirements of those services and their clients
- Contributes to the development and implementation of the Council's Asset Management Strategy
- Is responsible for new build and major alterations to the Council's property portfolio
- Manages and improves the effective usage of energy across the Council
- Manages the Housing Investment Programme for the Council's housing stock
- Manage specialist mechanical and electrical and cyclical maintenance contracts for the housing stock
- Provides technical advice to improve the quality of affordable housing developments
- Supports the Council to earn income for services by maintaining the Council's commercial portfolio

The majority of the Council's operational buildings are managed by the Cultural Services unit but maintained by Property Services including:

- Royal Pump Rooms Royal Learnington Spa
- Newbold Comyn Leisure Centre Royal Learnington Spa,
- St Nicholas Park Leisure Centre Warwick
- Abbey Fields Swimming Pool / Castle Farm Sports Hall Kenilworth
- The Royal Spa Centre Royal Learnington Spa
- Town Hall Royal Learnington Spa

Other corporate assets maintained by Property Services include:

- Oakley Woods Crematorium
- Council Offices at Riverside House

The Council's housing stock includes approximately 5,500 dwellings and 1,950 garages. Property Services manage the annual programme of planned maintenance and improvement/renewal work to maintain the condition of the fabric of the stock. Examples of work undertaken include improved thermal insulation, installation of central heating, kitchen and bathroom replacement, re-roofing, installation of double glazed windows, improved security systems and schemes that improve the general environment for tenants.

The Council gains valuable income from the number of commercial properties that it owns by renting them out for a variety of business uses. In addition the Corporate Property Portfolio includes a number of properties that are let to clubs and voluntary groups which serve the community.

The cost of delivering Property Services is covered by recharging staff time allocations to the services which have overall responsibility for individual properties and assets.

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HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1660 WARWICK PLANT MAINTENANCE				
DIRECT EXPENDITURE				
Employees	110,750	111,100	117,200	119,100
Transport	9,701	8,900	8,800	8,900
Supplies and Services	946	500	500	500
Third Party Payments	-	-	-	-
TOTAL DIRECT EXPENDITURE	121,397	120,500	126,500	128,500
Support Services	6,015	2,300	6,000	6,000
Recharges	(127,412)	(112,600)	(112,600)	(112,600)
NET (INCOME) / EXPENDITURE TO SUMMARY		10,200	19,900	21,900

Warwick Plant Maintenance is the in-house team of engineers who look after the Council's mechanical and electrical plant and equipment in properties, such as heating and water treatment in the leisure centres.

The cost of this service is recharged to services based on staff time allocations.

S4780 WDC HIGHWAYS

DIRECT EXPENDITURE				
Employees	137,952	142,000	34,800	-
Premises	96,472	78,500	78,500	75,900
Transport	6,634	6,300	-	-
Supplies and Services	978	900	-	-
TOTAL DIRECT EXPENDITURE	242,036	227,700	113,300	75,900
Support Services	18,844	20,000	76,400	44,300
Capital Charges	18,796	18,900	19,000	19,000
Recharges	(109,440)	(114,000)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	170,236	152,600	208,700	139,200

Highway functions covered by the budget headings shown above include the provision and maintenance of street furniture including street seats, signs and nameplates, bus shelters and footway lighting, in rural areas.

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HOUSING & PROPERTY PORTFOLIO - GENERAL FUND

SW000 CORPORATE R+M UNALLOCATED	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE Premises	-	393,900	(26,600)	420,500
NET (INCOME) / EXPENDITURE TO SUMMARY		393,900	(26,600)	420,500

This is a holding account. As necessary works are agreed the budget is reallocated to the appropriate Services, or to the Capital Programme for major improvement work.

SW100 CORPORATE R+M HOLDING CODE

DIRECT EXPENDITURE Premises	10,000	-	-	-
TOTAL DIRECT EXPENDITURE	10,000	-	-	-
Recharges	(10,000)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	

This holding account contains agreed corporate repair and maintenance (R+M) works to the Council's buildings, allocated from the SW000 budget above. These are recharged to the appropriate services, within the cost of Premises.

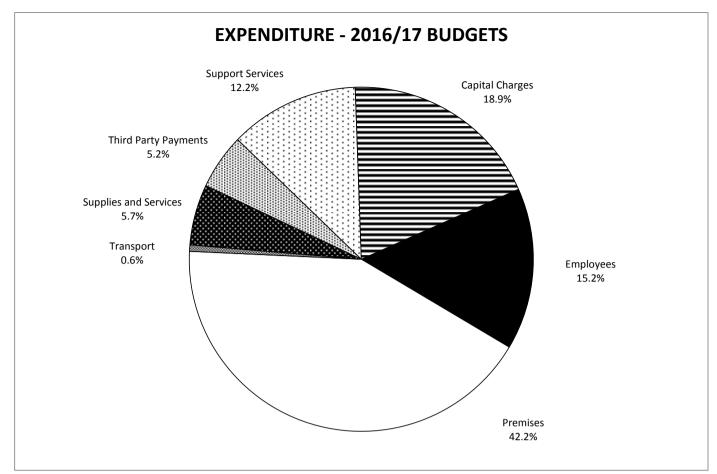
HOUSING & PROPERTY PORTFOLIO - HRA

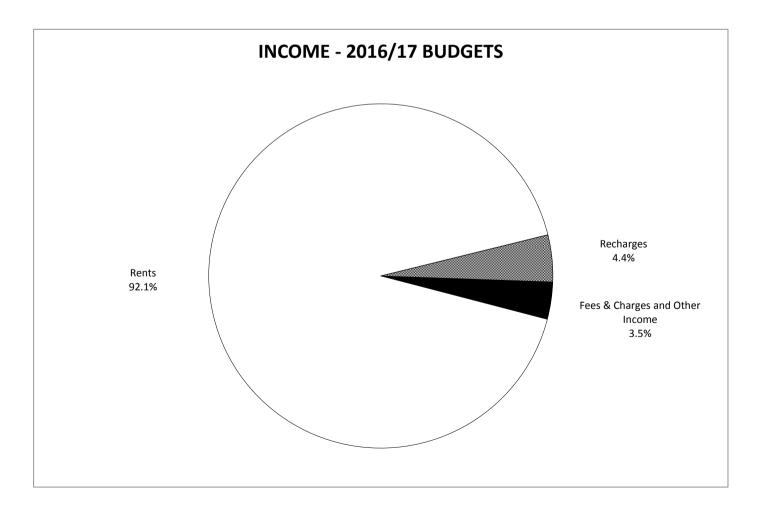
	ORIGINAL	LATEST	
ACTUAL	BUDGET	BUDGET	BUDGET
2014/15	2015/16	2015/16	2016/17
£	£	£	£

HOUSING REVENUE ACCOUNT (HRA) SUBJECTIVE ANALYSIS:

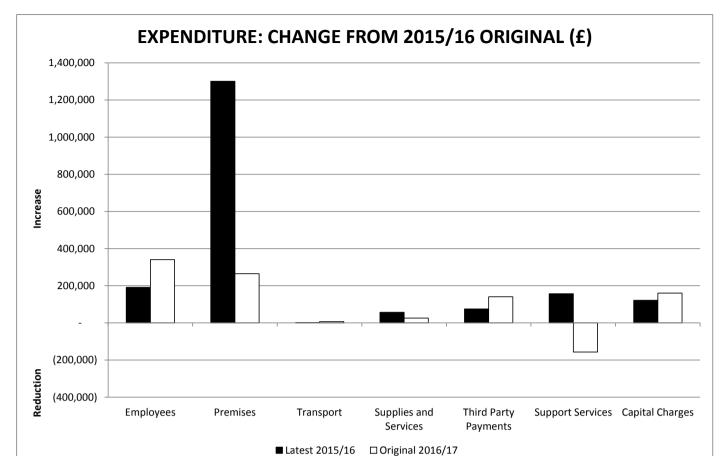
Internal Support Service Recharges within the HRA netted off to show only real recharges in and out of the HRA

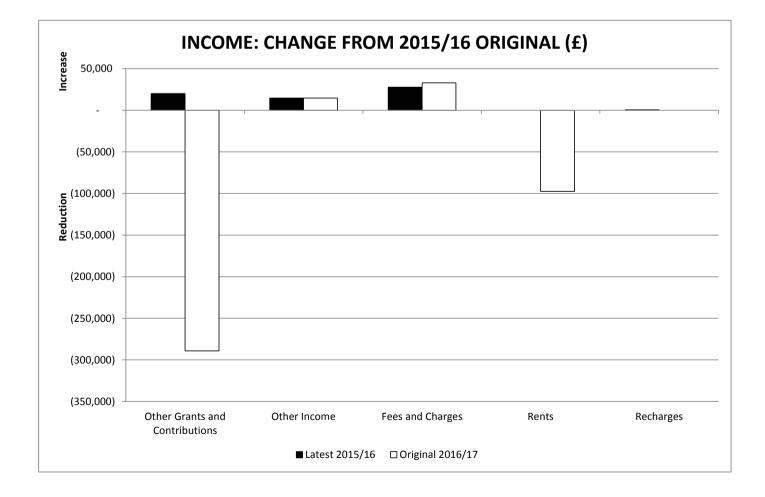
2,308,923	2,203,600	2,394,500	2,543,700
6,810,045	6,793,900	8,094,800	7,058,800
92,320	100,400	101,200	107,400
811,263	926,100	982,700	952,200
666,606	722,600	797,300	862,700
1,853,925	2,198,100	2,355,100	2,041,000
(13,078,237)	3,011,100	3,132,200	3,171,500
(535,155)	15,955,800	17,857,800	16,737,300
(506,391)	(501,600)	(521,600)	(212,500)
(153,702)	(81,900)	(96,400)	(96,400)
(736,384)	(672,900)	(700,600)	(705,800)
(26,136,320)	(26,671,700)	(26,671,700)	(26,574,200)
(733,729)	(1,269,500)	(1,270,000)	(1,269,500)
(28,266,526)	(29,197,600)	(29,260,300)	(28,858,400)
(28,801,681)	(13,241,800)	(11,402,500)	(12,121,100)
	6,810,045 92,320 811,263 666,606 1,853,925 (13,078,237) (1535,155) (506,391) (153,702) (736,384) (26,136,320) (733,729) (28,266,526) (28,266,526)	6,810,045 6,793,900 92,320 100,400 811,263 926,100 666,606 722,600 1,853,925 2,198,100 (13,078,237) 3,011,100	6,810,045 6,793,900 8,094,800 92,320 100,400 101,200 811,263 926,100 982,700 666,606 722,600 797,300 1,853,925 2,198,100 2,355,100 (13,078,237) 3,011,100 3,132,200





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HOUSING & PROPERTY PORTFOLIO - HRA

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
7000 HOUSING REVENUE AC	Ľ	L	L	L	
EXPENDITURE					
Housing Repairs Supervision	561,741	682,300	682,300	682,300	
HRA Repairs and Maintenance	5,512,489	5,327,300	6,607,700	5,617,100	119
Electricity	-	300	300	300	
Rates	73	1,400	1,400	1,400	
Hsg Rates-Other Prop	19,286	19,500	19,500	19,700	
Water Charges-Metered	35,367	32,600	32,600	32,600	
Premises	6,128,956	6,063,400	7,343,800	6,353,400	
Debt Recovery Agency Costs	1,841	3,900	3,900	3,900	
Contributions To Provisions	65,491	15,000	36,000	15,000	
Bad Debts Provision	327,588	437,000	437,000	437,000	
Supplies and Services	394,920	455,900	476,900	455,900	
Supervision & Management - General	2,523,396	2,453,100	2,819,100	2,698,500	114
Supervision & Management - Special	2,150,912	2,233,600	2,284,400	2,098,500	114
					110
Support Services	4,674,308	4,686,700	5,103,500	4,950,400	
Loss / (Gain) On Impairment Of Assets	(16,109,487)	-	-	-	
REFCUS	80,525	100,000	119,500	100,000	
Depreciation on Council Dwellings	2,432,078	2,489,700	2,626,000	2,698,700	
Depreciation on Other HRA Properties Depreciation on Equipment	494,135 24,512	396,800 24,600	362,100 24,600	362,100 10,700	
Capital Charges	(13,078,237)	3,011,100	3,132,200	3,171,500	
TOTAL EXPENDITURE	(1,880,053)	14,217,100	16,056,400	14,931,200	
INCOME					
Other Income	(2,000)				
Other Income Other Licences	(2,000) (3,958)	- (4,100)	- (4,100)	- (4,100)	
Heating Charges	(104,159)	(102,900)	(102,900)	(102,900)	
Service Charges	(100,317)	(131,200)	(131,200)	(131,200)	
Service Charges Supporting People	(142,167)	(147,500)	(147,500)	(147,500)	
Water Charges	(31,403)	(31,100)	(31,100)	(31,100)	
Rents-Houses	(25,229,279)	(25,725,000)	(25,725,000)	(25,603,000)	
Rents-Garages	(490,888)	(495,500)	(495,500)	(520,000)	
Rents-Others	(315,836)	(320,000)	(320,000)	(320,000)	
General Fund	(37,900)	(37,900)	(37,900)	(37,900)	
Supporting People Grant	(463,721)	(463,700)	(463,700)	(154,600)	
TOTAL INCOME	(26,921,628)	(27,458,900)	(27,458,900)	(27,052,300)	
NET INCOME FROM HRA SERVICES	(28,801,681)	(13,241,800)	(11,402,500)	(12,121,100)	
Interest Payable	4,765,564	4,765,600	4,765,600	4,765,600	
Interest Receivable - Balances	(178,300)	(172,500)	(172,200)	(253,300)	
Reverse REFCUS Reverse Depreciation: Other HRA Property & Equipmen	(80,525) 518,647	(100,000) -	(119,500) -	(100,000) -	
NET OPERATIONAL (INCOME) / EXPENDITURE	(23,776,295)	(8,748,700)	(6,928,600)	(7,708,800)	

HOUSING & PROPERTY PORTFOLIO - HRA

S7000 HOUSING REVENUE AC (Continued)	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
NET OPERATIONAL (INCOME) / EXPENDITURE	(23,776,295)	(8,748,700)	(6,928,600)	(7,708,800)
APPROPRIATIONS:				
Appropriation to Major Repairs Reserve	2,553,136	3,137,800	3,001,500	3,103,100
Revenue Contribution to Capital Outlay (RCCO)	124,801	286,500	347,600	219,500
Contribution to Other Reserves	317,000	8,000	8,000	8,000
Contribution From Other Reserves	(257,728)	-	(6,100)	-
Contribution to HRA Capital Investment Reserve	4,941,335	5,368,500	3,704,500	4,525,800
Reverse Impairments / Revaluations	16,109,487	-	-	-
Employee Benefits Accruals Reversal	1,704	-	-	-
IAS 19 Pension Adjustments	(43,340)	(84,600)	(159,400)	(161,500)
Taken From / (To) Balances	(29,900)	(32,500)	(32,500)	(13,900)
HRA Balance Brought Forward	(1,323,500)	(1,353,400)	(1,353,400)	(1,385,900)
HRA BALANCE CARRIED FORWARD	(1,353,400)	(1,385,900)	(1,385,900)	(1,399,800)

The **Housing Revenue Account** (HRA) is a statutory account which identifies the income and expenditure associated with the provision of housing for Council tenants. The main function of the account is to isolate, or 'ring fence', all transactions relating to Council housing from the rest of the Council's functions, which are funded by Council Tax, Revenue Support Grant from the Government and other sources of incomes, such as charges made for Council services.

The major sources of income to the HRA are from rents, service charges and supporting people grant, whilst the main areas of expenditure are management and maintenance of the stock and servicing the £136.2m debt taken on as part of the implementation of Housing Self Financing in April 2012.

Rent Restructuring and Rent Calculation

Rent is the main source of income to the HRA. For four years, with effect from 2016/17, in line with national policy, rents are to be reduced by 1% per year for four years.

Housing Revenu Account Self Financing

From 1st April 2012, Housing Revenue Account Self Financing replaced the previous national Housing Subsidy regime . The Council had to borrow £136.2m to make a one-off 'buy out' payment from the Housing Suisidy system. This debt is serviced from HRA funds. Any money not needed for servicing the debt are retained by the Council to spend on managing, maintaining and developing its own stock and covering the cost of any levies or charges that may be imposed on the Council as a result of national housing policy. Compliance with national policy to reduce rents by 1% per year for four years with effect from 2016/17, and the introduction by the Government of levies to cover the cost of compensation housing associations for the extension of the Right-to-Buy to their tenants and the income expected from the introduction of Pay-to-Stay mean long term income is likely to be lower than the Government modelled when determining the £136.2m 'buy out' payment.

Supporting People Grant

Payable since April 2003, the grant covers the cost of the 'Supporting People' service charge, for eligible tenants. It is paid into the General Fund initially, as it is received from a source external to the HRA and then transferred across, in full, to the HRA. Supporting People Grants have been reviewed by Warwickshire County Council, the Administering Authority, and will be terminated during 2016-2017.

Service Charges

This is mainly income from Council leaseholders, owner/occupiers who have purchased flats under the 'Right to Buy' scheme, as their contribution towards management and maintenance of their property. Heating and Water Service Charges are recharges to tenants of Sheltered Housing Schemes, who benefit from the provision of communal heating and communal water supply. The 'Supporting People' Service Charge covers the Housing Support elements included in the provision of the warden service and alarm system for the elderly and is paid by those tenants not in receipt of housing benefit and therefore not eligible for Supporting People Grant.

Supervision & Management

This covers the general management of the housing stock, plus special services which include the provision of a warden service and alarm system for the elderly.

Repairs & Maintenance

This includes expenditure on routine repairs and programmed maintenance to the stock, as well as the supervision of housing repairs. This includes a contribution to capital, to help fund major works not covered by the Major Repairs Reserve, such as Environmental Improvements. The Council's Housing Investment Programme is shown within the Capital Programme.

Bad Debts Provision

The Council has made provision for 'Bad Debts' in respect of Council tenants' arrears. This represents an assessment, in accordance with directions previously issued by the Secretary of State, of the most likely value of rent arrears that will never be recovered.

2. Housing Stock

The Council's estimated Housing Stock at 1 April 2016 is:

 Houses and Bungalows Flats 		3,097 2,354
Total Dwellings		5,451
	Garages:	1,911

HOUSING & PROPERTY PORTFOLIO - HRA

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S7010 HSG SUP+MAN GENERAL	_	-	-	-
DIRECT EXPENDITURE				
Employees	88,680	31,500	33,100	3,900
Premises	169,623	160,600	167,800	171,500
Supplies and Services	71,561	86,300	119,600	96,000
Third Party Payments	181,927	238,500	291,800	376,200
TOTAL DIRECT EXPENDITURE	511,791	516,900	612,300	647,600
DIRECT INCOME				
Other Income	(139,384)	(117,400)	(137,400)	(137,400)
Fees and Charges	(45,774)	(33,000)	(60,700)	(43,400)
TOTAL DIRECT INCOME	(185,158)	(150,400)	(198,100)	(180,800)
NET DIRECT (INCOME) / EXPENDITURE	326,633	366,500	414,200	466,800
Support Services	2,758,360	2,768,900	3,087,200	2,914,000
Recharges	(561,741)	(682,300)	(682,300)	(682,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	2,523,252	2,453,100	2,819,100	2,698,500

HOUSING & PROPERTY PORTFOLIO - HRA

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S7200 HOUSING SERVICES				
Employees	1,109,834	1,170,400	1,356,100	1,487,800
Premises	296	-	-	-
Transport	37,500	39,600	40,300	44,400
Supplies and Services	185,040	189,300	191,400	192,800
Third Party Payments	139,242	144,000	139,800	146,100
TOTAL DIRECT EXPENDITURE	1,471,912	1,543,300	1,727,600	1,871,100
DIRECT INCOME				
Other Income	-	(300)	(300)	(300)
Fees and Charges	(76,606)	(86,300)	(86,300)	(86,300)
TOTAL DIRECT INCOME	(76,606)	(86,600)	(86,600)	(86,600)
NET DIRECT (INCOME) / EXPENDITURE	1,395,306	2,852,006	3,097,700	3,425,500
Support Services	512,456	621,500	546,800	456,100
Recharges	(1,907,762)	(2,078,200)	(2,187,800)	(2,240,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	-			-

Housing Revenue Account Services

The Housing Revenue Account is managed by the Housing and Property Services unit. The teams within Housing and Property Services are responsible for the Council's housing stock and its tenants. The main services provided are:

Lettings

This service deals with the letting of empty Council homes to new tenants following an advert under the HomeChoice scheme. It covers the assessment and management of priority transfers for existing tenants and delegated lettings for new applicants, which fall outside of the HomeChoice scheme, the management of incentive schemes to tackle low demand and under-occupation and garage lettings.

Tenancy Management

This service covers the management of tenant's rights, responsibilities and obligations as legislated in the introductory or secure tenancy agreement, taking enforcement action and court action, where appropriate.

Rents and Charges

This service covers the control of rent and charge debits, the management of rent collection, processing of housing benefit transactions to tenant's rent accounts and the recovery of rent and charge arrears for both current and former tenants, including the commencement of court action where appropriate. Other functions include the notification and recovery of the annual service charge levied on leasehold properties and the administration of sales of HRA properties, predominantly under the Right to Buy.

Engagement

This service covers formal and informal structures for tenant and leaseholder involvement, community initiatives, tenant and leaseholder consultation and satisfaction surveys.

Repairs and Maintenance

This service deals with the procurement and management of responsive repairs to council homes, garages and associated land and the planned maintenance of the stock.

Site Based Services

This service encompasses the work of the Neighbourhood and Estates Services team, responsible for caretaking functions in areas with a high density of flats, the Housing Support team who support tenants in sheltered and supported housing, and the Lifeline Services team. Lifeline Services provides a cross tenure community alarm service to older and vulnerable tenants and other residents in Warwick district.

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HOUSING & PROPERTY PORTFOLIO - HRA

S7015 HSG SUP+MAN SPECIAL	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
S7410 WARWICK RESPONSE	562,608	653,200	674,600	681,500	116
S7440 HOUSING SUPPORT	504,712	423,300	418,800	446,900	117
S7450 CENTRAL HEATING	172,861	170,200	170,100	137,100	117
S7460 COMMUNITY CENTRES	6,642	11,200	11,100	9,900	118
S7620 HSG OPEN SPACES	367,817	386,200	411,000	386,300	118
S7630 HSG COMMUNAL AREAS	378,700	447,400	447,500	432,900	118
S7635 ESTATE SUPERVISORS	157,572	142,100	151,300	157,300	119
TOTAL S7015 HSG SUP+MAN SPECIAL	2,150,912	2,233,600	2,284,400	2,251,900	

S7410 WARWICK RESPONSE

Employees	583,095	590,300	597,400	622,200
Premises	9,129	6,900	5,600	5,100
Transport	42,930	45,700	44,500	45,900
Supplies and Services	85,474	106,000	105,800	109,500
Third Party Payments	300	300	400	300
TOTAL DIRECT EXPENDITURE	720,928	749,200	753,700	783,000
DIRECT INCOME				
Other Grants and Contributions	(136)	-	-	-
Other Income	(660)	-	-	-
Fees and Charges	(304,773)	(228,100)	(228,100)	(250,300)
TOTAL DIRECT INCOME	(305,569)	(228,100)	(228,100)	(250,300)
NET DIRECT (INCOME) / EXPENDITURE	415,359	521,100	525,600	532,700
Support Services	147,249	132,100	149,000	148,800
NET (INCOME) / EXPENDITURE TO SUMMARY	562,608	653,200	674,600	681,500

HOUSING & PROPERTY PORTFOLIO - HRA

ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
372,044	277,600	270,100	286,800
9,894	9,000	8,700	8,800
11,838	14,500	14,200	14,900
59,982	68,000	68,700	77,700
-	-	500	-
453,758	369,100	362,200	388,200
(2,622)	(200)	(200)	(200)
(5,041)	(2,800)	(2,800)	(3,100)
(7,663)	(3,000)	(3,000)	(3,300)
446,095	366,100	359,200	384,900
58,617	59,400	61,800	64,200
-	(2,200)	(2,200)	(2,200)
504,712	423,300	418,800	446,900
	2014/15 £ 372,044 9,894 11,838 59,982 - 453,758 (2,622) (5,041) (7,663) 446,095 58,617 -	ACTUAL BUDGET 2014/15 2015/16 \pounds \pounds 372,044 277,600 9,894 9,000 11,838 14,500 59,982 68,000 - - 453,758 369,100 (2,622) (200) (5,041) (2,800) (7,663) (3,000) 446,095 366,100 58,617 59,400 - (2,200)	ACTUAL BUDGET BUDGET BUDGET BUDGET 2015/16 $2015/16$ $2015/16$ $2015/16$ 2

S7450 CENTRAL HEATING

168,082 2,017	167,800 1,900	167,800 1,900	134,800 1,900
170,099	169,700	169,700	136,700
2,762	500	400	400
172,861	170,200	170,100	137,100
	170,099 2,762	2,017 1,900 170,099 169,700 2,762 500	2,017 1,900 1,900 170,099 169,700 169,700 2,762 500 400

HOUSING & PROPERTY PORTFOLIO - HRA

S7460 COMMUNITY CENTRES	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE Premises Supplies and Services	6,981 	7,300 4,200	7,300 4,200	6,100 4,200
TOTAL DIRECT EXPENDITURE	6,981	11,500	11,500	10,300
DIRECT INCOME Other Income	(720)	(700)	(700)	(700)
TOTAL DIRECT INCOME	(720)	(700)	(700)	(700)
NET DIRECT (INCOME) / EXPENDITURE	6,261	10,800	10,800	9,600
Support Services	381	400	300	300
NET (INCOME) / EXPENDITURE TO SUMMARY	6,642	11,200	11,100	9,900

S7620 HSG OPEN SPACES

DIRECT EXPENDITURE				
Premises	12,696	30,200	30,200	30,200
Supplies and Services	1,875	3,000	3,000	3,000
Third Party Payments	295,886	290,000	315,000	290,300
TOTAL DIRECT EXPENDITURE	310,457	323,200	348,200	323,500
Support Services	57,360	63,000	62,800	62,800
NET (INCOME) / EXPENDITURE TO SUMMARY	367,817	386,200	411,000	386,300

S7630 HSG COMMUNAL AREAS

DIRECT EXPENDITURE				
Premises	306,095	386,600	386,800	372,200
Supplies and Services	187	600	600	600
TOTAL DIRECT EXPENDITURE	306,282	387,200	387,400	372,800
Support Services	72,418	60,200	60,100	60,100
NET (INCOME) / EXPENDITURE TO SUMMARY	378,700	447,400	447,500	432,900

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HOUSING & PROPERTY PORTFOLIO - HRA

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S7635 ESTATE SUPERVISORS				
DIRECT EXPENDITURE				
Employees	155,270	133,800	137,800	143,000
Premises	10,741	16,100	16,000	15,900
Transport	52	600	2,200	2,200
Supplies and Services	5,036	6,300	6,300	6,300
Third Party Payments	6,377	-	-	-
TOTAL EXPENDITURE	177,476	156,800	162,300	167,400
Support Services	16,996	12,300	16,000	16,900
Recharges	(36,900)	(27,000)	(27,000)	(27,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	157,572	142,100	151,300	157,300

S7900 HOUSING REPAIRS - MAJOR

7900 PAINTING & DECORATIONS	545,973	980,000	980,000	450,000
7901 CONCRETE REPAIRS	15,237	40,000	40,000	40,000
7903 COMMUNAL FLOORING/CARPETS	18,268	-	40,000	-
7910 ELECTRICAL REPAIRS	521,000	601,400	681,800	601,400
7912 GAS/HEATING MAINTENANCE	592,646	594,100	594,100	594,100
7914 HRA LIFT MAINTENANCE	51,624	114,800	39,400	39,400
7916 DOOR ENTRY & SECURITY MAINTENANCE	53,242	60,000	60,000	60,000
7918 SHOP MAINTENANCE	24,408	10,700	10,700	10,700
7920 HRA STAIRLIFT MAINTENANCE	99,162	-	75,400	75,400
7922 LEGIONELLA TESTING	5,562	34,600	63,600	34,600
7926 FIRE PREVENTION WORKS	5,791	150,000	150,000	150,000
7927 SHELTERED SCHEME FIRE ALARM SYSTEMS	-	-	71,000	-
7930 HRA PATHS AND SURFACING	99,992	100,000	100,000	100,000
7940 HRA ASBESTOS WORKS	189,055	637,600	637,600	637,600
TOTAL S7900 HOUSING REPAIRS - MAJOR	2,221,960	3,323,200	3,543,600	2,793,200

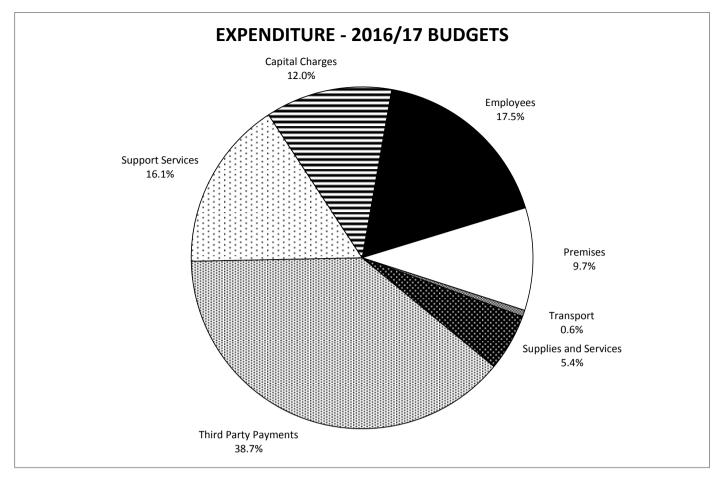
S7950 HOUSING REPAIRS - RESPONSIVE

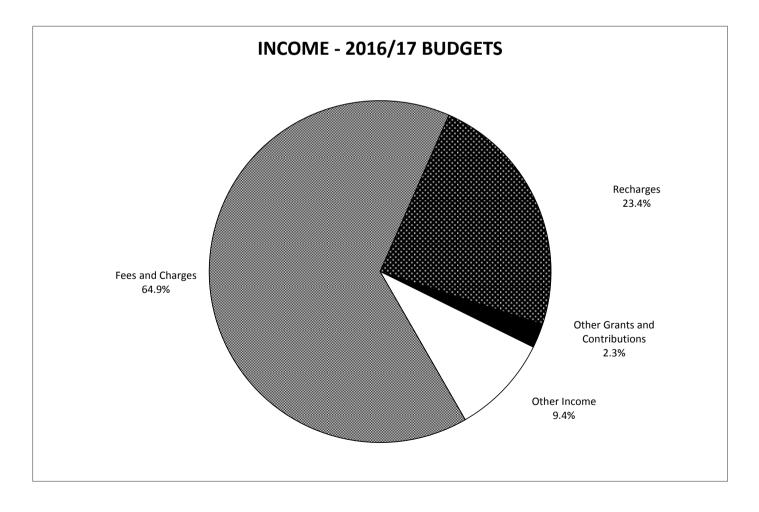
7960 VOID REPAIR CONTRACT	1,547,803	867,000	1,378,600	1,271,400
7962 GARAGES: VOID REPAIRS	43	11,900	-	-
7964 OUT OF HOURS CONTRACT	723	48,300	-	-
7966 DAY TO DAY REPAIRS CONTRACT	1,664,120	1,035,200	1,621,800	1,493,800
7968 GARAGES: RESPONSIVE REPAIRS	77,841	41,700	63,700	58,700
TOTAL S7950 HOUSING REPAIRS - RESPONSIVE	3,290,530	2,004,100	3,064,100	2,823,900

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
NEIGHBOURHOOD SERVICES PORTFOLIO					
S1020 NEIGHBOURHOOD SERVICES	-	10,500	9,100	14,000	123
S1105 CAR PARKS	(870,523)	(328,500)	(52,700)	(202,900)	124
S1107 DECRIM OF PARKING - WCC	-	-	-	-	125
S1108 DECRIM OF PARKING - SHARED	-	-	-	-	125
S1250 WCC HIGHWAYS	21,138	21,900	20,100	21,200	126
S1258 GREEN SPACES CONTRACT MGT	1,334,273	1,374,300	499,200	491,900	127
S1270 GREEN SPACE DEVELOPMENT	763,689	727,900	1,410,700	1,645,000	128
S1320 BEREAVEMENT SERVICES	(413,525)	(280,000)	135,500	(524,500)	129
S3100 ONE STOP SHOPS	-	18,600	26,300	39,000	130
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	-	(4,800)	46,300	59,200	130
S3400 PAYMENT CHANNELS	-	(9,100)	60,000	9,200	131
S3450 CUSTOMER SERVICE CENTRE	465	(67,700)	17,700	(41,300)	132
S3460 COMMUNITY & CORPORATE SERVICES	-	-	-	-	132
S4060 STREET CLEANSING	1,257,457	1,106,700	1,107,400	1,073,800	133
S4090 WASTE MANAGEMENT	(4,685)	(200)	(11,300)	85,000	134
S4130 WASTE COLLECTION	2,206,937	2,284,700	2,269,900	2,085,900	135
S4180 ABANDONED VEHICLES	1,000	300	300	300	136
TOTAL NEIGHBOURHOOD SERVICES PORTFOLIO	4,296,226	4,854,600	5,538,500	4,755,800	

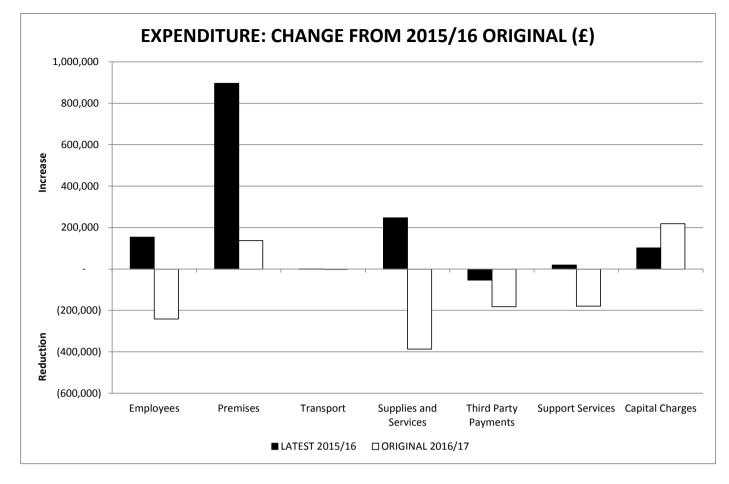
SUBJECTIVE ANALYSIS:

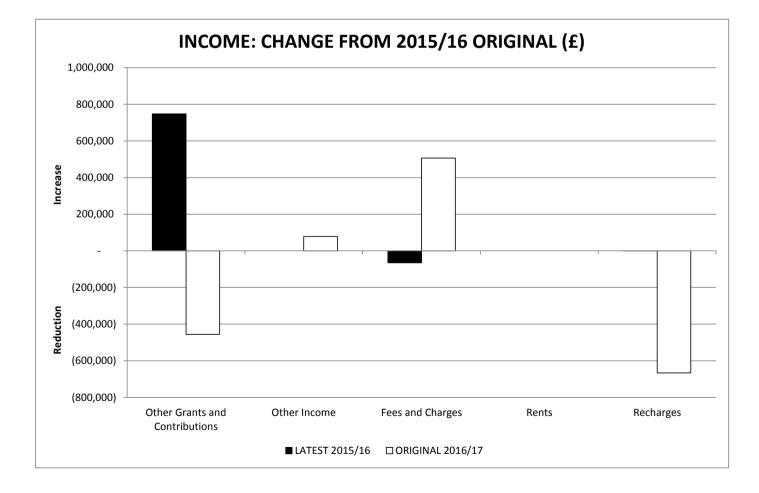
EXPENDITURE:				
Employees	2,288,840	2,241,800	2,395,700	2,000,100
Premises	1,190,823	976,300	1,872,800	1,114,000
Transport	33,349	70,900	71,600	69,000
Supplies and Services	1,138,974	1,000,400	1,247,200	614,000
Third Party Payments	6,225,748	4,609,500	4,556,100	4,427,700
Support Services	2,477,645	2,026,300	2,045,200	1,846,400
Capital Charges	1,006,452	1,157,900	1,260,000	1,376,100
TOTAL EXPENDITURE	14,361,831	12,083,100	13,448,600	11,447,300
INCOME:				
Other Grants and Contributions	(1,386,032)	(609,000)	(1,356,300)	(153,400)
Sales	(14,068)	-	-	-
Other Income	(486,153)	(497,400)	(497,400)	(575,400)
Fees and Charges	(5,380,268)	(3,840,200)	(3,775,000)	(4,346,700)
Rents	(67,365)	(51,300)	(51,300)	(51,300)
Recharges	(2,731,719)	(2,230,600)	(2,230,100)	(1,564,700)
TOTAL INCOME	(10,065,605)	(7,228,500)	(7,910,100)	(6,691,500)
NET EXPENDITURE	4,296,226	4,854,600	5,538,500	4,755,800





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	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1020 NEIGHBOURHOOD SERVICES	~	~	~	~
DIRECT EXPENDITURE				
Employees	75,294	77,400	81,300	82,400
Transport	-	100	100	100
Supplies and Services	199	1,000	1,000	1,000
TOTAL DIRECT EXPENDITURE	75,493	78,500	82,400	83,500
Support Services	37,319	39,700	34,400	38,200
Recharges	(112,812)	(107,700)	(107,700)	(107,700)
NET (INCOME) / EXPENDITURE TO SUMMARY		10,500	9,100	14,000

The Head of Neighbourhood Services is responsible for the strategic management of a range of frontline services, delivered via enternal contractors, in-house teams and in partnership with other organisations. Services include:-

Car Parking - off-street via paid for surface and multi-storey car parks •

- Refuse Collection •
- •
- Recycling Street cleansing •

Grounds Maintenance - grass cutting, arboriculture, parks, play areas, etc. some of which is ٠ undertaken on behalf of Warwickshire County Council.

- Bereavement Services Oakley Wood Crematorium, cemeteries and closed churchyards •
- Customer Contact Centre and One Stop Shops in partnership with Warwickshire County Council •

The cost of this service is recharged to services based on staff time allocations.

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NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1105 CAR PARKS	-	-	-	-
DIRECT EXPENDITURE				
Employees	170,545	483,000	532,700	563,000
Premises	481,787	460,200	663,000	606,400
Transport	254	31,300	31,300	31,300
Supplies and Services	168,786	165,700	165,800	167,000
Third Party Payments	342,237	137,300	137,300	157,400
TOTAL DIRECT EXPENDITURE	1,163,609	1,277,500	1,530,100	1,525,100
DIRECT INCOME				
Other Grants and Contributions	(89,329)	-	-	-
Other Income	(49,322)	(63,900)	(63,900)	(63,900)
Fees and Charges	(2,804,594)	(2,606,100)	(2,656,100)	(2,776,100)
Rents	(11,670)	(9,400)	(9,400)	(9,400)
TOTAL DIRECT INCOME	(2,954,915)	(2,679,400)	(2,729,400)	(2,849,400)
NET DIRECT (INCOME) / EXPENDITURE	(1,791,306)	(1,401,900)	(1,199,300)	(1,324,300)
Support Services	511,337	466,400	435,900	406,800
Capital Charges	478,677	607,000	710,700	714,600
Recharges	(69,231)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	(870,523)	(328,500)	(52,700)	(202,900)

There are approximately 3,850 off-street "pay and display" and "pay on foot" car parking spaces managed by Warwick District Council. This includes the enforcement of spaces in Royal Priors (437) not owned by the Council, Myton Fields and Barrack Street in Warwick which have restricted periods of use. The charges for parking are shown in the Fees and Charges Section. A number of changes to the operation of off-street parking have taken place over the last year including the introduction of linear charging to Royal Learnington Spa and Warwick and introduction of charges at Abbey Fields.

Security Measures

All the multi-storey car parks are covered by CCTV and the pay on foot car parks have the additional security of an onsite staff presence for the duration of the opening periods. Many of the surface car parks also benefit from coverage as part of the extensive town centre CCTV system and have regular patrols by the enforcement team. In addition the St. Peter's "Pay on Foot" uses an Automatic Number Plate Recognition system to allow vehicle to come and park securely.

"Pay and Display" Off-street Spaces Provided (as at April 2015):

	Royal			
	Leamington Spa	Warwick*	Kenilworth	<u>Total</u>
- Multi-Storey	1,228	467	0	1,695
- Surface	495	1,192	425	2,112
- Disabled (wider space)	39	33	21	93
TOTAL SPACES	1,762	1,692	446	3,900

* There are 270 spaces in Barrack Street available weekends and Bank Holidays and 400 on Myton Fields which are available during the summer months.

Other Parking

We Currently provide a managed enforcement scheme for the Brays car park at Kenilworth Castle. In addition to the above pay and display spaces the Council also provides free parking:

- In Royal Learnington Spa at Newbold Comyn, Radford Road, Mason Avenue / Valley Road, Edmondscote Track, Royal Spa Centre, Eagle Recreation Ground, Sydenham Sports Centre and Victoria Park.
- In Kenilworth at Castle Farm Leisure Centre, Abbey Fields and Kenilworth Cemetery.
- In rural areas at Oakley Wood Crematorium and Brome Hill Lane in Lapworth.

Motorcycle parking is available free of charge at 11 car parks.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1107 DECRIM OF PARKING - WCC				
DIRECT EXPENDITURE				
Transport	4,345	-	-	-
Supplies and Services	51,606	-	-	-
Third Party Payments	1,146,825	-	-	-
TOTAL DIRECT EXPENDITURE	1,202,776	-	-	-
DIRECT INCOME				
Other Grants and Contributions	(469,062)	-	-	-
Fees and Charges	(1,146,708)	-	-	-
TOTAL DIRECT INCOME	(1,615,770)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(412,994)	-	-	-
Support Services	412,994	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	 		 	-

In August 2007 the District took on the enforcement of "on-street" parking on behalf of Warwickshire County Council. As a result both on and off-street parking are enforced under the same regulations.

The agency agreement terminated on 31 October 2014.

S1108 DECRIM OF PARKING - SHARED

DIRECT EXPENDITURE				
Employees	347,346	-	-	-
Transport	71	-	-	-
Supplies and Services	38,704	-	-	-
Third Party Payments	200	-	-	-
TOTAL DIRECT EXPENDITURE	386,321	-	-	-
Support Services	66,000	-	-	-
Recharges	(452,321)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY				

The costs of Parking Enforcement were gathered in this account and apportioned out between off-street parking (Warwick District Council) and on-street parking (Warwickshire County Council) using an agreed ratio.

This arrangement terminated on 31 October 2014.

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NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1250 WCC HIGHWAYS				
DIRECT EXPENDITURE Third Party Payments	108,946	106,400	106,400	106,500
TOTAL DIRECT EXPENDITURE	108,946	106,400	106,400	106,500
DIRECT INCOME Other Grants and Contributions	(112,300)	(112,300)	(112,300)	(112,300)
TOTAL DIRECT INCOME	(112,300)	(112,300)	(112,300)	(112,300)
NET DIRECT (INCOME) / EXPENDITURE	(3,354)	(5,900)	(5,900)	(5,800)
Support Services	24,492	27,800	26,000	27,000
NET (INCOME) / EXPENDITURE TO SUMMARY	21,138	21,900	20,100	21,200

Amenities Grass Cutting is carried out in urban areas and the centre of rural villages on a frequency specification which equates to 14 cuts per year. Warwickshire County Council pays an element of the cost on the basis of that which is necessary solely in the interests of highway safety.

The administrative charges incurred as a result of the Highways Grass Cutting, Hedges and Shrub work carried out for Warwickshire County Council are shown above.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1258 GREEN SPACES CONTRACT MGT				
DIRECT EXPENDITURE				
Premises	56,215	38,100	12,200	11,000
Supplies and Services	39,258	53,500	193,700	193,700
Third Party Payments	1,131,829	1,152,100	136,200	135,200
TOTAL DIRECT EXPENDITURE	1,227,302	1,243,700	342,100	339,900
DIRECT INCOME				
Other Grants and Contributions	(35,249)	(35,600)	(35,600)	(35,600)
Sales	(1,667)	-	-	-
Other Income	-	-	-	-
Rents	(33,000)	(18,000)	-	-
TOTAL DIRECT INCOME	(69,916)	(53,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	1,157,386	1,190,100	306,500	304,300
Support Services	176,887	184,200	192,700	187,600
NET (INCOME) / EXPENDITURE TO SUMMARY	1,334,273	1,374,300	499,200	491,900

A contract with The Landscape Group, started on 1st April 2013 for a period of 8 years. The contract includes the maintenance of all parks and amenity land including the following areas:

Kenilworth	200 acres (including Abbey Fields 68 acres, Castle Farm 37 acres, Kenilworth Common 33 acres and Crackley Woods 30 acres).
Royal Leamington Spa	600 acres (including Newbold Comyn 309 acres, Victoria Park 23 acres, Welches Meadow 22 acres, Jephson Gardens 16 acres, Campion Hills 15 acres and Mason venue Park 15 acres).
Warwick	270 acres (including St. Mary's Lands 150 acres, St. Nicholas Park 45 acres, Priory Park 25 acres and Myton Fields 14 acres).

Newbold Comyn, Edmondscote Athletic Track and Victoria Park including the bowling greens which are used for National Championships.

Cemeteries including interment

Jephson Garden with its Green Flag status, St. Nicholas Park, Abbey Fields, Priory Park, St. Mary's Lands.

Grass verge mowing, all floral bedding, floral displays and maintenance of local nature reserves.

All public open spaces, housing sites, grass cutting which includes Warwickshire County Council Highway work.

Play areas, footpaths, car parks at parks and open spaces, shrubberies.

TREES

The maintenance of WDC trees is carried out in partnership with WCC under a service level agreement.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1270 GREEN SPACE DEVELOPMENT	-	-	-	-
DIRECT EXPENDITURE				
Premises	298,038	150,700	659,900	169,600
Supplies and Services	83,410	45,000	99,800	84,800
Third Party Payments	109,078	29,000	919,500	866,800
TOTAL DIRECT EXPENDITURE	490,526	224,700	1,679,200	1,121,200
DIRECT INCOME				
Other Grants and Contributions	(191,682)	(2,600)	(734,900)	(2,600)
Sales	(10,815)	-	-	-
Other Income	(2,904)	(13,400)	(13,400)	(13,400)
Fees and Charges	(634)	-	-	-
Rents	-	-	(18,000)	(18,000)
TOTAL DIRECT INCOME	(206,035)	(16,000)	(766,300)	(34,000)
NET DIRECT (INCOME) / EXPENDITURE	284,491	208,700	912,900	1,087,200
Support Services	308,984	325,500	313,800	319,700
Capital Charges	170,214	193,700	184,000	238,100
NET (INCOME) / EXPENDITURE TO SUMMARY	763,689	727,900	1,410,700	1,645,000

The Green Space Development Team have a wide scope to ensure a healthy, safe, sustainable green infrastructure and an attractive living and working environment within the district and to work to improve service delivery, service efficiency and customer satisfaction.

There are currently 3 full time employees: Green Space Team Leader Green Space Development Officers x 2

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S1320 BEREAVEMENT SERVICES	-	-	-	-
DIRECT EXPENDITURE				
Employees	202,105	200,300	230,000	235,500
Premises	343,090	313,000	512,700	302,000
Transport	5,591	6,300	6,300	6,300
Supplies and Services	98,285	96,300	135,000	92,400
Third Party Payments	144,295	121,400	121,400	121,500
TOTAL DIRECT EXPENDITURE	793,366	737,300	1,005,400	757,700
DIRECT INCOME				
Other Grants and Contributions	(22,693)	(2,900)	(2,900)	(2,900)
Sales	(1,586)	-	-	-
Other Income	(4,210)	(100)	(100)	(100)
Fees and Charges	(1,357,733)	(1,191,400)	(1,076,200)	(1,523,600)
Rents	(22,695)	(23,900)	(23,900)	(23,900)
TOTAL DIRECT INCOME	(1,408,917)	(1,218,300)	(1,103,100)	(1,550,500)
NET DIRECT (INCOME) / EXPENDITURE	(615,551)	(481,000)	(97,700)	(792,800)
Support Services	89,204	88,700	112,900	89,700
Capital Charges	112,822	112,300	120,300	178,600
NET (INCOME) / EXPENDITURE TO SUMMARY	(413,525)	(280,000)	135,500	(524,500)

Under the control of the Head of Neighbourhood Services the Bereavement Services Manager is responsible for this section.

The estimates reflect the cost of provision of Cemetery and Crematorium facilities and the upkeep of certain closed churchyards. The closed churchyards are:

)	
)	Royal Leamington Spa
)	
)	
,	Kenilworth
	Whitnash
)))

There are areas at Learnington and Warwick cemeteries which were formerly Parish churchyard extensions taken over by the Local Authority and now officially closed.

St. Margaret's churchyard at Whitnash is maintained with voluntary assistance and the Council reimburses the costs incurred. St Mary Magdalene's churchyard at Lillington has also recently been closed and the responsibility for maintenance falls to the local authority.

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NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3100 ONE STOP SHOPS	_	-	-	-
DIRECT EXPENDITURE				
Employees	193,346	212,300	220,800	232,800
Transport	429	700	700	700
Supplies and Services	2,937	2,700	2,700	2,700
TOTAL DIRECT EXPENDITURE	196,712	215,700	224,200	236,200
DIRECT INCOME				
Other Income	(832)	-	-	-
TOTAL DIRECT INCOME	(832)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	195,880	215,700	224,200	236,200
Support Services	21,589	19,900	19,100	19,800
Recharges	(217,469)	(217,000)	(217,000)	(217,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	18,600	26,300	39,000

Warwickshire Direct is a joint venture between Warwick District Council and Warwickshire County Council. We work in partnership with various Town and Parish Councils and other partners. Our teams are based within libraries at Kenilworth, Lillington and Whitnash, and provide a wide range of advice and information at a single point of contact. Warwickshire Direct - Warwick is based within Shire Hall, Warwick , whilst Warwickshire Direct - Leamington Spa is based within Riverside House. Police services are currently available at Warwick, Whitnash and Kenilworth and WCC is currently reviewing that relationship with the Police. Costs of the service are recharged to users on the basis of statistics gathered over the year. As part of the wider return of WDC telephony to Riverside House a review of the One Stop Shops will take place during the 2016/17 year.

S3200 RECEPTION FACILITIES & LEAMINGTON OSS

DIRECT EXPENDITURE				
Employees	183,736	199,600	205,700	217,200
Transport	-	300	300	300
Supplies and Services	1,272	1,700	1,700	1,700
TOTAL DIRECT EXPENDITURE	185,008	201,600	207,700	219,200
Support Services	101,560	63,300	108,300	109,700
Recharges	(286,568)	(269,700)	(269,700)	(269,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(4,800)	46,300	59,200

This budget is in respect of the main reception services provided at Riverside House. Reception staff provide a wide variety of information from Planning to Bus Passes.

Costs of the service are recharged to users on the basis of statistics gathered over the year.

S3400 PAYMENT CHANNELS	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE	o= (o)			
Supplies and Services	35,404	21,500	34,000	21,500
Third Party Payments	78,633	79,200	131,200	85,000
TOTAL DIRECT EXPENDITURE	114,037	100,700	165,200	106,500
DIRECT INCOME				
Fees and Charges	(551)	-	-	-
TOTAL DIRECT INCOME	(551)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	113,486	100,700	165,200	106,500
Support Services	24,438	6,600	14,100	13,600
Recharges	(137,924)	(116,400)	(119,300)	(110,900)
NET (INCOME) / EXPENDITURE TO SUMMARY		(9,100)	60,000	9,200

Customers have a range of options for paying Council charges:

- Direct Debit;
- Allpay cards and barcodes;
- Touchtone;
- Internet;
- Cheque.

Expenditure shown in this budget head relates to the processing costs. The current Allpay contract will be re tendered in 2016/17

The costs of the service are recharged to users based on the number of transactions.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3450 CUSTOMER SERVICE CENTRE	~	~	~	~
DIRECT EXPENDITURE				
Employees	567,596	525,700	600,700	60,800
Transport	1,693	1,700	1,700	-
Supplies and Services	499,681	510,500	521,700	-
Third Party Payments	32,786	31,800	51,800	-
TOTAL DIRECT EXPENDITURE	1,101,756	1,069,700	1,175,900	60,800
DIRECT INCOME				
Other Grants and Contributions	(462,652)	(455,600)	(470,600)	-
TOTAL DIRECT INCOME	(462,652)	(455,600)	(470,600)	-
NET DIRECT (INCOME) / EXPENDITURE	639,104	614,100	705,300	60,800
Support Services	53,311	88,700	79,500	47,400
Recharges	(691,950)	(770,500)	(767,100)	(149,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	465	(67,700)	17,700	(41,300)

The Council's Customer Service Centre is co-located with the County Council team at Shire Hall in Warwick. The centre deals with all the council's incoming customer telephone calls. The cost of the service is recharged to other services based on call logging statistics. WDC's involvement with the co-located Customer Service Centre (CSC) will cease at the end of March 2016. All WDC telephony will be dealt with directly.

S3460 COMMUNITY & CORPORATE SERVICES

DIRECT EXPENDITURE				
Employees	46,032	-	-	-
Supplies and Services	159	-	-	-
Third Party Payments	759	-	-	-
TOTAL DIRECT EXPENDITURE	46,950	-	-	-
Recharges	(46,950)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

The Head of Community and Corporate Services provides the strategic management for many of the Council's customer and community based services. The cost of this service is recharged to users based on staff time allocations.

Following the departure of the Head of Service this service area has been amalgamated within other service areas.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4060 STREET CLEANSING	Ľ.	L	Z	Ľ
DIRECT EXPENDITURE				
Premises	11,689	14,300	25,000	25,000
Transport	-	-	800	800
Supplies and Services	60,004	61,000	50,300	28,900
Third Party Payments	1,043,213	879,400	879,400	880,300
TOTAL DIRECT EXPENDITURE	1,114,906	954,700	955,500	935,000
Support Services	142,551	152,000	151,900	138,800
NET (INCOME) / EXPENDITURE TO SUMMARY	1,257,457	1,106,700	1,107,400	1,073,800

Street cleansing is carried out at varying frequencies throughout the District as part of the new contract which commenced in April 2013 and covers the cleansing of public highways in urban and rural areas, shopping precincts, recycling centres, car parks and the emptying of litter bins. The three main town centres of Learnington Spa, Warwick and Kenilworth are cleansed continuously throughout the day to reduce the impact of litter on the environment. It is an 8 year contract delivered through Veolia.

In addition, there are four rapid response units able to deal quickly to reports of fly-tipping, accident debris, the removal of dead animals from the highway and to areas requiring additional cleansing in between the scheduled cleans.

2015/16 £	2015/16 £	BUDGET 2016/17 £
543,500	524,500	608,400
-	-	-
29,600	29,600	28,700
37,600	37,600	16,400
2,900	2,900	2,900
613,600	594,600	656,400
135,500	143,400	138,500
) (749,300)	(749,300)	(709,900)
) (200)	(11,300)	85,000
	613,600 135,500 (749,300)	613,600 594,600 135,500 143,400 (749,300) (749,300)

Waste Collection Services

The Contracts Services Manager has responsibility for the day to day management of this function. This includes the collection of non-recyclable waste, green and food waste recycling through a wheeled bin system on an alternate week collection schedule, together with the kerbside collection and sort of multi-materials, streets, car parks and the removal of abandoned vehicles.

There are currently 12 full time employees: Contract Service Manager

Waste Policy and Performance Officer Area Contract Officers x 3 Recycling and Waste Minimisation Officer Community Recycling Officers x 2 Senior Contract Officer Customer Liaison Officers x 3

Green Spaces Contract

The Contracts Services Manager has responsibility for the day to day management of this function. The contract includes the maintenance of all amenity land.

The cost of this service is recharged to services based on staff time allocations.

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NEIGHBOURHOOD SERVICES PORTFOLIO

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4130 WASTE COLLECTION	-	-	-	-
DIRECT EXPENDITURE				
Transport	834	900	800	800
Supplies and Services	10,121	3,900	3,900	3,900
Third Party Payments	2,084,831	2,070,000	2,070,000	2,072,100
TOTAL DIRECT EXPENDITURE	2,095,786	2,074,800	2,074,700	2,076,800
DIRECT INCOME				
Other Income	(431,950)	(420,000)	(420,000)	(498,000)
Fees and Charges	(70,048)	(42,700)	(42,700)	(47,000)
TOTAL DIRECT INCOME	(501,998)	(462,700)	(462,700)	(545,000)
NET DIRECT (INCOME) / EXPENDITURE	1,593,788	1,612,100	1,612,000	1,531,800
Support Services	368,410	427,700	412,900	309,300
Capital Charges	244,739	244,900	245,000	244,800
NET (INCOME) / EXPENDITURE TO SUMMARY	2,206,937	2,284,700	2,269,900	2,085,900

<u>General</u>

In April 2013 a new contract commenced for the provision of waste collection services, which is delivered via SITA. The collection and removal of abandoned vehicles is carried out under a contract managed and operated by WCC.

The contract period includes all bank holidays with the exception of Christmas Day and Boxing Day when alternative collection arrangements are made.

Waste Collection Services

The contract covers the collection of household waste from over 62,000 households throughout the District. Approximately 47,000 properties receive an alternate week kerbside collection via a wheeled bin system of non-recyclable waste (grey bin) and food/garden waste (green bin); 4,500 properties with storage and access difficulties remain on a weekly sack collection and the remaining properties are served by bulk/communal bin collections on a weekly basis. All properties, where practicable, receive a fortnightly collection of dry recyclable material which is then sorted at the kerbside. Flats and other complexes are served by communal facilities.

A charge is made for the collection of bulky items such as refrigerators, freezers, cookers and furniture. Building and DIY waste and items classed as fixtures and fittings are not included within the scheme. No charge is currently made for the specialised clinical waste collection from designated properties.

These schemes form part of the Council's long term Waste Management Strategy which aims to encourage the minimisation of waste and to improve the rate of recycling.

There are also 26 communal recycling centres throughout the District to encourage recycling of bottles, cans and paper for those residents not wishing to or unable to participate in the kerbside schemes.

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NEIGHBOURHOOD SERVICES PORTFOLIO

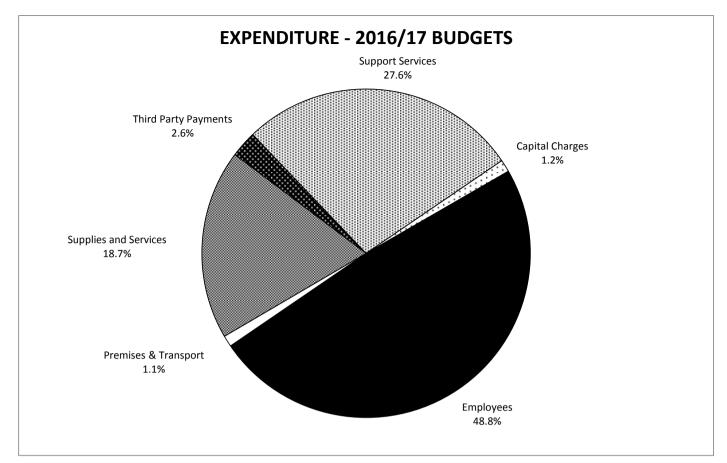
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S4180 ABANDONED VEHICLES				
INDIRECT EXPENDITURE				
Support Services	1,000	300	300	300
NET (INCOME) / EXPENDITURE TO SUMMARY	1,000	300	300	300

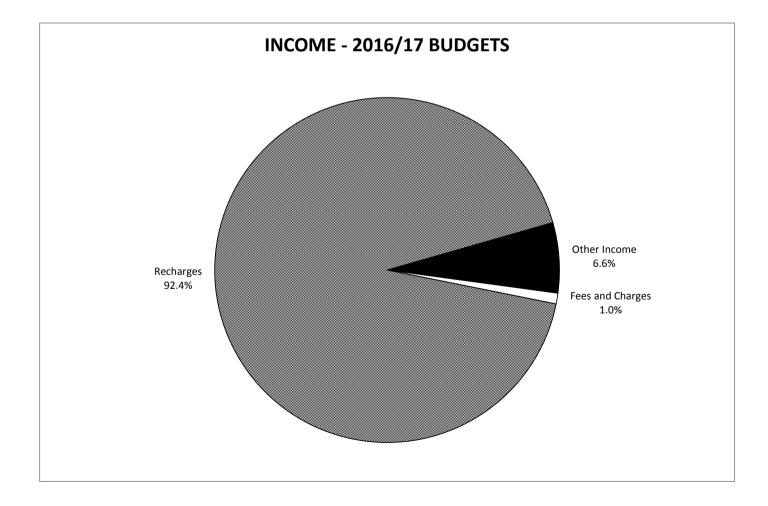
The Council has a statutory duty to remove vehicles from the highway or land open to the public which are proven to be abandoned or are identified as a nuisance. A joint venture, in partnership with Warwickshire Police, Warwickshire Fire and Rescue Service and Warwickshire County Council, called Car Clear enables vehicles identified to be abandoned and at risk of vandalism to be removed within 24 hours under a contract managed by Warwickshire County Council.

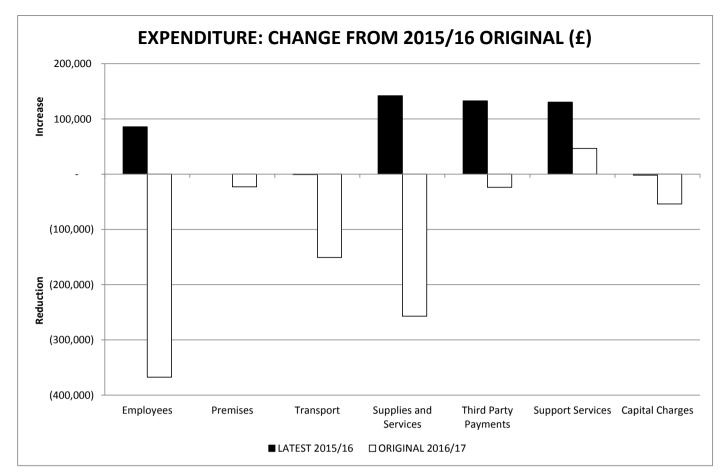
	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £	Page
STRATEGIC LEADERSHIP PORTFOLIO					
S2000 CHIEF EXECUTIVE'S OFFICE	23,454	(31,600)	(61,300)	(45,600)	140
S2010 CORPORATE PROJECTS	4,232	124,400	251,000	(330,100)	141
S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE	18,849	5,500	5,500	2,400	141
S2060 HUMAN RESOURCES	10,600	88,500	63,800	47,500	142
S2080 MEMBER TRAINING	3,497	5,600	5,600	5,600	143
S2100 ORGANISATIONAL DEVELOPMENT	10,594	(120,100)	1,400	(40,200)	143
S2121 CONSULTATION	395	-	4,600	-	144
S2200 COMMITTEE SERVICES	-	63,000	81,900	45,400	144
S2220 DEMOCRATIC REPRESENTATION	957,976	782,600	938,200	913,800	145
S2240 ELECTIONS	69,991	181,000	171,000	50,400	146
S2260 ELECTORAL REGISTRATION	230,150	278,300	292,500	222,500	147
S2280 CHAIR OF THE COUNCIL	59,862	54,700	57,400	54,700	148
S2340 MEDIA ROOM	-	18,800	45,400	13,300	149
S3210 ASSIST TRAVEL-TRANSPORT TOKENS	50,582	56,400	55,700	54,400	150
S3215 ASSISTED TRAVEL PASSES	-	-	-	-	150
S3350 DOCUMENT MANAGEMENT CENTRE	-	42,300	99,200	19,700	151
S3452 CUSTOMER CONTACT MANAGER	-	64,500	1,900	25,400	151
S3470 WEB SERVICES	-	4,700	101,000	16,700	152
S3500 ICT SERVICES	22,326	96,300	108,400	79,000	153
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	-	11,900	4,900	4,900	154
TOTAL STRATEGIC LEADERSHIP PORTFOLIO	1,462,508	1,726,800	2,228,100	1,139,800	

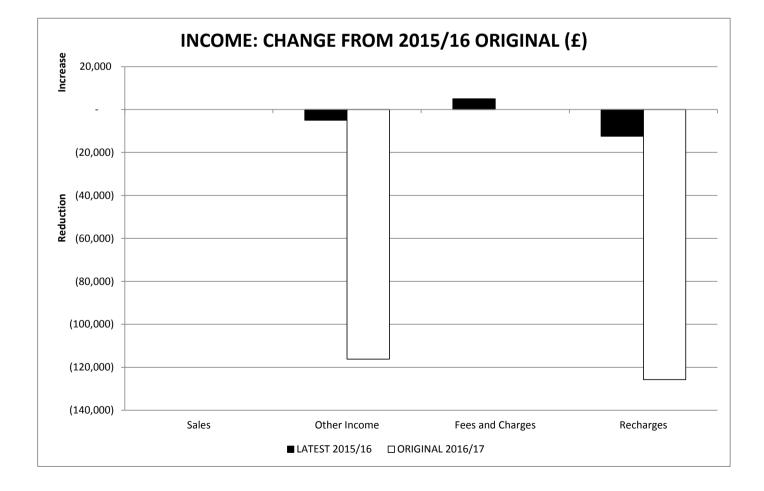
SUBJECTIVE ANALYSIS:

EXPENDITURE:				
Employees	2,724,249	2,947,900	3,033,700	2,580,300
Premises	35,683	57,100	57,100	34,300
Transport	22,519	33,000	32,300	(117,700)
Supplies and Services	1,221,563	1,248,900	1,391,100	991,900
Third Party Payments	204,744	159,900	292,800	136,300
Support Services	1,653,102	1,412,500	1,542,900	1,459,200
Capital Charges	120,072	115,200	113,500	61,200
TOTAL EXPENDITURE	5,981,932	5,974,500	6,463,400	5,145,500
INCOME:				
Government Grants	(43,744)	-	-	-
Other Grants and Contributions	(5,000)	-	-	-
Sales	(1,774)	(2,400)	(2,400)	(2,400)
Other Income	(294,717)	(379,600)	(374,600)	(263,400)
Fees and Charges	(40,515)	(39,000)	(44,000)	(39,000)
Recharges	(4,133,674)	(3,826,700)	(3,814,300)	(3,700,900)
TOTAL INCOME	(4,519,424)	(4,247,700)	(4,235,300)	(4,005,700)
NET EXPENDITURE	1,462,508	1,726,800	2,228,100	1,139,800









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	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2000 CHIEF EXECUTIVE'S OFFICE				
DIRECT EXPENDITURE				
Employees	430,614	414,800	417,200	418,400
Transport	536	2,200	2,200	2,200
Supplies and Services	33,645	25,500	27,500	31,400
Third Party Payments	25,647	22,100	22,100	22,100
TOTAL DIRECT EXPENDITURE	490,442	464,600	469,000	474,100
Support Services	107,977	110,500	76,400	87,000
Recharges	(574,965)	(606,700)	(606,700)	(606,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	23,454	(31,600)	(61,300)	(45,600)

The Chief Executive is the head of the Council's paid service. He is chief advisor to councillors on policy matters and is responsible for organisational management and development. This budget also includes 2 Deputy Chief Executives and 2 personal assistants.

The Deputy Chief Executives, along with the Chief Executive, provide strategic direction for the Council. The following Service Areas also come under their remit with HR reporting directly to the Chief Executive:

Deputy Chief Executive 1 Finance Cultural Services Health and Community Protection Community and Corporate Services Democratic Services Legal Services (provided by WCC) **Deputy Chief Executive 2** Development Services Housing and Property Services Neighbourhood Services

The Chief Executive, the Deputy Chief Executives and the Heads of the Service Areas make up the Senior Management Team.

The cost of the Chief Executive is recharged to Corporate Management. The rest of the service costs are recharged to services based on staff time allocations.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2010 CORPORATE PROJECTS				
DIRECT EXPENDITURE				
Employees	112,618	113,200	117,100	(99,300)
Premises	2,847	3,000	3,000	3,100
Transport	867	200	200	(140,000)
Supplies and Services	1,836	1,800	1,800	(102,500)
Third Party Payments	17,521	400	120,900	400
TOTAL DIRECT EXPENDITURE	135,689	118,600	243,000	(338,300)
Other Grants and Contributions	(6,387)	-	-	-
TOTAL DIRECT INCOME	(6,387)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	129,302	118,600	243,000	(338,300)
Support Services Recharges	7,422 (132,492)	5,800 -	8,000 -	8,200 -
NET (INCOME) / EXPENDITURE TO SUMMARY	4,232	124,400	251,000	(330,100)

The budgets above represent the costs of two Special Project Officers up to 31 March 2016.

The projects cover areas such as Clarendon Arcade, WDC Assets Feasibility Study, Grand Union Canal Improvements and redevelopment of the former St Michaels' Leper Hospital.

The budgets also include various savings targets that will be developed during 2016/17.

S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE

DIRECT EXPENDITURE				
Supplies and Services Third Party Payments	1,210 	2,900 2,600	2,900 2,600	2,400
TOTAL DIRECT EXPENDITURE	1,210	5,500	5,500	2,400
Support Services	17,639	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	18,849	5,500	5,500	2,400

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2060 HUMAN RESOURCES	_	-	-	~
DIRECT EXPENDITURE				
Employees	421,076	420,600	417,500	396,400
Premises	1,165	-	-	-
Transport	622	1,300	1,300	1,300
Supplies and Services	43,230	49,100	51,100	48,500
Third Party Payments	40,201	27,900	27,900	23,400
TOTAL DIRECT EXPENDITURE	506,294	498,900	497,800	469,600
DIRECT INCOME				
Fees and Charges	(52)	-	-	-
TOTAL DIRECT INCOME	(52)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	506,242	498,900	497,800	469,600
Support Services	94,596	108,500	84,900	96,100
Recharges	(590,238)	(518,900)	(518,900)	(518,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	10,600	88,500	63,800	47,500

Human Resources provides services to all units within the Council to support people management activities; these include:

- Support for organisational development and improvement
- Corporate training and management development programmes
- Corporate human resources policy development and implementation
- Union negotiations and consultation
- Advice on terms and conditions
- · Full recruitment service to all service areas
- Job evaluation system
- Maintenance of corporate human resources procedures
- Payroll Services

There are 10 established posts:

- HR Manager
- Senior HR Officer x3
- Learning and Development Officer
- HR Administrator x 5

The "Employees" estimates include an amount of £4,900 available to General Fund services in respect of additional training costs and a Corporate Training budget of £37,400.

The cost of this service is recharged out to other services on the basis of staff numbers.

The area has been operating in an Interim arrangement from Feb 2013 and will continue this arrangement in part until March 2015.

The Payroll service moved to Coventry City Council in April 2015 with the aim of creating a Self Service culture within WDC.

EQUALITIES

There are a number of legislative responsibilities for the Council in relation to a duty to positively promote equalities. The responsibility in relation to the Council's Community Leadership role is key in ensuring equal access to services to all aspects of our community through the understanding and development of the provision of these services by our staff.

S2080 MEMBER TRAINING	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE Employees	3,497	4,600	4,600	4,600
TOTAL DIRECT EXPENDITURE	3,497	4,600	4,600	4,600
Support Services	-	1,000	1,000	1,000
NET (INCOME) / EXPENDITURE TO SUMMARY	3,497	5,600	5,600	5,600

The Council provides a training programme for elected members. A programme of shared learning events is also planned in partnership with neighbouring authorities including the County Council.

S2100 ORGANISATIONAL DEVELOPMENT

DIRECT EXPENDITURE				
Employees	78,739	111,400	93,100	76,100
Transport	208	900	400	900
Supplies and Services	2,774	1,200	2,400	1,200
Third Party Payments	3,720	-	4,300	-
TOTAL DIRECT EXPENDITURE	85,441	113,500	100,200	78,200
Support Services	63,109	70,100	93,400	63,400
Recharges	(137,956)	(303,700)	(192,200)	(181,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	10,594	(120,100)	1,400	(40,200)

Purpose is to :

Help the organisation learn and improve to deliver its purpose and what matters to its customers. In particular it is involved with the following areas of work :

- Supporting corporate and service improvement interventions
- Supporting corporate programme and projects
- · Advising on and supporting organisation design and learning
- Co-ordinating corporate consultation and customer insight.

Underpinning this work are a number of operating principles:

- Support others to learn
- Learn from what we do
- Strive for sustainable and continuous improvement
- Challenge constructively
- Ensure the Council's customers are at the heart of what we do
- Base our work and learning on evidence rather than opinion
- Adapt the way we work so that we support people according to their need
- Think about social and technical aspects of the systems we work with.

The support service element of this service is recharged out to other services using staff time allocations.

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STRATEGIC LEADERSHIP PORTFOLIO

		ORIGINAL	LATEST	
	ACTUAL	BUDGET	BUDGET	BUDGET
	2014/15	2015/16	2015/16	2016/17
	£	£	£	£
S2121 CONSULTATION				
DIRECT EXPENDITURE				
Third Party Payments	395	-	4,600	-
NET (INCOME) / EXPENDITURE TO SUMMARY	395	-	4,600	-

Understanding our customers underpins the organisation's purpose and provides the essential data for making decisions.

S2200 COMMITTEE SERVICES

DIRECT EXPENDITURE				
Employees	178,425	170,600	194,900	158,900
Transport	160	500	400	400
Supplies and Services	21,160	24,100	24,200	20,700
Third Party Payments	36,236	38,000	38,000	38,000
TOTAL DIRECT EXPENDITURE	235,981	233,200	257,500	218,000
DIRECT INCOME				
Fees and Charges	(143)	-	-	-
TOTAL DIRECT INCOME	(143)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	235,838	233,200	257,500	218,000
Support Services	110,867	78,100	72,700	75,700
Recharges	(346,705)	(248,300)	(248,300)	(248,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	63,000	81,900	45,400

The Council's decision making process consists of an Executive, Overview and Scrutiny Committees, and other service specific committees. This budget reflects the cost of this process as well as the staff which supports it. The majority of these costs are recharged to the Democratic Representation Budget Code.

In addition, this budget also covers the process of administering the requests received by the Council under the Freedom of Information Act, Data Protection and Environmental Information Regulations.

The cost of this service is recharged to services based on staff time allocations.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2220 DEMOCRATIC REPRESENTATION				
DIRECT EXPENDITURE				
Employees	20.086	20,800	23,500	24,500
Transport	4,970	8,900	8,900	8,900
Supplies and Services	358,208	325,100	328,400	319,300
Third Party Payments	5,085	18,200	14,900	9,700
TOTAL DIRECT EXPENDITURE	388,349	373,000	375,700	362,400
DIRECT INCOME				
Other Income	(18)	-	-	-
TOTAL DIRECT INCOME	(18)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	388,331	373,000	375,700	362,400
Support Services	642,848	481,600	634,700	623,600
Capital Charges	297	1,500	1,300	1,300
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	957,976	782,600	938,200	913,800

This includes all aspects of members' activities in their capacity as members of the Council, including corporate, service policy making and the more general activities relating to governance and the representation of local interests.

Activities covered include all meetings that involve members acting on behalf of the authority, such as meetings of the Council, the Executive, Overview and Scrutiny Committees, Regulatory Committee, Licensing Committee Planning Committee, Employment Committee and joint officer / member working groups. It also covers activities that members undertake as local representatives or to represent local interests.

Democratic Representation and Management costs also include the costs associated with officer advice and support to members.

As a result of the above, costs properly chargeable to Democratic Representation and Management include:

- All members' allowances and expenses, including telephone calls, postages, equipment costs, hospitality, accommodation costs, training, conference fees, etc.
- The costs associated with officer time spent on appropriate advice and support activities, including
 office support services, professional advice and support, preparation of agendas and minutes,
 attendance at meetings, production of specific papers for members, etc.
- Subscriptions to local authority associations.

The only recharge made is to the Housing Revenue Account to reflect its share of the costs.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2240 ELECTIONS				
DIRECT EXPENDITURE				
Employees	97,743	219,800	220,100	104,700
Premises	31,671	50,500	50,500	27,800
Transport	10,212	8,900	8,900	1,000
Supplies and Services	80,589	153,900	153,900	78,700
TOTAL DIRECT EXPENDITURE	220,215	433,100	433,400	212,200
DIRECT INCOME				
Other Income	(210,266)	(314,700)	(314,700)	(203,500)
TOTAL DIRECT INCOME	(210,266)	(314,700)	(314,700)	(203,500)
NET DIRECT (INCOME) / EXPENDITURE	9,949	118,400	118,700	8,700
Support Services	60,042	62,600	52,300	41,700
NET (INCOME) / EXPENDITURE TO SUMMARY	69,991	181,000	171,000	50,400

Warwick District Council is required to appoint an officer to be the Returning Officer for the election of District Councillors and their duties are separate from their duties as a local government officer. The Chief Executive is the appointed officer and as Returning Officer he is personally liable for the conduct of the election.

Electoral Services organise elections for local and national government held within the District Council area. This includes UK Parliamentary elections for the 2 Parliamentary Constituences covering the District (Warwick and Learnington & Kenilworth and Southam), European Parliamentary elections, referenda, Warwick District Council elections, Warwickshire County Council elections, elections for the Parish and Town Councils and the Police and Crime Commissioner for Warwickshire Police force area.

The costs of the various levels of elections are reimbursed by the bodies in question - national, county or parish levels. The costs of the District Council elections are borne by this Authority. The next scheduled District Council elections are to be held in 2019 and this will take place together with elections for all Parish and Town Councils within the District and the European Parliamentary election.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2260 ELECTORAL REGISTRATION				
DIRECT EXPENDITURE				
Employees	96,893	92,600	98,300	106,100
Premises	-	3,000	3,000	2,800
Transport	163	500	500	500
Supplies and Services	139,481	118,500	127,500	69,100
Third Party Payments	-	-	7,700	-
TOTAL DIRECT EXPENDITURE	236,537	214,600	237,000	178,500
DIRECT INCOME				
Government Grants	(43,744)	-	-	-
Sales	(1,774)	(2,400)	(2,400)	(2,400)
Other Income	(18,456)	-	-	-
TOTAL DIRECT INCOME	(63,974)	(2,400)	(2,400)	(2,400)
NET DIRECT (INCOME) / EXPENDITURE	172,563	212,200	234,600	176,100
Support Services	115,087	81,800	73,600	62,100
Recharges	(57,500)	(15,700)	(15,700)	(15,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	230,150	278,300	292,500	222,500

Warwick District Council is required to appoint a local government officer to be the Electoral Registration Officer as prescribe in Section 8 of the Representation of the People Act 1983 and is responsible for the preparation and maintenance of the register of electors and lists of absent voters within the District. The Chief Executive is the appointed officer and the work of compiling and maintaining the Register is undertaken by Electoral Services.

Individual Electoral Registration was introduced by the Cabinet Office on 10 June 2014. Previously, one person in every household was responsible for registering everyone else who lives at an address. Under IER, each person is now responsible to register to vote individually by providing their date of birth and national insurance number. Anyone unable to supply this information can provide an alternative form of evidence of their identity.

The Electoral Commission set and monitor performance standards for Electoral Services. Publishing the standards of performance for Returning Officers and the Electoral Registration Officers with a view to ensuring that electors are registered and elections are conducted in line with a set of key principals.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2280 CHAIR OF THE COUNCIL	-	-	-	-
DIRECT EXPENDITURE				
Employees	24,730	25,300	25,400	25,800
Premises	-	600	600	600
Transport	1,350	3,800	3,700	1,400
Supplies and Services	16,329	20,000	20,000	19,200
TOTAL DIRECT EXPENDITURE	42,409	49,700	49,700	47,000
DIRECT INCOME				
Other Income	3,079	-	-	-
TOTAL DIRECT INCOME	3,079	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	45,488	49,700	49,700	47,000
Support Services	12,157	7,600	10,300	10,300
Capital Charges	2,217	-	-	-
Recharges	-	(2,600)	(2,600)	(2,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	59,862	54,700	57,400	54,700

The Chairman of the District Council is the first citizen of the area. In addition to obvious duties, e.g. chairing the meetings of the Council itself, the Chairman performs ceremonial and public functions such as meetings, representing the Council with local organisations and official openings.

To assist the Chairman in the performance of these duties during the year of office an allowance is made, there is also an allowance for the Vice-Chairman. In addition to the allowances paid, the Council will also pay the resultant income tax and national insurance assessments following liability changes introduced by the Inland Revenue.

The Chairman is aided by a Personal Assistant and has a car and a chauffeur to attend various functions, both local and national.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S2340 MEDIA ROOM	-	-	-	-
DIRECT EXPENDITURE				
Employees	189,581	194,700	213,400	209,200
Transport	130	900	900	900
Supplies and Services	67,300	75,200	75,200	75,200
Third Party Payments	142	400	400	400
TOTAL DIRECT EXPENDITURE	257,153	271,200	289,900	285,700
DIRECT INCOME				
Other Income	(60,552)	(63,400)	(58,400)	(58,400)
Fees and Charges	(3,488)	(4,000)	(4,000)	(4,000)
TOTAL DIRECT INCOME	(64,040)	(67,400)	(62,400)	(62,400)
NET DIRECT (INCOME) / EXPENDITURE	193,113	203,800	227,500	223,300
Support Services	90,874	86,000	88,900	91,100
Capital Charges	30,266	31,200	31,200	1,100
Recharges	(314,253)	(302,200)	(302,200)	(302,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	18,800	45,400	13,300

The Council operates a centralised Media Team which includes: marketing, communications, advertising, graphic design, print and copying through which all of the Council's above requirements are sourced. They create action plans, collecting and using data which puts the customers needs first. The introduction of new processes has enabled more work to be carried out internally which has resulted in cost savings. When demand exceeds capacity, work will be placed with external printers using the Print Tender Framework. The department advises on brand guidelines, Equality & Diversity accessibility issues on documents, Plain English and ensures that all publications abide by the Governments Code of Publicity.

S3210 ASSIST TRAVEL-TRANSPORT TOKENS	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE Supplies and Services Third Party Payments	363 44,600	200 40,000	200 40,000	200 40,000
TOTAL DIRECT EXPENDITURE	44,963	40,200	40,200	40,200
DIRECT INCOME Other Income	(5,572)	(1,500)	(1,500)	(1,500)
TOTAL DIRECT INCOME	(5,572)	(1,500)	(1,500)	(1,500)
NET DIRECT (INCOME) / EXPENDITURE	39,391	38,700	38,700	38,700
Support Services	11,191	17,700	17,000	15,700
NET (INCOME) / EXPENDITURE TO SUMMARY	50,582	56,400	55,700	54,400

Under the provisions of the Transport Acts 1985, 2000 and 2007 Warwick District Council provided an assisted travel scheme for eligible residents enabling free travel throughout England on participating bus services. The Concessionary Fares Scheme became a function of Warwickshire County Council at 1 April 2011.

As part of the Concessionary Fares Scheme, the Council offered residents in rural areas and those who have mobility problems transport tokens in addition to a free travel pass. The current entitlement is £50 or £25 of tokens per annum depending on which parish the resident resides in. Eligible residents comprise those who reside permanently within the District Council's area and who are aged at least 60 or are disabled as defined in the legislation. The Council has decided to continue to offer travel tokens to eligible residents.

S3215 ASSISTED TRAVEL PASSES

DIRECT EXPENDITURE				
Third Party Payments	1,010	-	-	-
TOTAL EXPENDITURE	1,010	-	-	-
INCOME				
Other Income	(1,010)	-	-	-
TOTAL INCOME	(1,010)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

The Council issues concessionary bus passes on behalf of Warwickshire County Council. Passes are issued free of charge except for replacement passes (e.g. lost or stolen passes) for which an administration fee is payable. This budget head covers income received at One Stop Shops in relation to replacement passes which is then passed on to the County Council.

	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
S3350 DOCUMENT MANAGEMENT CENTRE				
DIRECT EXPENDITURE				
Employees	158,962	194,400	203,800	171,500
Transport	142	400	400	400
Supplies and Services	10,750	10,400	30,400	10,400
Third Party Payments	250	-	-	-
TOTAL DIRECT EXPENDITURE	170,104	205,200	234,600	182,300
DIRECT INCOME				
Other Income	(120)	-	-	-
TOTAL DIRECT INCOME	(120)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	169,984	205,200	234,600	182,300
Support Services	65,705	65,600	89,600	67,900
Capital Charges	7,699	2,000	5,500	-
Recharges	(243,388)	(230,500)	(230,500)	(230,500)
NET (INCOME) / EXPENDITURE TO SUMMARY		42,300	99,200	19,700
····· (·······························				

The Document Management Centre is at the heart of the council's change programme. Corporately - since assimilating the Central Admin Team - all business support functions such as post opening, bulk mailing, corporate admin and scanning are undertaken in the centre. The team is also accountable for the corporate postage and stationery budgets, ensuring efficiency savings are maximised. The costs of the service are recharged to individual business units on the basis of time allocations.

S3452 CUSTOMER CONTACT MANAGER

DIRECT EXPENDITURE				
Employees	49,674	49,900	50,300	20,900
Transport	168	100	100	-
Supplies and Services	1,997	11,900	16,200	4,500
TOTAL DIRECT EXPENDITURE	51,839	61,900	66,600	25,400
Support Services	11,757	2,600	3,100	-
Recharges	(63,596)	-	(67,800)	-
NET (INCOME) / EXPENDITURE TO SUMMARY		64,500	1,900	25,400

This post supports the Interim HR/OD Manager to support Corporate projects in liaison with CMT/SMT. The post is temporary until 31st March 2016.

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S3470 WEB SERVICES	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
53470 WEB SERVICES				
DIRECT EXPENDITURE				
Employees	44,924	45,200	46,600	48,300
Transport	100	100	100	100
Supplies and Services	19,570	23,200	104,400	29,200
Third Party Payments	16,515	1,000	1,000	1,000
TOTAL EXPENDITURE	81,109	69,500	152,100	78,600
TOTAL EXPENDITORE	01,109	09,500	152,100	70,000
Support Services	20,499	16,100	43,800	20,100
Recharges	(101,608)	(80,900)	(94,900)	(82,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	4,700	101,000	16,700

The website provides information and services for customers 24 hours a day and seven days a week. As well as finding information about this council, this area and other government services customers can:

• make payments;

• search and submit planning applications;

book leisure facilities;
bid for council housing;

- check council tax and benefit details; and
- report problems and make requests directly.

The cost of this service is recharged to users on the basis of gross expenditure.

The website address is www.warwickdc.gov.uk

ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
816,687	870,000	907,900	914,200
2,891	4,300	4,300	4,300
423,121	405,900	425,000	384,400
12,825	-	7,100	-
1,255,524	1,280,200	1,344,300	1,302,900
(415)	-	-	-
(36,638)	(35,000)	(40,000)	(35,000)
(37,053)	(35,000)	(40,000)	(35,000)
1,218,471	1,245,200	1,304,300	1,267,900
201,069	203,800	179,100	181,200
79,593	80,500	75,500	58,800
(1,476,807)	(1,433,200)	(1,450,500)	(1,428,900)
22,326	96,300	108,400	79,000
	2014/15 £ 816,687 2,891 423,121 12,825 1,255,524 (415) (36,638) (37,053) 1,218,471 201,069 79,593 (1,476,807)	ACTUAL BUDGET 2014/15 2015/16 \pounds \pounds 816,687 870,000 2,891 4,300 423,121 405,900 12,825 - 1,255,524 1,280,200 (415) - (36,638) (35,000) (37,053) (35,000) 1,218,471 1,245,200 201,069 203,800 79,593 80,500 (1,476,807) (1,433,200)	ACTUAL BUDGET BUDGET BUDGET 2015/16 2015/16 $2015/16$ $201/100$ $1,3243,300$ $1,344,300$ $1,218,471$ $1,245,200$ $1,304,300$ $1,218,471$ $1,245,200$ $1,304,300$ $201,069$ $203,800$ $179,100$ $79,593$ $80,500$ $75,500$ $(1,476,807)$ $(1,433,200)$ $(1,450,500)$

The Information and Communications Technology Services (ICT) is an internal support service for staff and councillors. The ICT Services is comprised of four teams:

- Desktop Services
- Infrastructure
- Application Support
- Geographical Information System, including Street Naming & Numbering

The budgets above also include the costs of operating the Council's main switchboard.

The cost of this service is recharged on a variety of basis e.g. staff time allocations for systems development, number of personal computers for pc support, etc.

S4871 LEGAL SERVICES (SHARED SERVICE WCC)	ACTUAL 2014/15 £	ORIGINAL BUDGET 2015/16 £	LATEST BUDGET 2015/16 £	BUDGET 2016/17 £
DIRECT EXPENDITURE				
Third Party Payments	597	9,300	1,300	1,300
TOTAL DIRECT EXPENDITURE	597	9,300	1,300	1,300
INCOME				
Fees and Charges	(194)	-	-	-
TOTAL DIRECT INCOME	(194)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	403	9,300	1,300	1,300
Support Services Recharges	20,263 (20,666)	13,100 (10,500)	14,100 (10,500)	14,100 (10,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	11,900	4,900	4,900

Legal work for the Council is now provided by a joint Warwick District Council/Warwickshire County Council team. The team is based at Shire Hall in Warwick. Legal work is only externalised if it is of a specialised nature.

RESERVES and BALANCES

	Balance 1/4/2015 £'000	Estimated Balance 1/4/2016 £'000	Estimated Balance 1/4/2017 £'000	Estimated Balance 1/4/2018 £'000	Estimated Balance 1/4/2019 £'000	Estimated Balance 1/4/2020 £'000
GENERAL FUND EARMARKED RESERVES						
Art Fund Reserve Art Gallery Gift Reserve Building Control Reserve Business Rate Retention Volatility Reserve Capital Investment Reserve Car Parking Repairs and Maintenance Reserve	64 57 293 3,402 3,551 220	65 57 275 2,469 2,842 182	66 57 213 750 1,694 82	67 57 213 750 1,581 122	68 57 213 750 1,336 162	69 57 213 750 1,355 202
Community Forums Reserve Corporate Assets Reserve Election Expenses Reserve Energy Management Reserve Enterprise Projects Reserve Equipment Renewal Reserve General Fund Early Retirements Reserve Gym Equipment Reserve	136 1,338 95 98 21 456 85 94	80 1,164 15 103 21 777 103 123	40 1,650 45 109 21 679 260 93	- 1,650 75 112 21 30 260 93	- 1,650 105 112 21 (80) 260 93	- 1,650 55 112 21 (22) 260 93
Hill Close Gardens Reserve ICT Replacement Reserve Insurance Reserve Leisure Options Reserve Local Plan Delivery Reserve Other Commuted Sums Reserve Planning Appeal Reserve	- 1,028 322 - 238 282 514	80 860 322 - 190 537 501	60 474 322 625 190 447 460	40 292 322 625 190 381 460	20 31 322 625 190 339 460	- 129 322 625 190 316 460
Public Amenity Reserve Public Open Spaces Planning Gain Reserve Rent Bond Scheme Reserve Right to Bid Reserve Right to Challenge Reserve Riverside House Maintenance Reserve	838 350 22 20 26	697 748 22 20 26 30	400 347 748 22 20 26	400 347 748 22 20 26	400 347 748 22 20 26	347 748 22 20 26
Services Transformation Reserve Tourism Reserve TOTAL GENERAL FUND RESERVES	1,902	849 39	656 39	476 39	461 39	461 39
HRA EARMARKED RESERVES	15,496	13,197	10,195	9,019	8,397	8,520
Housing Capital Investment Reserve Housing Early Retirements Reserve Major Repairs Reserve	21,541 109 2,599	21,325 117 3,894	16,734 125 5,124	21,334 133 6,860	26,684 141 8,750	32,035 149 10,734
TOTAL HRA RESERVES	24,249	25,336	21,983	28,327	35,575	42,918
BALANCES						
General Fund Balance HRA Balance	2,174 1,353	1,649 1,281	1,574 1,157	1,574 1,088	1,574 1,024	1,574 959
TOTAL BALANCES	3,527	2,930	2,731	2,662	2,598	2,533
TOTAL RESERVES and BALANCES	43,272	41,463	34,909	40,008	46,570	53,971

WARWICK DISTRICT COUNCIL

FEES and CHARGES 2016/17

NOTES :

- i) Recommended charges to operate from 2nd January 2016 (unless otherwise stated).
- ii) Charges inclusive of VAT where applicable (unless otherwise stated).
- iii) Juniors are regarded as persons under 18 years of age (unless otherwise stated)

<u>CULTURE</u>

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CULTURE and HERITAGE

ROYAL SPA CENTRE

(Free of V.A.T. unless otherwise stated)

AVON HALL:

With the exception of below, all charges are by negotiation

Catering:

When light refreshments are required, these shall be provided by the Royal Spa Centre Catering Section, with whom arrangements should be made

When the premises are booked for functions requiring licensed refreshments, the Bar be provided by and under the control of the Council.

In the case of bookings of a special nature when the Hirer brings into or upon the premises alcoholic liquors, a corkage charge shall be charged in addition to the normal booking fee by negotiation, on the basis of a minimum of £75 maximum £500, based on £3.00 per bottle or £4.50 per litre.

Use of kitchen by negotiation - minimum £30, maximum £250.

NEWBOLD HALL The service of the Duty Manager and/or member of the Technical Staff are included in all the hire charges.	by negotiation
BALCONY / CONSERVATORY The service of the Duty Manager and/or member of the Technical Staff are included in all the hire charges.	by negotiation
JEPHSON ROOM	by negotiation

Charge From 2/1/16 £

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<u>CULTURE</u>

CULTURE and HERITAGE

ROYAL PUMP ROOM (All prices inclusive of V.A.T. unless otherwise stated)	Charge From 2/1/16 £
ASSEMBLY ROOM: (Charges for Local Community Groups non-commercial hire) - Private hire (per hour or part thereof) - Preparation / rehearsal (per hour or part thereof) - Commercial hire (per hour or part thereof) - Preparation / rehearsal (per hour or part thereof)	71.50 57.50 125.00 99.00
ANNEXE: (Charges for Local Community Groups non-commercial hire) - Private hire (per hour or part thereof) - Preparation / rehearsal (per hour or part thereof) - Commercial hire (per hour or part thereof) - Preparation / rehearsal (per hour or part thereof)	46.00 36.00 90.00 71.50
Saturdays, Sundays and Bank Holidays All commercial promotions by negotiation in first instance Minimum 2 hour hire charge for evening events Non-returnable deposit of 25% or all of any minimum income	+ 50%
Commercial Hire is defined as private individuals or private sector commercial promotions. Kudos manage the Assembly Room and Annexe on behalf of the Council and offer a full range of catering services. They will negotiate all-inclusive rates for special events, dinners and conferences.	
EDUCATION ROOM: Schools, Colleges & Educational Groups: - per day - per session (Half day)	38.00 30.00
Commercial or non-educational hirers - by negotiation with the Head of Cultural Services with a minimum charge of £10 per hour)	
Additional Facilities : Piano (Per booking)	78.00 + VAT
ART GALLERY AND MUSEUM:	,
Art Exhibitions : - commission on pictures sold	10%

TOWN HALL ROOM HIRE (Free from V.A.T.)

All charges are by negotiation

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RECREATION and SPORT

	Charge From 2/1/16 £
TENNIS	
Per court per hour	
(Excluding All Weather Pitch)	
Casual Usage	
Senior Citizens	4.30
Under 18's / Disabled / Unemployed	2.15
Under 5s	2.15
Floodlit Tennis Hire - Victoria Park	
Casual Usage	6.40
Senior Citizens	4.30
Under 18's / Disabled / Unemployed	4.30
Club Member	2.70

BOWLS

Per person - per hour	4.30
Senior Citizens	2.15
Under 18's / Disabled / Unemployed	2.15
Under 5s	Free
Season Ticket	65.00
Club Season Ticket	32.50
Club Member Season Ticket	32.50
Hire of Green (for morning, afternoon or evening session)	by negotiation

Club Bookings

Subject to negotiation and agreement by Heads of Finance and Cultural Services

FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES - CHANGING ROOMS AND SHOWERS

	2016/17 SEASON Adult Junior	
	£	£
Hire of Pitch:		
a) Pitch only	36.00	19.50
b) With Dressing Room / Showers	58.00	35.00
Hire of Pitch for Season (Once a week): a) Pitch only * b) With Dressing Room / Showers *	515.00 930.00	265.00 465.00
Hire of Pitch for Season (Once fortnightly): a) Pitch only * b) With Dressing Room / Showers *	257.50 465.00	132.50 232.50

* Exclusive of VAT. However, if bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

Summary of requirements for VAT free hire of sports facilities:

i) User must be a club, school or similar body.

ii) Clear evidence of agreement required, e.g. exchange of letters.

iii) Payment to be made in full whether or not hire takes place.

iv) Hire must be for a sports season or three months, whichever is less.

v) Hirer must have exclusive use of the facility for hire period.

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<u>CULTURE</u>

RECREATION and SPORT

PARKS - CAR PARKING	Charge From 2/1/16 £
Victoria Park:	2
Car Parking: - E. W. B. A. Bowls Events - per day - 5 Day Parking Pass	5.00 20.00
EDMONDSCOTE ATHLETIC TRACK	
Athletic Track:	
Day Tickets: - Adults - Juniors / Senior Citizens	4.40 2.50
Season Tickets: - Adults * - Juniors / Senior Citizens *	115.00 57.50
* Season Tickets - charges are reduced from 1st October to March 31st by 60%	
Reservation of Track for Group Sessions: Training: - Session not exceeding 4 hours - Schools / Junior	50.00 39.00
Sports Meetings - per session of four hours or part thereof: Weekdays:	
 Schools / Junior each additional hour or part thereof Others each additional hour or part thereof 	58.00 19.50 86.00 29.50
Saturdays: - Schools / Junior each additional hour or part thereof - Others each additional hour or part thereof	83.50 29.50 123.50 43.50
Sundays: - Schools / Junior each additional hour or part thereof - Others each additional hour or part thereof	103.00 37.00 160.00 56.00
Use Of Floodlighting - per hour or part thereof	38.00
Use of P.A. System - per period	24.00
Use of Pavilion Facilities - per 4 hour period - each additional hour (or part)	42.00 17.50

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<u>CULTURE</u>

RECREATION and SPORT

MISCELLANEOUS CHARGES		Charge From 2/1/16 £
PAVILION HIRE Victoria Park Tennis Pavilion Per day - external hirers Victoria Park Tennis Pavilion Per day - internal hirers Hire of Victoria Park Bowls Pavilion - external hirers (per hour up to 3 hours) Hire of Victoria Park Bowls Pavilion - internal hirers per day		150.00 38.00 40.00 50.00
Hire of Victoria Park Bowls Pavilion - internal hirers up to 3 hours		38.00
EVENTS WITHIN PARKS AND OPEN SPACES		
Charitable, community and non-commercial events: (Exempt from VAT)		
Anticipated attendance <100 Anticipated attendance 101-250	Daily charge Daily charge	60.00 105.00
Anticipated attendance 251-500	Daily charge	135.00
Anticipated attendance >500	Daily charge	180.00
Non-ticketed commercial events: (Exempt from VAT)		
1-15 Trading units - High demand parks	Daily charge	300.00
16-35 Trading units - High demand parks 35-60 Trading units - High demand parks	Daily charge Daily charge	700.00 1,200.00
	Daily charge	1,200.00
High demand Parks are as follows:-		
Jephson Gardens, Pump Rooms Gardens, Victoria Park, St. Nicholas Park and Abbey Fields		
1-15 Trading units - Other Parks	Daily charge	180.00
16-35 Trading units - Other Parks	Daily charge	420.00
35-60 Trading units - Other Parks	Daily charge	720.00
Other Charges:		
Corporate/Commercial promo stands	Daily charge	600.00
(Exempt from VAT)		
 Waste/cleansing charge at cost (if required) (VAT should be added) 		
Ticketed Commercial Events		_
(Exempt from VAT)		By negotiation
Set-up and break-down days- percentage of day rates above (Exempt from VAT)		35%
Additional cleansing recharged at cost		
- per 6 cubic yard skip - per additional litter pick		55.00 20.00
		20.00
Deposits: (VAT not applicable) Charitable / Community events <250 people		100.00
Other Charitable / Community events		250.00
Commercial with 15 or under trading units		250.00
Commercial with over 15 trading units		500.00
Fairs with 5 or fewer rides		500.00
Fairs with over 5 rides		1,000.00
Deposits should be paid in advance and repaid after the event less cleaning/reinstate	ement costs (if appropriate)	
CIRCUSES AND FAIRS - up to seven days		1,900.00
(Exempt from V.A.T.)		
Each additional day or part thereof (subject to negotiation and agreement by Heads of Finance and Cultural Services).		332.00
PUMP ROOM GARDENS CORNER SITE (per day):		169.00
(Exempt from V.A.T.)		109.00
(Subject to negotiation and agreement by Heads of Finance and Cultural Services		
Hire of North and South Lodges, Jephson Gardens (Per 3 Hours)		
(V.A.T. not applicable)		by negotiation

(V.A.T. not applicable)

by negotiation

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RECREATION and SPORT

COMMUNITY SPORTS DEVELOPMENT	Charge From 2/1/16 £
Various courses of a variety of durations and at many locations, from basic children's participation and learning up to adult advanced coaching / training. Prices from free of charge up to £50 per day dependent on the location, need and subsidy.	
LILLINGTON RECREATION CENTRE	
Sporting and Youth Organisations:	
- per morning / afternoon	20.50
- per evening / weekend (per 2 hour session)	20.50
- each additional hour or part thereof	10.25
Other Organisations:	by negotiation

		Charge From 2/1/16	
MEADOW COMMUNITY	<u>(SPORTS CENTRE (KENILWORTH)</u>	Adult £	Junior £
Badminton (per court per	r 55 minutes):		
- Peak		11.50	n/a
- Off-Peak		9.00	6.00
Hire of Badminton Racke	ets	2.00	2.00
(a) Hire of Sports Hall (p	er 55 minutes):		
- Peak	- Full Hall	46.00	33.00
	- Half Hall	23.00	16.50
- Off-Peak	- Full Hall	36.00	24.00
	- Half Hall	18.00	12.00

NOTE: Off-Peak is up to 6 pm weekdays and all weekend - all other times are peak

	From 2/1/16 £
Bouncy Castle party 2 staff	102.00
Bouncy Castle party 1 staff	82.00
Sport Hall / Football Party no staff	51.00
Sport Hall (Multi Sport / Play) / Football Party 1 staff	82.00
Sport Hall / Football Party 2 staff	92.00
commercial usage or hire of Centre	by negotiation

Charge

(b) Commercial usage or hire of Centre

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

ALL WEATHER PITCH		Charge From 2/1/16	
(Charges per 55 minutes))	Adult	Junior
		£	£
Hire of Pitch (including flo	oodlights / showers)		
- Full Pitch	- Peak	55.00	35.00
	- Off-Peak	37.00	26.50
- Half Pitch	- Peak	39.00	26.50
	- Off-Peak	27.50	17.50
(Match fee 90 minutes)			
- Full Pitch	- Peak	79.00	50.00
	- Off-Peak	53.00	38.50
- Half Pitch	- Peak	53.00	38.50
	- Off-Peak	40.00	25.00

NOTE: Off-Peak is up to 5 pm weekdays - all other times are peak

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CULTURE

RECREATION and SPORT

MYTON SCHOOL DUAL USE SPORTS CENTRE		Charge From 2/1/16	
		Adult £	Junior £
Badminton (per court pe	r 55 minutes):		
- Peak		11.50	n/a
- Off-Peak		9.00	6.00
Hire of Badminton Rack	ets	2.00	2.00
(a) Hire of Sports Hall (p	er 55 minutes):		
- Peak	- Full Hall	46.00	33.00
	- Half Hall	23.00	16.50
- Off-Peak	- Full Hall	36.00	24.00
	- Half Hall	18.00	12.00

NOTE: Off-Peak is up to 6 pm weekdays and all weekend - all other times are peak

(b) Commercial usage or hire of Centre

By negotiation

Hire of Room - subject to negotiation and agreement by Heads of Finance and Cultural Services Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

ALL WEATHER PITCH

(Charges per 55 minutes

Hire of Pitch (including floodlights / showers)

- Full Pitch	- Peak	55.00	35.00
	- Off-Peak	37.00	26.50
- Half Pitch	- Peak	39.00	26.50
	- Off-Peak	27.50	17.50

NOTE: Off-Peak is up to 5 pm weekdays - all other times are peak

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CULTURE RECREATION and SPORT

RECREATION and SPORT		
	Charge	
ABBEY FIELDS SWIMMING POOL	From 2/1/16	
	£	
Adult Swimmers	4.00	
Junior Swimmers	2.45	
Under 4's	Free	
Senior Citizens	2.45	
Disabled Swimmers	2.45	
Family Swim Ticket (2 Adults & 2 Children)	11.90	
Splosh - Adult	4.00	
Splosh - Junior	2.85	
Splosh - Under 4s	Free	
Splosh - Senior Citizens	2.85	
Splosh - Disabled Swimmers	2.85	
Splosh - Family Ticket (2 Adults & 2 Children)	12.70	
Swim / Sauna	7.45	
Swim / Sauna concession	6.15	
Sauna Only	4.45	
Sauna Concession	3.40	
Galas - per 3 hour session	275.00	
- each additional hour or part thereof	92.00	
Children's Pool Parties	120.00	
Spectators - all times	1.30	
Tuition Classes (30 minutes) - Juniors (Excluding V.A.T.)	5.00	
Junior Club (New)	5.10	
Tuition Classes - Adult (Excluding V.A.T.)	See below	
Tuition Classes - Senior Citizens (Excluding V.A.T.)	See below	
Schools (per pupil) from 1 September to 31 August (Academic Year)	0.95	
Lifesaving (per pupil) from 1 September to 31 August (Academic Year)	0.40	
Parent & Toddler - Tuition* (Excluding V.A.T.)	4.45	
Shower Only	2.55	
Swimming Clubs (per hour) *	65.00	
Casual Usage WDC promoted events	By negotiation	
Tennis - Tarmac Court	5.70	
Additional staffing requirements	At Cost	
Refund of Sports / Swimming Course fees - admin charge	7.75	
Sporting Stars Swim	1.25	
Sporting Stars Aquafit	2.35	
Sporting Stars Sauna	1.70	
Adult Lesson Member (Exclusive of V.A.T.)	16.00	
Adult Lesson Concession Member (Exclusive of V.A.T.)	8.00	
Adult Lesson Fee (Exclusive of V.A.T.)	7.00	
Concession Lesson Fee (Exclusive of V.A.T.)	5.10	
Student Lesson Fee (Exclusive of V.A.T.)	5.10	
Senior Lesson Fee (Exclusive of V.A.T.)	5.10	
Antenatal	5.00	
One to One Tuition 30 mins Disabled rate (new charge)	11.70	
One to One Tuition 30 mins One to One Tuition 1 hour	15.00	
	30.00	
Deep Water Aqua Aquafit Adult	5.70	
Aquafit Aduit Aquafit Concession	5.70 4.70	
Swimfit (not previously listed)	4.70	
Lost Card (not previously listed)	4.80 6.50	
	0.00	

* Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

<u>CULTURE</u>

RECREATION and SPORT

		Charge Fro	
CASTLE FARM RECREAT	<u>FION CENTRE</u>	Adult £	Junior £
Badminton (per court per 5	5 minutes)	£	£
	- Peak	11.50	n/a
	- Off-Peak	9.00	6.00
Hire of Badminton Rackets		2.00	2.00
Table Tennis (per table per	- Peak	11.50	n/a
	- Off-Peak	5.75	n/a
Adult Badminton Club		5.75	n/a
Short Mat Bowls	- Peak	11.50	n/a
	- Off-Peak	9.00	6.00
Hire of Rooms (per 55 minu - Hire of Sports Hall:	utes) :		
- Peak	- Full Hall	46.00	33.00
	- Half Hall	23.00	16.50
- Off-Peak	- Full Hall	36.00 18.00	24.00
	- Half Hall	18:00	12.00
			Charge
			From 2/1/16 £
Hiro of Doomo hourbur	barges by pagatistics	Minimum	25.00
- Hire of Rooms - hourly o	charges by negotiation	Maximum	25.00 90.00
			22.00
Senior Club 50+			2.35
Senior Club 60+ (also table			1.95
Bouncy Castle party 2 staff Bouncy Castle party 1 staff			102.00 82.00
Under 4 party x 2 staff			94.00
Under 4 party x 3 staff			115.00

Under 4 party x 2 staff	94.00
Under 4 party x 3 staff	115.00
Sport Hall / Football Party no staff	51.00
Sport Hall / Football Party 1 staff	82.00
Sport Hall / Football Party 2 staff	92.00
Sport Hall / Football Party 1 staff (2 hours)	137.00
Sporting Stars fitness classes	2.05
Sporting Stars Hall Activity	1.35
Shower Only (not previously listed)	2.55
Fitness Classes Adult	5.10
Fitness Classes Concession Off Peak times only	4.10
Yoga Class 1.5 hrs	7.40
Yoga Class concession 1.5 hrs	5.55
Fun day Standard	11.25
Concession Sibling	8.70
Holiday activity session 2hr activity	3.10
Lost Card	6.50
GP Referral registration fee	11.00
GR Referral book of vouchers	17.00

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

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<u>CULTURE</u>

RECREATION and SPORT

NEWBOLD COMYN LEISURE CENTRE	Charge From 2/1/16 £
Adult Swimmers	4.60
Junior Swimmers	2.95
Under 4's	Free
Senior Citizens	2.80
Disabled Swimmers	2.80
Student Swim	2.90
Splosh - Adult	4.60
Splosh - Junior	3.50
Splosh - Under 4s	Free
Splosh - Senior Citizens	3.00
Splosh - Disabled Swimmers	3.00
Splosh - Family Ticket (2 Adults & 2 Children)	15.20
Family Swim Ticket (2 Adults & 2 Children) Swim / Sauna	14.00 7.45
Swin / Sauna Concession	5.10
Swim & Gym Peak	10.20
Swim, Gym Peak & Sauna	12.25
Swim, Gym Off Peak & Sauna	11.25
Swim, Gym & Sauna Concession	7.15
Galas - Per 3 hour session	275.00
Each additional hour or part hour thereof	92.00
Tornado Party	120.00
Aqua party (Not previously listed)	67.00
Wet 'n' Wild party (Not previously listed)	76.50
Spectators - all times	1.30
Tuition Classes (30 minutes) - Juniors (Excluding V.A.T.)	5.00
	5.10
Schools (per pupil) from 1 September to 31 August (+ VAT where applicable)	0.95
Lifesaving (per pupil) from 1 Sept to 31 August (+ VAT where applicable)	0.40
Shower Only Parent & Toddler - Tuition* (Excluding V.A.T.)	2.55 4.45
Swimming Clubs (per hour) *	4.43
Casual Usage for WDC promoted events	By negotiation
Additional staffing requirements	At cost
Refund of Sports / Swimming Course fees - administration charge	7.75
Table Tennis (per 55 minutes)	5.70
Hire of Aerobics Studio - by negotiation (hourly charge)	Minimum 25.00
	Maximum 90.00
Sporting Stars Swim	1.50
Sporting Stars fitness classes	2.05
Adult Lesson Member (Exclusive of V.A.T.)	16.00
Adult Lesson Concession Member (Exclusive of V.A.T.)	8.00
Adult Lesson Fee (Exclusive of V.A.T.)	7.00
Adult Sauna after lesson	5.10
Concession sauna after lesson	3.60
Concession Lesson Fee (Exclusive of V.A.T.)	5.10
Student Lesson Fee (Exclusive of V.A.T.) Senior Lesson Fee (Exclusive of V.A.T.)	5.10 5.10
Antenatal	5.00
One to One Tuition 30 mins	15.00
One to One Tuition 1 hour	30.00
One to One Tuition 30 mins Disabled rate	11.70
Deep Water Aqua	5.70
Aquafit Adult	5.70
Aquafit Concession	4.70
Swimfit (not previously listed)	4.80
Classes Adult	5.10
Classes Concession Off Peak times only	4.10
Yoga Class 1.5 hrs	7.40
Yoga Class concession 1.5 hrs	5.55
Fifty Plus Club Table Tennis	2.65
Swim 100 club standard price	59.00
Swim 100 club concession price	29.50
Swim 100 club Family price Fun day Standard	127.50 11.25
Concession Sibling	8.70
	5.70

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<u>CULTURE</u>

RECREATION and SPORT

NEWBOLD COMYN LEISURE CENTRE (Continued):	Charge From 2/1/16 £
Holiday session 2hr activity	3.10
Lost Card	6.50
GP Referral registration fee	11.00
GR Referral book of vouchers	17.00
Hire of Fitness Testing Room	By negotiation
Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services.	

* Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

ST. NICHOLAS PARK LEISURE CENTRE

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Adult Lesson Concession Member (Exclusive of V.A.T.) 8.00		
	Adult Lesson Fee (Exclusive of V.A.T.)	7.00

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<u>CULTURE</u>

RECREATION and SPORT

ST. NICHOLAS PARK LEISURE CENTRE (Continued):	Charge From 2/1/16 £
Concession Lesson Fee (Exclusive of V.A.T.)	5.10
Student Lesson Fee (Exclusive of V.A.T.)	5.10
Senior Lesson Fee (Exclusive of V.A.T.)	5.10
Antenatal	5.00
One to One Tuition 30 mins	15.00
One to One Tuition 1 hour	30.00
One to One Tuition 30 mins Disabled rate	11.70
Deep Water Aqua	5.70
Aquafit Adult	5.70
Aquafit Concession	4.70
Swimfit	4.80
Classes Adult	5.10
Classes Concession Off Peak times only	4.10
Fun day Standard	11.25
Concession Sibling	8.70
Holiday session 2hr activity	3.10
Lost Card	6.50
GP Referral registration fee	11.00
GP Referral book of vouchers	17.00

* Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

CULTURE

RECREATION and SPORT

		Charge Fre	om 2/1/16
ST. NICHOLAS PARK LEIS	JRE CENTRE	Adult	Junior
SPORTS HALL:		£	£
Badminton (per court per 55 i			
	- Peak	11.40	n/a
	- Off-Peak	8.55	6.00
Hire of Badminton Rackets		1.70	1.70
Hire of Sports Hall (per 55 mi	nutes):		
- Peak	- Full Hall	68.40	48.50
i our	- Half Hall	34.20	24.25
- Off-Peak	- Full Hall	51.30	36.00
	- Half Hall		
		25.65	18.00
			Charge
			From 2/1/16
			£
Table Tennis (per table per 5	5 minutes)		
	- Peak		11.30
	- Off-Peak		5.65
			0.00
Commercial Hire of Rooms			
	Minimum per hour		25.00
	Maximum per hour		90.00
			00.00

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

		Charge From 2/1/16	
		Adult	Junior
		£	£
Climbing wall			
- Peak	- per 55 minutes	3.30	2.10
- Off-Peak	- per 55 minutes	2.80	1.70
- Season Ticket:	- 12 Months	180.00	102.00
	- 1 Oct to 31 March	143.00	72.00
Hire of pitch (inc. floodlights	: / showers) - charges per 55 minutes		
Full Pitch - Peak		55.00	35.00
Full Pitch - Off Peak		37.00	26.50
Half Pitch - Peak		39.00	26.50
Half Pitch - Off Peak		27.50	17.50

* Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

Summary of requirements for VAT free hire of sports facilities :

User must be a club, school or similar body.

i) ii) Clear evidence of agreement required, e.g. exchange of letters.

iii) Payment to be made in full whether or not hire takes place.

iv) Hire must be for a sports season or three months, whichever is less.

Hirer must have exclusive use of the facility for hire period. v)

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CULTURE

RECREATION and SPORT

HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT	Charge From 2/1/16 £
Month by Month Wellness Membership (no minimum period) Gym / Swim / Sauna / In-house Aerobics / Aquafit	50.00
ACTIVE WELLNESS MEMBERSHIP (60+, Students, Disabled) Gym / Swim / Sauna / In-house Aerobics / Aquafit - Membership - monthly direct debit - One annual payment	26.00 260.00
CLUB WELLNESS Gym / Swim / Sauna / In-house Aerobics / Aquafit - Membership - monthly direct debit - One annual payment	35.00 350.00
FAMILY WELLNESS Swim / tennis / table tennis / badminton (off peak) / one hoop basketball (off peak) / crèche - First child monthly direct debit - One annual payment - Subsequent child monthly direct debit (each) - One annual payment (each)	15.00 150.00 10.00 100.00
GYM ONLY OFF PEAK MEMBERSHIP Gym only / off peak times only (no usage allowed during peak hours) - Membership - monthly direct debit - One annual payment	17.00 170.00
CLUB SPA Swim / Sauna - Single Spa membership - monthly direct debit - One annual payment	29.50 295.00
ACTIVE SPA (60+, Students, Disabled) Swim / Sauna - Single Spa membership - monthly direct debit - One annual payment	17.50 175.00
HEALTH and FITNESS CASUAL USE Joining Fee Youth 16 / 17 yrs Annual Membership Joining Fee Consultation Personal Programme Annual Membership fee Youth 16 / 17 yrs Annual Membership Renewal Fee Peak - 4pm to 9pm Monday to Friday Off-Peak Sixty Plus / Disabled / Unemployed Youth (16 / 17 year olds) - 7am to 4pm Monday to Friday Fitness Test Personal Training Guest Pass Gym Guest Pass Gym / Swim / Sauna Sporting Stars Gym Off Peak	50.00 20.00 10.00 10.00 30.00 10.00 5.60 4.60 2.75 2.75 12.50 27.00 11.00 16.00 1.40

Note: St. Nicholas Park Leisure Centre Gym off peak casual fee reduced by 20p per visit as parking not included 10p Sporting Stars

CORPORATE MEMBERSHIP

Available to Companies and/or groups of people on the same basis as the annual /monthly fees above, subject to negotiation with the business support officer

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CULTURE

RECREATION and SPORT

FACILITIES FOR PERSONS IN RECEIPT OF UNEMPLOYMENT BENEFIT AND INCOME SUPPORT AND STUDENTS

1. Facilities available free of charge during times shown. If no time is shown it is during all normal hours the activity is available.

Tennis (Beauchamp Gardens)

Edmondscote Athletic Track - Monday to Thursday: 9 a.m. to 5.30 p.m., Friday : 9 a.m. to 4.00 p.m. (sometimes restricted by bookings)

Newbold Hall / Jephson Room, Spa Centre -

for meetings relating to the rights or improvement in lifestyle of people who are unemployed or hold a current decision notice for Income support.

performance.

2. Facilities available at reduced charges during times shown.

Swimming - Casual: Abbey Fields, St. Nicholas Park and Newbold Comyn:	- Adult at Junior rate
(Free Junior swimmer for child of Adult who is Unemployed	+ 1 free Junior swimmer I / on Income Support only)
Swimming - Abbey Fields, St. Nicholas Park and Newbold Comyn paying Annual fee, by Direct Debit	- Adult at Junior rate
Swimming Lessons - daytime	- Adult at Junior rate
Swimming Season Tickets	- Adult at Junior rate
Fitness Suites - (Monday to Friday 7 am to 4 pm, last ticket 4 pm) - Sauna - Swim / Sauna - Gym / Swim / Sauna	- Reductions apply at specific sites
Bowls - Casual usage 10 a.m. to 5 p.m.	- Senior Citizens rates
Badminton* - 9 a.m. to 5 p.m. Monday to Sunday	- Approx. half off-peak Adult
Table Tennis* - 9 a.m. to 5 p.m. Monday to Sunday	- Approx. half off-peak Adult
Edmondscote Athletic Track - Monday to Thursday 5.30 onwards and Sunday mornings	- Junior rate
Aerobics	- Watch press for special offers
Coaching Courses	 Reduced price on selected selected courses (see local press for details)
Art Gallery / Craft Courses	 Reduced price on selected selected courses (see local press for details)
Royal Spa Centre	 Reduced ticket prices at selected performances (see local press for details)
	- Standby tickets for some concerts and shows, 50% reduction, dependent upon availability. Tickets will only be sold 30 minutes prior to start of

* At least 50% of players must fulfil eligibility criteria

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CULTURE

RECREATION and SPORT

FACILITIES FOR PERSONS IN RECEIPT OF UNEMPLOYMENT BENEFIT AND INCOME SUPPORT AND STUDENTS

3. The department operates a whole range of other facilities which are offered without charge (such as paddling pools, playgrounds, parks, Jephson Gardens) and activities (such as Sunday Band concerts, plays in the parks) which are advertised in the local press as appropriate. Play schemes during the summer holidays are also free.

For full details of our services, or for further information on leisure opportunities, please ring the Cultural Services Department on 01926 456207

NOTE:

(a) Use of the above facilities free or at a reduced charge is conditional upon production of a current :

E.S. 40 (Job Seekers Allowance)

OR

Benefits Agency decision notice or book for Income Support

OR

Benefits Agency decision notice or book for Family Credit

OR

Students Association (Union) Card specifying Full time status or Students Association (Union) Card, non-specific and Student aged under 25 years

(b) Children of the above may receive discounts on certain holiday courses

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DEVELOPMENT

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

TABLE 1: NEW BUILD OF HOUSES OR FLATS (Dwellings / flats up to 300m²)

Notes:

- 1. For a 'full plans' application, the plan fee is required immediately to process the application. This is followed by an inspection fee which is payable on commencement of the building work.
- 2. For a 'building notice' application the entire fee is required immediately to process the application.

Number Of Dwellings	Charge From 2/1/16 £
Full Plans Application: Submission Fee	
1	300.00
2	360.00
3	420.00
4	480.00
5	540.00
6	600.00
Full Plans Application: Inspection Fee	
1	540.00
2	696.00
3	852.00
4	1,008.00
5	1,164.00
6	1,320.00
Building Notice	
<u> </u>	840.00
2	1,056.00
3	1,272.00
4	1,488.00
5	1,704.00
6	1,920.00

For sites with more than 6 dwellings please contact us.

For the fee for houses with floor areas in excess of 300m² please contact Building Control.

The fee for a new house or flat includes the garage whether attached or detached.

For full plans applications the fees are split. The submission fee must be paid with the application. The

Inspection fee can also be paid at the same time or be invoiced once the works have started - the latter option will incur a £25 admin fee.

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DEVELOPMENT

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

TABLE 2: CERTAIN BUILDING WORK IN DWELLINGS

Notes:

- 1. In a domestic property if alterations (up to £5,000 value, window replacement, replacement roof or garage conversions) are taking place at the same time as an extension (not including loft or basement conversions) there is a 50% discount in the fees for the alterations.
- 2. If there is more than one extension on a single dwelling, the floor areas for each extension are added together for a single overall fee.
- 3. Where work is concerned with the provision of access or facilities for a disabled person, in certain circumstances there are exemptions from fees. Please contact Building Control for further information.
- 4. For a 'full plans' application, the plan fee is required immediately to process the application. This is followed by an inspection fee which is payable on commencement of the building work. However the inspection fee could be paid when the application is made therefore avoiding an additional invoice fee of £25.
- 5. The floor area is internal, not including the area of the external walls.
- 6. Fees exclude V.A.T.

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THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

<u>TABI</u>	LE 2: CERTAIN BUILDING WORK IN DWELLINGS (Continued)	Charge From 2/1/16 £
	Full Plans Application: Submission Fee	
1	Full (or part) garage conversion	276.00
1	Replacement windows	120.00
1	Domestic Re-roofing up to £10,000 value	180.00
	Solar panels and replacement thermal elements	180.00
2	Erection of a garage or car port up to 60m ²	276.00
	Domestic extensions up to 40m ²	168.00
3	Domestic extensions from 40m ² - 60m ²	198.00
3	Loft or basement conversions up to 40m2	168.00
3	Loft or basement conversion from 40m ² - 60m ²	198.00
4	Underpinning	360.00
	Full Plans Application: Inspection Fee (+£25 per invoice)	
1	Full (or part) garage conversion	nil
1	Replacement windows	nil
1	Domestic Re-roofing up to £10,000 value	nil
	Solar panels and replacement thermal elements	nil
2	Erection of a garage or car port up to 60m ²	nil
	Domestic extensions up to 40m ²	264.00
3	Domestic extensions from 40m ² - 60m ²	366.00
3	Loft or basement conversions up to 40m2	264.00
3	Loft or basement conversion from 40m ² - 60m ²	366.00
4	Underpinning	nil
	Building Notice	
1	Full (or part) garage conversion	276.00
1	Replacement windows	120.00
1	Domestic Re-roofing up to £10,000 value	180.00
	Solar panels and replacement thermal elements	180.00
2	Erection of a garage or car port up to 60m ²	276.00
	Domestic extensions up to 40m ²	432.00
3	Domestic extensions from 40m ² - 60m ²	564.00
3	Loft or basement conversions up to 40m2	432.00
3	Loft or basement conversion from 40m ² - 60m ²	564.00
4	Underpinning	360.00
1	There is a 50% discount for replacement windows, replacement roof, garage conversion or other works	

1 There is a 50% discount for replacement windows, replacement roof, garage conversion or other works up to £5,000 value (not including loft of basement conversions) if these works are taking place at the same time as a domestic extension

- 2 Garages in excess of $60m^2$ should be calculated using Table 3.
- 3 Domestic extensions over 60m² should be calculated using Table 3. There is a minimum fee of £470.
- 4 The fees for loft and basement conversions in excess of 60m² should be calculated using Table 3.
- 5 For full plans applications the fees are split. The submission fee must be paid with the application. The Inspection fee will be invoiced once the works have started or could be paid with the submission fee therefore avoiding the additional invoice of £25

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DEVELOPMENT

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

TABLE 3: ALL OTHER BUILDING WORK

Notes:

- 1. For loft / basement conversions there is a minimum fee of £470
- 2. For domestic extensions over $60m^2$ there is a minimum fee of £470
- 3. If a 'full plans' application is being made for work requiring a fee of £270 or less the whole fee is payable upon application. Otherwise, 40% of the total fee will be required with the application form as the plan fee. An invoice, at the additional cost of £25, will be sent on commencement of the work for the remaining 60%, which forms the 'inspection fee'.
- 4. The estimated cost should be in line with recommended RICS rates, not including VAT or fees paid to architects, etc.
- 5. Where work is concerned with the provision of access or facilities for a disabled person, in certain circumstances there are exemptions from fees. Please contact Building Control for further information.
- 6. If electrical works are part of a larger project, no further fee is payable. The fee for an application purely for electrical works should be calculated on the basis of Table 3, however a BS7671 completion certificate will need to be issued by an electrician registered with an approved 'competent person' scheme. This electrician should be appointed by the applicant.
- 7. Fees exclude V.A.T.

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DEVELOPMENT

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

	From 2/1/16
	£
Estimated Cost of Building Work	

Full Plans Application: Submission Fee

£0 to £2,000	144.00
£2,001 to £5,000	216.00
£5,001 to £10,000	276.00
£10,001 to £15,000	132.00
£15,001 to £20,000	156.00
£20,001 to £30,000	180.00
£30,001 to £40,000	204.00
£40,001 to £50,000	228.00
£50,001 to £60,000	252.00
For works valued over £60,000 please contact us	

Full Plans Application: Inspection Fee + £25 per invoice

£0 to £2,000	nil
£2,001 to £5,000	nil
£5,001 to £10,000	nil
£10,001 to £15,000	204.00
£15,001 to £20,000	240.00
£20,001 to £30,000	276.00
£30,001 to £40,000	312.00
£40,001 to £50,000	348.00
£50,001 to £60,000	384.00
For works valued over £60,000 please contact us	

Building Notice

Banang Notice	
£0 to £2,000	144.00
£2,001 to £5,000	216.00
£5,001 to £10,000	276.00
£10,001 to £15,000	336.00
£15,001 to £20,000	396.00
£20,001 to £30,000	456.00
£20,001 to £40,000	516.00
£40,001 to £50,000	576.00
£50,001 to £60,000	636.00

For works valued over £60,000 please contact us

There is a 50% discount for replacement windows, replacement roof, garage conversion or other works up to £5,000 value if these works are taking place at the same time as a domestic extension.

For full plans applications the fees are split. The submission fee must be paid with the application. The Inspection fee will be invoiced once the works have started

Fees exclude V.A.T.

Demolition Fee

110.00

Charge

DEVELOPMENT

DEVELOPMENT CONTROL		Charge	
		From 2/1/16 £	
Permitted Development Enquiries		36.00	
(Self Assessment online free) Local Plan 2011-2029 Publication Draft		15.00	
Pre-Application Advice Fees			
Tier 1: Self service advice via the WDC website		No Charge	
Tier 2A: Request for a written response as to whether planning permission is required		35.00	
Tier 2B: Request for a written response as to the acceptability of a minor proposal	Householders Other proposals	50.00 150.00	
Tier 2C: Provision of verbal advice at the Development Management / Building Control householder drop in session		No Charge	
Tier 3: Provision of pre-application advice for small scale non-householder proposals which do not fall with tiers 4 - 6	per meeting written response both	150.00 150.00 300.00	
commercial proposals involving less than 1,000 sq. m of floor space or a site area of les	Provision of pre-application advice for proposals which fall within the "minor" development category: i.e. residential proposals of 1 - 9 dwellings or involving a site area up to 0.5 ha; commercial proposals involving less than 1,000 sq. m of floor space or a site area of less		
than 1 ha	per meeting written response both	300.00 300.00 600.00	
Tier 5: Provision of pre-application advice for proposals which fall within the "small scale major" development category: i.e. residential proposals of 10 - 199 dwellings or involving a site area of 0.5 - 4 ha; commercial proposals involving between 1,000 and 9,999 sq. m of			
floor space or a site of 1 - 2 ha	per meeting written response both	600.00 600.00 1,200.00	
Tier 6: Provision of pre-application advice for proposals which fall within the "large scale major" development category: i.e. residential proposals of 200 or more dwellings or involving a site area of 4 ha or more; commercial proposals involving between 10,000 sq. m or mor			
of floor space or a site of 2 ha or more	per meeting written response both	900.00 900.00 1,800.00	

All fees are inclusive of V.A.T.

A fee will be charged for advice which:

- is provided to small locally based charitable organisations and local community organisations including housing associations;
- relates to schemes which are brought forward to assist disabled people;
- relates to proposals which require Listed Building consent; or
- relates to development which is supported through the Local Enterprise Partnership.

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DEVELOPMENT

ENTERPRISE TEAM

Charge From 1/4/16 £

Court Street Creative Arches

Annual Rent Excluding V.A.T. - which should be added at the prevailing rate.

All Units	Single or Double Arch	By negotiation
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Althorpe Enterprise Hub

Office Tariff: Monthly Licence Fee (excluding V.A.T. - which should be added at the prevailing rate)

Unit Number	No of Desks	
1	3	436.00
2	3	455.00
3	4	550.00
4	3	493.00
5	2	369.00
6	2	339.00
7	2	339.00
8	2	339.00
9	2	369.00
10	3	493.00
11	4	550.00
12	3	418.00
13	12	1,691.00
14	3	486.00
15	3	475.00
16	3	486.00
17	12	1,704.00

Fees include service charge and 1 parking space - except Unit 12 which does not have parking allocated

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DEVELOPMENT

ENTERPRISE TEAM		Charge From 1/4/16 £
Althorpe Enterprise H	lub	
Conference Room Hire	e Charges (excluding V.A.T which should be added at the prevailing	<u>rate)</u>
Althorpe Enterprise Hu	ib Tenants:	
Per Hour		15.00
Half Day	Morning 9.00 am to 12.30 pm Afternoon 1.00 pm to 4.30 pm	45.00 45.00
Full Day	9.00 am to 5.00 pm	90.00
Althorpe Enterprise Hu	b Other Organisations:	
Half Day	Morning 9.00 am to 12.30 pm Afternoon 1.00 pm to 4.30 pm	60.00 60.00
Full Day	9.00 am to 5.00 pm	120.00
NOTE: Times above a	re for guidance only and can be negotiated	
Work Station Tariff (ex	cluding V.A.T which should be added at the prevailing rate)	
Daily Licence Weekly Licence Monthly Licence		19.00 70.00 280.00
Subscription Packages	s (including V.A.T.)	
	r month) month with added facilities) urs with added facilities)	32.00 67.00 230.00
Unit Numb		
1 2 3 4 5 6 7	8 8 3 10 5 4 4	824.50 894.00 373.65 976.90 486.60 471.60 471.60
MARKETS (Free of V.A.T. unless oth	nerwise stated)	Charge From 2/1/16 £
Farmers' Market charg - Warwick (4-5 per ye - Leamington	e per stall per market to stallholders: ear)	32.00 32.00
Market Contractor chai - Leamington and Wa - Kenilworth	rge per stall per market to stallholders: arwick	32.00 28.50
% of stall incom	ne due to Warwick District Council:	
	Number of Stalls:	%
	Up to 29 Up to 39 Up to 49 Up to 59 60-79 Over 80	20% 25% 30% 35% 40% 50%

DEVELOPMENT

LOCAL LAND CHARGES	Charge From 2/1/16 £
<u>Search Fee (non-electronic)</u> Full Search Fee (LLC1 & CON29R) LLC1	95.00 15.00
CON29R Official Search	80.00
Part II - Optional Enquiries CON290 (PARTII) CON290 (PARTII) Enquiry 22 (refer direct to County Council)	10.00
<u>Other Work</u> Additional (Non-standard) Questions Additional land parcel (all search types)	20.00 10.00

All of the above fees are outside the scope of V.A.T. unless otherwise stated.

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HEALTH & COMMUNITY PROTECTION

LICENSING and REGISTRATION: (V.A.T. not applicable)	Charge From 2/1/16 £
Hackney Carriage / Private Hire Licence / Horse Drawn Vehicles:	
Vehicle Licence (PH) - Annual	
Vehicle Licence (PH) - Application Fee	37.00
Vehicle Licence (PH)	130.00
Vehicle Licence (PH) Renewal- Application Fee	37.00
Vehicle Licence Renewal (PH) Vehicle Licence (HC) - Application Fee	126.00 37.00
Vehicle Licence (HC)	143.00
Vehicle Licence (HC) Renewal- Application Fee	37.00
Vehicle Licence Renewal (HC)	140.00
Vehicle Licence (PH) with Dispensation- Application Fee	50.00
Vehicle Licence with Dispensation (PH) Vehicle Licence (HC) Renewal with Dispensation- Application Fee	126.00 49.00
Vehicle Licence Renewal with Dispensation (HC)	126.00
Vehicle Licence - Transfer of Vehicle	40.00
Medical Administration fee (included with new/renewal application)	6.00
Annual Medical (without Application)	10.00
HC/PH driver licence - grant 3years (new) -application HC/PH driver licence - grant 3years (new) - licence	73.00 224.00
HC/PH driver licence - renewal 3years (new) - application	34.00
HC/PH driver licence - renewal 3years (new) - licence	214.00
HC/PH driver licence - renewal 1year (new) -application	34.00
HC/PH driver licence - renewal 1year (new) - licence	71.00
Replacement Driver's Badge Replacement Driver's or Vehicle's Paper Licence	18.00 8.00
Replacement Vehicle Plate	13.00
New Driver's Knowledge Test	52.00
Private Hire Operator's Licence (3year) - New Application	85.00
Private Hire Operator's (5year) -Licence	610.00
Private Hire Operator's Licence (3year) -renew Application Private Hire Operator's (5year) - Renew Licence	29.00 610.00
Taxi drivers DBS checks including £11 Administration Fee	55.50
Local Government (Misc. Provisions) Act 1982	
Sex Establishments Licence - new Application	5,856.00
Sex Establishments Licence - new Licence	3,335.00
Sex Establishments Licence -renewal Application Sex Establishments Licence -renewal Licence	5,856.00 3,335.00
Transfer	5,856.00
Variation	5,856.00
Street Trading Consent Licence: Static Pitch - new application	50.00
Static Pitch - licence	559.00
Touring Pitch - new application	30.00
Touring Pitch - licence	559.00
Small Lotteries - renewal	20.00
Small Lotteries - new	40.00
	10100
Scrap Metal	
Site Licence (3 year)	520.00
Additional Site licence Renewal of Site licence	195.00 520.00
Variation of Site licence	135.00
Collectors licence (renewal)	180.00
Collectors Licence (3 year)	180.00
Variation Collectors Licence	135.00
Replace or copy licences Change of licence details (trading name, address etc.)	25.00 45.00
Change of licence details (trading name, address etc.) Change of site manager	45.00 70.00
Change of site	175.00

HEALTH & COMMUNITY PROTECTION

HEALTH & COMMONITY PROTECTION			
LICENSING (V.A.T. not applicable)	Charge From 2/1/16 £		
Animal Boarding Establishments Act 1963 Breeding of Dogs Act 1973 Pet Animals Act 1951 Dangerous Wild Animals Act Riding Establishments Act Zoo Licence (plus Vets inspection fees)	170.00 170.00 170.00 403.00 327.00 553.00		
Local Government (Misc. Provisions) Act 1982 Premises Registration Ear Piercing, Tattooing (Application) Premises Registration Ear Piercing, Tattooing (Licence Fee) Personal Registration Electrolysis, Acupuncture (Application) Personal Registration Electrolysis, Acupuncture (Licence Fee) Premises (Application) Premises (Licence Fee) Personal (Application) Personal (Licence Fee) Temporary Event Premises registration (per business at event) - Application Temporary Event Premises registration (per business at event) - Licence	70.00 89.00 76.00 89.00 20.00 89.00 26.00 89.00 39.00		
PEST CONTROL (Inclusive of V.A.T.)			
RODENT CONTROL: (Control of Rat & Mice Infestation)			
Non Domestic Premises (without contract): - One man and van per hour - Two men and van per hour	81.00 107.50		
Domestic Premises: Rat Infestation	Free		
Mice Infestation:			
- Standard Charge - Persons in receipt of Inc Support or Job seekers Allowance	70.00 Free		
Persons in receipt of a State pension/Pension Credits Persons Registered Disabled	35.00 35.00		
TREATMENT FOR OTHER PESTS: - Standard Charge			
- Bedbugs - Fleas and Cockroaches - Persons in receipt of Inc Support or Job seekers Allowance	75.50 75.50 Free		
Persons in receipt of a State pension/Pension Credits Persons Registered Disabled	37.75 37.75		
STRAY DOGS - Administration charge for processing stray dogs - Dog fouling fixed penalty	25.00 50.00		
FOOD SAFETY Food Inspection: - Non-Statutory Inspections	112.00		

97.00

POLLUTION CONTROL Contaminated Land Search

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HEALTH & COMMUNITY PROTECTION

COMMUNITY PROTECTION

<u>CCTV</u>		Charge From 2/1/16 £
Rental for Police ANPR on WDC Camera Poles	per camera	1,050.22
Request to view footage Manager receiving request, acknowledgement, request service, check footage (found or not), access if found, inform requestor in terms of usefulness, raise and process invoice	per hour or part thereof	17.89
Operator checking footage (found or not)	Minimum half hour or part thereof	8.28
Overhead recovery of costs	Minimum half hour or part thereof	18.78
Burn to disc Manager burning original evidence on a DVD with a working copy, secured and tagged in an evidence bag with witness statement (assumes DVD and evidence bags provided and collected)	per hour or part thereof	17.89
Sundries where disc, evidence bags not supplied / collected (per disc) DVD disc DVD hard shell case Jiffy bag Printing DVD release form Signed for 1st class postage Pre-paid return envelope		0.23 0.82 0.16 0.05 2.06 0.55

HOUSING and PROPERTY

PRIVATE SECTOR HOUSING RENEWAL	Charge From 2/1/16 £
Charges for The Administration of Improvement Grants	at cost
Home Improvement Agency fee	15% of cost of works
Immigration Inspection Fee	131.20 + V.A.T.
Statutory Notice Administrative Fee	at cost

HOUSING IN MULTIPLE OCCUPATION LICENSING

<u>New Applications:</u> Full Fee	Number of Occupants 5 only 6 to 12 13 to 20 21+			787.10 905.10 1,040.90 1,197.00
Multiple Discounted F	ee *			
	5 only 6 to 12 13 to 20 21+			752.10 870.10 1,005.90 1,162.00
Licence Renewal Fees:				
Full Fee	5 only 6 to 12 13 to 20 21+			579.45 666.40 766.30 881.30
Multiple Discounted F	ee *			
·	5 only 6 to 12 13 to 20 21+			544.45 631.40 731.30 846.30
* Payable for any application	beyond initial application			
Late Licence Application Fee	e (after initial reminder letter)			101.00
Appointment of Manager Fee	9:	Manager Fee Discounted Fee	**	52.50 28.25
** Payable where manager h	as been 'fit and proper person'	checked in the las	st 5 years	
Administrative Charges: Repeat requests for of Finder's Fee for unlic (If the landlord/owner Photocopying Charge	ensed HMO (penalty) has failed to notify WDC of the	e licensable HMO)	Additional copying (Per Document)	50.50 150.00 5.10

MOBILE HOMES ACT 2013 FEES

Mobile Home Site New Application/Variation Fee	
sites with up to 10 units	260.20
sites with 11 to 50 units	290.90
sites with 51 to 100 units	321.65
sites with more than 100 units	at cost
Mobile Home Site Annual Inspection Fee	
sites with up to 10 units	208.80
sites with 11 to 50 units	239.50
sites with 51 to 100 units	270.20
sites with more than 100 units	at cost
Mobile Home Site Re-inspection Fee	76.80
Mobile Home Site Administrative Fee	30.70

HOUSING and PROPERTY

WARWICK RESPONSE WDC tenants living in designated or sheltered schemes V.A.T. exempt Disabled tenants V.A.T. zero rated All other customers should have V.A.T. added to their charges at the prevailing rate		Charge From 1/4/16 £
Monitoring Service	per week	1.80
Rental and Monitoring Service	per week	3.60
Discretionary services (New Tenants only):		
Supply and Install Lifeline		Cost + £50
Supply and Install Keysafe		Cost + £35
Moving Lifeline (i.e. to a different room)		35.00
Service call out (faults) *	per hour	35.00
Replacement batteries *		Cost + £35
Replace lost cables *		Cost + £35
Replace pendant *	program / post	Cost + £22
	program / deliver	Cost + £35
Replace Lifeline *		Cost + £35
* Charge will be made once the product's warranty expires		
Lifeline Services Equipment and Products:		105.00
Lifeline Vi and My Amie pendant	posted	125.00
Mu. A	installed	150.00
My Ami	posted	60.00
	installed	75.00
Neck Cord	posted	3.00
Thin wrist strap	posted	3.00
Thick wrist strap	posted	3.00
Easy press adapter	posted	15.00
Belt clip	posted	3.00
Key ring	posted	3.00
Minuet watch	posted	95.00
	installed	125.00
Ivi Intelligent Pendant Fall detector	posted	95.00
	installed	130.00
Cair pendant	posted	50.00
	installed	70.00
Cair brooch adapter	posted	3.00
Cair clip adapter	posted	3.00
Cair wrist strap	posted	12.00
Cair neck chain	posted	12.00
Oysta 'Just in case'	configured and posted	150.00
Oysta Lone worker	configured and posted	50.00

BEREAVEMENT SERVICES	Charge From 2/1/16 £
CEMETERIES	-
(Free of V.A.T. unless otherwise stated)	
SALE OF BURIAL RIGHTS * (For a period of 50 years)	
Standard grave with/without kerbstone to accommodate coffin/casket up to 6'9" x 25"	1,040.00
Large Grave	1,300.00
Selection Fee (Grave space chosen out of rotation)	330.00
Selection Fee (Grave space chosen out of rotation) for child's, half size and cremation plots	120.00
Child's grave	475.00
Half size grave for Cremated Remains	475.00
Exclusive Burial Rights - Garden of Remembrance	135.00
Extension of expired rights (standard* grave 5 year extension)	105.00
* extension of expired rights for non-standard size graves will be calculated pro-rata per square foot.	
Graves purchased for future use will be charged out of rotation fee in addition to the fee for the exclusive right of burial	
INTERMENT *	
Person aged 17 years and above :	
Adult interment (irrespective of depth)	750.00
Cremated Remains	105.00
Cremated Remains - St. Nicholas Church Yard	105.00
Interment in Existing Vault	145.00
	07.00
Still-born to not exceeding 1 month	97.00
Child aged between 1 month and 16 years	128.00
Woodland Burial (Oakley Wood)	1,220.00
Surcharge of 50% for non-residents	
MEMORIAL FEES :	
Headstone and other memorials up to 3' 6" - incl 1st inscription	165.00
Vase and other memorials under 1'0" - incl 1st inscription	165.00
Additional Inscription	55.00
Kerbset memorials (including the first inscription)	365.00
OTHER CHARGES:	
Search burial register for genealogical research, per deceased.	10.00
- Includes email confirmation of details.	incl VAT
Search burial register for genealogical research, per deceased.	18.00
 Includes confirmation of details sent by post 	incl VAT
Use of Kenilworth Cemetery Chapel	95.00
Late arrival (charged after 10 mins and for every subsequent 15 mins)	120.00
Transfer exclusive right of burial	50.00
Preparing documents for relinquish of grant (new fee)	50.00
Marking out grave (new fee)	30.00
Temporary grave marker (request delegated authority to Head of Service in conjunction with portfolio holder)	
* Surcharge of 100% for non-residents on sale of burial rights and interments	

BEREAVEMENT SERVICES

CREMATORIUM

(Free of V.A.T. unless otherwise stated)

CREMATION FEE: (Including use of music system and/or Organ)

Foetal remains and still-born to 1 month	90.00
Child - aged between 1 month and 16 years	120.00
Person aged 17 years and above	630.00
Person aged 17 years and above - non-resident	630.00
Body Parts	90.00
Additional Service Time - per half hour	105.00
late arrival	120.00
Communal cremation of foetal remains	120.00

CASKETS AND CONTAINERS

Full size caskets (excluding name plate)
Miniature keepsake urns (From)
Request delegated authority to Head of Service in conjunction with Portfolio Holder

OTHER SERVICES

Disposal of remains from other Crematoria Certified copy of an entry in the Cremation register Temporary retention of Cremated Remains (per month): chargeable from the third month following Cremation s Despatch of Cremated Remains by courier	service	70.00 8.80 20.00 180.00
BOOK OF REMEMBRANCE (inclusive of VAT) 2 Line Inscription 5 Line Inscription 8 Line Inscription Crests, etc.		82.00 117.00 151.00 71.00
REMEMBRANCE CARDS (inclusive of VAT) With 2 Line Inscription With 5 Line Inscription With 8 Line Inscription Crests, etc.		41.00 58.00 75.00 71.00
MEMORIAL GARDEN (inclusive of VAT): Sanctum 2000 Unit - Supply and 10 year lease including inscription of up to 80 letters - Additional 10 year lease - Additional 10 year lease - New plaque (includes inscription up to 80 letters) - Inscribed designs A - Inscribed designs B - each additional letter - refurbish existing plaque - and interment inclusion 20 letters inscription		795.00 245.00 245.00 130.00 185.00 2.30 110.00 245.00
- 2nd interment inc 80 letters inscription Vase Block and Inscribed relief tablet - Supply and 10 year lease - Additional 10 year lease New plaque (relief) new plaque (gilded) - refurbish existing plaque Wooden Memorial Benches Granite Memorial Benches (with one plaque) Granite Memorial Bench (with two plaques) Granite Memorial Bench (with three plaques) Plaque on communal memorial bench		245.00 420.00 125.00 135.00 90.00 1,115.00 840.00 945.00 1,100.00 275.00
Refurbish memorial bench Memorial tree Habitat memorial (e.g. bird or bat box)	from	Cost + 15% Cost + 15% 85.00

Any other type of commemoration

Request delegated authority to Head of Service in conjunction with Portfolio Holder

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PARKING SERVICES	Charge From 1/4/16 £
ROYAL LEAMINGTON SPA	
Bedford St, Chandos St, Covent Garden Surface car parks	
Linear charge: 6 minutes for £0.10	
Charges apply 7 days a week	
30 minutes minimum charge	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hour Maximum	
	4.00
Overnight charge	0.50
Adelaide Bridge and Rosefield Street car parks	
Linear charge: 6 minutes for £0.10	
Charges apply Monday to Saturday	
30 minutes minimum charge	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Overnight charge (excludes Adelaide Bridge)	0.50
Sundays	Free
Multi storov: Povel Driers cor park	
Multi-storey: Royal Priors car park	0.00
up to 3 hours	2.00
3 to 4 hours	3.50
4 to 5 hours	5.50
5 to 24 hours	8.00
Sundays	1.20
Royal Leamington Spa - Pay on Foot Car Parks	
Covent Garden multi-storey car park	
Linear charges - Pay on foot: 6 minutes for £0.10	
Charges apply 7 days a week	
30 minutes minimum charge	0.50
1 hour	1.00
1.5 hours	
	1.50
2 hours	2.00
2.5 hours	2.50
3 to 24 hours	3.00
St. Peter's multi-storey car park	
Charges apply 7 days a week	0.50
30 minutes	0.50
1 Hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Overnight Charge 6pm until 8am	1.00
	1.00

PARKING S	SERVICES

PAR	KING SERVICES	From 1/4/16 £
	Royal Leamington Spa - Old Town	
	Bath Place, Court St, Packington Place surface car parks	
	Linear charge: 12 minutes for £0.10	
	Charges apply Monday to Saturday	
	1 hour minimum charge	0.50
	2 hours	1.00
	3 hours	1.50
	4 hours	2.00
	5 hours	2.50
	6 hours	3.00
	7 to 24 hours	3.50
	Overnight charge	0.50
	Sundays	Free

KENILWORTH

Abbey End and Square West car parks	
Linear charge: 12 minutes for £0.10	
Charges apply Monday to Saturday	
36 minutes minimum charge	0.30
1 Hour	0.50
2 hours	1.00
3 hours	1.50
4 hours	2.00
5 hours	2.50
6 hours	3.00
7 hours	3.50
8 to 24 hours	4.00
Overnight Charge 6pm until 8am	0.50
Sundays	Free

Abbey Fields car park Linear charge: 12 minutes for £0.10	
Charges apply Monday to Saturday	
Up to 2 hours	
3 hours	
4 hours	
5 hours	
6 hours	
7 hours	
8 to 24 hours	
Overnight Charge 6pm until 8am	
Sundays	

WARWICK

<u>RWICK</u>	
New Street and Westgate surface car parks	
Linear charge: 6 minutes for £0.10	
Charges apply 7 days a week (8am to 6pm)	
30 minutes	0.50
1 Hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
Overnight Charge 6pm until 8am	0.50

Charge

Free 1.50 2.00 2.50 3.00 3.50 4.00 0.50 Free

PARKING SERVICES	Charge From 1/4/16 £
Linen Street multi-storey car park	-
Linear charge: 6 minutes for £0.10	
Charges apply 7 days a week	
30 minutes	0.50
1 Hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours Overnight Charge 6pm until 8am	4.50 0.50
evenight onlarge opin and oan	0.00
St. Nicholas Park surface car park	
Linear charges: 6 minutes for £0.10	
Charges apply 7 days a week (8am to 6pm)	
30 minutes	0.50
1 hour	1.00
1.50 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Castle Lane and The Butts surface car parks	
Linear Charges: 6 minutes for £0.10	
Charges apply 7 days a week (8am to 6pm)	
30 minutes	0.50
1 hour	1.00
1.50 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Overnight Charge 6pm until 8am	0.50
St. Mary's Area 4, Priory Road and West Rock surface car parks:	
Linear charge: 6 minutes for £0.10	
Charges apply Monday to Saturday (8am to 6pm)	
30 minutes	0.50
1 hour	1.00
1.50 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Sundays	Free
Overnight Charge 6pm until 8am	0.50
Myton Fields Picnic Area	
Charges apply at all times 7 days a week	
up to 4 hours	3.00
4 to 24 hours	4.50
St. Mary's Lands Area 2	
Charges apply 7 days a week (8am to 6pm)	
30 minutes	0.50
30 minutes to 24 hours	1.00
Overnight Charge 6pm until 8am	0.50

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NEIGHBOURHOOD

PARKING SERVICES St. Mary's Lan Charges apply	<u>ds Area 3</u> / 7 days a week (8am to 6pm)	Charge From 1/4/16 £
up to 2 hours 2 to 3 hours 3 to 4 hours		Free 2.00 3.00
COACHES	- Designated Car Parks only	5.00
(Set by Central Gove Higher Rate (50% dis	NOTICES (Exempt from V.A.T.) ernment) count if paid within 14 days) count if paid within 14 days)	70.00 50.00

ARKING SERVICES	Charge From 1/4/16 £
SEASON TICKETS	-
(One vehicle registration per ticket)	
Charges exclude V.A.T. which should be added at the prevailing rate	
Leamington Spa, Warwick and Kenilworth	
Long Stay ONLY (Excluding Pay on Foot Car Parks)	
- Per Annum	612.77
- Per Month	63.83
Learnington Spa Restricted Locations	
St. Peter's Pay on Foot (200 spaces only)	100.00
- Per Annum - Per Month	493.62
Covent Garden Pay on Foot (200 spaces only)	55.32
- Per Annum	297.87
- Per Month	40.85
Royal Priors Multi Storey (50 spaces only)	-0.00
-Per Month	93.62
Adelaide Road (20 passes only)	
- Per Annum	402.13
- Per Month	46.81
Rosefield Street (20 spaces only)	
- Per Annum	402.13
- Per Month	46.81
Leamington Spa Old Town	
- Per Annum	313.19
- Per Month	34.04
Warwick Restricted Location Car Parks	
St. Nicholas Park, Warwick (100 spaces only)	
- Per Annum	357.45
- Per Month	38.30
West Rock (40 spaces only)	
- Per Annum	357.45
- Per Month	38.30
St Mary's Lands Area 2 (150 spaces)	
- Per Annum	165.96
- Per Month	17.02
St Mary's Lands Area 4 (50 spaces)	
- Per Annum	357.45
- Per Month	38.30
Linen Street Multi Storey (80 spaces)	100.00
- Per Annum - Per Month	400.00 50.00
Priory Road, Warwick (10 spaces only)	50.00
- Per Annum	357.45
- Per Month	38.30
Kanilworth Restricted Leastion Car Barks	
<u>Kenilworth Restricted Location Car Parks</u> Square West (50 spaces only)	
- Per Annum	312.77
- Per Month	34.04
Abbey End (50 spaces only)	54.04
- Per Annum	312.77
- Per Month	34.04
Abbey Fields (50 spaces only)	
- Per Annum	312.77
- Per Month	34.04
- resident 12 month permit	25.00
Overnight Parking Permits - Car Park specific	
Available for car parks - excludes Royal Priors / Myton Fields / The Brays	
Overnight Parking: 6 pm to 9am only	
- Per Annum	41.66
Administration charge for Season Ticket Amendments or Refunds	6.00

PARKING SERVICES	Charge From 1/4/16 £
Release of vehicles from Multi-Storey car parks	50.00
Special Event Charge	5.00
Skips and Scaffolds on car parks: per day per week	50.00 200.00

Disabled Drivers

Vehicles displaying a valid 'Blue' Disabled Persons badge may park free of charge on any of the Council's Pay and Display car parks. Car Park Regulations and Orders apply. Those parking in pay on foot car parks will need to have their ticket endorsed by the inspector.

All of the above charges are inclusive of V.A.T. unless otherwise stated

WASTE COLLECTION	Charge From 2/1/16 £
REFUSE COLLECTION:	
(V.A.T. not applicable)	
Nappy Bins - Grey: annual charge (VAT included)	39.00
Additional Green Bin: one-off charge (VAT included)	39.00
Bulky Refuse Tickets:	
Collection of 1 item	35.00
Collection of 2 items	35.00
Collection of 3 items	35.00
Collection of 4 items	45.00
Collection of 5 items	45.00
 Senior Citizens / Persons in receipt of Income Support or addition to state pension and Registered Disabled Persons 	
Collection of 1 item	17.00
Collection of 2 items	20.00
Collection of 3 items	23.00
Collection of 4 items	26.00
Collection of 5 items	31.00
Removal of Abandoned Vehicles	160.00
Waste Recepticals	Charge From 1/6/16 £
Wheeled Bin (grey and green)	25.00
Recyling Box with lid	5.00
Lid only (for recyling box)	1.50
Recycling bag	2.50
Food Caddy	Free
Delivery cost per order	5.00

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STRATEGIC LEADERSHIP

ICT - GIS section	Charge From 2/1/16 £
Street Naming and Numbering	
Rename/number existing property	36.00
Amend a Development Layout	72.00
Add a name to existing numbered property	Nil
Naming of a New Street	125.00
Numbering of New Development	
1 - 10 plots per plot	ot 72.00
11+ plots	720.00
plus p	er plot 20.00
Additional copies of 'Confirmation of Address' letters	25.00
Renaming of a street	Price upon request

LEGAL SERVICES

CHARGES FOR LOCAL AUTHORITY LEGAL WORK

Disposals, Licences, Easements, etc.	
Disposals (excluding those on the open market)	At cost
Leases	At cost
Licences	At cost
Licence to plant in Highway - Initial Fee	At cost
Rights of Way / Easements	At cost
Licenses to Assign (Commercial / Residential)	At cost
5 5	

(refer to County Council if possible)

Mortgages

Supply of Epitome and Abstract of Title: Photocopying charge	see below
Redemption of Mortgages	No charge
Council entering into Conveyance releasing part of mortgaged property	At cost
Postponement of Council's Discount provisions	82.00
Release of one party to mortgage	230.00
Application for retrospective consents to Property Alterations	58.50

Miscellaneous Agreements concerning the Development of Land

Section 106 Agreements - Town & Country Plan Act 1990

Photocopying (Inclusive of V.A.T.)

A4 Single sid	led	0.10
A4 Single sid	led - colour	0.80
A4 Double si	ded	0.20
A4 Double si	ded - colour	1.45
A3 Single sid	led	0.20
A3 Single sid	led - colour	1.65
A3 Double si	ded	0.40
A3 Double si	ded - colour	2.80
A0 Plans		16.00
A0 Plans - co	blour	58.25

available via website

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	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
CAPITAL PROGRAMME SUMMARY								
CULTURE	290,910	103,000	512,700	502,400	-	-	-	1,306,010
DEVELOPMENT	215,252	1,669,000	875,500	1,171,200	-	318,200	-	2,580,152
FINANCE	47,122	410,000	439,300	150,000	150,000	150,000	150,000	1,086,422
HEALTH & COMMUNITY PROTECTION	387,844	-	120,200	-	100,000	-	-	608,044
NEIGHBOURHOOD	1,119,493	1,065,000	1,104,900	541,300	165,000	165,000	165,000	3,260,693
STRATEGIC LEADERSHIP & CWLEP	96,615	255,900	170,600	383,000	159,500	174,800	66,200	1,050,715
TOTAL GENERAL FUND CAPITAL PROGRAMME	2,157,236	3,502,900	3,223,200	2,747,900	574,500	808,000	381,200	9,892,036

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	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
GENERAL FUND CAPITAL FINANCING								
Capital Receipts	461,350	682,100	451,500	282,100	-	-	-	1,194,950
Internal Borrowing re Leisure Centres Redevelopment	-	-	327,400	50,000	-	-	-	377,400
External Contributions	486,583	613,700	803,200	75,800	-	-	-	1,365,583
Revenue Contributions to Capital Outlay	23,226	-	1,100	93,000	165,000	165,000	165,000	612,326
Service Transformation Reserve	5,998	193,000	70,400	119,800	63,200	-	-	259,398
Equipment Renewal Reserve	3,953	-	3,000	-	-	-	-	6,953
Public Amenity Reserve	133,968	265,500	140,700	349,500	-	-	-	624,168
Car Parks R&M Reserve	-	22,700	-	-	-	-	-	-
ICT Replacement Reserve	14,112	139,100	97,200	313,000	96,300	174,800	66,200	761,612
Gym Equipment Reserve	59,136	30,000	1,500	29,400	-	-	-	90,036
Capital Investment Reserve	968,910	1,556,800	1,327,200	1,435,300	250,000	468,200	150,000	4,599,610
TOTAL GENERAL FUND CAPITAL FUNDING	2,157,236	3,502,900	3,223,200	2,747,900	574,500	808,000	381,200	9,892,036

	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
CULTURE								
Castle Farm Sports Pitch Drainage	-	73,000	-	73,000	-	-	-	73,000
New Gym Equipment	59,137	30,000	1,400	29,400	-	-	-	89,937
Victoria Park Bowling Green & Ancillaries Improvements	210,931	-	11,300	-	-	-	-	222,231
Assembly Rooms Public Address System	8,882	-	-	-	-	-	-	8,882
Leisure Options	-	-	500,000	50,000	-	-	-	550,000
Royal Spa Centre Operational Works	-	-	-	350,000	-	-	-	350,000
Town Hall Refurbishments	11,960	-	-	-	-	-	-	11,960
TOTAL CULTURE	290,910	103,000	512,700	502,400	-	-	-	1,306,010
DEVELOPMENT								
Conservation Action Programme	34,205	50,000	57,900	90,400	-	-	-	182,505
Chase Meadow Community Centre	7,580	-	-	-	-	-	-	7,580
Jubilee House Phase 2	-	310,000	500	331,000	-	-	-	331,500
2nd Warwick Sea Scouts' Headquarters	-	50,000	-	49,800	-	-	-	49,800
26 Hamilton Terrace Gaming Incubation Hub	110,923	-	1,100	-	-	-	-	112,023
Refurbishment of 4 Jury Street	62,544	-	7,000	-	-	-	-	69,544
West Midlands Reserve & Cadet Force - new building	-	200,000	-	400,000	-	-	-	400,000
Leamington Spa One Stop Shop	-	-	-	-	-	318,200	-	318,200
Racing Club Warwick	-	-	-	50,000	-	-	-	50,000
St Mary's Lands Business Strategy	-	50,000	-	50,000	-	-	-	50,000
Fen End - City Deal	-	559,000	559,000	-	-	-	-	559,000
Bishops Tachbrook Community Centre	-	450,000	250,000	200,000	-	-	-	450,000
TOTAL DEVELOPMENT	215,252	1,669,000	875,500	1,171,200	-	318,200	-	2,580,152
FINANCE								
Rural Initiatives	47,122	260,000	289,300	75,000	75,000	75,000	75,000	636,422
Urban Initiatives	-	150,000	150,000	75,000	75,000	75,000	75,000	450,000
TOTAL FINANCE	47,122	410,000	439,300	150,000	150,000	150,000	150,000	1,086,422

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	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
HEALTH & COMMUNITY PROTECTION								
St John's Flood Alleviation Partnership Cubbington Flood Alleviation Partnership	- 387,844	-	- 120,200	-	100,000	-	-	100,000 508,044
	007,011		120,200					300,044
TOTAL HEALTH & COMMUNITY PROTECTION	387,844	-	120,200	-	100,000	-	-	608,044
NEIGHBOURHOOD								
Enhancement of Other Car Parks	-	22,700	-	-	-	-	-	-
St Nicholas Park Warwick Improvements	3,350	-	15,400	-	-	-	-	18,750
Recycling & Refuse Containers	196,937	50,000	165,000	165,000	165,000	165,000	165,000	1,021,937
Green Farm Play Equipment	-	26,800	-	26,800	-	-	-	26,800
Play Area Improvement Programme	128,769	265,500	140,700	349,500	-	-	-	618,969
Abbey Fields Ruins- Gatehouse	17,055	-	-	-	-	-	-	17,055
Learnington Cemetery Extension	13,686	-	6,800	-	-	-	-	20,486
Crematorium Improvements	556,106	600,000	611,000	-	-	-	-	1,167,106
Land off Radford Road, L/Spa	193,167	-	-	-	-	-	-	193,167
Replacement of concrete columns and luminaires	5,224	-	-	-	-	-	-	5,224
Canalside play area	5,199	-	-	-	-	-	-	5,199
King George's Playing Fields, Barford	-	-	166,000	-	-	-	-	166,000
Partnership Funding for HLF Grant re Pump Rooms Gardens Restoration	-	100,000	-	-	-	-	-	-
TOTAL NEIGHBOURHOOD	1,119,493	1,065,000	1,104,900	541,300	165,000	165,000	165,000	3,260,693
STRATEGIC LEADERSHIP & CWLEP								
Replacement PCs and Printers	14,112	139,100	37,100	30,000	37,000	55,000	37,000	210,212
Infrastructure Replacement		-	18,700	283,000	25,700	119,800	29,200	476,400
Voice of IP Telephone System	-	-	41,400	-	33,600	-	-	75,000
Public Services Network Changes	3,953	-	3,000	-	-	-	-	6,953
Public Services Network - Councillors' Ipads	5,998	-	-	-	-	-	-	5,998
Broadband UK	72,552	116,800	70,400	70,000	63,200	-	-	276,152
TOTAL STRATEGIC LEADERSHIP & CWLEP	96,615	255,900	170,600	383,000	159,500	174,800	66,200	1,050,715

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	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
HOUSING REVENUE ACCOUNT RELATED HIP EXPENDITURE								
NEW BUILD / REPROVISION OF HOUSING	2,855,281	10,686,800	12,236,300	3,559,900	-	-	-	18,651,481
IMPROVEMENT / RENEWAL WORKS	4,236,082	5,058,700	5,314,200	4,665,500	4,605,500	4,605,500	4,605,500	28,032,282
LETTINGS INCENTIVE SCHEME	80,525	100,000	119,500	100,000	100,000	100,000	100,000	600,025
TOTAL HOUSING REVENUE ACCOUNT RELATED HIP	7,171,888	15,845,500	17,670,000	8,325,400	4,705,500	4,705,500	4,705,500	47,283,788
HOUSING GENERAL FUND RELATED HIP EXPENDITURE								
REGISTERED PROVIDERS	458,073	-	-	-	-	-	-	458,073
PRIVATE SECTOR HOUSING	428,683	610,200	763,900	645,200	610,200	610,200	610,200	3,668,383
TOTAL HOUSING GENERAL FUND RELATED HIP	886,756	610,200	763,900	645,200	610,200	610,200	610,200	4,126,456
TOTAL HOUSING INVESTMENT PROGRAMME	8,058,644	16,455,700	18,433,900	8,970,600	5,315,700	5,315,700	5,315,700	51,410,244

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	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
HOUSING INVESTMENT PROGRAMME FINANCING								
Capital Receipts	475,181	244,800	340,800	222,100	187,100	187,100	187,900	1,600,181
Capital Receipts: One for One replacement	378,872	585,200	585,200	-	-	-	-	964,072
External Contributions	1,418,223	-	-	-	-	-	-	1,418,223
Major Repairs Reserve	4,187,809	4,872,200	5,086,100	4,546,000	4,485,900	4,485,900	4,485,900	27,277,609
Capital Grant	338,541	365,400	423,100	423,100	423,100	423,100	422,300	2,453,241
HRA Capital Investment Reserve	1,131,219	10,101,600	11,651,100	3,559,900	-	-	-	16,342,219
Planning Public Open Space Gain Reserve	3,998	-	-	-	-	-	-	3,998
Housing Revenue Account	124,801	286,500	347,600	219,500	219,600	219,600	219,600	1,350,701
TOTAL HOUSING INVESTMENT PROGRAMME FINANCING	8,058,644	16,455,700	18,433,900	8,970,600	5,315,700	5,315,700	5,315,700	51,410,244

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	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
HOUSING REVENUE ACCOUNT RELATED HIP EXPENDITURE:								
NEW BUILD / REPROVISION OF HOUSING								
Redevelopment of Fetherston Court	1,978,724	9,333,700	9,393,000	3,559,900	-	_	-	14,931,624
Fetherston Court Decant	20,824	-	-	-	-	-	-	20,824
Repurchase of Ex-Council Housing	171,870	-	-	-	-	-	-	171,870
Lillington Acquisition	-	-	600,000	-	-	_	-	600,000
Acquisition SW Warwick	683,863	1,353,100	2,243,300	-	_	_	_	2,927,163
	000,000	1,000,100	2,243,300					2,327,103
TOTAL NEW BUILD	2,855,281	10,686,800	12,236,300	3,559,900	-	-	-	18,651,481
IMPROVEMENT / RENEWAL WORKS								
Aids & Adaptations	1,007,421	920,700	966,500	647,100	647,100	647,100	647,100	4,562,321
Roof Coverings	23,164	147,700	80,000	147,700	147,700	147,700	147,700	693,964
Defective Flooring	39,448	56,600	56,600	56,600	56,600	56,600	56,600	322,448
Door Entry Systems	147,241	141,400	220,000	141,400	141,400	141,400	141,400	932,841
Window/Door Replacement	374,438	373,400	373,400	373,400	373,400	373,400	373,400	2,241,438
Kitchen Fittings / Sanitaryware Replacement	777,816	928,100	908,100	868,100	808,100	808,100	808,100	4,978,316
Electrical Fitments / Rewiring	287,656	612,400	899,700	612,400	612,400	612,400	612,400	3,636,956
Central Heating Replacement	1,365,003	1,239,800	1,239,800	1,239,800	1,239,800	1,239,800	1,239,800	7,564,003
Tannery Court Biomass	133,466	-	8,800	-	-	-	-	142,266
Water Services	-	4,700	4,700	9,100	9,100	9,100	9,100	41,100
Structural Improvements	20,572	19,700	39,700	19,700	19,700	19,700	19,700	139,072
Improved Ventilation	2,244	4,700	4,700	4,700	4,700	4,700	4,700	25,744
Garage Refurbishment	-	24,600	-	24,600	24,600	24,600	24,600	98,400
Solar Panel Installation	9,339	-	-	-	-	-	-	9,339
Stamford Gardens Play Equipment	3,998	-	-	-	-	-	-	3,998
Thermal Improvement Works	-	141,300	30,000	141,300	141,300	141,300	141,300	595,200
Environmental Works	36,591	95,000	135,000	75,000	75,000	75,000	75,000	471,591
Environmental Works: Tenant Participation Projects	7,685	81,700	81,700	37,700	37,700	37,700	37,700	240,185
Capital Salaries for Improvement / Renewal Works	-	266,900	265,500	266,900	266,900	266,900	266,900	1,333,100
TOTAL IMPROVEMENT / RENEWAL WORKS	4,236,082	5,058,700	5,314,200	4,665,500	4,605,500	4,605,500	4,605,500	28,032,282

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	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
LETTINGS INCENTIVE SCHEME Lettings Incentive Scheme	80,525	100,000	119,500	100,000	100,000	100,000	100,000	600,025
TOTAL LETTINGS INCENTIVE SCHEME	80,525	100,000	119,500	100,000	100,000	100,000	100,000	600,025
TOTAL HOUSING REVENUE ACCOUNT RELATED HIP	7,171,888	15,845,500	17,670,000	8,325,400	4,705,500	4,705,500	4,705,500	47,283,788
HOUSING GENERAL FUND RELATED HIP EXPENDITURE:								
REGISTERED PROVIDERS Warwick Fire Station/Old Gas Works housing development Bowling Green St. / Theatre St. Warwick housing development	200,000 258,073	-	-	-	-	-	-	200,000 258,073
TOTAL REGISTERED PROVIDERS	458,073	-	-	-	-	-	-	458,073

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	Actual 2014/15 £	Original Budget 2015/16 £	Latest Budget 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	TOTAL 2014/15 to 2019/20 £
PRIVATE SECTOR HOUSING								
Administered by Housing & Property Services:								
Renovation Grants and Loans:								
Discretionary Renovation Grants	-	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Discretionary Renovation Loans	2,956	5,700	5,700	5,700	5,700	5,700	5,700	31,456
Minor Works:								
Home Repairs Assistance	4,539	-	-	-	-	-	-	4,539
Care & Repair	7,140	10,000	10,000	10,000	10,000	10,000	10,000	57,140
Decent Homes Grant (Private Sector Stock)	26,235	-	-	-	-	-	-	26,235
Disabled Facilities Grants and Loans:								
Mandatory Disabled Facilities Grants	363,219	516,900	670,600	551,900	516,900	516,900	516,900	3,136,419
Discretionary Disabled Facilities Loans	-	11,400	11,400	11,400	11,400	11,400	11,400	57,000
Discretionary Disabled Facilities Grants	24,594	11,200	11,200	11,200	11,200	11,200	11,200	80,594
Administered by Health & Community Protection:								
Energy Efficiency Grants	-	5,000	5,000	5,000	5,000	5,000	5,000	25,000
TOTAL PRIVATE SECTOR HOUSING	428,683	610,200	763,900	645,200	610,200	610,200	610,200	3,668,383
TOTAL HOUSING GENERAL FUND RELATED HIP	886,756	610,200	763,900	645,200	610,200	610,200	610,200	4,126,456
TOTAL HOUSING INVESTMENT PROGRAMME	8,058,644	16,455,700	18,433,900	8,970,600	5,315,700	5,315,700	5,315,700	51,410,244

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26 HAMILTON TERRACE	Revenue	59
	Bayanua	100
ABANDONED VEHICLES ABBEY FIELDS SP	Revenue Revenue	136 41
ABBEY FIELDS SWIMMING POOL	Fees	164
ACCOUNTANCY	Revenue	71
ALLEVIATION OF FLOODING	Revenue	95
ASSIST TRAVEL-TRANSPORT TOKENS	Revenue	150
ASSISTED TRAVEL PASSES	Revenue	150
AUDIT & RISK	Revenue	76
	Revenue	10
BENEFITS	Revenue	78
BEREAVEMENT SERVICES	Revenue	129
BOWLS	Fees	159
BUILDING CONTROL	Revenue	63
BUILDING CONTROL	Fees	173
BUSINESS RATES and COUNCIL TAX COLLECTION	Revenue	77
CAPITAL PROGRAMMES	Capital	196
CAR PARKING	Fees	189
CAR PARKING - PARKS	Fees	160
CAR PARKS	Revenue	124
CASTLE FARM RC	Revenue	43
CASTLE FARM RECREATION CENTRE	Fees	165
CATERING CONTRACT	Revenue	39
CCTV	Revenue	84
CCTV	Fees	184
CEMETERIES	Fees	187
CEMETERIES and CREMATORIUM	Revenue	129
CENTRAL HEATING	Revenue	117
	Revenue	148
CHIEF EXECUTIVE'S OFFICE	Revenue	140
CHRISTMAS ILLUMINATIONS	Revenue	51
CIRCUSES AND FAIRS - up to seven days	Fees	161
CIVIL CONTINGENCIES COMMITTEE SERVICES	Revenue Revenue	88 144
COMMUNITY & CORPORATE SERVICES	Revenue	132
COMMUNITY CENTRES	Revenue	132
COMMUNITY DEVELOPMENT	Revenue	83
COMMUNITY FORUMS	Revenue	86
COMMUNITY PARTNERSHIP	Revenue	87
COMMUNITY SAFETY	Revenue	94
COMMUNITY SPORTS DEVELOPMENT	Fees	162
CONCESSIONS - CULTURAL SERVICES	Fees	171
CONCURRENT SERVICES	Revenue	75
CONSULTATION	Revenue	144
CONTINGENCIES	Revenue	73
CONTRIBUTIONS TO HRA	Revenue	102
CONTRIBUTIONS TO PARISH COUNCILS	Revenue	75
CORPORATE MANAGEMENT	Revenue	74
CORPORATE MANAGEMENT - CHIEF EXECUTIVE	Revenue	141
CORPORATE PERSONNEL	Revenue	142
CORPORATE PROJECTS	Revenue	141
CORPORATE R+M HOLDING CODE	Revenue	107
CORPORATE R+M UNALLOCATED	Revenue	107
COUNCIL TAX and BUSINESS RATES COLLECTION	Revenue	77
COUNCILLOR TRAINING	Revenue	143
COUNCILLORS CREMATORIUM	Revenue Fees	145 188
CREMATORIUM and CEMETERIES	Revenue	100
CULTURAL SERVICES - CONCESSIONS	Fees	129
CULTURAL SERVICES PORTFOLIO	Revenue	28
CULTURAL SERVICES TECHNICAL SUPPORT TEAM	Revenue	36
CULTURE	Fees	157
CULTURE	Capital	198
CUP - UNITED REFORM CHURCH	Revenue	79
CUSTOMER CONTACT MANAGER	Revenue	151
CUSTOMER SERVICE CENTRE	Revenue	132

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DECRIMINALISATION OF PARKING - SHARED	Revenue	125
DECRIMINALISATION OF PARKING - WCC	Revenue	125
DEMOCRATIC REPRESENTATION	Revenue	145
DEMOCRATIC SERVICES	Revenue	144
DEVELOPMENT	Fees	173
DEVELOPMENT	Capital	198
DEVELOPMENT CONTROL	Revenue	61
DEVELOPMENT CONTROL	Fees	178
DEVELOPMENT PORTFOLIO	Revenue	46
DEVELOPMENT SERVICES MGT	Revenue	60
DISCRETIONARY RATE RELIEF	Revenue	69
DOCUMENT MANAGEMENT CENTRE	Revenue	151
DOCOMENT MANAGEMENT CENTRE	Kevenue	151
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ECONOMIC DEVELOPMENT	Revenue	57
ECONOMIC REGENERATION	Revenue	57
EDMONDSCOTE ATHLETIC TRACK	Fees	160
EDMONDSCOTE SPORTS TRACK	Revenue	32
ELECTIONS	Revenue	146
ELECTORAL REGISTRATION	Revenue	147
ENTERPRISE DEVELOPMENT	Revenue	58
ENTERPRISE TEAM	Fees	179
ENVIRONMENTAL HEALTH CORE	Revenue	91
ENVIRONMENTAL PROTECTION	Revenue	93
ESTATE MANAGEMENT	Revenue	54
ESTATE SUPERVISORS	Revenue	119
EVENTS WITHIN PARKS AND OPEN SPACES	Fees	161
FAIRS and CIRCUSES	Fees	161
FEES and CHARGES	Fees	156
FINANCE	Capital	198
FINANCE MANAGEMENT	Revenue	68
FINANCE PORTFOLIO	Revenue	65
FINANCIAL INFORMATION	General	8
		70
FINANCIAL SERVICES TEAM	Revenue	70
FINANCIAL SERVICES TEAM FLOODING ALLEVIATION	Revenue Revenue	70 95
		-
FLOODING ALLEVIATION	Revenue	95
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH	Revenue Fees Revenue	95 183 92
FLOODING ALLEVIATION FOOD SAFETY	Revenue Fees	95 183
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES	Revenue Fees Revenue Fees	95 183 92 159
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING	Revenue Fees Revenue Fees Capital	95 183 92 159 197
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20	Revenue Fees Revenue Fees Capital Capital	95 183 92 159 197 196
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION	Revenue Fees Revenue Fees Capital Capital General	95 183 92 159 197 196 6
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE	Revenue Fees Revenue Fees Capital Capital General Revenue	95 183 92 159 197 196 6 31
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES	Revenue Fees Revenue Fees Capital Capital General	95 183 92 159 197 196 6 31 85
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE	Revenue Fees Revenue Fees Capital Capital General Revenue	95 183 92 159 197 196 6 31
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES	Revenue Fees Revenue Fees Capital Capital General Revenue Revenue	95 183 92 159 197 196 6 31 85
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT	Revenue Fees Revenue Fees Capital Capital General Revenue Revenue Revenue	95 183 92 159 197 196 6 31 85 128
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT	Revenue Fees Revenue Fees Capital Capital General Revenue Revenue Revenue	95 183 92 159 197 196 6 31 85 128
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT	Revenue Fees Revenue Fees Capital Capital General Revenue Revenue Revenue Revenue	95 183 92 159 197 196 6 31 85 128 127
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION	Revenue Fees Revenue Fees Capital Capital General Revenue Revenue Revenue Revenue Revenue Fees	95 183 92 159 197 196 6 31 85 128 127 59 182
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION	Revenue Fees Revenue Fees Capital Capital General Revenue Revenue Revenue Revenue Revenue Fees Capital	95 183 92 159 197 196 6 31 85 128 127 59 182 199
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION PORTFOLIO	Revenue Fees Revenue Fees Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION PORTFOLIO HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT	Revenue Fees Revenue Fees Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue Fees	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80 170
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION PORTFOLIO HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT HEALTH POLICY	Revenue Fees Revenue Fees Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue Fees Capital Revenue Fees Revenue	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80 170 91
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT HEALTH POLICY HIGHWAYS - WDC	Revenue Fees Revenue Fees Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue Fees Revenue Fees Revenue Revenue	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80 170 91 106
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT HEALTH POLICY HIGHWAYS - WDC HIGHWAYS WCC	Revenue Fees Revenue Fees Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue Fees Revenue Fees Revenue Revenue Revenue Revenue	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80 170 91 106 126
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT HEALTH POLICY HIGHWAYS - WDC	Revenue Fees Revenue Fees Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue Fees Revenue Fees Revenue Revenue	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80 170 91 106
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION PORTFOLIO HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT HEALTH POLICY HIGHWAYS - WDC HIGHWAYS WCC HOMELESSNESS / HOUSING ADVICE HOUSING & PROPERTY PORTFOLIO - GENERAL FUND	Revenue Fees Revenue Fees Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue Fees Revenue Fees Revenue Revenue Revenue Revenue	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80 170 91 106 126
FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL INFORMATION GOLF COURSE GRANTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT HEALTH POLICY HIGHWAYS - WDC HIGHWAYS WCC HOMELESSNESS / HOUSING ADVICE	Revenue Fees Revenue Fees Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue Fees Revenue Revenue Revenue Revenue Revenue Revenue	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80 170 91 106 126 100
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FLOODING ALLEVIATION FOOD SAFETY FOOD+OCCUPATIONAL SAFETY+HEALTH FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES GENERAL FUND CAPITAL FINANCING GENERAL FUND CAPITAL PROGRAMME 2014/15 TO 2019/20 GENERAL INFORMATION GOLF COURSE GRAINTS TO VOLUNTARY BODIES GREEN SPACE DEVELOPMENT GREEN SPACES CONTRACT MGT HAMILTON TERRACE (26) HEALTH & COMMUNITY PROTECTION HEALTH & COMMUNITY PROTECTION PORTFOLIO HEALTH AND FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT HEALTH POLICY HIGHWAYS - WDC HIGHWAYS WCC HOMELESSNESS / HOUSING ADVICE HOUSING & PROPERTY PORTFOLIO - GENERAL FUND HOUSING & PROPERTY PORTFOLIO - HRA HOUSING ADVICE HOUSING ADVICE HOUSING ADVICE HOUSING ADVICE HOUSING ADVICE HOUSING COMMUNAL AREAS HOUSING IN MULTIPLE OCCUPATION LICENSING	Revenue Fees Revenue Fees Capital Capital General Revenue Revenue Revenue Revenue Fees Capital Revenue Fees Revenue	95 183 92 159 197 196 6 31 85 128 127 59 182 199 80 170 91 106 126 100 96 108 100 185 118 185
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SPORTS FACILITIES - ABBEY FIELDS SP	Revenue	41
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL	Fees	164
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION	Fees Revenue	164 39
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC	Fees Revenue Revenue	164 39 43
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE	Fees Revenue Revenue Fees	164 39 43 165
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE	Fees Revenue Revenue Fees Revenue	164 39 43 165 44
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH)	Fees Revenue Revenue Fees Revenue Fees	164 39 43 165 44 162
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE	Fees Revenue Revenue Fees Revenue	164 39 43 165 44
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE	Fees Revenue Revenue Fees Revenue Fees	164 39 43 165 44 162
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE	Fees Revenue Revenue Fees Revenue Fees Revenue	164 39 43 165 44 162 44
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE	Fees Revenue Revenue Fees Revenue Fees Revenue Fees	164 39 43 165 44 162 44 163
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC	Fees Revenue Fees Revenue Fees Revenue Fees Revenue	164 39 43 165 44 162 44 163 42
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees	164 39 43 165 44 162 44 163 42 166
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue	164 39 43 165 44 162 44 163 42 166 40
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LE SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees	164 39 43 165 44 162 44 163 42 166 40 167
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue	164 39 43 165 44 162 44 163 42 166 40 167 40
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees	164 39 43 165 44 162 44 163 42 166 40 167 40 167 195
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue	164 39 43 165 44 162 44 163 42 166 40 167 40 167 195 199
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue	164 39 43 165 44 162 44 163 42 166 40 167 40 167 195 199 137
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Capital Revenue Fees	164 39 43 165 44 162 44 163 42 166 40 167 40 167 195 199 137 183
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Capital Revenue Fees Revenue Fees	164 39 43 165 44 162 44 163 42 166 40 167 40 167 195 199 137 183 133
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Capital Revenue Fees Revenue Fees	164 39 43 165 44 162 44 163 42 166 40 167 40 167 195 199 137 183 133 195
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LE ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING SUMMARY OF NET EXPENDITURE FOR DISTRICT PURPOSES	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Fees Capital Revenue Fees Revenue Fees Revenue Fees Capital Revenue Fees Revenue Fees Revenue	164 39 43 165 44 162 44 163 42 166 40 167 40 167 195 199 137 183 133 195 7
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Capital Revenue Fees Revenue Fees	164 39 43 165 44 162 44 163 42 166 40 167 40 167 195 199 137 183 133 195
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LE ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING SUMMARY OF NET EXPENDITURE FOR DISTRICT PURPOSES	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Fees Capital Revenue Fees Revenue Fees Revenue Fees Capital Revenue Fees Revenue Fees Revenue	164 39 43 165 44 162 44 163 42 166 40 167 195 199 137 183 133 195 7
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING SUMMARY OF NET EXPENDITURE FOR DISTRICT PURPOSES SUPPORTING PEOPLE TO HRA	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Fees Capital Revenue Fees Revenue Fees Capital Revenue Fees Revenue Fees Revenue Fees	$164 \\ 39 \\ 43 \\ 165 \\ 44 \\ 162 \\ 44 \\ 163 \\ 42 \\ 166 \\ 40 \\ 167 \\ 195 \\ 199 \\ 137 \\ 183 \\ 133 \\ 195 \\ 7 \\ 103$
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LC ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING SUMMARY OF NET EXPENDITURE FOR DISTRICT PURPOSES SUPPORTING PEOPLE TO HRA TENNIS TOURISM	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Fees Capital Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue	$\begin{array}{c} 164\\ 39\\ 43\\ 165\\ 44\\ 162\\ 44\\ 163\\ 42\\ 166\\ 40\\ 167\\ 195\\ 199\\ 137\\ 183\\ 133\\ 195\\ 7\\ 103\\ 159\\ 56\\ \end{array}$
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SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LE ST. NICHOLAS PARK LE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING SUMMARY OF NET EXPENDITURE FOR DISTRICT PURPOSES SUPPORTING PEOPLE TO HRA TENNIS TOURISM TOWN CENTRE MANAGEMENT - KENILWORTH TOWN CENTRE MANAGEMENT - KENILWORTH TOWN CENTRE MANAGEMENT - LEAMINGTON	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Fees Capital Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees	$\begin{array}{c} 164\\ 39\\ 43\\ 165\\ 44\\ 162\\ 44\\ 163\\ 42\\ 166\\ 40\\ 167\\ 195\\ 199\\ 137\\ 183\\ 133\\ 195\\ 7\\ 103\\ 159\\ 56\\ 50\\ 49\\ \end{array}$
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - ADMINISTRATION SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RCCREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS CENTRE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE STORTS FACILITIES - ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LEISURE CENTRE ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING SUMMARY OF NET EXPENDITURE FOR DISTRICT PURPOSES SUPPORTING PEOPLE TO HRA TENNIS TOURISM TOWN CENTRE MANAGEMENT - KENILWORTH TOWN CENTRE MANAGEMENT - KENILWORTH TOWN CENTRE MANAGEMENT - KENILWORTH TOWN CENTRE MANAGEMENT - WARWICK	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Capital Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Revenue Revenue Revenue Revenue Revenue	$\begin{array}{c} 164\\ 39\\ 43\\ 165\\ 44\\ 162\\ 44\\ 163\\ 42\\ 166\\ 40\\ 167\\ 40\\ 167\\ 195\\ 199\\ 137\\ 183\\ 133\\ 195\\ 7\\ 103\\ 159\\ 56\\ 50\\ 49\\ 52\\ \end{array}$
SPORTS FACILITIES - ABBEY FIELDS SWIMMING POOL SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RC SPORTS FACILITIES - CASTLE FARM RECREATION CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH) SPORTS FACILITIES - MYTON SCHOOL DUAL USE SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LC SPORTS FACILITIES - NEWBOLD COMYN LEISURE CENTRE SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LC SPORTS FACILITIES - ST. NICHOLAS PARK LC ST. NICHOLAS PARK LC ST. NICHOLAS PARK LC ST. NICHOLAS PARK LEISURE CENTRE STRATEGIC LEADERSHIP STRATEGIC LEADERSHIP & CWLEP STRATEGIC LEADERSHIP PORTFOLIO STRAY DOGS STREET CLEANSING STREET NAME and NUMBERING SUMMARY OF NET EXPENDITURE FOR DISTRICT PURPOSES SUPPORTING PEOPLE TO HRA TENNIS TOURISM TOWN CENTRE MANAGEMENT - KENILWORTH TOWN CENTRE MANAGEMENT - LEAMINGTON TOWN CENTRE MANAGEMENT - LEAMINGTON TOWN CENTRE MANAGEMENT - WARWICK	Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Capital Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Fees Revenue Revenue Revenue Revenue Revenue Revenue Revenue Revenue	$\begin{array}{c} 164\\ 39\\ 43\\ 165\\ 44\\ 162\\ 44\\ 163\\ 42\\ 166\\ 40\\ 167\\ 40\\ 167\\ 195\\ 199\\ 137\\ 183\\ 133\\ 195\\ 7\\ 103\\ 159\\ 56\\ 50\\ 49\\ 52\\ 52\\ 52\\ \end{array}$
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WARWICK DISTRICT COUNCIL

BUDGET and FINANCIAL INFORMATION 2016/17

SERVICE INDEX

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TREASURY MANAGEMENT	Revenue	72
VOLUNTARY BODIES - GRANTS	Revenue	85
WARWICK PLANT MAINTENANCE WARWICK RESPONSE WARWICK RESPONSE WASTE COLLECTION WASTE COLLECTION WASTE MANAGEMENT WCC HIGHWAYS WDC HIGHWAYS	Revenue Revenue Fees Revenue Fees Revenue Revenue Revenue	106 116 186 135 194 134 126 106
WEB SERVICES	Revenue	152
YOUTH SPORT DEVELOPMENT	Revenue	35